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	FOR THE DI	STRICT OF OREGON
12	In re:	Bankruptcy Case
13	McGrath's Publick Fish House, Inc.	No. 10-60500-fra11
14	,	DEBTOR'S FIRST AMENDED
15	Debtor.	DISCLOSURE STATEMENT (Dated June 8, 2010)
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# I. INTRODUCTION AND SUMMARY OF PLAN

### A. INTRODUCTION

On June 8, 2010, Debtor filed this First Amended Disclosure Statement (the "Disclosure Statement") together with its First Amended Plan of Reorganization (the "Plan") with the Bankruptcy Court. A copy of the Plan is attached to this Disclosure Statement as Exhibit 1. Debtor urges you to read, review, consider and carefully analyze the Plan and, if appropriate, consult with your own counsel about the Plan and its impact on your legal rights before you vote on the Plan. Capitalized terms used but not defined in this Disclosure Statement will have the meanings assigned to those terms in the Plan or in the Bankruptcy Code.

This Disclosure Statement is being provided to you by Debtor to enable you to make an informed judgment about the Plan. This Disclosure Statement discloses information that, in Debtor's opinion, is material and will be important and helpful to you as you evaluate the Plan. Among other things, this Disclosure Statement describes the manner in which Claims and Interests will be satisfied, outlines the risks and alternatives to the Plan and outlines the procedure involved in confirmation of the Plan.

The description of the Plan contained in this Disclosure Statement is intended as a summary only and is qualified in its entirety by reference to the Plan itself. If any inconsistency exists between the Plan and this Disclosure Statement, the terms of the Plan will control.

The factual information in this Disclosure Statement has been provided by Debtor only. It was not provided by Debtor's attorneys or accountants. The information has been obtained from the books and records of Debtor as well as other sources deemed reliable. Debtor has prepared the information in this Disclosure Statement in good faith, based upon information available to Debtor. The information concerning the Plan has not been subject to an audit. No representation concerning Debtor or the Plan is authorized by Debtor other than

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1 those in this Disclosure Statement. The statements contained in this Disclosure Statement are made as of the date 2 3 of this Disclosure Statement unless another time is specified. Delivery of this Disclosure 4 Statement does not imply that there has been no change in the facts described in this 5 Disclosure Statement since the date of this Disclosure Statement or the date the material 6 relied on in preparation of this Disclosure Statement was compiled. 7 This Disclosure Statement may not be relied on for any purpose other than to 8 determine how to vote on the Plan. Nothing in this Disclosure Statement constitutes an 9 admission of any fact or liability by any person, or is admissible in any proceeding involving 10 Debtor or any other person, or should be deemed conclusive advice on the tax or other legal 11 effects of the reorganization on the holders of Claims or Interests. 12 This Disclosure Statement is submitted in accordance with Section 1125 of 13 the Bankruptcy Code and Bankruptcy Rule 3016. As of \_\_\_\_\_\_, 2010, it has been approved 14 by Order of the Bankruptcy Court as containing information of a kind and in sufficient detail 15 to enable a hypothetical reasonable investor typical of holders of Claims or Interests of 16 relevant Classes to make an informed judgment concerning the Plan. The Bankruptcy 17 Court's approval of this Disclosure Statement, however, does not constitute a 18 recommendation by the Bankruptcy Court either for or against the Plan. 19 The Bankruptcy Court has scheduled a hearing on confirmation of the Plan to begin , 2010 at Pacific Time. That hearing will be held at the United 20 21 States Bankruptcy Court for the District of Oregon, Courtroom 6, 405 E. 8th Ave., Eugene, 22 OR 97401 before the Honorable Frank R. Alley III, United States Bankruptcy Judge. The 23 hearing on confirmation may be adjourned from time to time by the Bankruptcy Court 24 without further notice, except for an announcement made at the hearing or any adjournment 25 of the hearing. 26 A ballot is enclosed with this Disclosure Statement for use in voting on the

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Plan. In order to be tabulated for purposes of determining whether the Plan has been			
accepted or rejected, ballots must be received at the address indicated on the ballot by no			
later than 4:00 p.m. Pacific Time on, 2010. Debtor believes that confirmation			
of the Plan is in the best interests of the holders of Claims and Interests and urges you to			
accept the Plan.			
B. BRIEF EXPLANATION OF CHAPTER 11			
Chapter 11 of the Bankruptcy Code is the principal reorganization provision			
of the Bankruptcy Code. Pursuant to Chapter 11, a debtor-in-possession attempts to			
reorganize its business for the benefit of the debtor, its creditors, and other parties in interest.			
The formulation and confirmation of a plan of reorganization is the principal			
purpose of a Chapter 11 case. A plan of reorganization describes a proposed method for			
compensating the holders of claims against, and interests in, a debtor. A claim or interest is			
impaired under a plan of reorganization if the plan provides that the legal, equitable or			
contractual rights of the holder of that claim or interest are altered. A holder of an impaired			
claim or interest is entitled to vote to accept or reject the plan. Chapter 11 does not require			
all holders of claims and interests to vote in favor of a plan in order for the Bankruptcy Court			
to confirm it.			
In order for the Bankruptcy Court to confirm a plan, the Bankruptcy Court			
must find that the plan meets a number of statutory tests. These tests are designed to protect			
the interests of holders of claims or interests who do not vote to accept the plan, but who will			
nonetheless be bound by the plan's provisions if it is confirmed by the Bankruptcy Court.			
Any creditor or other party in interest that does not believe a plan satisfies the requirements			
of the Bankruptcy Code may object to the confirmation of that plan.			
In most Chapter 11 cases an official committee of unsecured creditors is			
appointed by the United States Trustee's office to, among other things, negotiate regarding			

the plan of reorganization on behalf of all unsecured creditors of the debtor. The United

1	States Trustee was initially unable to appoint a committee of unsecured creditors in this case.
2	However, on May 18, 2010 the United States Trustee appointed a committee consisting of
3	Eric Severson of Northwest Mechanical, who serves as chair, Ed Burran, of Legacy Air, Inc.,
4	Cindy Urresti of KNG Inc., Patrick Swope of Pacific Seafood Co. and Julie Minnick
5	Bourden of Alderwood Mall, LLC. Mr. Swope resigned as a member of the committee on
6	May 26, 2010.
7	C. SUMMARY OF PLAN
8	A copy of the Plan is attached as Exhibit 1 and discussed later in this
9	Disclosure Statement. The following description of the Plan is intended as a brief summary
10	only. More detail regarding the Plan is contained below, but all descriptions in this
11	Disclosure Statement are qualified in their entirety by reference to the Plan. Debtor urges
12	each holder of a Claim or Interest to carefully review the entire Plan before voting on the
13	Plan.
14	The Reorganized Debtor will continue to operate at least 12 stores, Salem, OR
15	(downtown) which is Store 1, Salem, OR (Lancaster Mall) which is Store 2, Bend, OR which
16	is Store 3, Milwaukie, OR which is Store 4, Eugene, OR which is Store 5, Corvallis, OR
17	which is Store 6, Medford, OR which is Store 7, Boise, ID which is Store 8, Vancouver, WA
18	which is Store 9, Sandy, UT which is Store 11, Beaverton, OR which is Store 15, and Federal
19	Way, WA which is Store 21.
20	Debtor will list for sale the Layton, UT store which is Store 13, the Mesa, AZ
21	store which is Store 14, the Goodyear, AZ store which is Store 19, and the Lakewood, CO
22	store, which is Store 20. The Reorganized Debtor will operate each of these stores on terms
23	mutually agreeable to the Secured Creditor and the Reorganized Debtor during the pendency
24	of the listing period. Depending on whether the offers received during the listing period are
25	acceptable, the Reorganized Debtor may negotiate revised loan amounts and payment terms
26	with the appropriate Secured Creditor or Creditors pursuant to which one or more of the

1 listed stores will be included as a part of the Reorganized Debtor. 2 John McGrath will manage the Reorganized Debtor and The Restaurant 3 Management Group ("RMG") will be engaged as a consultant for a minimum period of six 4 months. 5 All Claims for unpaid past due real and personal property taxes at the 12 6 stores which will become a part of the Reorganized Debtor will be paid in full within 60 days 7 after the Effective Date. 8 Secured Creditors holding Collateral with a value equal to or greater than the 9 amount of their debt will be paid in full and will generally receive monthly payments in an 10 amount equal to the amount of such payments set forth in their Loan Documents. 11 Partially Secured Creditors whose stores will be retained by the Reorganized 12 Debtor will receive monthly payments sufficient to pay in full the amount equal to the value 13 of their Collateral. 14 Partially Secured Creditors holding Collateral that cannot support profitable 15 operations by the Reorganized Debtor on an ongoing basis will have their Collateral listed for 16 sale by Debtor. 17 Small Unsecured Creditors, defined as Creditors holding Unsecured Claims in 18 an amount equal to or less than \$2500, will receive an amount equal to 20% of their Claims 19 within 60 days after the Effective Date. 20 General Unsecured Creditors will receive six (6) semi-annual payments each 21 in an amount equal to 60% of the Reorganized Debtor's annual Net Cash Flow, defined in 22 Exhibit 2, during such six month period. Debtor estimates that the total of the semi-annual 23 payments will be approximately \$1,850,000, provided however, that the total amount of such 24 payments cannot be less than \$1,500,000. Debtor estimates that its total Allowed General 25 Unsecured Claims will be between \$14,000,000 and \$16,000,000, so that General Unsecured 26 Creditors will receive distributions equal to 12% or 13% of their Claims.

The holders of Interests will retain their stock, but (a) will provide a non recourse guarantee that the General Unsecured Creditors will receive at least \$1,500,000, and (b) will pledge their stock in the Reorganized Debtor to secure the performance of their guarantee.

The unexpired leases and executory contracts listed on Exhibit 3 will be assumed by Debtor through the Plan. All other unexpired leases and executory contracts will be rejected.

The Effective Date of the Plan will be the first Business Day after the Confirmation Order becomes a Final Order.

# II. VOTING PROCEDURES AND CONFIRMATION OF A PLAN

### A. BALLOTS AND VOTING DEADLINE

This Disclosure Statement and a ballot to be used for voting to accept or reject the Plan will be mailed to all Creditors entitled to vote. After carefully reviewing this Disclosure Statement and its exhibits, including the Plan, please indicate your acceptance or rejection of the Plan by voting in favor of, or against, the Plan on the enclosed ballot as directed below.

Holders of each Claim that is identified in Debtor's Schedules, or with respect to which a Proof of Claim has been Filed, and who are entitled to vote, will receive ballots. If a Proof of Claim has been Filed and no objection has been Filed thereto, the vote will be based on the amount listed in the Proof of Claim. If no Proof of Claim has been Filed, then the vote will be based on the amount of the Claim identified in Debtor's Schedules unless such Claim has been scheduled as disputed, contingent or unliquidated. Claims as to which an objection has been Filed, and Claims scheduled as disputed, contingent or unliquidated are referred to as "Disputed Claims". Holders of Disputed Claims will be entitled to vote if they have settled the dispute with Debtor or if the Bankruptcy Court has ruled on the objection or resolved the dispute. The Bankruptcy Code provides that the Bankruptcy Court may, if

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1	requested to do so by the holder of such Claim, estimate or temporarily allow a Disputed
2	Claim for the purposes of voting on the Plan.
3	If you hold Claims in more than one class entitled to vote on the Plan, you
4	will be entitled to complete and return a ballot for each Class. If you do not receive a ballot
5	or if a ballot is damaged or lost, please contact:
6	Tonkon Torp LLP Attention: Laura Lindberg
7	1600 Pioneer Tower 888 S.W. Fifth Avenue
8	Portland, Oregon 97204-2099 Telephone number: (503) 802-2128
9	relephone number. (303) 802-2128
10	The Bankruptcy Court has directed that to be counted for voting purposes,
11	ballots for the acceptance or rejection of the Plan must be received by Debtor no later than
12	4:00 p.m. Pacific Time, on, 2010. All persons entitled to vote on the Plan may cast
13	their vote for or against the Plan by completing, dating and signing the enclosed ballot and
14	returning it, by First Class Mail or hand delivery, to Debtor at the following address:
15	Tonkon Torp LLP Attention: Laura Lindberg
16	1600 Pioneer Tower 888 S.W. Fifth Avenue
17	Portland, Oregon 97204-2099
18	Ballots may also be sent to Debtor by facsimile transmission to Tonkon Torp
19	LLP, Attention: Laura Lindberg at (503) 972 3828.
20	Any ballots received after 4:00 p.m. Pacific Time on, 2010
21	will not be included in any calculation to determine whether the parties entitled to vote on the
22	Plan have voted to accept or reject the Plan.
23	When a ballot is signed and returned without further instruction regarding
24	acceptance or rejection of the Plan, the signed ballot will be counted as a vote accepting the
25	Plan. When a ballot is returned indicating acceptance or rejection of the Plan but is unsigned,
26	the unsigned ballot will not be included in any calculation to determine whether those

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entitled to vote on the Plan have voted to accept or reject the Plan. When a ballot is returned without indicating the amount of the Claim, the amount will be the amount identified on Debtor's Schedules or any Proof of Claim Filed with respect to that Claim.

### B. PARTIES ENTITLED TO VOTE

Pursuant to Section 1126 of the Bankruptcy Code, each class of impaired Claims or Interests that is not deemed to reject the Plan (as described below) is entitled to vote to accept or reject the Plan. A Class is "impaired" unless the legal, equitable and contractual rights of the holders of Claims in that Class are left unaltered by the Plan or if the Plan reinstates the Claims held by members of that Class by (1) curing any defaults, (2) reinstating the maturity of the Claim, (3) compensating the holder of the Claim for damages that result from the reasonable reliance on any contractual provision or law that allows acceleration of that Claim, and (4) otherwise leaving unaltered any legal, equitable and contractual right to which the Claim entitles the holder of the Claim. Because of their favorable treatment, Classes that are not Impaired are conclusively presumed to accept the Plan. Accordingly, it is not necessary to solicit votes from the holders of Claims in Classes that are not Impaired as the holders of those Claims are deemed to accept the Plan.

The holders of Claims in Classes 10, 13, 17, 18, 19, 22, 23, 26, 27 and 31 are unimpaired. The holders of Claims for Classes 1-9, 11, 12, 14, 15, 16, 20, 21, 24, 25, 28, 29, 30, 32, 33, 34, 35 and 36 are impaired.

Classes of Claims or Interests that will not receive or retain any money or property under a Plan on account of those Claims or Interests are deemed, as a matter of law under Section 1126(g) of the Bankruptcy Code, to reject the Plan and therefore are not entitled to vote on the Plan. All Classes of Claims will receive or retain some money or property under the Plan, so there are no Classes that are deemed to reject the Plan.

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# 1 C. VOTES REQUIRED FOR CLASS ACCEPTANCE OF THE PLAN 2 As a condition to confirmation, the Bankruptcy Code requires that each 3 Impaired Class of Claims or Interests accept a plan of reorganization, subject to the 4 exceptions referenced in Part D. below entitled "Cram Down of the Plan." At least one 5 impaired Class of Claims must accept a plan in order for that plan to be confirmed. 6 For a Class of Claims to accept the Plan, Section 1126 of the Bankruptcy 7 Code requires acceptance by Creditors that hold at least two-thirds in dollar amount and a 8 majority in number of the allowed Claims of that Class, in both cases counting only those 9 Claims actually voting to accept or reject the Plan. The holders of Claims who fail to vote 10 are not counted as either accepting or rejecting the Plan. If the Plan is confirmed, it will be 11 binding with respect to all holders of Claims and Interests in each Class, including Classes 12 and members of Classes that did not vote or that voted to reject the Plan. 13 D. "CRAM DOWN" OF THE PLAN See the discussion of "Cram Down" at Section X.B. "Requirements of 14 15 Confirmation". 16 E. **CONFIRMATION HEARING** 17 The Bankruptcy Court has scheduled a hearing on confirmation of the Plan to begin on \_\_\_\_\_, 2010, at \_\_\_\_\_ Pacific Time. The Confirmation Hearing will be 18 19 held at the United States Bankruptcy Court for the District of Oregon, Courtroom 6, 405 E. 20 8th Ave., Eugene, OR 97401, before the Honorable Frank R. Alley III, United States 21 Bankruptcy Judge. At the hearing, the Bankruptcy Court will consider whether the Plan 22 satisfies the various requirements of the Bankruptcy Code, including whether it is feasible 23 and whether it is in the best interests of the Creditors of Debtor. Prior to the hearing, Debtor 24 will submit a report to the Bankruptcy Court concerning the votes for acceptance or rejection 25 of the Plan by the persons entitled to vote on the Plan. 26 Section 1128(b) of the Bankruptcy Code provides that any party in interest

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may object to confirmation of a plan of reorganization. Any objections to confirmation of		
the Plan must be made in writing and filed with the Bankruptcy Court at the address set forth		
in Section IA, and a copy delivered so that it is received by counsel for Debtor at the address		
set forth in Section II.A., no later than, 2010, by:00 p.m. Pacific Time. Unless		
an objection to confirmation is timely filed and received, it may not be considered by the		
Bankruptcy Court.		
III. BACKGROUND AND GENERAL INFORMATION		
A. McGRATH'S PUBLICK FISH HOUSE, INC. AND McGRATH'S		
PROPERTIES LLC		
McGrath's Fish House is a 29 year old specialty restaurant brand that as of the		
Petition Date was operating 20 full service casual dining restaurants in six states: Oregon		
(8), Washington (3), Idaho (1), Utah (4), Arizona (3) and Colorado (1). The restaurants		
specialize in Pacific Northwest Seafood as well as fresh fish and shellfish from other areas.		
All menu items are made from scratch. Liquor, beer and wine are offered in all locations.		
The restaurants serve lunch and dinner and are open seven days a week.		
The first McGrath's was established in downtown Salem, Oregon and built its		
success by offering high quality fresh seafood in a comfortable setting at reasonable prices.		
Early growth was in Oregon and later in Washington. Debtor's restaurants are based on two		
designs. Each design utilizes interesting exterior lines and colors, cathedral ceilings, wrough		
iron accents, warm lighting, high quality woodwork, ceramic flooring, comfortable seating		
and unique wall hangings that create a comfortable and inviting atmosphere. Both restaurant		
designs seat approximately 250 guests, including in a separate bar/lounge area.		
The McGrath's Fish House brand clearly bears the imprint of its founder,		
owner and president, John McGrath. He is experienced, hard working, quick and decisive.		
He is highly regarded among his employees for integrity, discipline and high operational		
standards. His "hands-on" approach has resulted in solid and consistent fundamentals in		

execution, quality food, service and facility upkeep.

McGrath's Fish House restaurants compete in the casual dining segment against national chains such as Red Lobster, Olive Garden, TGI Fridays, Applebee's, Chili's and Red Robin, against regional/multi-state chains such as Newport Seafood Grill and Stanford's, and against local independent restaurants.

The casual dining segment is highly competitive and is affected by several factors, including changes in eating habits, health concerns, local and regional economic conditions, disposable income, population and traffic patterns and by competitive intrusion. For example, quick service and fast casual competitors have made significant inroads on casual dining as a result of their more convenient locations, improved food quality and, in this economic climate, lower price point options.

Debtor's expansion efforts started slowly. Six and a half years after the first restaurant opened in downtown Salem, Oregon in 1980, Debtor opened its second restaurant in Bend, Oregon in 1987, its third in Milwaukie, Oregon in 1989, its fourth in Eugene, Oregon in 1990 and its sixth in Corvallis, Oregon in 1991. After a five year hiatus, Debtor opened its seventh restaurant in Medford, Oregon in 1996, its eighth in Boise, Idaho in 1998 and its ninth in Vancouver, Washington in 1999.

The pace of new restaurant openings picked up significantly in the new millennium. Debtor opened a restaurant at Lancaster Mall in Salem, Oregon in 2001 followed by four new restaurants in Utah within the next year and a half—in Orem and Sandy in 2001 followed by Salt Lake City and Layton in 2002. In 2003, Debtor opened a restaurant in Mesa, Arizona and two months later opened a restaurant in Beaverton, Oregon. Debtor opened two restaurants in 2004, one in Arcadia, California (which was closed in August, 2007) and the second at Alderwood Mall in Lynnwood, Washington. Debtor continued its expansion in Arizona by opening a restaurant in Scottsdale in 2005 and in Goodyear in 2006. In 2007, Debtor opened two restaurants, one in Lakewood, Colorado and

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the other at The Commons in Federal Way, Washington.

All of the Oregon restaurants, as well as the Vancouver, Washington location, are able to support themselves and to service at least the senior debt placed against them. The other locations have not performed as well. A number of factors contributed to that situation, including the rapid pace of expansion, higher than expected start-up costs, the distance of the newer restaurants from corporate headquarters and the support and control of Debtor's management, increased competition and a slow response to adjust menu items and prices to address the economy's down turn and its impact on consumer's discretionary spending.

In 2008, sales nationally for full service restaurants grew by .7% when compared with 2007. However, the full year numbers were misleading. Sales started to decline in the latter portion of 2008. As of February, 2009, regional and independent restaurant companies were experiencing between 10% and 15% same store sales declines. Restaurant sales continued to decline throughout 2009.

Debtor began experiencing declining same store sales trends at its restaurants during 2007 and that trend continued through the first part of 2009.

Below is a table that demonstrates Debtor's sales (in thousands), on a same store basis, for 2006, 2007, 2008 and 2009:

Store/Year	2006	2007	2008	2009
#1 Salem Downtown	2,036	2,124	1,958	1,881
#2 Salem Lancaster Mall	3,286	3,406	3,007	3,070
#3 Bend	2,568	2,542	2,121	2,030
#4 Milwaukie	3,001	2,822	2,532	2,518
#5 Eugene	3,232	3,188	2,851	2,808
#6 Corvallis	2,565	2,578	2,168	2,133
#7 Medford	3,214	3,165	2,723	2,606
#8 Boise	3,435	3,155	2,470	2,160
#9 Vancouver	3,465	3,513	3,080	2,935
#10 Orem	1,768	1,779	1,403	1,168
#11 Sandy	3,089	2,506	2,132	1,942
#12 Salt Lake City - Gateway	2,499	2,336	1,962	1,642

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2009

1,542

1,433

2,546

2,081

1,127

1,450

1.612

2,360

41,045

Closed 8/21/07

1	Store/Year		2006	2007	2008
2	#13 Layton		2,102	1,980	1,640
	#14 Mesa		2,646	2,163	1,592
3	#15 Beaverton		3,156	3,091	2,669
3	#16 Arcadia		1,736	989	Clo
4	#17 Lynnwood		3,256	3,074	2,457
_	#18 Scottsdale		2,415	1,863	1,327
5	#19 Goodyear		3,491	2,825	1,940
6	#20 Lakewood		-	2,445	2,111
	#21 Federal Way		-	677	3,188
7	T	otals:	52,959	52,219	45,330

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In response to declining sales, Debtor reduced its headcount, payroll expenses (including its 401k benefit) and its general and administrative expenses by cutting personnel and freezing or reducing wages at its corporate headquarters, at the regional management and in-store management levels and in its stores. In 2008, Mr. McGrath obtained a line of credit on the equity in his home and contributed the loan proceeds to the business. Debtor used those proceeds to cover payroll and to make a scheduled payment on a class action lawsuit settlement in connection with an alleged California labor violation.

Beginning in 2008, Debtor began to experience difficulty servicing its debt and was in default of most, if not all, of its obligations to its lenders. In December, 2008, Debtor and certain of its affiliates entered into a Forbearance and Modification Agreement with eight of Debtor's lenders. Those lenders extended certain financial accommodations to Debtor through March 31, 2009. Among other things, the forbearance agreement permitted Debtor to make interest-only payments to those lenders at the pre-default rate of interest. That forbearance agreement was renewed several times.

Debtor leased several of its restaurants from McGrath's Properties LLC, an Oregon limited liability company owned by John McGrath, Deborah McGrath and their children Justin McGrath, Lori McGrath and Krista Oswald. A number of Debtor's newer restaurants were located on these properties. McGrath's Properties LLC's only business was leasing its real property to Debtor, its only assets were the real properties that were leased to

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Debtor. McGrath's Properties LLC's only creditors were its secured lenders and county
taxing authorities. As these restaurants experienced the greatest financial difficulties,
McGrath's Properties had no equity in any of its real estate, and its lenders all had deficiency
claims. As a result, McGrath's Properties LLC has no unsecured creditors other than the
deficiency claims held by its partially secured creditors and no assets to satisfy those
deficiency claims. Furthermore, Debtor had guaranteed all of McGrath's Properties LLC's
debt to its lenders.
In order to simplify the bankruptcy proceeding, the McGrath children
conveyed their interests in McGrath's Properties LLC back to their parents, without
consideration. McGrath's Properties LLC then merged with and into Debtor, which was the
surviving entity. As a result, inter-company debts were eliminated and inter-company

В. RESTAURANTS

unsecured claims against Debtor.

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Debtor operated 20 restaurants at the time the Petition was filed and currently operates 16 restaurants in six states. Debtor commonly refers to its restaurants by number.

contracts, including lease agreements, were, by operation of law, merged and no longer exist.

Since McGrath's Properties LLC had no assets with which to pay its deficiency claims, its

unsecured creditors were not harmed by the merger. Since Debtor had guaranteed all of

McGrath's Properties LLC's obligations, the merger did not increase the amount of the

Store 1/Downtown Salem: The original McGrath's Fish House restaurant, located at 350 Chemeketa St. in Salem, Oregon, opened in August, 1980. Debtor leases the land and restaurant building from The City of Salem for \$5,645.50 per month. There are no Liens against this restaurant's assets.

Store 2/Lancaster Mall, Salem: McGrath's Fish House located at 3805 Center Street NE at Lancaster Mall in Salem, Oregon, opened in March, 2001. Debtor leases the land from Lancaster Development Co. LLC for \$9,235.94 a month under a ground lease.

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Debtor owns the building. GE Commercial Finance Business Property ("GE CFBP") has a
Lien on the building and equipment to secure repayment of a loan. Debtor believes that the
balance of the loan as of the Petition Date was approximately \$1,124,800. Other than the
Lien of GE CFBP, there are no other Liens against this restaurant's assets. Debtor believes
the fair market value of this store as an ongoing business is equal to, or exceeds, the amount
of the secured debt based on this restaurant's ability to service that debt.
Store 3/Bend: McGrath's Fish House located at 3118 N. Highway 97 in Bend,
Oregon, opened in January, 1987. Debtor leases the land and restaurant building from RPP
Bend I, LLC for \$6,906.28 a month, and Debtor owes the landlord \$30,607.21. SunTrust
Equipment Finance & Leasing Corp. ("SunTrust") has an unperfected security interest
against the refrigeration and related equipment at the Bend Store as well as against similar
equipment at the Eugene and Medford Stores to secure repayment of a loan which SunTrust
claims has a balance of approximately \$345,718.00. There are no Liens against this
restaurant's assets.
Store 4/Milwaukie: McGrath's Fish House located at 11050 SE Oak Street in
Milwaukie, Oregon, opened in December 1989. Debtor leases the land and restaurant
building from Pan Pacific Retail Properties (Milwaukie Marketplace) for \$12,316.80 a
month, and Debtor owes the landlord \$16,827.98. There are no Liens against this restaurant's
assets.
Store 5/Eugene: McGrath's Fish House located at 1036 Valley River Way in
Store 5/Eugene: McGrath's Fish House located at 1036 Valley River Way in Eugene, Oregon, opened in October 1990. Debtor leases the land and restaurant building
•
Eugene, Oregon, opened in October 1990. Debtor leases the land and restaurant building
Eugene, Oregon, opened in October 1990. Debtor leases the land and restaurant building from Outlot Developers, LLC for \$12,000.00 a month. There are no Liens against this
Eugene, Oregon, opened in October 1990. Debtor leases the land and restaurant building from Outlot Developers, LLC for \$12,000.00 a month. There are no Liens against this restaurant's assets.

1	on the furniture, fixtures and equipment that Debtor transferred to Corvallis from Restaurant
2	16 when Debtor closed that location. That Lien secures a loan in the original principal
3	amount of \$592,415.98. Debtor believes that as of the Petition Date the balance was
4	\$575,933.00. Other than Key Equipment Finance's Lien, there are no Liens against this
5	restaurant's assets.
6	Store 7/Medford: McGrath's Fish House located at 68 E Stewart Ave. in
7	Medford, Oregon, opened in February 1996. Debtor owns the land and building at this
8	location. Keybank N.A. ("KeyBank") has a Lien against the real estate and improvements to
9	secure repayment of a loan in the original principal amount of \$1,380,790.39. Debtor
10	believes that as of the Petition Date the balance was \$1,383,590. Sterling Savings Bank
11	("Sterling") also has a Lien against this restaurant to secure three cross-collateralized loans,
12	Loan 9001 evidencing funds advanced for Store 20, Loan 9002 evidencing funds advanced
13	for Store 9, and Loan 9003 evidencing funds advanced for Store 7. The three loans had an
14	aggregate balance of approximately \$5,084,000 as of the Petition Date (the "Sterling Loan").
15	Debtor believes that the fair market value of this store is \$1,850,000 based on an appraisal
16	performed for KeyBank.
17	Store 8/Boise: McGrath's Fish House located at 1749 S. Cole Road, Boise,
18	Idaho, opened in June, 1998. Debtor leases the land and restaurant building from Sundance
19	Development Inc. for \$15,972.59 a month. There are no Liens against this restaurant's assets.
20	Store 9/Vancouver: McGrath's Fish House located at 12501 SE Second Circle
21	in Vancouver, Washington, opened in November, 1999. Debtor owns the land, the restaurant
22	building and equipment at this location. Sterling has a senior Lien against the real estate and
23	improvements and a junior Lien (subordinate to the Lien of the United States Small Business
24	Administration ("SBA") against the personal property to secure repayment of the Sterling
25	Loan described above. The SBA has a senior Lien against the personal property at Store 9 to
26	secure repayment of a loan in the original principal amount of \$1,500,000 (the "SBA Loan").

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Debtor believes that the fair market value of the land and building is \$2,700,000 based on an appraisal performed for Sterling and the value of the equipment is \$95,000 based on an appraisal performed for the SBA. Store 10/Orem: McGrath's Fish House located at 860 West 1250 South in Orem, Utah, opened in July, 2001 and ceased operations on February 15, 2010. Debtor leased the land from Washburn Management LC for \$6,875.00 a month under a ground lease. Debtor filed a motion to reject that lease. However, at KeyBank's request Debtor agreed to continue the hearing on that motion on the condition, among others, that KeyBank pay the occupancy expenses after February 15, 2010. Debtor owns the restaurant building. KeyBank has a Lien against on the building to secure repayment of a loan. Debtor believes that the current balance is \$842,124.00. Key Equipment Finance has a Lien on this restaurant's furniture, fixtures and equipment located to secure payment under a capital lease. Debtor believes that the current balance is \$70,614.00. An appraisal performed for KeyBank states that the value of this store is \$700,000. However, Debtor believes the value is approximately \$450,000 based on a broker's opinion. Debtor is in the process of engaging the broker to sell Debtor's interest in this store. Store 11/Sandy: McGrath's Fish House located at 10590 South State Street in Sandy, Utah, opened in December, 2001. Debtor leases the land from Macerich South Towne LP for \$14,847.40 a month under a ground lease. Debtor owns the building. KeyBank has a Lien on the building to secure repayment of a loan. Debtor believes that the

Store 11/Sandy: McGrath's Fish House located at 10590 South State Street in Sandy, Utah, opened in December, 2001. Debtor leases the land from Macerich South Towne LP for \$14,847.40 a month under a ground lease. Debtor owns the building. KeyBank has a Lien on the building to secure repayment of a loan. Debtor believes that the current balance is \$896,130.00. Key Equipment Finance has a Lien on this restaurant's furniture, fixtures and equipment to secure payment under a capital lease. Debtor believes that the current balance is \$142,433.00. Debtor estimates that the value of the building in Sandy is \$637,500 and the value of the furniture, fixtures and equipment is \$112,500 for a total of \$750,000 based on the secured debt this restaurant can service.

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Store 12/Salt Lake City: McGrath's Fish House located at 190 South 400					
West in Salt Lake City, Utah, opened in January, 2002 and ceased operations on February 15					
2010. Debtor leased the land and building from Inland US Management LLC. Debtor has					
rejected that lease effective February 17, 2010. Key Equipment Finance has a Lien on this					
restaurant's furniture, fixtures and equipment to secure payment under a capital lease. Debtor					
believes that the current balance is \$130,132.00, and that the value of the equipment is					
substantially less.					
Store 13/Layton: McGrath's Fish House located at 908 Main Street in Layton,					
Utah, opened in July, 2002. Debtor leases the land from JT Layton Crossing North LC for					
\$9,536.67 a month under a ground lease, and Debtor owes the landlord approximately					
\$35,000 for taxes which Debtor was obligated to pay under the ground lease. Debtor owns					
the building and the equipment. US Bank N.A. ("US Bank") has a Lien against the building					
to secure repayment of a loan. Debtor believes that the current balance of that loan is					
approximately \$860,902.00. U.S. Bancorp Equipment Finance ("US Bancorp") has a Lien					
against all equipment, fixtures and personal property, leases, rents and income from this					
restaurant to secure payment under a capital equipment lease. Debtor believes that the					
current balance of this loan is approximately \$234,780.00. Debtor believes that the sale					
value of this store using an orderly sales process is between \$700,000 and \$900,000 based on					
a broker's opinion. Debtor is in the process of engaging the broker to sell Debtor's interest in					
this store.					
Store 14/Mesa: McGrath's Fish House located at 1610 South Stapley Drive in					
Mesa, Arizona, opened in July, 2003. Debtor leases the land and building from McGrath-					
Marshall LLC, a real estate holding company owned by Debtor (90%) and Debtor's Vice					
President, James R. Marshall (10%) for \$11,500 a month. Debtor owed the landlord					
\$40,324.08 as of the Petition Date and has made no rent payments since then. US Bank has a					

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Lien against the real estate and improvements to secure repayment of a promissory note

made by McGrath-Marshall LLC. Debtor believes that the current balance is approximately					
\$1,754,892.00. Debtor has guaranteed the payment of that note. US Bancorp has a Lien on					
various items of furniture, fixtures and equipment to secure payment of a capital equipment					
lease. Debtor believes that the current balance is approximately \$380,211.00. There is a					
Lien for personal property taxes, estimated to be \$8,188.20. Debtor is in the process of					
engaging a broker to sell this store. Debtor believes that the sale value of this store is					
approximately \$1,350,000 based on the broker's opinion.					
Store 15/Beaverton: McGrath's Fish House located at 3211 SW Cedar Hills					
Blvd. in Beaverton, Oregon, opened in October 2003. Debtor leases the land from Center					
Developments Oreg., Ltd. for \$12,747.83 a month under a ground lease. Debtor owns the					
building and the equipment. US Bank has a Lien on the building to secure repayment of a					
loan. Debtor believes that as of the Petition Date the balance was \$936,900.00. US Bancorp					
has a Lien on furniture, fixtures and equipment located at this restaurant to secure payment					
under a capital lease. Debtor believes that as of the Petition Date the balance was					
\$402,771.00. Debtor believes that the fair market value of this restaurant is equal to, or					
exceeds, the amount of the secured debt owing based on its ability to service the secured					
debt.					
Store 16/Arcadia: The McGrath's Fish House restaurant located at 400 South					
Baldin, Avenue in Arcadia, California, opened in October, 2004, and closed in August, 2007					
Key Equipment Finance had a Lien against the equipment located at this restaurant, but the					
lender permitted Debtor to move that equipment collateral to Corvallis, and the Lien					
transferred with that equipment.					
Store 17/Lynnwood: McGrath's Fish House located at 3000 184th St. SW,					
Suite 870 in Lynnwood, Washington, opened in December, 2004, and ceased operations on					
February 15, 2010. Debtor leased the land and building from Alderwood Mall LLC, c/o					
GGP/Homart II LLC for \$25,199.93 per month. Debtor has rejected this lease. GE Capital					

Franchise Finance Corporation has a Lien on all tangible personal property at this location,				
including machinery, appliances, furniture, equipment and inventory, and all profits, income,				
accounts and contracts, to secure payment of \$630,796.72 under a capital equipment lease.				
There is a Lien for personal property taxes, estimated to be \$6,791.49. Debtor believes that				
the value of the tangible personal property is significantly less than the amount of the debt				
against it.				
Store 18/Scottsdale: McGrath's Fish House located at 7000 E Mayo Blvd,				
Building #5 in Phoenix, Arizona, opened in September, 2005, and ceased operations on				
February 15, 2010. Debtor leased the land from Scottsdale / 101 Associates for \$15,514.83 a				
month under a ground lease. Debtor filed a motion to reject that lease. However, at				
KeyBank's request Debtor agreed to continue the hearing on that motion on the condition,				
among others, that KeyBank pay the occupancy expenses after February 15, 2010. Debtor				
owns the building and the equipment. KeyBank has a Lien against the building to secure				
repayment of a loan. Debtor believes that the current balance is \$1,362,900.00. General				
Electric Capital Corp. has a Lien against the personal property to secure payment of				
\$787,110.45 under a capital equipment lease. There is a Lien for personal property taxes,				
estimated to be \$11,133.58. Debtor is in the process of engaging a broker to sell Debtor's				
interest in the store. Debtor believes that the sale value of Debtor's interest of this store is				
between \$500,000 and \$700,000 based on the broker's opinion.				
Store 19/Goodyear: McGrath's Fish House located at 1800 N. Litchfield Road				
in Goodyear, Arizona, was opened in April, 2006. Debtor owns the land, building and				
improvements at this location. Arizona Business Bank has a senior Lien against the real				
estate, improvements and inventory, building materials and general intangibles and a junior				
Lien on equipment and fixtures. The Lien secures repayment of a promissory note which				
Debtor believes has a current balance of approximately \$2,296,715.25. GE Commercial				
Corp ("GECC"), by assignment from Key Equipment Finance, has a purchase money				

security interest in specified furniture, fixtures and equipment to secure payment of an				
obligation which Debtor believes has a current balance of approximately \$952,763. There				
are also Liens for unpaid real property taxes, estimated to be \$36,155.30 and personal				
property taxes, estimated to be \$12,470.99. Debtor is in the process of engaging a broker to				
sell this store. Debtor believes that the sale value of this store is between \$1,200,000 and				
\$1,400,000 based on the broker's opinion.				
Store 20/Lakewood: McGrath's Fish House located at 14035 West Colfax				
Drive in Lakewood, Colorado, opened in April, 2007. Debtor owns the land and building at				
this location. Sterling has a Lien against the real and personal property to secure the Sterling				
Loan. The Lien is in first position with regard to the first \$2,248,900 of Loan 9001 which is				
that portion of the Sterling Loan advanced for Store 20, and subordinated to the Lien of the				
SBA (described below) to the extent of the next \$93,750.34, and then in first position with				
regard to the balance of the Sterling Loan. SBA has a Lien against the personal property				
with priority relative to the Sterling Loan as described above. The SBA's Lien secures				
repayment of the SBA Loan. Debtor believes that the current balance of the SBA Loan is				
approximately \$1,573,078.00. There are substantial disputed Liens for unpaid real and				
personal property taxes. Debtor is in the process of engaging a broker to sell this store.				
Debtor believes that the sale value of this store is approximately \$1,700,000.				
Store 21/Federal Way: McGrath's Fish House located at 1911 South 320th				
Street, Federal Way, Washington, opened in November, 2007. Debtor leases the land from				
Steadfast Commons LLC for \$12,827.42 a month under a ground lease. GE Commercial				
Finance Business Property has a Lien on the building, improvements and fixtures to secure				
repayment of a loan. Debtor believes that the current balance is approximately				
\$2,452,321.38. General Electric Capital Corp. has a Lien on certain equipment to secure				
repayment of a loan. Debtor believes that the current balance is approximately \$995,612.				
Bank of the West has a Lien on certain point of sale equipment. Debtor believes that the				

value of the building is \$490,000 and value of the equipment and personal property is \$260,000 for a total of \$750,000 based on the secured debt this restaurant can service.

### C. OTHER REAL ESTATE

Debtor owns the office building at 1935 Davcor Street SE in Salem, Oregon, where Debtor's corporate headquarters are located. Debtor refers to its corporate headquarters as "Store 99". US Bank has a Lien against the real property and all furnishings, fixtures, equipment and leasehold improvements, accounts, and general intangibles at this location to secure a loan which had a balance of \$58,244.29 as of the Petition Date and the current balance is \$56,811.00. Debtor believes that Store 99 has a fair market value of \$425,000 to \$475,000 based on the broker's opinion.

### D. OTHER SECURED CREDITORS

GreatAmerica Leasing Corp. ("GreatAmerica") entered into a financing lease agreement with Debtor in November 2008 for certain computer equipment that enables Debtor to process credit cards at their various restaurant locations. The 'Radiant Point of Sale' equipment pertaining to the GreatAmerica financing is located at six of Debtor's Oregon stores (Beaverton, Bend, Corvallis, Eugene, Milwaukie and Salem-Lancaster). The total outstanding loan amount owing to GreatAmerica as of the Petition Date is \$31,800 according to Debtor's books and records.

Similarly, in September 2008, Debtor entered into an Equipment Financing Agreement with Alpine Leasing, Inc., which was subsequently assigned to Marlin Leasing Corp. ("Marlin"), under which agreement Marlin is the holder of the debt pertaining to Debtor's purchase of credit card processing computer equipment used at Debtor's fourteen other stores (those not named in the paragraph above), as well as Debtor's corporate headquarters office in Salem, Oregon. The total outstanding loan amount owing to Marlin as of the Petition Date is \$61,990 according to Debtor's books and records. The Equipment Financing Agreement appears to be a true lease. However, Marlin has filed a financing

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statement which would perfect its interest in the event the Equipment Financing Agreement was construed as a security agreement.

Debtor maintains its bank accounts at US Bank. According to US Bank, Debtor has \$985,937.11 in its accounts as of the Petition Date. Debtor was in default of its obligations owing to US Bank on the Petition Date, and US Bank contends that it has a secured claim based on its right to set off the amount owing in Debtor's bank accounts against the amount Debtor owed to US Bank.

## E. MANAGEMENT AND COMPENSATION

# 1. <u>Key Management Personnel</u>.

John McGrath, President and Owner. John McGrath is a northwest native and has lived in Salem, Oregon for 35 years. He earned a Hotel & Restaurant Administration degree at Washington State University. Mr. McGrath started his first restaurant in Salem at age 29 and has owned and operated McGrath's Publick Fish House, Inc. since 1980. Mr. McGrath oversees Debtor's overall operations with his primary focus on menu development, marketing and individual restaurant's achievement of standards. Mr. McGrath will continue to be employed by the Reorganized Debtor at an initial base salary of \$14,583 per month.

James R. Marshall, Vice President. Jim Marshall brings over 30 years of experience in restaurant management to Debtor. He has been employed by Debtor for over 15 years and is responsible for managing Debtor's restaurant operations and overseeing all personnel issues. Mr. Marshall supervised several restaurants of a national restaurant company prior to his employment with Debtor. Mr. Marshall will continue to be employed by the Reorganized Debtor at an initial base salary of \$9,800 per month plus \$2,167 per month for restaurant inspections and incentive compensation up to 50% of pre-tax salary. Mr. Marshall's incentive compensation is based on how well each restaurant meets its targeted controllable income which is defined as revenue minus controllable expenses.

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<u>Dave Large</u> , <u>Controller</u> . Dave Large brings over 8 years of experience in				
corporate accounting to Debtor. He is responsible for managing Debtor's finances. Mr.				
Large's career includes over 20 years working with multi branch / multi state corporations in				
both operations and accounting. Mr. Large will continue to be employed by the Reorganized				
Debtor at an initial base salary of \$5,083 per month.				
2. <u>Consultants</u> .				
RMG will continue to advise Debtor on Debtor's marketing and operations				
pursuant to a consulting agreement for at least 6 months following the Effective Date. RMG				
states on its website that it is "the only turnaround management company which specializes				
exclusively in the restaurant space". RMG worked with Debtor for approximately a year				
before the Petition Date.				
RMG initially assessed for opportunities across all areas of the business.				
RMG helped Debtor reformat its profit and loss statements to more accurately reflect				
business performance – specifically in the discount line items (promotions, etc.). This				
enabled a more detailed analysis of both promotional activity, customer satisfaction				
(identifying discounts for cold food, poor service, etc.) as well as data mining of product mix				
to support price changes and menu modification. Ultimately, based upon this analysis, a				
revised menu was developed with improved pricing and value perception. RMG helped				
Debtor implement a key indicator report which enabled field managers to dial in on cost				
issues in their restaurants. The combination of these efforts both assisted Debtor's team with				
improved operations, as well as drove revenue and traffic to the stores.				
In order to assess customer interests, RMG developed and deployed a				
customer feedback card. Information contained in these results assisted Debtor with crafting				
a revised menu.				

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campaigns. For example, previous efforts promoted a single item. Based on RMG's

Simultaneously RMG guided Debtor through several revised marketing

recommendations, Debtor began offering multiple items in its quarterly promotions which broadened its appeal and yielded greater traffic counts. Additionally, McGrath's had underutilized banners, in-store materials and menu inserts.

RMG also helped Debtor institute additional marketing initiatives. These clearly drove both customer counts and revenue. Within six months, Debtor's same store sales trends improved from negative 17% to 18% (when RMG was engaged), to flat, and even up over prior year in the fall of 2009.

RMG was also instrumental in lease negotiations. Conducting some discussions directly with landlords, and others with Debtor's team, several lease concessions were obtained.

# 3. Affiliated Persons.

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Krista Oswald, Mr. McGrath's daughter, services as Debtor's marketing coordinator. She receives a salary of \$34,000 per year for her services. Justin McGrath, a son, is a manager at the Milwaukie store, and makes \$39,000 per year. He, like any other store manager, is eligible for a merit performance bonus. The bonus cannot exceed \$6,000 per year. Bo Oswald, a son-in-law, owns a separate business and provides facility management services to Debtor. He is paid \$500 per month and receives \$350 per month towards his rent.

# F. FINANCIAL PERFORMANCE

The income statements for Debtor (which show as an expense "internal rent" paid to McGrath's Properties LLC) for the three prior fiscal years are attached as Exhibit 4. Additional or more detailed information can be obtained by submitting a written request to Debtor's counsel, identifying the information sought.

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# IV. THE BANKRUPTCY CASE

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### A. THE FILING

Debtor filed a voluntary petition for relief under Chapter 11 of the Bankruptcy Code on February 3, 2010. The filing was required in order to provide a single forum in which to accomplish a reorganization involving numerous secured creditors and landlords.

# B. "FIRST DAY" MOTIONS AND OTHER OPERATIONAL ORDERS

At the beginning of the Chapter 11 case, the Bankruptcy Court, at Debtor's request, entered several orders necessary for Debtor to continue operations. These orders authorized Debtor to pay certain prepetition priority claims and granted other relief necessary to facilitate Debtor's transition between prepetition and post-petition business operations. In the first few weeks after the Petition Date, the Bankruptcy Court orders authorized Debtor to, among other things:

- Pay accrued prepetition wages, salaries, compensation, expenses,
   benefits and related taxes for Debtor's employees;
- Maintain Debtor's bank accounts and operation of its cash management system substantially as it existed before the Petition Date, pending the opening of debtor in possession accounts;
- Continue utility service during the case, including a determination as to the amount of an adequate deposit;
- Honor gift cards that were issued prepetition;
- Pay suppliers who qualified under Section 503(b)(9) of the Bankruptcy
   Code;
- Use an alternative form of monthly financial reporting to comply with standards in the industry and Debtor's normal and usual accounting practices;

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1	• Use cash collateral in which some of the prepetition creditors held an			
2	interest; and			
3	• Retain the following professionals to advise Debtor: Tonkon Torp			
4	LLP as general and restructuring counsel; AKT as accountants; and			
5	RMG as marketing and operating consultants.			
6	C. POST-PETITION DEVELOPMENTS			
7	Debtor closed Store 12 in Salt Lake City and Store 17 in Lynnwood and has			
8	rejected the leases for those restaurants. Debtor closed Store 10 in Orem, Utah and Store 18			
9	in Scottsdale, Arizona. Debtor also filed motions to reject these leases. However, KeyBank,			
10	a secured creditor with respect to those stores wanted more time to evaluate its alternatives			
11	for those stores. As a result the motions have been continued, and Debtor and KeyBank			
12	entered into an agreement whereby KeyBank will pay the ongoing expenses of those			
13	restaurants while KeyBank evaluates its alternatives. The Bankruptcy Court has approved			
14	that agreement.			
15	The Bankruptcy Court granted General Electric Capital Corp.'s motion for			
16	relief from the automatic stay to permit GECC to repossess its collateral at Store 17			
17	(Lynnwood) and Store 18 (Scottsdale). Debtor did not oppose that motion.			
18	Debtor, with the consent of the applicable secured creditors, selected brokers			
19	to sell Debtor's interests in the Orem, Layton, Mesa, Scottsdale, Goodyear and Lakewood			
20	stores. Debtor has submitted, or will submit, applications to employ these brokers.			
21	Debtor has negotiated with a number of the landlords of the stores that will be			
22	included as a part of the Reorganized Debtor in an effort to reduce rent. Debtor, with RMG's			
23	assistance, was successful with regard to four landlords and negotiations continue with two			
24	others.			
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### D. UNSECURED CREDITORS COMMITTEE

As discussed above in Section I.B. an unsecured creditors committee was appointed on May 18, 2010.

### V. ASSETS AND LIABILITIES

# A. ASSETS

The balance sheets for each of Debtor and McGrath's Properties as of fiscal year end 2009 are attached hereto as Exhibit 5. It is important to note that asset values are based on book values. In fact, the real market value of both the real property and equipment vary significantly from their book value.

Debtor also holds liquor licenses as well as the right to use the "McGrath's" trade names. While these assets are valuable, it is difficult to assign an independent value to them because they are integral to the operation of the restaurants and thus included within the value of those restaurants.

Debtor has certain Rights of Action. Debtor has performed a preliminary preference analysis. Because Debtor paid almost all of its vendors according to normal business terms prior to bankruptcy, there are very few potentially recoverable preferences. Debtor identified a total of about \$150,000 of payments that could have been preferential and were reviewed. However, Debtor's best estimate at this time is that the net recovery from any preferences will be almost zero because most of those payments were ordinary course payments for debt that was incurred in the ordinary course of Debtor's business. The most significant potential preference payment was a \$64,052.52 payment to ADLIB Advertising Agency, Ltd. ("ADLIB") on February 3, 2010, the Petition Date. Debtor's monthly invoices from ADLIB typically total approximately \$60,000—for example from October 2009 through January 2010, Debtor's invoices from ADLIB ranged from \$58,000 per month to \$79,000 per month. ADLIB sends Debtor an invoice at the end of each month for services provided in during that month. Debtor typically pays ADLIB's invoices in the second week

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of the following month. In this particular instance, Debtor paid ADLIB's January 2010 invoice on February 3, 2010, approximately a week earlier than normal. Debtor does not intend to pursue this claim because it believes the chance of obtaining a net recovery is very small.

If Debtor's tentative agreement with US Bank is not implemented, Debtor may also assert a preference claim against US Bank. The claim relates to the improvement of its setoff rights within 90 days of the Petition Date by virtue of Debtor's increased deposits in its accounts at US Bank during that period. Specifically, 90 days prior to the Petition Date, Debtor had approximately \$673,326 on deposit with US Bank, and as of the Petition Date that amount had increased to \$985,937.11. US Bank claims that it is entitled to a setoff right against the funds on deposit as of the Petition Date, and to the extent Debtor acknowledges a set off right. Debtor will likely assert that the improvement in US Bank's position by virtue of Debtor's increased cash deposits within the 90 days prior to the Petition Date should be recoverable as a preference.

### B. LIABILITIES

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Debtor expects that it will have net administrative expenses relating to professional fees of approximately \$500,000 on the Effective Date. Debtor anticipates that the Reorganized Debtor will have about \$10,300,000 in secured debt and between \$14,000,000 and \$16,000,000 of unsecured debt. Debtor estimates that prepetition unsecured Claims will be between approximately \$1,300,000 and \$1,900,000, lease rejection Claims will total between \$850,000 and \$1,500,000 depending on whether the leases for the Orem and Scottsdale stores are assumed, and Secured Creditors' deficiency Claims will total between approximately \$12,000,000 and \$12,500,000. Exhibit 6 shows each Secured Creditors' currently estimated secured and deficiency Claim as well as the basis for Debtor's assumptions regarding those Claims.

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# VI. DESCRIPTION OF PLAN OF REORGANIZATION

### A. CLASSIFICATION AND TREATMENT OF CLAIMS

For purposes of this Plan, Claims (except those treated under Article 2 of the Plan) are classified and will be treated as provided below. A Claim is classified in a particular Class only to the extent that such Claim qualifies within the description of such Class, and is classified in a different Class to the extent that such Claim qualifies within the description of such different Class.

Class 1 consists of the Allowed Secured Claim of GE CFBP in the amount of \$1,124,800 as of the Petition Date secured by its Lien against the real estate improvements and restaurant equipment and furniture at Debtor's restaurant located at 3805 Center Street NE at Lancaster Mall in Salem, Oregon ("Store 2"). The Class 1 Claim will be paid in equal monthly installments of \$14,621, including principal and interest at 8.90%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the Class 1 Claim is paid in full. GE CFBP will retain its Lien on the Collateral until the Class 1 Claim is paid in full.

Class 2 consists of the Allowed Secured Claim of Key Equipment Finance in the amount of \$575,933 as of the Petition Date secured by its Lien against Debtor's furniture, fixtures and equipment at the restaurant located at 350 Circle Boulevard in Corvallis, Oregon ("Store 6"). The Class 2 Claim will be paid in equal monthly installments of \$6,479.83, including principal and interest at 6%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the Class 2 Claim is paid in full. Key Equipment Finance will retain its Lien on the Collateral until the Class 2 Claim is paid in full.

Class 3 consists of the Allowed Secured Claim of KeyBank in the amount of

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\$1,383,590 as of the Petition Date secured by its Lien against Debtor's real property at the				
restaurant located at 68 E Stewart Avenue in Medford, Oregon ("Store 7"). The Class 3				
Claim will be amortized over 15 years with interest at 6% per annum. The Class 3 Claim				
will be paid in equal monthly installments of \$12,100 which include principal and interest.				
The first such monthly payment will be paid within the first ten (10) days of the first full				
month following the Effective Date. Each subsequent monthly payment will be paid within				
the first ten (10) days of each subsequent calendar month until the fifth anniversary of the				
first monthly payment at which time the then remaining unpaid balance shall be paid in full.				
KeyBank will retain its Lien on the Collateral until the Class 3 Claim is paid in full.				

Class 4 consists of the Allowed Secured Claim of Sterling in the amount of \$4,800,000 secured by a senior Lien against Debtor's real and personal property at the restaurant located at 12501 SE Second Circle in Vancouver, Washington ("Store 9"), and a junior Lien on Debtor's real property and fixtures and a senior Lien against the equipment and furniture at Store 7, and a senior Lien against Debtor's real and personal property at the restaurant located at 10435 W Colfax Drive in Lakewood, Colorado ("Store 20"). The Class 4 Claim will be paid as follows:

(a) \$2,700,000 of the Class 4 Claim will be amortized over twenty (20) years with interest at 6% per annum. This portion of the Class 4 Claim will be paid in sixty (60) equal installments of principal and interest of \$19,344. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the fifth anniversary of the first monthly payment at which time the then remaining unpaid balance shall be paid in full. This \$2,700,000

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1		obligation will be evidenced by a promissory note and secured
2		by a first Lien against the real property and a second Lien
3		against the personal property at Store 9;
4	(b)	\$400,000 of the Class 4 Claim will be amortized over twenty
5		(20) years with interest at 6% per annum. This portion of the
6		Class 4 Claim will be paid in equal installments of principal
7		and interest of \$2,865.80. The first such monthly payment will
8		be paid within the first ten (10) days of the first full month
9		following the Effective Date. Each subsequent monthly
10		payment will be paid within the first ten (10) days of each
11		subsequent calendar month until the fifth anniversary of the
12		first monthly payment at which time the then remaining unpaid
13		balance shall be paid in full. This \$400,000 obligation will be
14		evidenced by a promissory note and secured by a junior Lien
15		against the real property and a senior Lien against the
16		equipment and furniture at Store 7; and
17	(c)	\$1,700,000 of the Class 4 Claim will be satisfied by either a
18		sale of Store 20 on terms satisfactory to Sterling or by granting
19		a deed in lieu of foreclosure conveying Store 20 to Sterling.
20		Debtor will list and attempt to sell Store 20 for a period of six
21		(6) months following the Effective Date. If Store 20 is sold,
22		\$1,700,000 of the Class 4 Claim will be deemed satisfied. If
23		Store 20 does not sell within the six (6) month period, the
24		Reorganized Debtor will deliver to Sterling a deed in lieu of
25		foreclosure conveying Store 20 to Sterling in satisfaction of
26		\$1,700,000 of the Class 4 Claim. Debtor will continue to

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operate Store 20 during the period that it is being offered for sale. Any positive Net Cash Flow that results from operations during the sale period will be paid first towards satisfaction of the tax Liens that encumber Store 20, and then to Sterling to reduce the Class 4 Claim. This \$1,700,000 obligation will be evidenced by a non-interest bearing promissory note and secured by a deed of trust against the assets of Store 20.

Class 5 consists of the Allowed Secured Claim of SBA in the amount of

\$95,000 secured by its senior Lien against Debtor's personal property and equipment at Store 9, and its junior Lien against Debtor's personal property and equipment at Store 20. The Class 5 Claim will be paid in sixty (60) equal monthly installments of \$1,831.98 including principal and interest at 5.895% per annum. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the Class 5 Claim is paid in full. SBA will retain its Lien on the Collateral at Store 9 until the Class 5 Claim is paid in full, but its Lien on the Collateral at Store 20 shall be extinguished on the Effective Date to facilitate the sale of Store 20.

Class 6 consists of the Allowed Secured Claim of KeyBank in an amount equal to the value of Debtor's interest in the building and improvements located at 860 West 1250 South in Orem, Utah ("Store 10"), which amount is uncertain but is less than the balance owing to KeyBank. The Class 6 Claim is secured by a Lien against such building and improvements. The Class 6 Claim will be satisfied by Debtor's sale of its interest in the building and improvements at Store 10 and the payment of the proceeds up to the amount of the Class 6 Claim, or the conveyance of Debtor's interest in such property, to KeyBank.

Class 7 consists of the Allowed Secured Claim of Key Equipment Finance in an amount equal to the value of Debtor's fixtures and equipment at Store 10, which amount is

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uncertain but is less than the balance owing to Key Equipment Finance. The Class 7 Claim is
secured by a Lien against such fixtures and equipment. The Class 7 Claim will be satisfied
by Debtor's sale of its interest in the fixtures and equipment at Store 10 and the payment of
the proceeds up to the amount of the Class 7 Claim, or the conveyance of such property, to
Key Equipment Finance.
Class 8 consists of the Allowed Secured Claim of KeyBank in the amount of

Class 8 consists of the Allowed Secured Claim of KeyBank in the amount of \$637,500 secured by a Lien on Debtor's interest in the real property at the restaurant located at 10950 S. State Street in Sandy, Utah ("Store 11"). The Class 8 Claim will be paid in equal monthly installments of \$5,843.75, including principal and interest at 6%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the Class 8 Claim is paid in full. KeyBank will retain its Lien on the Collateral until the Class 8 Claim is paid in full.

Class 9 consists of the Allowed Secured Claim of Key Equipment Finance in the amount of \$112,500 secured by a Lien on Debtor's fixtures and equipment at Store 11. The Class 9 Claim will be paid in equal monthly installments of \$2,437.50, including principal and interest at 6%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the Class 9 Claim is paid in full. Key Equipment Finance will retain its Lien on the Collateral until the Class 9 Claim is paid in full.

Class 10 consists of the Allowed Secured Claim of Key Equipment Finance secured by a Lien on Debtor's personal property at the restaurant located at 190 South 400 West in Salt Lake City, Utah ("Store 12"). The Class 10 Claim has been satisfied by Debtor's surrender of its personal property to Key Equipment Finance.

Class 11 consists of the Allowed Secured Claim of US Bank in the amount of

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\$860,902 secured by a Lien on Debtor's interest in the real property at the restaurant located
at 908 Main Street in Layton, Utah ("Store 13"). Debtor will list for sale its interest in the
real property (together with its interest in the furniture, fixtures and equipment) through
December 1, 2010, or such further period as may be agreed upon by Debtor, US Bank and
US Bancorp. During the listing period Debtor will operate Store 13. Debtor will not be
obligated to make any debt service payments during the listing period. Net Cash Flow
derived from operations during the listing period will be used to pay taxes which are the
delinquent part of the rent owing to the landlord of Store 13. Proceeds from the sale of Store
13 will be used first to pay the Class 11 Claim as well as the Class 12 Claim described below.
If Store 13 is sold for less than the total amount of the Class 11 and Class 12 Claims, that
portion of the purchase price attributable to Debtor's interest in the real property will be
deemed to satisfy the Class 11 Claim in full. If Store 13 is not sold during the listing period,
Store 13 will be included as part of the Reorganized Debtor. The Class 11 Claim will be
amortized over twenty (20) years at interest at 6% per annum and paid in equal monthly
installments of \$6,167.77 which includes principal and interest. The first such monthly
payment will be paid within ten (10) days of the first full month following the expiration of
the listing period. Each subsequent monthly payment will be paid within the first ten (10)
days of each subsequent month until the seventh anniversary of the first payment at which
time the then remaining unpaid balance will be paid in full. US Bank will retain its Lien on
the Collateral until the Class 11 Claim is paid in full.
Class 12 consists of the Allowed Secured Claim of US Bancorp in the amount
of \$198,050 secured by a Lien on Debtor's furniture, fixtures, equipment and personal
property at Store 13. Debtor will list for sale its interest in the furniture, fixtures and

26 Debtor will operate Store 13. Debtor will not be obligated to make any debt service

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as may be agreed upon by Debtor, US Bank and US Bancorp. During the listing period

equipment (together with the real property) through December 1, 2010, or such further period

payments during the listing period. Net Cash Flow derived from operations during the listing
period will be used to pay taxes which are the delinquent part of the rent owing to the
landlord of Store 13. Proceeds from the sale of Store 13 will be used first to pay the Class 12
Claim as well as the Class 11 Claim described above. If the proceeds from the sale of Store
13 are insufficient to pay the Class 12 Claim in full the holder of the Class 12 Claim will be
entitled to a deficiency claim to be paid as discussed in the treatment of the Class 35 Claim
below. If Store 13 is not sold during the listing period, Store 13 will be included as part of
the Reorganized Debtor. The Class 12 Claim will be paid with interest at 6.6% per annum
and paid in equal monthly installments of \$1,558.62 which includes principal and interest.
The first such monthly payment will be paid within ten (10) days of the first full month
following the expiration of the listing period. Each subsequent monthly payment will be paid
within the first ten (10) days of each subsequent month until the seventh anniversary of the
first payment at which time the then remaining unpaid balance will be paid in full. US
Bancorp will retain its Lien on the Collateral until the Class 12 Claim is paid in full.
Class 13 consists of the Allowed Secured Claim of Maricopa County,
Arizona, in the amount of \$8,118.20, secured by its Lien against Debtor's personal property
and equipment at the restaurant located at 1610 South Stapley Drive in Mesa, Arizona
("Store 14"). As discussed below in the treatment of the Class 14 Claim, Debtor will list
Store 14 for sale through December 1, 2010, or such further time as may be agreed between
Debtor, US Bank and US Bancorp. Maricopa County will retain its Lien, and all rights
relating thereto, against the personal property and equipment following the Effective Date.
Class 14 consists of the Allowed Secured Claim of US Bancorp which amount
is uncertain but is less than the amount owing to US Bancorp, secured by a Lien against
various items of furniture, fixtures, equipment and personal property at Store 14. Debtor will
list for sale its interest in the furniture, fixtures, equipment and personal property (and
institor sale its interest in the furniture, fixtures, equipment and personal property (and

Bank's Collateral) through December 1, 2010. After December 1, 2010, Debtor (and		
McGrath-Marshall LLC) will confer with US Bancorp and US Bank regarding alternatives		
and will take such action as US Bank and US Bancorp require as long as it does not cause		
economic hardship to Debtor or Reorganized Debtor. During the listing period Debtor and		
Reorganized Debtor will operate Store 14. No debt service payments will be required during		
the listing period. Net Cash Flow, if any, derived from operations during the listing period		
will be used to pay taxes owing to Maricopa County, Arizona. After payment of senior		
Liens, if any, proceeds from the sale of Store 14 will be allocated proportionally between US		
Bank and US Bancorp based on the amount of debt related to Store 14 owing to each.		
Debtor or Reorganized Debtor may cease operating and close Store 14 during the listing		
period if the financial results of operations create an economic hardship for Debtor or		
Reorganized Debtor. US Bancorp will retain its Lien on the Collateral until the Class 14		
Claim is paid in accordance with this Plan.		
Class 15 consists of the Allowed Secured Claim of US Bank in the amount of		
Class 15 consists of the Allowed Secured Claim of US Bank in the amount of \$936,900 as of the Petition Date secured by a Lien on Debtor's interest in the real property at		
\$936,900 as of the Petition Date secured by a Lien on Debtor's interest in the real property at		
\$936,900 as of the Petition Date secured by a Lien on Debtor's interest in the real property at the restaurant located at 3211 SW Cedar Hills Boulevard in Beaverton, Oregon ("Store 15").		
\$936,900 as of the Petition Date secured by a Lien on Debtor's interest in the real property at the restaurant located at 3211 SW Cedar Hills Boulevard in Beaverton, Oregon ("Store 15"). The Class 15 Claim will be paid in equal monthly installments of \$8,787.23, including		
\$936,900 as of the Petition Date secured by a Lien on Debtor's interest in the real property at the restaurant located at 3211 SW Cedar Hills Boulevard in Beaverton, Oregon ("Store 15"). The Class 15 Claim will be paid in equal monthly installments of \$8,787.23, including principal and interest at a floating rate equal to US Bank's prime rate plus 1.5% with a floor		
\$936,900 as of the Petition Date secured by a Lien on Debtor's interest in the real property at the restaurant located at 3211 SW Cedar Hills Boulevard in Beaverton, Oregon ("Store 15"). The Class 15 Claim will be paid in equal monthly installments of \$8,787.23, including principal and interest at a floating rate equal to US Bank's prime rate plus 1.5% with a floor of 4.75% and a cap of 8%. The first such monthly payment will be paid within the first ten		
\$936,900 as of the Petition Date secured by a Lien on Debtor's interest in the real property at the restaurant located at 3211 SW Cedar Hills Boulevard in Beaverton, Oregon ("Store 15"). The Class 15 Claim will be paid in equal monthly installments of \$8,787.23, including principal and interest at a floating rate equal to US Bank's prime rate plus 1.5% with a floor of 4.75% and a cap of 8%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly		
\$936,900 as of the Petition Date secured by a Lien on Debtor's interest in the real property at the restaurant located at 3211 SW Cedar Hills Boulevard in Beaverton, Oregon ("Store 15"). The Class 15 Claim will be paid in equal monthly installments of \$8,787.23, including principal and interest at a floating rate equal to US Bank's prime rate plus 1.5% with a floor of 4.75% and a cap of 8%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until		
\$936,900 as of the Petition Date secured by a Lien on Debtor's interest in the real property at the restaurant located at 3211 SW Cedar Hills Boulevard in Beaverton, Oregon ("Store 15"). The Class 15 Claim will be paid in equal monthly installments of \$8,787.23, including principal and interest at a floating rate equal to US Bank's prime rate plus 1.5% with a floor of 4.75% and a cap of 8%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the tenth anniversary of the Effective Date at which time the then remaining unpaid balance		
\$936,900 as of the Petition Date secured by a Lien on Debtor's interest in the real property at the restaurant located at 3211 SW Cedar Hills Boulevard in Beaverton, Oregon ("Store 15"). The Class 15 Claim will be paid in equal monthly installments of \$8,787.23, including principal and interest at a floating rate equal to US Bank's prime rate plus 1.5% with a floor of 4.75% and a cap of 8%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the tenth anniversary of the Effective Date at which time the then remaining unpaid balance shall be paid in full. US Bank will retain its Lien on the Collateral until the Class 15 Claim is		

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equipment and personal property at Store 15. On the Effective Date, Debtor will pay			
approximately \$17,000 to pay the past due interest on the Class 16 Claim. The Class 16			
Claim will be paid in equal monthly installments of \$7,833.60, including principal and			
interest at a floating rate equal to US Bank's prime rate plus 1.5% with a floor of 4.75% and a			
cap of 8%. The first such monthly payment will be paid within the first ten (10) days of the			
first full month following the Effective Date. Each subsequent monthly payment will be paid			
within the first ten (10) days of each subsequent calendar month until the fifth anniversary of			
the Effective Date at which time the then remaining unpaid balance shall be paid in full. US			
Bancorp will retain its Lien on the Collateral until the Class 16 Claim is paid in full.			
Class 17 consists of the Allowed Secured Claim of Snohomish County,			
Washington, in the amount of \$6,791.49 and secured by a Lien on Debtor's personal property			
at the restaurant located at 3000 184th St SW, Suite 870 in Lynnwood, Washington ("Store			
17"). Snohomish County will retain its Lien on Debtor's personal property following the			
Effective Date.			
Class 18 consists of the Allowed Secured Claim of GE Capital Franchise			
Finance Corp., secured by a Lien on Debtor's personal property at Store 17. The Class 18			
Claim has been satisfied by surrender of the personal property to GE Capital Franchise			
Finance Corp.			
Class 19 consists of the Allowed Secured Claim of Maricopa County,			
Arizona, in the amount of \$11,133.58 and secured by a Lien on Debtor's personal property			
and equipment at the restaurant located at 7000 East Mayo Blvd, Building #5 in Phoenix,			
Arizona ("Store 18"). Maricopa County will retain its Lien, and all rights relating thereto,			
against the personal property and equipment following the Effective Date.			
Class 20 consists of the Allowed Secured Claim of KeyBank, in an amount			
equal to the value of Debtor's interest in the building and improvements at Store 18, which			
amount is uncertain but is less than the balance owing to KeyBank. The Class 20 Claim is			

1	secured by a Lien against such building and improvements. The Class 20 Claim will be	
2	satisfied by Debtor's sale of its interest in the building and improvements at Store 18, and	
3	after payment of senior Liens the payment of the proceeds up to the amount of the Claim 20	
4	Claim, or the conveyance of its interest in such property, to KeyBank.	
5	Class 21 consists of the Allowed Secured Claim of General Electric Capital	
6	Corporation secured by a Lien on Debtor's furniture, fixtures, equipment and personal	
7	property at Store 18. The Class 21 Claim has been satisfied by surrender of the furniture,	
8	fixtures, equipment and personal property to General Electric Capital Corporation.	
9	Class 22 consists of the Allowed Secured Claim of Maricopa County, Arizona	
10	in the amount of \$36,155.30 and secured by a Lien on Debtor's interest in real property at the	
11	restaurant located at 1800 North Litchfield Road in Goodyear, Arizona ("Store 19").	
12	Maricopa County will retain its Lien, and all rights relating thereto, against the real property	
13	following the Effective Date.	
14	Class 23 consists of the Allowed Secured Claim of Maricopa County, Arizona	
15	in the amount of \$12,470.99 and secured by a Lien on Debtor's personal property and	
16	equipment at Store 19. Maricopa County will retain its Lien, and all rights relating thereto,	
17	against the personal property and equipment following the Effective Date.	
18	Class 24 consists of the Allowed Secured Claim of Arizona Business Bank in	
19	an amount which is equal to Debtor's interest in the real property, inventory, building	
20	materials and general intangibles related to the property at Store 19, which amount is	
21	uncertain but is less than the balance owing to Arizona Business Bank. The Class 24 Claim	
22	is secured by a senior Lien on Debtor's real property, inventory, building materials and	
23	general intangibles and a junior Lien on Debtor's furniture, fixtures and equipment at Store	
24	19. Debtor will list for sale its interest in the real property and inventory (together with the	
25	furniture, fixtures and equipment which are the Collateral of GECC as described below).	

During the listing period Debtor and Reorganized Debtor will operate Store 19. No debt

service payments will be required during the listing period. After payment of senior Liens,
proceeds from the sale of Store 19 will be used to pay the Class 24 Claim as well as the Class
25 Claim described below. If a sale of the assets of Store 19 includes only Arizona Business
Bank's Collateral, and not GECC's Collateral, then Arizona Business Bank and GECC shall
negotiate a period of time, not less than thirty (30) days, within which GECC may sell its
Collateral at Store 19. Arizona Business Bank will retain its Lien on its Collateral until the
Class 24 Claim is paid.
Class 25 consists of the Allowed Secured Claim of GECC secured by a senior
Lien on Debtor's furniture, fixtures and equipment related to the property at Store 19, which
amount is uncertain but is less than the balance owing to GECC. Debtor will list for sale its
interest in the furniture, fixtures and equipment (together with the real property). During the
listing period Debtor and Reorganized Debtor will operate Store 19. No debt service
payments will be required during the listing period. After payment of senior Liens, proceeds
from the sale of Store 19 will be used first to pay the Class 25 Claim as well as the Class 24
Claim described above. GECC will retain its Lien on its Collateral until the Class 25 Claim
is paid.
Class 26 consists of the Allowed Secured Claim of Jefferson County,
Colorado, secured by a Lien on Debtor's real property at the restaurant located at 14035 West
Colfax Drive in Lakewood, Colorado ("Store 20"). Jefferson County will retain its Lien on
Debtor's real property following the Effective Date.
Class 27 consists of the Allowed Secured Claim of Jefferson County,
Colorado, secured by a Lien on Debtor's personal property and equipment at Store 20.
Jefferson County will retain its Lien on Debtor's personal property and equipment following
the Effective Date.
Class 28 consists of the Allowed Secured Claim of GE CBFP in the amount of
\$490,000 secured by a senior Lien on Debtor's real property and a junior Lien on Debtor's

equipment and personal property at the restaurant located at 1911 South 320th Street in
Federal Way, Washington ("Store 21"). The Class 28 Claim will be amortized over ten (10)
years and paid in equal monthly installments of \$5,440.00, including principal and interest at
6.00% per annum. The first such monthly payment will be paid within the first ten (10) days
of the first full month following the Effective Date. Each subsequent monthly payment will
be paid within the first ten (10) days of each subsequent calendar month until the seventh
anniversary of the Effective Date at which time the then remaining unpaid balance shall be
paid in full. GE CBFP will retain its Lien on the Collateral until the Class 28 Claim is paid
in full.

Class 29 consists of the Allowed Secured Claim of GECC in the amount of \$245,000 secured by a senior Lien on Debtor's personal property and equipment at Store 21. The Class 29 Claim will be amortized over ten (10) years and paid in equal monthly installments of \$2,720.00, including principal and interest at 6% per annum. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the seventh anniversary of the Effective Date at which time the then remaining unpaid balance shall be paid in full. GECC will retain its Lien on the Collateral until the Class 29 Claim is paid in full.

Class 30 consists of the Allowed Secured Claim of Bank of the West in the amount of \$15,000.00 secured by a Lien on Debtor's point of sale equipment located at Store 21. The Class 30 Claim will be amortized over ten (10) years and paid in equal monthly installments of \$185.50, including principal and interest at 8.44%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the seventh anniversary of the Effective Date at which time the then remaining unpaid balance shall be paid in full. Bank of the West will

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1 retain its Lien on the Collateral until the Class 30 Claim is paid in full. Class 31 consists of the Allowed Secured Claim of US Bank in the amount of 2 3 \$56,811.00 as of the Petition Date secured by a Lien on Debtor's furnishings, fixtures, 4 equipment and leasehold improvements at Store 99, Debtor's headquarters located at 1935 5 Davcor Street SE in Salem, Oregon. The Class 31 Claim will be paid in equal monthly 6 installments of \$1,747.82, including principal and interest at 6.44%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the 7 8 Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days 9 of each subsequent calendar month until the Class 31 Claim is paid in full. US Bank will 10 retain its Lien on the Collateral until the Class 31 Claim is paid in full. 11 Class 32 consists of the Allowed Secured Claim of GreatAmerica Leasing 12 Corp. in the amount of \$31,800 as of the Petition Date secured by a Lien on Debtor's 13 computer equipment which enables credit card processing at restaurants located at six 14 Oregon locations. The Class 32 Claim will be paid in equal monthly installments of \$1,800, 15 including principal and interest at 9.99%. The first such monthly payment will be paid 16 within the first ten (10) days of the first full month following the Effective Date. Each 17 subsequent monthly payment will be paid within the first ten (10) days of each subsequent 18 calendar month until the Class 32 Claim is paid in full. GreatAmerica Leasing Corp will 19 retain its Lien on the Collateral until the Class 32 Claim is paid in full. 20 Class 33 consists of the Allowed Secured Claim of US Bank, which US Bank 21 asserts is equal to \$985,937.11 arising from its set-off rights against the cash in Debtor's bank 22 accounts at US Bank as of the Petition Date. Debtor will satisfy the Class 33 Claim as 23 follows: 24 (a) Debtor's agreement, as set forth above, that if Store 13 does not 25 sell for an amount sufficient to pay the Class 11 and Class 12

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Claims in full, or for an amount otherwise satisfactory to US

1		Bank, Debtor will operate Store 13 and treat the Class 11 and
2		Class 12 Claims as provided above;
3	(b)	Debtor's agreement to pay on the Effective Date approximately
4		\$17,000 to satisfy past due interest relating to Class 15 Claim
5		and \$20,000 to cure delinquencies on the Class 31 Claim;
6	(c)	Debtor's agreement to grant to US Bank a junior deed of trust
7		on Store 99 to secure up to \$425,000 of (i) US Bank's claim
8		arising from Debtor's guarantee to satisfy any deficiency
9		arising from the sale of Store 14, and (ii) any claim US Bank
10		may have as a result of Debtor's failure to treat the Class 11
11		Claim as provided herein;
12	(d)	the claims described in (c)(i) and (ii) above will not bear
13		interest and Debtor will have no obligation to make any
14		payment on account of such claims until the fifth anniversary
15		of the Effective Date; and
16	(e)	Debtor will maintain its bank accounts at US Bank and at all
17		times maintain a minimum aggregate collected deposits not
18		less than \$250,000 to further secure Debtor's obligation to pay
19		up to \$425,000 of the claims described in (c)(i) and (ii) above.
20	Class 34 cons	ists of the Allowed Claims of each holder of a Small Unsecured
21	Claim. Each holder of a Cla	ss 34 Claim will be paid an amount equal to 20% of such claim
22	within sixty (60) days after the	he Effective Date.
23	Class 35 cons	ists of the holders of General Unsecured Claims not included in
24	Class 34. The holders of the	Class 35 Claims will receive a total of six (6) semi-annual
25	payments, allocated on a Pro	Rata basis to each holder. Each semi-annual payment shall be
26	equal to 60% of Reorganized	l Debtor's Net Cash Flow during the applicable six month period

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The total of the six payments made by Reorganized Debtor must equal not less than \$1.5
million. The first semi-annual payment will be made ninety (90) days after the conclusion of
the first six (6) full calendar months following the Effective Date of this Plan. Each
subsequent semi-annual payment shall be made on each of the next five (5) six-month
anniversaries of the date of the first payment. If the total of the six semi-annual payments is
less than \$1.5 million, Reorganized Debtor shall pay an amount equal to the difference
between \$1.5 million and the sum of the six (6) semi-annual payments at the same time that
Reorganized Debtor makes the last semi-annual payment.
Debtor believes that Net Cash Flow available to General Unsecured Creditors
will be approximately \$1,850,000, which is equal to approximately 12% or 13% of the total
Class 35 Claims. Further, Debtor believes that approximately \$450,000 of the \$1,850,000
will be distributed during the first year of the Plan, approximately \$650,000 during the
second year of the Plan, and approximately \$750,000 will be distributed during the third
year.
Net Cash Flow will be calculated as set forth in Exhibit 1. Reorganized
Debtor's accountants, currently AKT LLP, will calculate Reorganized Debtor's Net Cash
Flow on a semi-annual basis. An amount equal to 60% of Reorganized Debtor's Net Cash
Flow will be deposited every six (6) months into a designated account held by the Agent.
Prior to the distributions of each semi-annual payment to the holders of the Class 35 Claims,
AKT LLP may review and require Reorganized Debtor to adjust the amount in the account to
ensure that such amount accurately reflects 60% of Reorganized Debtor's total Net Cash
Flow for the applicable six (6) month period. The Agent will distribute the funds in the
account to the holders of the Class 35 Claim on a Pro Rata basis every six (6) months. A
detailed report summarizing the calculation of Net Cash Flow will be available to holders of

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Class 35 Claims upon written request to Reorganized Debtor. The Plan provides that the

Bankruptcy Court will retain jurisdiction to resolve disputes relating to the calculation of Net

Cash Flow.

Class 36 consists of the holders of Interests in Debtor. The holders of such Interests will retain their Interests following the Effective Date; provided however that the holders of Interests shall grant a security interest in all of the stock of Reorganized Debtor to the Agent for the benefit of the holders of the Class 35 Claims, to secure the Interest holders non-recourse guarantee that Reorganized Debtor will pay at least \$1.5 million to the holders of Class 35 Claims.

The holders of Claims in Classes 10, 13, 17, 18, 19, 22, 23, 26, 27 and 31 are unimpaired. The holders of Claims for Classes 1-9, 11, 12, 14, 15, 16, 20, 21, 24, 25, 28, 29, 30, 32, 33, 34, 35 and 36 are impaired.

### B. EXECUTORY CONTRACTS AND UNEXPIRED LEASES

The Bankruptcy Code gives a debtor, after commencement of a Chapter 11 Case, and subject to the approval of the Bankruptcy Court, the right to assume or reject executory contracts and unexpired leases. Generally, an "executory contract" is a contract under which material performance (other than the payment of money) is still due by each party. Debtor has already obtained orders rejecting certain leases. The Plan provides for the assumption by Debtor of all the executory contracts and unexpired leases on Exhibit 3 referenced above, which exhibit may be amended at any time prior to the conclusion of the hearing on confirmation of the Plan. All other executory contracts and unexpired leases will be rejected.

If an executory contract or unexpired lease is or has been rejected, the Creditor may file a Proof of Claim for damages resulting from that rejection. The Plan provides that each such Proof of Claim must be filed no later than 30 days after the Effective Date, whichever is sooner. Each such Claim will constitute a Small Unsecured Claim or General Unsecured Claim to the extent that Claim is finally treated as an Allowed Claim. A Claim for damages resulting from the rejection of an unexpired lease will be limited to the

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amount allowed under the Bankruptcy Code.

Upon assumption of an executory contract or unexpired lease, Debtor must cure or provide adequate assurance of prompt cure of any monetary defaults. Debtor believes that the only monetary defaults are in regard to the leases for Store 3 (Bend), Store 4 (Milwaukie) and Store 13 (Layton). The defaults in regard to Store 3 and 4 will be cured within sixty (60) days of the Effective Date, and the default in regard to Store 13 will be cured in installments as agreed between Debtor and Store 13's landlord as described in Exhibit 7.

### C. IMPLEMENTATION OF THE PLAN

### 1. Operations.

The Plan provides that the Reorganized Debtor will continue to operate at least 12 stores, Salem, OR (downtown) which is Store 1, Salem, OR (Lancaster) which is Store 2, Bend, OR which is Store 3, Milwaukie, OR which is Store 4, Eugene, OR which is Store 5, Corvallis, OR which is Store 6, Medford, OR which is Store 7, Boise, ID which is Store 8, Vancouver, WA which is Store 9, Sandy, UT which is Store 11, Beaverton, OR which is Store 15, and Federal Way, WA which is Store 21. RMG, the consulting firm engaged by Debtor, has concluded that Debtor is operationally sound, executes consistently good quality food, and is supported by adequate services and attractive facilities. RMG believes that, barring an economic depression, a trimmed down Debtor will be able to operate profitably.

To increase its chances of doing so, RMG has recommended that Debtor implement innovative "game changers" that will result in a fundamental shift for Debtor and will increase its chance for growth, its ability to attract and retain a broader customer base, increase visit frequency, and add additional revenue streams. The key will be to maintain Debtor's well established reputation for fresh seafood while it develops additional awareness for variety and affordability and positions itself as a viable seven-day a week, lunch or dinner

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1	option. Those "game changers" include:	
2	• Developing and testing new products that are more value oriented, not	
3	solely focused on fish, and that will attract a broader base.	
4	• Evaluating menu reengineering to address complexity, variety, value	
5	categories and kids/family options and to offset the veto vote of non-	
6	seafood people.	
7	<ul> <li>Developing an integrated brand positioning statement and</li> </ul>	
8	implementing that position through a long term marketing plan.	
9	2. <u>Management</u> .	
10	The Reorganized Debtor will continue to be managed by Mr. McGrath with	
11	assistance of Mr. Marshall and Mr. Large. As discussed above, RMG will continue to	
12	provide consulting services.	
13	The initial Board of Directors of the Reorganized Debtor will consist of John	
14	McGrath and Deborah McGrath, the current members.	
15	The officers of the Reorganized Debtor will be John McGrath, who will	
16	continue to serve as President, James R. Marshall, who will continue to serve as Vice	
17	President, and Krista Oswald, who will serve as Secretary.	
18	3. <u>Amended Loan Documents</u> .	
19	Within 30 days after the Effective Date, Debtor and each Secured Creditor	
20	whose Claim is impaired under the Plan shall enter into amended Loan Documents,	
21	satisfactory to both Debtor and the applicable Secured Creditor, necessary to implement the	
22	treatment of each Claim set forth in the Plan.	
23	4. <u>Security Interest in Debtor's Stock.</u>	
24	Within 30 days after the Effective Date, (a) Debtor shall enter into an	
25	agreement with the Agent pursuant to which the Agent shall hold the stock of Debtor to	
26	secure the Interest holders guarantee that Debtor will pay the holders of Class 35 Claims a	

total of \$1.5 million; (b) the Interest holders will execute an non-recourse guarantee of Debtor's obligations to the holders of the Class 35 Claims; (c) the Interest holders will execute a security agreement granting a security interest in all of Debtor's stock to secure the Interest holders' obligations under their guarantee; and (d) the Interest holders and the Agent will take all steps reasonably necessary to perfect the security interest.

### D. FEASIBILITY

Exhibit 7 to this Disclosure Statement contains Debtor's sales, EBITDA and Net Cash Flow projections for the three years commencing in September, 2010 (the "Projections"). The Projections reflect monthly sales assumptions at each restaurant to be retained by the Reorganized Debtor based upon historical sales at those restaurants, adjusted for current trends. The Projections assume cumulative annual same store sale increases of 1%. The sales increase in the first year should be readily attainable because Debtor's same store sales have increased by almost 1% (on a cumulative basis) over the prior year since the Petition Date. In addition, minimal increases in the price of ancillary items such as soft drinks will enable the Debtor to meet its projections. In no case during the projection period do monthly sales forecasted at the individual restaurant level exceed levels historically achieved by those restaurants. The Projections show the anticipated monthly variation in sales. The assumptions underlying the Projections are set forth on the first page of the Projections, and assumptions about the relationship between each major expense category and net sales are set forth at the bottom of the Projections for each store.

The Projections demonstrate that the Reorganized Debtor should be able to satisfy its obligations under the Plan to both Secured and Unsecured Creditors. Furthermore, the Projections demonstrate that Debtor will have adequate funds to maintain a reserve for capital expenditures equal to \$1,500 per month per store.

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# VII. EFFECT OF CONFIRMATION

### A. DISCHARGE

The treatment of, and consideration received by, holders of Allowed Claims and Allowed Interests pursuant to the Plan of Reorganization will be in full satisfaction, release and discharge of their respective Claims against or Interests in Debtor. The Confirmation Order will discharge Debtor from any liability that arose before the Effective Date as provided in Sections 524 and 1141 of the Bankruptcy Code, and any debt and liability of a kind specified in Sections 502(g), 502(h) or 502(i) of the Bankruptcy Code, whether or not: (a) a Proof of Claim based on that debt or liability is filed or deemed filed under Section 501 of the Bankruptcy Code; (b) a Claim based on that debt or liability is Allowed; or (c) the holder of the Claim based on that debt or liability has accepted the Plan.

### B. REVESTING, OPERATION OF BUSINESS

All property of the estate will revest in Reorganized Debtor on the Effective Date, free and clear of all rights, claims, Liens, charges, encumbrances and interests, except as otherwise described in the Plan.

### C. INJUNCTION

Except as otherwise expressly provided in the Plan, all persons who have held, hold or may hold Claims, or who may have held, hold or may hold any Interest, are permanently enjoined, from and after the Effective Date, from: (a) commencing or continuing in any manner any action or other proceedings of any kind with respect to any Claims or Interests against Reorganized Debtor; (b) enforcing, attaching, collecting or recovering by any manner or any means any judgment, award, decree or order against Reorganized Debtor; (c) creating, perfecting or enforcing any encumbrances of any kind against Reorganized Debtor with respect to those Claims except as specifically described in the Plan; (d) asserting any setoff, right of subrogation or recoupment of any kind against any obligation due to Debtor, Reorganized Debtor or their property unless asserted as a defense

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to a suit or action filed by Debtor or Reorganized Debtor; and (e) proceeding in any manner in any place whatsoever that does not conform to, does not comply with, or is inconsistent with the provisions of the Plan or the order confirming the Plan.

#### D. MODIFICATION OF THE PLAN; REVOCATION OR

### WITHDRAWAL OF THE PLAN

Subject to Section 1127 of the Bankruptcy Code, Debtor and Reorganized Debtor reserve the right to alter, amend or modify the Plan before its substantial consummation so long as the treatment of holders of Claims and Interests under the Plan are not adversely affected.

#### RETENTION OF JURISDICTION E.

Notwithstanding the entry of the Confirmation Order, the Court shall retain jurisdiction of this Chapter 11 Case pursuant to and for the purposes set forth in Section 1127(b) of the Bankruptcy Code and: (a) to classify the Claim or interest of any Creditor or equity holder, reexamine Claims or Interests which have been allowed for voting purposes, and determine any objections that may be Filed to Claims or Interests; (b) to hear and determine any motions or contested matters involving taxes, tax refunds, tax attributes and tax benefits and similar or related matters with respect to Debtor or its estate, arising prior to the Effective Date or relating to the period of administration of the Chapter 11 Case, including, without limitation, matters concerning state, local and federal taxes in accordance with Section 346, 505 and 1146 of the Bankruptcy Code; (c) to determine requests for payment of Claims entitled to priority under Section 507(a)(2) of the Bankruptcy Code, including compensation and reimbursement of expenses in favor of professionals employed at the expense of the estate; (d) to hear and determine actions to avoid transfers or recover preferences and all other Rights of Action asserted by Debtor pending on the Effective Date or asserted by the Reorganized Debtor after the Effective Date; (e) to recover all assets of Debtor or the Reorganized Debtor, wherever located; (f) to hear and determine any pending

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applications for the assumption, assignment or rejection of an executory contract or an unexpired lease and the allowance of Claims resulting therefrom; (g) to approve the sale or lease of property free and clear of all Liens and encumbrances in accordance with 11 U.S.C. § 363 if so requested by Debtor or Reorganized Debtor; (h) to resolve controversies and disputes regarding the interpretation of this Plan, and any other controversies or disputes relating to implementation of the Plan; (i) to implement the provisions of this Plan and enter orders in aid of execution of the Plan or to enforce the Confirmation Order and/or the discharge, or the effect of the discharge, provided to Debtor; (j) to adjudicate adversary proceedings and contested matters pending or hereafter commenced in this Chapter 11 Case; (k) to enter and implement such orders as may be appropriate in the event the Confirmation Order is for any reason stayed, revoked, modified or vacated; (1) to hear and determine any applications to modify the Plan, to cure any defect or omission, or to reconcile any inconsistency in the Plan or related documents or in any order of the Bankruptcy Court, including the Confirmation Order; (m) to ensure that distributions to holders of Allowed Claims are accomplished as provided herein, including but not limited to, resolving disputes regarding the calculation of Net Cash Flow; (n) to hear and determine any other matters related hereto and not inconsistent with Chapter 11 of the Bankruptcy Code; and (o) to enter a final decree closing this Chapter 11 proceeding.

### F. UNITED STATES TRUSTEE FEES

Reorganized Debtor will be responsible for timely payment of fees incurred pursuant to 28 USC § 1930(a)(6) until the case is closed, converted or dismissed. After confirmation, Reorganized Debtor will serve on the United States Trustee a monthly financial report for each full or partial month that the case remains open. The monthly financial report will include a statement of all disbursements made during the course of the month, whether or not pursuant to the Plan.

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### VIII. LIQUIDATION ANALYSIS

A Plan of Reorganization cannot be confirmed unless the Bankruptcy Court finds that the Plan is in the "best interest of creditors" of holders of Claims against, and Interests in, Debtor subject to the Plan. The best interest test is satisfied if the Plan provides each dissenting or non-voting member of each impaired Class with a recovery not less than the recovery that member would receive if Debtor were liquidated in a hypothetical case under Chapter 7 of the Bankruptcy Code by a Chapter 7 Trustee. Debtor believes that the holders of impaired Claims will receive more under the Plan than they would receive under a Chapter 7 liquidation. In applying the "best interest" test, the Bankruptcy Court would ascertain the hypothetical recovery in a Chapter 7 proceeding to Secured Creditors, priority claimants, General Unsecured Creditors and Interest holders. The hypothetical Chapter 7 recoveries would then be compared with the distribution offered to each Class of Claims or Interests under the Plan to determine that the Plan satisfied the "best interest" test described in the Bankruptcy Code.

In this case there is no doubt that Secured Creditors will either receive a greater return under the Plan than in a Chapter 7 liquidation, or at least the same amount if a Secured Creditor's Collateral is to be liquidated under the Plan. This can be seen easily by comparing the treatment provided in the Plan with the liquidation analysis contained in Exhibit 8.

Similarly the holders of Class 35 Claims will receive a greater return under the Plan than in a Chapter 7 liquidation. Exhibit 8 shows the liquidation value of Debtor's assets. The bottom of that exhibit describes the assumptions on which the values are based.

It is worth noting that the actual efforts to liquidate Debtor's equipment suggest that the liquidation values for equipment are overstated. The values for equipment in Exhibit 8 assume that used restaurant equipment can be sold for 12% of its original cost.

Utilizing that assumption would mean that Debtor's equipment at Store 12 (Salt Lake City,

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Gateway) would be worth approximately \$77,000 in a liquidation setting. However, the		
liquidator who examined that equipment on behalf of KeyBank concluded that the liquidation		
value of the equipment at Store 12 was \$40,000 before the cost of sale. Utilizing the		
assumptions and sources disclosed in Exhibit 8 produces a liquidation value of between		
\$719,000 and \$744,000 before cost of sale. This compares unfavorably with the \$1,850,000		
proposed to be paid to the holders of General Unsecured Claims under the Plan.		
Not only would the amount realized by the holders of Class 35 Claims in a		
liquidation be substantially inferior to payments under the Plan, the amount of claims in that		
class would be substantially increased and thus the return to each holder would be diluted.		
For example, the appraisal of Store 7 (Medford) states that the value of that store on an		
ongoing basis is \$1,850,000 while the liquidation value is \$1,300,000. Thus, a liquidation of		
that store would increase the amount of General Unsecured Claims by \$550,000. Similarly,		
an appraisal of Store 9 states that it is worth \$2,700,000. However, a broker believes that it		
would be worth not more than \$1,800,000 if liquidated. Thus, a liquidation of Store 9 would		
increase the amount of General Unsecured Claims by \$900,000.		
For these reasons, the Plan provides for a greater return to the holders of Clas		
35 Claims that are in liquidation under Chapter 7.		
IX. CERTAIN U.S. FEDERAL INCOME TAX CONSEQUENCES OF THE PLAN		
CIRCULAR 230 DISCLAIMER: TO ENSURE COMPLIANCE WITH		
REQUIREMENTS IMPOSED BY THE INTERNAL REVENUE SERVICE, WE INFORM		
YOU THAT (A) ANY U.S. FEDERAL TAX ADVICE CONTAINED IN THIS		
DISCLOSURE STATEMENT (INCLUDING ANY ATTACHMENTS) IS NOT		
INTENDED OR WRITTEN TO BE USED OR RELIED UPON, AND CANNOT BE USED		
OR RELIED UPON, FOR THE PURPOSE OF (1) AVOIDING TAX-RELATED		
PENALTIES UNDER THE INTERNAL REVENUE CODE OF 1986, AS AMENDED, OR		
(2) PROMOTING, MARKETING OR RECOMMENDING TO ANOTHER PARTY ANY		

TRANSACTION OR TAX MATTER(S) ADDRESSED IN THIS DISCLOSURE STATEMENT, AND (B) THIS DISCUSSION WAS WRITTEN IN CONNECTION WITH DEBTOR SOLICITING ACCEPTANCES OF THE PLAN THROUGH THIS DISCLOSURE STATEMENT.

### A. GENERAL TAX CONSIDERATIONS

The following discussion is a summary of certain material federal income tax consequences expected to result from the consummation of the Plan. This discussion is for general information purposes only, and should not be relied upon for purposes of determining the specific tax consequences of the Plan with respect to a particular holder of an Allowed Claim or Interest. This discussion does not purport to be a complete analysis or listing of all potential tax considerations. This discussion does not address aspects of federal income taxation that may be relevant to a particular holder of an Allowed Claim subject to special treatment under federal income tax laws (such as foreign taxpayers, broker-dealers, banks, thrifts, insurance companies, financial institutions, regulated investment companies, real estate investment trusts and pension plans, and other tax-exempt investors), and does not discuss any aspects of state, local or foreign tax laws. Furthermore, this summary does not address federal taxes other than income taxes.

This discussion is based on existing provisions of the Internal Revenue Code of 1986, as amended (the "IRC"), existing and proposed Treasury Regulations promulgated under the IRC, and current administrative rulings and court decisions. Legislative, judicial or administrative changes or interpretations enacted or promulgated after the date of this Disclosure Statement could alter or modify this discussion with respect to the federal income tax consequences of the Plan. Those changes or interpretations may be retroactive and could significantly affect the federal income tax consequences of the Plan. No ruling has been requested or obtained from the Internal Revenue Service (the "IRS"), and no opinion of counsel has been sought or obtained, with respect to any tax aspects of the Plan. This

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discussion is not binding on the IRS or the courts and no assurance can be given that the IRS will not assert, or that a court will not sustain, a different position than any position discussed in this Section IV. No representations or assurances are being made to the holders of Allowed Claims or Interests with respect to the federal income tax consequences described in this Section IX.

Accordingly, the following summary of certain federal income tax consequences of the Plan is for informational purposes only and is not a substitute for careful tax planning or advice based upon the individual circumstances of each holder of an Allowed Claim or Interest. Debtor strongly urges each holder of an Allowed Claim or Interest to consult with its own tax advisors regarding the federal, state, local, foreign, and other tax consequences of the Plan.

### B. FEDERAL INCOME TAX CONSEQUENCES TO DEBTOR

### 1. In General.

Debtor is a corporation that has elected to be treated as an S corporation (as defined in IRC Section 1361) for federal income tax purposes. As an S corporation, Debtor is not itself generally subject to federal income tax. Instead, Debtor's shareholders are required to include on their personal income tax returns the income, gain, loss, and deduction recognized by Debtor. Accordingly, it is unlikely that there will be any direct federal income tax liability at the company level. However, due to the uncertainty surrounding certain tax consequences of the Plan, there is some risk that Debtor's status as an S corporation could terminate. If this occurred, Debtor would become a C corporation subject to federal income tax.

# 2. <u>Cancellation of Indebtedness Income</u>.

Under the IRC, a taxpayer generally will recognize cancellation of debt income ("COD Income") upon satisfaction of its outstanding indebtedness for consideration less than the amount of such indebtedness. The amount of COD Income, in general, is the

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excess of (a) the adjusted issue price of the indebtedness (in most cases, the amount Debtor received on incurring the obligation, with certain adjustments) satisfied, over (b) the sum of the amount of Cash paid and the fair market value of any new consideration given in satisfaction of the indebtedness. However, IRC Section 108(a) provides an exclusion from gross income for COD Income, if certain requirements are met. Section 108(a) provides an exclusion commonly referred to as the "Bankruptcy Exception," where a taxpayer is in bankruptcy and the discharge is granted, or is effected, pursuant to a plan approved by a bankruptcy court. In the case of an entity taxable as a corporation, eligibility for the Bankruptcy Exception is determined at the corporate level. If the Bankruptcy Exception applies (with the effect that the taxpayer may exclude its COD Income from its gross income), the taxpayer is required, under IRC Section 108(b), to reduce certain of its tax attributes by the amount of COD Income excluded from gross income pursuant to the Bankruptcy Exception. The attributes of the taxpayer that are reduced include any net operating loss for the taxable year of the discharge, net operating loss carryovers from prior years, general business and minimum tax credit carryforwards, capital loss carryforwards, the basis of the taxpayer's assets, and foreign tax credit tax carryforwards. In the S corporation context, the reduction in the basis of assets is most important. However, a special rule can also require a reduction in certain losses to be passed through to S corporation shareholders. Debtor will realize COD Income upon the satisfaction of the Small Unsecured Creditors Claims and General Unsecured Creditor Claims. Debtor believes that the COD Income realized on that debt satisfaction will be excluded from Debtor's income by the Bankruptcy Exception, and that certain tax attributes of Debtor are subject to reduction. /// ///

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# C. FEDERAL INCOME TAX CONSEQUENCES TO THE HOLDERS OF AN ALLOWED CLAIM

### 1. Small Unsecured Creditor Claims.

In accordance with the Plan, the debt owed by Debtor to each holder of a Small Unsecured Creditor Claim will be satisfied by a payment of cash in an amount equal to 20% of that Claim. In general, the amount received by each holder of a Small Unsecured Creditor Claim is treated as an amount received in exchange for the satisfied debt, and those holders will recognize taxable gain or loss equal to the amount received less the holder's tax basis in the Claim. Any gain or loss recognized will be long-term or short-term capital gain or loss or ordinary income or loss, depending upon factors specific to each holder of a Small Unsecured Creditor Claim, including but not limited to: (i) whether all or any part of the Claim is attributable to principal or to interest, (ii) the origin of the Claim, (iii) whether the holder of the Claim reports income on the accrual or cash basis method, and (iv) whether the holder of the Claim has taken a bad debt deduction or otherwise recognized a loss with respect to the Claim.

### 2. <u>General Unsecured Creditor Claims.</u>

In accordance with the Plan, the debt owed by Debtor to the holder of each General Unsecured Creditor Claim will be adjusted so that each General Unsecured Creditor will be entitled to a pro rata share of 60% of the Net Cash Flow generated by the Reorganized Debtor for three years. If this adjustment is considered significant, the holder of each General Unsecured Creditor Claim will recognize taxable gain or loss equal to the difference between the fair market value of the obligation as adjusted and the holder's adjusted basis in the original debt. It may be difficult to place a value on the obligation as adjusted, but gain may nevertheless be recognized. The character and amount of any taxable gain or loss will be determined based on factors specific to the holder of each Claim, as discussed above with respect to Small Unsecured Creditor Claims.

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## D. CONSEQUENCES TO HOLDERS OF EQUITY INTERESTS

Pursuant to the Plan, all of the currently outstanding shares of common stock of Debtor, which shares constitute all of the equity interests of Debtor, will continue.

Moreover, if Debtor excludes from its income any COD income under the Bankruptcy Exception, any losses that would otherwise pass through to Debtor's shareholders may be reduced or eliminated.

### E. INFORMATION REPORTING AND BACKUP WITHHOLDING

Certain payments, including the payments with respect to Claims pursuant to the Plan, are generally subject to information reporting by the payor to the IRS. Moreover, under certain circumstances, the holder of a Claim may be subject to "backup withholding" for payments made pursuant to the Plan, unless the holder either (i) comes within certain exempt categories (which generally include corporations) and, when required, demonstrates this fact, or (ii) provides a correct United States taxpayer identification number and certifies under penalty of perjury that the holder is a United States person, that the taxpayer identification number is correct and that the taxpayer is not subject to backup withholding because of a failure to report all dividend and interest income. Backup withholding is not an additional tax. Amounts withheld under the backup withholding rules may be credited against the holder's United States federal income tax liability, and the holder may obtain a refund of any excess amounts withheld under the backup withholding rules by filing an appropriate claim for refund with the IRS.

# F. IMPORTANCE OF OBTAINING PROFESSIONAL TAX ASSISTANCE

THE DISCUSSION OF FEDERAL INCOME TAX CONSEQUENCES IN PART IX OF THIS DISCLOSURE STATEMENT IS INTENDED ONLY AS A SUMMARY OF CERTAIN U.S. FEDERAL INCOME TAX CONSEQUENCES OF THE PLAN AND IS NOT A SUBSTITUTE FOR CAREFUL TAX PLANNING WITH A TAX

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1	PROFESSIONAL. THIS DISCUSSION IS FOR INFORMATIONAL PURPOSES ONLY
2	AND IS NOT TAX ADVICE. THE TAX CONSEQUENCES ARE IN MANY CASES
3	UNCERTAIN AND MAY VARY DEPENDING ON THE PARTICULAR SITUATION OF
4	A HOLDER OF AN ALLOWED CLAIM, OR ANY EQUITY INTEREST HOLDER'S
5	PARTICULAR CIRCUMSTANCES. ACCORDINGLY, DEBTOR URGES EACH
6	HOLDER OF AN ALLOWED CLAIM AND EACH EQUITY INTEREST HOLDER TO
7	CONSULT ITS TAX ADVISOR ABOUT THE FEDERAL, STATE, LOCAL, AND
8	APPLICABLE FOREIGN, INCOME AND OTHER TAX CONSEQUENCES OF THE
9	PLAN.
10	X. ACCEPTANCE AND CONFIRMATION OF THE PLAN
11	A. CONFIRMATION HEARING
12	The Bankruptcy Court has scheduled a hearing on confirmation of the Plan on
13	, 2010 at Pacific Time. That hearing will be held at the United States
14	Bankruptcy Court for the District of Oregon, Courtroom 6, 405 E. 8th Ave., Eugene, OR
15	97401 before the Honorable Frank R. Alley III, United States Bankruptcy Judge. At that
16	hearing, the Bankruptcy Court will consider whether the Plan satisfies the various
17	requirements of the Bankruptcy Code, including whether it is feasible and whether it is in the
18	best interest of Creditors and Interest holders of Debtor. Debtor will submit a report to the
19	Bankruptcy Court at that time concerning the votes for acceptance or rejection of the Plan by
20	the parties entitled to vote on it. Any objection to confirmation of the Plan must be timely
21	filed as stated in Section II.E. above.
22	B. REQUIREMENTS OF CONFIRMATION
23	At the hearing on confirmation, the Bankruptcy Court will determine whether
24	the provisions of Section 1129 of the Bankruptcy Code have been satisfied. If the Plan
25	satisfies all of the provisions of Section 1129, the Bankruptcy Court may enter an order
26	confirming the Plan. Debtor believes the Plan satisfies all of the requirements of Chapter 11

of the Bankruptcy Code, that it has complied or will have complied with all of the requirements of Chapter 11, and that it has been proposed, and is made, in good faith.

If the Plan is not accepted by all of the impaired Classes of Claims, the Plan may be confirmed by the Bankruptcy Court pursuant to Section 1129(b) of the Bankruptcy Code's "Cram Down" provision if the Plan has been accepted by at least one impaired Class of Claims, without counting the acceptances of any Insiders of Debtor, and the Bankruptcy Court determines, among other things, that the Plan "does not discriminate unfairly" and is "fair and equitable" with respect to each non-accepting impaired Class of Claims or Interests.

Debtor believes that the Plan can be confirmed even if it is not accepted by all impaired Classes of holders of Secured Claims because the treatment accorded to each holder of a Secured Claim meets the requirements of the Bankruptcy Code. However, the Plan as presently constituted cannot be "Crammed Down" against a dissenting Class of Unsecured Creditors. In general, a plan can only be "Crammed Down" against a class of unsecured creditors if the plan provides that (a) the claims in that class are to be paid in full, or (b) the holders of equity interests do not receive or retain anything on account of their interests. The Plan does not meet either standard. Debtor believes that the Plan provides a better return to Unsecured Creditors than any realistic alterative. Therefore, Debtor believes both Classes of Unsecured Creditors will accept the Plan by the requisite majorities. However, if a Class of Unsecured Creditors rejects the Plan, the Plan, as presently constituted, will have to be amended, a new plan will have to proposed, or this case may be converted to a case under Chapter 7 in which case the Debtor will be liquidated.

### C. RISK FACTORS

There are a number of risks associated with Debtor's proposed Plan. Each Creditor should carefully consider those risks in evaluating its vote on the Plan. All of the risks associated with the Plan would be too numerous to identify, however, a few of those risks are set forth below.

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# 1. General Economic Conditions.

Restaurant spending is, in many cases, discretionary, and any further increase in unemployment in the relevant markets or any other deterioration in the general economy will almost certainly have a negative impact on sales and profits.

### 2. <u>Value Competition</u>.

Competition in the current economy has shifted from food quality and service to a value proposition. Value oriented competition among national chains (e.g., TGI Friday's "Buy One Get One Free" entre promotion and Applebee's 2 for \$20 promotion) will continue to challenge Debtor. In addition, new casual dining restaurants, and even fast casual and quick service competitors, in a store's market area, could draw customers away from Debtor's restaurants.

### 3. <u>Commodity Prices/COGS</u>.

Because Debtor's restaurants specialize in fresh fish offerings, Debtor is faced with significantly greater price volatility than its competitors in the casual dining segment. In addition, fuel shortages appear to have a greater impact on fresh fish items as they must be shipped more frequently because of their relatively short shelf life. Although the ingredients in Debtor's menu offerings are of above average quality, they are, nevertheless, commodities. Reductions in the supply of those products due to weather or other factors, or increases in demand from other sources, could increase the costs of those ingredients.

### 4. Health and Diet.

Customers' changing health and dietary preferences could affect menu items and product mix and force Debtor to change is offerings. Trans fat elimination is one example but speaks to all areas of dietary change. In addition, as evidenced by recent public fears regarding the safety of spinach, peanuts and various meat products, the occurrence of any food borne illnesses, or health threats associated with fish or any other staples on Debtor's menu could impair sales, whether the threat occurs at one of Debtor's restaurants, at

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1 a competitor's restaurant, or generally in the food supply chain. 2 5. Changes in Eating Habits or Preferences. 3 As evidenced by the current sushi craze, food preferences are somewhat 4 faddish. If Debtor's menu offerings fall out of favor, that would negatively affect sales. 5 6. Labor. 6 While its competitors face the same pressures, the fact that many of Debtor's 7 restaurants are located in states that do not allow employers to credit tip income against their 8 minimum wage obligations means that Debtor's labor costs are high in those locations. In 9 addition, there is a risk that states could increase their minimum wages, which would further 10 increase labor costs. 11 7. Footprints. 12 The large footprint of Debtor's restaurants exposes Debtor to staffing and 13 utility risks. 8. 14 Projected Financial Results. 15 Debtor's projected financial results reflect management's best estimate of the 16 Reorganized Debtor's future financial performance based on currently known facts and 17 hypothetical assumptions about, among other matters, the timing, confirmation and 18 consummation of the Plan in accordance with its terms, the anticipated future performance of 19 the Reorganized Debtor, and general economic conditions. Many of these factors are beyond 20 the Reorganized Debtor's control. As a consequence, the actual financial results may differ 21 significantly from the projections. Specifically, the Reorganized Debtor may not be able to 22 meet the projected financial results or achieve the revenue or cash flow that it has assumed in 23 projecting future business prospects. 24 9. Claim Amounts. The Claims estimates in this Disclosure Statement are based on various 25 26 assumptions. The actual Allowed Claim amounts may differ significantly from these

estimates should one or more of Debtor's underlying assumptions prove to be incorrect.			
Those differences may materially and adversely affect the percentage recovery to holders of			
Claims under the Plan.			
D. ALTERNATIVES TO CONFIRMATION OF THE PLAN			
If a Plan is not confirmed, Debtor or another party in interest may attempt to			
formulate or propose a different Plan or Plans of Reorganization. Those Plans might involve			
a reorganization and continuation of Debtor's business, a sale of Debtor's businesses as a			
going concern, an orderly liquidation of Debtor's assets or any combination of those options.			
If the Bankruptcy Court determines that a Plan of Reorganization is not confirmable, the			
Chapter 11 Case may be converted to a liquidation proceeding under Chapter 7 of the			
Bankruptcy Code.			
In a liquidation, a Chapter 7 Trustee would be appointed for the purpose of			
liquidating Debtor's assets. Typically, in a liquidation, assets are sold for less than their			
going concern value and, accordingly, the return to Creditors and Interest holders is less than			
the return in a reorganization, which derives the value to be distributed in a Plan from the			
business as a going concern. Proceeds from liquidation would be distributed to Creditors and			
Interest holders of Debtor in accordance with the priorities set forth in the Bankruptcy Code.			
Debtor believes there is no currently available alternative that would offer			
holders of Claims and Interests in Debtor greater than the return proposed by the Plan, and			
Debtor urges all holders of Claims that are entitled to vote on the Plan to vote to accept the			
Plan.			
XI. CONCLUSION			
Please read this Disclosure Statement and the Plan carefully. After reviewing			
all the information and making an informed decision, please vote by using the enclosed			

ballot. Make sure you deliver your ballot to Debtor by the deadline described in Part II of		
this Disclosure Statement.		
DATED this 8th day of June, 2010.		
	Respectfully submitted, McGRATH'S PUBLICK FISH HOUSE, INC.	
	WEGKTITTS T OBLICK TISH HOUSE, INC.	
	By /s/ John P. McGrath	
Presented by:	John P. McGrath, President	
TONKON TORP LLP		
By <u>/s/ Leon Simson</u>		
Leon Simson, OSB No. 75342 Timothy J. Conway, OSB No. 85175		
Haley B. Bjerk, OSB No. 062760		
Ž		
	this Disclosure Statement.  DATED this 8th day of Jun  Presented by: TONKON TORP LLP  By /s/ Leon Simson Leon Simson, OSB No. 75342 Timothy J. Conway, OSB No. 85175	

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# EXHIBIT 1

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9					
10	Attorneys for Debtor				
11					
12					
13					
14					
15	IN THE UNITED STATES	BANKRUPTCY COURT			
16	FOR THE DISTRICT OF OREGON				
17	In re				
	McGrath's Publick Fish House, Inc.,	Case No. 10-60500-fra11			
18		DEBTOR'S FIRST AMENDED			
19	Debtor.	PLAN OF REORGANIZATION (Dated June 8, 2010)			
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McGrath's Publick Fish House, Inc., as debtor and debtor-in-possession, proposes this First Amended Plan of Reorganization ("Plan") pursuant to Section 1121(a) of Title 11 of the United States Code.

# **ARTICLE 1**

### **DEFINITIONS**

Definitions of certain terms used in this Plan are set forth below. Other terms are defined in the text of this Plan or the text of the Disclosure Statement. In either case, when a defined term is used, the first letter of each word in the defined term is capitalized. Capitalized terms used and not defined in this Plan or the Disclosure Statement shall have the meanings given in the Bankruptcy Code or Bankruptcy Rules or otherwise as the context requires. The meanings of all terms shall be equally applicable to both the singular and plural, and masculine and feminine, forms of the terms defined. The words "herein," "hereof," "hereto," "hereunder" and others of similar import, refer to the Plan as a whole and not to any particular section, subsection or clause contained in the Plan. Captions and headings to articles, sections and exhibits are inserted for convenience of reference only and are not intended to be part of, or to affect the interpretation of, the Plan. The rules of construction set forth in Section 102 of the Bankruptcy Code shall apply. In computing any period of time prescribed or allowed by the Plan, the provisions of Bankruptcy Rule 9006(a) shall apply.

- 1.1. "Administrative Expense Claim" means any Claim entitled to the priority afforded by Sections 503(b) and 507(a)(2) of the Bankruptcy Code.
- 1.2. "Agent" means John Mitchell, or his successor, who will (a) receive, hold and distribute payments received from the Debtor for the benefit of the holders of General Unsecured Claims described in Class 35 and (b) receive and hold the stock of the Debtor to secure the Interest holders guarantee that Debtor will pay the holders of Class 35 Claims at least a total of \$1.5 million.

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1.3. "Allowance Date" means the date that a Claim is Allowed.

- 1.4. "Allowed" means, with respect to any Claim, proof of which has been properly Filed or, if no Proof of Claim was so Filed, which was or hereafter is listed on the Schedules as liquidated in amount and not disputed or contingent, and, in either case, (a) a Claim as to which no objection to the allowance thereof, or motion to estimate for purposes of allowance, shall have been Filed on or before any applicable period of limitation that may be fixed by the Bankruptcy Code, the Bankruptcy Rules and/or the Bankruptcy Court, or (b) if an objection, or a motion to estimate for purposes of allowance, has been Filed, there has been a Final Order entered with regard to such objection or motion fixing the amount of such Claim.
- 1.5. "Allowed Secured Claim" means an Allowed Claim that is secured by a Lien, security interest or other charge against or interest in property in which the Debtor has an interest or that is subject to setoff under Section 553 of the Bankruptcy Code, to the extent of the value of the interest of the holder of such Claim in the Debtor's interest in such property or to the extent of the amount subject to setoff, as the case may be.
- 1.6. "Allowed Unsecured Claim" means an Allowed Claim that is not an Allowed Secured Claim, Administrative Expense Claim, Priority Tax Claim or Other Priority Claim.
- 1.7. "Available Cash" At any particular time means all Cash Proceeds, including Unclaimed Cash that was originally disbursed pursuant to the Plan, and not designated as Reserved Funds.
- 1.8. "Avoidance Actions" means all claims and causes of action of the Debtor or its estate arising under Chapter 5 of the Bankruptcy Code.
- 1.9. "Bankruptcy Code" means the Bankruptcy Reform Act of 1978, as amended from time to time, set forth in Sections 101 et seq. of Title 11 of the United States Code.
- 1.10. "Bankruptcy Court" means the United States Bankruptcy Court for the District of Oregon, or such other court that exercises jurisdiction over this Chapter 11 Case or any

1	proceeding therein, including the United States District Court for the District of Oregon, to
2	the extent that the reference to this Chapter 11 Case or any proceeding therein is withdrawn.
3	1.11. "Bankruptcy Rules" means, collectively, the Federal Rules of Bankruptcy
4	Procedure, as amended and promulgated under Section 2075, Title 28, of the United States
5	Code, and the local rules and standing orders of the Bankruptcy Court.
6	1.12. "Business Day" means a day other than a Saturday, Sunday or other day on
7	which banks in Portland, Oregon are authorized or required by law to be closed.
8	1.13. "Cash" means lawful currency of the United States of America, funds held in
9	deposit or other accounts at financial institutions, and cash equivalents.
10	1.14. "Chapter 11 Case" means the case under Chapter 11 of the Bankruptcy Code
11	with respect to the Debtor pending in the United States Bankruptcy Court for the District of
12	Oregon, administered as McGrath's Publick Fish House, Inc., Case No. 10-60500-fra11.
13	1.15. "Claim" means (a) any right to payment from Debtor arising before the
14	Effective Date, whether or not such right is reduced to judgment, liquidated, unliquidated,
15	fixed, contingent, matured, unmatured, disputed, undisputed, legal, equitable, secured or
16	unsecured; or (b) any right to an equitable remedy against Debtor arising before the Effective
17	Date for breach of performance if such breach gives rise to a right of payment from Debtor,
18	whether or not such right to an equitable remedy is reduced to judgment, fixed, contingent,
19	matured, unmatured, disputed, undisputed, secured or unsecured. "Claim" shall exclude any
20	claim or right to payment of the kind specified in Sections 726(a)(4) and (5) of the
21	Bankruptcy Code.
22	1.16. "Class" means one of the classes of Claims defined in Article 3 hereof.
23	1.17. "Collateral" means any property in which Debtor has an interest that is subject
24	to a Lien or security interest securing the payment of an Allowed Secured Claim.

26 the Plan in accordance with the provisions of Chapter 11 of the Bankruptcy Code.

25

1.18. "Confirmation Order" means the order of the Bankruptcy Court confirming

1	1.19. "Creditor" means any entity holding a Claim against Debtor.
2	1.20. "Debtor" means McGrath's Publick Fish House, Inc., as Debtor and
3	Debtor-in-Possession in this Chapter 11 Case.
4	1.21. "Disclosure Statement" means the Debtor's Disclosure Statement as amended,
5	modified, restated or supplemented from time to time, pertaining to the Plan.
6	1.22. "Disputed Claim" means a Claim with respect to which a Proof of Claim has
7	been timely Filed or deemed timely Filed under applicable law, and as to which an objection
8	was timely Filed and has neither been withdrawn nor denied by a Final Order, or a Claim as
9	to which a Proof of Claim has not been Filed and which has been listed on Debtor's
10	Schedules as disputed, contingent of unliquidated and no Final Order has been entered
11	allowing such Claim in whole or in part.
12	1.23. "Effective Date" means the first Business Day after the Confirmation Order
13	becomes a Final Order.
14	1.24. "Filed" means filed with the Bankruptcy Court in this Chapter 11 Case or
15	other court of competent jurisdiction.
16	1.25. "Final Order" means an order or judgment entered on the docket by the Clerk
17	of the Bankruptcy Court or any other court exercising jurisdiction over the subject matter and
18	the parties (a) that has not been reversed, stayed, modified or amended; and (b) as to which
19	no stay is pending.
20	1.26. "General Unsecured Claim" means an Unsecured Claim that is not a Small
21	Unsecured Claim.
22	1.27. "Interests" means all rights of the owners of the issued and outstanding shares
23	of common stock of the Debtor.
24	1.28. "Lien" has the meaning defined in Section 101(37) of the Bankruptcy Code,
25	including liens held by taxing authorities.
26	

1	1.29. "Loan Documents" means all documents executed by Debtor that evidence
2	indebtedness owed by Debtor, including, without limitation, promissory notes, loan
3	agreements, lease agreements, financing agreements, and related guaranties, as well as all
4	related documents, including but not limited to documents evidencing the creation or
5	perfection of Liens, such as deeds of trust, mortgages, security agreements and financing
6	statements, as well as all amendments and modifications to any of the foregoing.
7	1.30. "Net Cash Flow" means Debtor's net sale proceeds less (a) cost of goods sold
8	(b) labor, (c) operating expenses, (d) administrative expenses, (e) U.S. Trustee fees, and (f)
9	debt service payments, all as more particularly described in Exhibit 1 attached hereto.
10	1.31. "Other Priority Claim" means any Claim for an amount entitled to priority in
11	right of payment under Section 507(a)(3), (4), (5), (6) or (7) of the Bankruptcy Code.
12	1.32. "Petition Date" means February 3, 2010, the date on which the petition
13	commencing this Chapter 11 Case was filed.
14	1.33. "Plan" means this Plan of Reorganization, as amended, modified, restated or
15	supplemented from time to time.
16	1.34. "Potential Rejection Claim" means an undetermined and unliquidated Claim
17	that would arise from the rejection of an executory contract or unexpired lease to which
18	Debtor is a party or by which it is bound.
19	1.35. "Priority Tax Claim" means a Claim of a governmental unit of the kind
20	entitled to priority under Section 507(a)(8) of the Bankruptcy Code.
21	1.36. "Pro Rata" means the ratio of an Allowed Claim in a particular Class to the
22	aggregate amount of all Allowed Claims in that Class.
23	1.37. "Rejection Claim" means a Claim arising from the rejection of an unexpired
24	lease or executory contract pursuant to this Plan or Final Order of the Bankruptcy Court.
25	1.38. "Reorganized Debtor" means Debtor from and after the Effective Date.
26	

- 1.39. "Reserved Funds" means, at any particular time, Cash equal to the aggregate of (a) the Cash in the Unpaid Claims Reserve Fund; and (b) the amount while in Reorganized Debtor's reasonable judgment is necessary to pay Allowed but unpaid Secured Claims, Priority Tax Claims, Other Priority Claims, and Administrative Expense Claims on the terms provided in the Plan. Any Cash that does not constitute Reserved Funds shall be Available Cash.
- 1.40. "Restated Articles of Incorporation" means the Restated Articles of Incorporation of the Debtor, which shall, among other things, modify and amend Debtor's Articles of Incorporation to prohibit the issuance of non-voting equity securities to the extent required by Section 1123(a)(6) of the Bankruptcy Code to be adopted effective as of the Effective Date.
- 1.41. "Rights of Action" means any and all claims, demands, rights, actions, causes of suits, and suits of the Debtor or the estate, of any kind or character whatsoever, known or unknown, suspected or unsuspected, whether arising before, on or after the Petition Date, in contract or in tort, at law or in equity or under any theory of law, including, but not limited to (1) derivative claims, (2) rights of setoff, counterclaim, or recoupment, and claims on contract and for breaches of duties imposed by law, (3) the right to object to Claims or Interests, (4) claims pursuant to § 362 of the Bankruptcy Code, (5) such claims and defenses as fraud, mistake, duress, and usury, and (6) Avoidance Actions.
- 1.42. "Schedules" means the Schedules of Assets and Liabilities and the Statement of Financial Affairs Filed by Debtor pursuant to Section 521 of the Bankruptcy Code, as amended, modified, restated or supplemented from time to time.
- 1.43. "Secured Claim" means any Claim against Debtor held by any entity to the extent such Claim constitutes a secured Claim under Sections 506(a) or 1111(b) of the Bankruptcy Code.

1	1.44. "Small Unsecured Claim" means an Unsecured Claim for an amount that is
2	equal to or less than \$2,500.
3	1.45. "Unclaimed Cash" means Cash (together with any interest earned thereon)
4	that is unclaimed by a Creditor following a distribution pursuant to the Plan and includes
5	Cash attributable to (a) checks that have been returned as undeliverable without a proper
6	forwarding address, (b) checks that have not been cashed within 90 days after the date such
7	checks were mailed (whether or not distributed pursuant to the Plan), and (c) checks that
8	were not mailed or delivered because of the absence of a proper address to which to mail or
9	deliver such property. Unclaimed Cash is Available Cash because Unclaimed Cash is not
10	within the Unpaid Claims Reserve Fund and, therefore, is not within the definition of
11	Reserved Funds.
12	1.46. "Unpaid Claims Reserve Fund" at any particular time means the aggregate of:
13	(a) Cash reserved for the benefit of holders of Disputed Claims; and (b) the Cash reserved for
14	the benefit of holders of Potential Rejection Claims.
15	1.47. "Unsecured Claim" means an unsecured Claim that is not an Administrative
16	Claim, a Secured Claim, a Tax Claim or an Other Priority Claim.
17	1.48. "Utility Deposits" means deposits with utilities made by Debtor after the
18	Petition Date pursuant to Section 366(b) of the Bankruptcy Code.
19	ARTICLE 2
20	UNCLASSIFIED CLAIMS
21	2.1. <u>Administrative Expense Claims</u> . Each holder of an Allowed Administrative
22	Expense Claim shall be paid in full from Available Cash within sixty (60) days after the
23	Effective Date or within five (5) days after the Allowance Date, whichever is later, unless
24	such holder shall in writing agree to a different treatment of such Claim (including, without
25	limitation, any different treatment that may be provided for in any documentation, statute or
26	regulation governing such Claim); provided, however, that Administrative Expense Claims

503-221-1440

1	representing obligations incurred in the ordinary course of business by Debtor during this
2	Chapter 11 Case shall be paid by Debtor in the ordinary course of business and in accordance
3	with any terms and conditions of the particular transaction and any agreements relating
4	thereto.
5	2.2. <u>Priority Tax Claims</u> . Each holder of an Allowed Priority Tax Claim shall be
6	paid by the Reorganized Debtor the full amount of its Allowed Priority Tax Claim within
7	sixty (60) days after the Effective Date or within five (5) days after the Allowance Date,
8	whichever is later.
9	2.3. Other Priority Claims. Each holder of an Allowed Other Priority Claim shall
10	be paid by the Reorganized Debtor the full amount of its Allowed Other Priority Claim
11	within sixty (60) days after the Effective Date or within five (5) days after the Allowance
12	Date, whichever is later.
13	2.4. <u>Bankruptcy Fees</u> . Fees payable by Debtor under 28 USC § 1930, or to the
14	Clerk of the Bankruptcy Court, will be paid in full in Cash within ten (10) days after the
15	Effective Date. Thereafter, the Reorganized Debtor shall continue to pay quarterly fees of
16	the Office of the United States Trustee and to file quarterly reports with the Office of the
17	United States Trustee until this case is closed by the Court, dismissed or converted. This
18	requirement is subject to any amendments to 28 USC § 1930(a)(6) that Congress makes
19	retroactively applicable to confirmed Chapter 11 cases.
20	ARTICLE 3
21	CLASSIFICATION AND TREATMENT OF CLAIMS
22	For purposes of this Plan, Claims (except those treated under Article 2 of the
23	Plan) are classified and will be treated as provided below. A Claim is classified in a

description of such different Class.

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particular Class only to the extent that such Claim qualifies within the description of such

Class, and is classified in a different Class to the extent that such Claim qualifies within the

Class 1 consists of the Allowed Secured Claim of GE CFBP in the amount of \$1,124,800 as of the Petition Date secured by its Lien against the real estate improvements and restaurant equipment and furniture at Debtor's restaurant located at 3805 Center Street NE at Lancaster Mall in Salem, Oregon ("Store 2"). The Class 1 Claim will be paid in equal monthly installments of \$14,621, including principal and interest at 8.90%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the Class 1 Claim is paid in full. GE CFBP will retain its Lien on the Collateral until the Class 1 Claim is paid in full.

Class 2 consists of the Allowed Secured Claim of Key Equipment Finance in the amount of \$575,933 as of the Petition Date secured by its Lien against Debtor's furniture, fixtures and equipment at the restaurant located at 350 Circle Boulevard in Corvallis, Oregon ("Store 6"). The Class 2 Claim will be paid in equal monthly installments of \$6,479.83, including principal and interest at 6%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the Class 2 Claim is paid in full. Key Equipment Finance will retain its Lien on the Collateral until the Class 2 Claim is paid in full.

Class 3 consists of the Allowed Secured Claim of KeyBank in the amount of \$1,383,590 as of the Petition Date secured by its Lien against Debtor's real property at the restaurant located at 68 E Stewart Avenue in Medford, Oregon ("Store 7"). The Class 3 Claim will be amortized over 15 years with interest at 6% per annum. The Class 3 Claim will be paid in equal monthly installments of \$12,100 which include principal and interest. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the fifth anniversary of the

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first monthly payment at which time the then remaining unpaid balance shall be paid in full.

KeyBank will retain its Lien on the Collateral until the Class 3 Claim is paid in full.

Class 4 consists of the Allowed Secured Claim of Sterling in the amount of \$4,800,000 secured by a senior Lien against Debtor's real and personal property at the restaurant located at 12501 SE Second Circle in Vancouver, Washington ("Store 9"), and a junior Lien on Debtor's real property and fixtures and a senior Lien against the equipment and furniture at Store 7, and a senior Lien against Debtor's real and personal property at the restaurant located at 10435 W Colfax Drive in Lakewood, Colorado ("Store 20"). The Class 4 Claim will be paid as follows:

- (a) \$2,700,000 of the Class 4 Claim will be amortized over twenty (20) years with interest at 6% per annum. This portion of the Class 4 Claim will be paid in sixty (60) equal installments of principal and interest of \$19,344. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the fifth anniversary of the first monthly payment at which time the then remaining unpaid balance shall be paid in full. This \$2,700,000 obligation will be evidenced by a promissory note and secured by a first Lien against the real property and a second Lien against the personal property at Store 9;
- (b) \$400,000 of the Class 4 Claim will be amortized over twenty (20) years with interest at 6% per annum. This portion of the Class 4 Claim will be paid in equal installments of principal and interest of \$2,865.80. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the fifth anniversary of the first monthly payment at which time the then remaining unpaid balance shall be paid in full. This \$400,000 obligation will be evidenced

by a promissory note and secured by a junior Lien against the real property and a senior Lien against the equipment and furniture at Store 7; and

(c) \$1,700,000 of the Class 4 Claim will be satisfied by either a sale of Store 20 on terms satisfactory to Sterling or by granting a deed in lieu of foreclosure conveying Store 20 to Sterling. Debtor will list and attempt to sell Store 20 for a period of six (6) months following the Effective Date. If Store 20 is sold, \$1,700,000 of the Class 4 Claim will be deemed satisfied. If Store 20 does not sell within the six (6) month period, the Reorganized Debtor will deliver to Sterling a deed in lieu of foreclosure conveying Store 20 to Sterling in satisfaction of \$1,700,000 of the Class 4 Claim. Debtor will continue to operate Store 20 during the period that it is being offered for sale. Any positive Net Cash Flow that results from operations during the sale period will be paid first towards satisfaction of the tax Liens that encumber Store 20, and then to Sterling to reduce the Class 4 Claim. This \$1,700,000 obligation will be evidenced by a non-interest bearing promissory note and secured by a deed of trust against the assets of Store 20.

Class 5 consists of the Allowed Secured Claim of SBA in the amount of \$95,000 secured by its senior Lien against Debtor's personal property and equipment at Store 9, and its junior Lien against Debtor's personal property and equipment at Store 20. The Class 5 Claim will be paid in sixty (60) equal monthly installments of \$1,831.98 including principal and interest at 5.895% per annum. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the Class 5 Claim is paid in full. SBA will retain its Lien on the Collateral at Store 9 until the Class 5 Claim is paid in full, but its Lien on the Collateral at Store 20 shall be extinguished on the Effective Date to facilitate the sale of Store 20.

Class 6 consists of the Allowed Secured Claim of KeyBank in an amount equal to the value of Debtor's interest in the building and improvements located at 860 West

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1250 South in Orem, Utah ("Store 10"), which amount is uncertain but is less than the balance owing to KeyBank. The Class 6 Claim is secured by a Lien against such building and improvements. The Class 6 Claim will be satisfied by Debtor's sale of its interest in the building and improvements at Store 10 and the payment of the proceeds up to the amount of the Class 6 Claim, or the conveyance of Debtor's interest in such property, to KeyBank.

Class 7 consists of the Allowed Secured Claim of Key Equipment Finance in an amount equal to the value of Debtor's fixtures and equipment at Store 10, which amount is uncertain but is less than the balance owing to Key Equipment Finance. The Class 7 Claim is secured by a Lien against such fixtures and equipment. The Class 7 Claim will be satisfied by Debtor's sale of its interest in the fixtures and equipment at Store 10 and the payment of the proceeds up to the amount of the Class 7 Claim, or the conveyance of such property, to Key Equipment Finance.

Class 8 consists of the Allowed Secured Claim of KeyBank in the amount of \$637,500 secured by a Lien on Debtor's interest in the real property at the restaurant located at 10950 S. State Street in Sandy, Utah ("Store 11"). The Class 8 Claim will be paid in equal monthly installments of \$5,843.75, including principal and interest at 6%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the Class 8 Claim is paid in full. KeyBank will retain its Lien on the Collateral until the Class 8 Claim is paid in full.

Class 9 consists of the Allowed Secured Claim of Key Equipment Finance in the amount of \$112,500 secured by a Lien on Debtor's fixtures and equipment at Store 11. The Class 9 Claim will be paid in equal monthly installments of \$2,437.50, including principal and interest at 6%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until

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the Class 9 Claim is paid in full. Key Equipment Finance will retain its Lien on the Collateral until the Class 9 Claim is paid in full.

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Class 10 consists of the Allowed Secured Claim of Key Equipment Finance secured by a Lien on Debtor's personal property at the restaurant located at 190 South 400 West in Salt Lake City, Utah ("Store 12"). The Class 10 Claim has been satisfied by Debtor's surrender of its personal property to Key Equipment Finance.

Class 11 consists of the Allowed Secured Claim of US Bank in the amount of \$860,902 secured by a Lien on Debtor's interest in the real property at the restaurant located at 908 Main Street in Layton, Utah ("Store 13"). Debtor will list for sale its interest in the real property (together with its interest in the furniture, fixtures and equipment) through December 1, 2010, or such further period as may be agreed upon by Debtor, US Bank and US Bancorp. During the listing period Debtor will operate Store 13. Debtor will not be obligated to make any debt service payments during the listing period. Net Cash Flow derived from operations during the listing period will be used to pay taxes which are the delinquent part of the rent owing to the landlord of Store 13. Proceeds from the sale of Store 13 will be used first to pay the Class 11 Claim as well as the Class 12 Claim described below. If Store 13 is sold for less than the total amount of the Class 11 and Class 12 Claims, that portion of the purchase price attributable to Debtor's interest in the real property will be deemed to satisfy the Class 11 Claim in full. If Store 13 is not sold during the listing period, Store 13 will be included as part of the Reorganized Debtor. The Class 11 Claim will be amortized over twenty (20) years at interest at 6% per annum and paid in equal monthly installments of \$6,167.77 which includes principal and interest. The first such monthly payment will be paid within ten (10) days of the first full month following the expiration of the listing period. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent month until the seventh anniversary of the first payment at which

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time the then remaining unpaid balance will be paid in full. US Bank will retain its Lien on the Collateral until the Class 11 Claim is paid in full.

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Class 12 consists of the Allowed Secured Claim of US Bancorp in the amount of \$198,050 secured by a Lien on Debtor's furniture, fixtures, equipment and personal property at Store 13. Debtor will list for sale its interest in the furniture, fixtures and equipment (together with the real property) through December 1, 2010, or such further period as may be agreed upon by Debtor, US Bank and US Bancorp. During the listing period Debtor will operate Store 13. Debtor will not be obligated to make any debt service payments during the listing period. Net Cash Flow derived from operations during the listing period will be used to pay taxes which are the delinquent part of the rent owing to the landlord of Store 13. Proceeds from the sale of Store 13 will be used first to pay the Class 12 Claim as well as the Class 11 Claim described above. If the proceeds from the sale of Store 13 are insufficient to pay the Class 12 Claim in full the holder of the Class 12 Claim will be entitled to a deficiency claim to be paid as discussed in the treatment of the Class 35 Claim below. If Store 13 is not sold during the listing period, Store 13 will be included as part of the Reorganized Debtor. The Class 12 Claim will be paid with interest at 6.6% per annum and paid in equal monthly installments of \$1,558.62 which includes principal and interest. The first such monthly payment will be paid within ten (10) days of the first full month following the expiration of the listing period. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent month until the seventh anniversary of the first payment at which time the then remaining unpaid balance will be paid in full. US Bancorp will retain its Lien on the Collateral until the Class 12 Claim is paid in full. Class 13 consists of the Allowed Secured Claim of Maricopa County,

Class 13 consists of the Allowed Secured Claim of Maricopa County,

Arizona, in the amount of \$8,118.20, secured by its Lien against Debtor's personal property
and equipment at the restaurant located at 1610 South Stapley Drive in Mesa, Arizona

("Store 14"). As discussed below in the treatment of the Class 14 Claim, Debtor will list

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Store 14 for sale through December 1, 2010, or such further time as may be agreed between Debtor, US Bank and US Bancorp. Maricopa County will retain its Lien, and all rights relating thereto, against the personal property and equipment following the Effective Date.

Class 14 consists of the Allowed Secured Claim of US Bancorp which amount

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is uncertain but is less than the amount owing to US Bancorp, secured by a Lien against various items of furniture, fixtures, equipment and personal property at Store 14. Debtor will list for sale its interest in the furniture, fixtures, equipment and personal property (and Debtor's affiliate, McGrath-Marshall LLC, will list the real property at Store 14 which is US Bank's Collateral) through December 1, 2010. After December 1, 2010, Debtor (and McGrath-Marshall LLC) will confer with US Bancorp and US Bank regarding alternatives and will take such action as US Bank and US Bancorp require as long as it does not cause economic hardship to Debtor or Reorganized Debtor. During the listing period Debtor and Reorganized Debtor will operate Store 14. No debt service payments will be required during the listing period. Net Cash Flow, if any, derived from operations during the listing period will be used to pay taxes owing to Maricopa County, Arizona. After payment of senior Liens, if any, proceeds from the sale of Store 14 will be allocated proportionally between US Bank and US Bancorp based on the amount of debt related to Store 14 owing to each. Debtor or Reorganized Debtor may cease operating and close Store 14 during the listing period if the financial results of operations create an economic hardship for Debtor or Reorganized Debtor. US Bancorp will retain its Lien on the Collateral until the Class 14 Claim is paid in accordance with this Plan.

Class 15 consists of the Allowed Secured Claim of US Bank in the amount of \$936,900 as of the Petition Date secured by a Lien on Debtor's interest in the real property at the restaurant located at 3211 SW Cedar Hills Boulevard in Beaverton, Oregon ("Store 15"). The Class 15 Claim will be paid in equal monthly installments of \$8,787.23, including principal and interest at a floating rate equal to US Bank's prime rate plus 1.5% with a floor

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of 4.75% and a cap of 8%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the tenth anniversary of the Effective Date at which time the then remaining unpaid balance shall be paid in full. US Bank will retain its Lien on the Collateral until the Class 15 Claim is paid in full.

Class 16 consists of the Allowed Secured Claim of US Bancorp in the amount of \$402,771 as of the Petition Date secured by a Lien on Debtor's furniture, fixtures, equipment and personal property at Store 15. On the Effective Date, Debtor will pay approximately \$17,000 to pay the past due interest on the Class 16 Claim. The Class 16 Claim will be paid in equal monthly installments of \$7,833.60, including principal and interest at a floating rate equal to US Bank's prime rate plus 1.5% with a floor of 4.75% and a cap of 8%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the fifth anniversary of the Effective Date at which time the then remaining unpaid balance shall be paid in full. US Bancorp will retain its Lien on the Collateral until the Class 16 Claim is paid in full.

Class 17 consists of the Allowed Secured Claim of Snohomish County, Washington, in the amount of \$6,791.49 and secured by a Lien on Debtor's personal property at the restaurant located at 3000 184th St SW, Suite 870 in Lynnwood, Washington ("Store 17"). Snohomish County will retain its Lien on Debtor's personal property following the Effective Date.

Class 18 consists of the Allowed Secured Claim of GE Capital Franchise Finance Corp., secured by a Lien on Debtor's personal property at Store 17. The Class 18 Claim has been satisfied by surrender of the personal property to GE Capital Franchise Finance Corp.

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Class 19 consists of the Allowed Secured Claim of Maricopa County, Arizona, in the amount of \$11,133.58 and secured by a Lien on Debtor's personal property and equipment at the restaurant located at 7000 East Mayo Blvd, Building #5 in Phoenix, Arizona ("Store 18"). Maricopa County will retain its Lien, and all rights relating thereto, against the personal property and equipment following the Effective Date. Class 20 consists of the Allowed Secured Claim of KeyBank, in an amount equal to the value of Debtor's interest in the building and improvements at Store 18, which amount is uncertain but is less than the balance owing to KeyBank. The Class 20 Claim is secured by a Lien against such building and improvements. The Class 20 Claim will be satisfied by Debtor's sale of its interest in the building and improvements at Store 18, and after payment of senior Liens the payment of the proceeds up to the amount of the Claim 20 Claim, or the conveyance of its interest in such property, to KeyBank. Class 21 consists of the Allowed Secured Claim of General Electric Capital Corporation secured by a Lien on Debtor's furniture, fixtures, equipment and personal property at Store 18. The Class 21 Claim has been satisfied by surrender of the furniture, fixtures, equipment and personal property to General Electric Capital Corporation. Class 22 consists of the Allowed Secured Claim of Maricopa County, Arizona in the amount of \$36,155.30 and secured by a Lien on Debtor's interest in real property at the restaurant located at 1800 North Litchfield Road in Goodyear, Arizona ("Store 19"). Maricopa County will retain its Lien, and all rights relating thereto, against the real property following the Effective Date. Class 23 consists of the Allowed Secured Claim of Maricopa County, Arizona in the amount of \$12,470.99 and secured by a Lien on Debtor's personal property and

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against the personal property and equipment following the Effective Date.

equipment at Store 19. Maricopa County will retain its Lien, and all rights relating thereto,

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Class 24 consists of the Allowed Secured Claim of Arizona Business Bank in an amount which is equal to Debtor's interest in the real property, inventory, building materials and general intangibles related to the property at Store 19, which amount is uncertain but is less than the balance owing to Arizona Business Bank. The Class 24 Claim is secured by a senior Lien on Debtor's real property, inventory, building materials and general intangibles and a junior Lien on Debtor's furniture, fixtures and equipment at Store 19. Debtor will list for sale its interest in the real property and inventory (together with the furniture, fixtures and equipment which are the Collateral of GECC as described below). During the listing period Debtor and Reorganized Debtor will operate Store 19. No debt service payments will be required during the listing period. After payment of senior Liens, proceeds from the sale of Store 19 will be used to pay the Class 24 Claim as well as the Class 25 Claim described below. If a sale of the assets of Store 19 includes only Arizona Business Bank's Collateral, and not GECC's Collateral, then Arizona Business Bank and GECC shall negotiate a period of time, not less than thirty (30) days, within which GECC may sell its Collateral at Store 19. Arizona Business Bank will retain its Lien on its Collateral until the Class 24 Claim is paid. Class 25 consists of the Allowed Secured Claim of GECC secured by a senior

Class 25 consists of the Allowed Secured Claim of GECC secured by a senior Lien on Debtor's furniture, fixtures and equipment related to the property at Store 19, which amount is uncertain but is less than the balance owing to GECC. Debtor will list for sale its interest in the furniture, fixtures and equipment (together with the real property). During the listing period Debtor and Reorganized Debtor will operate Store 19. No debt service payments will be required during the listing period. After payment of senior Liens, proceeds from the sale of Store 19 will be used first to pay the Class 25 Claim as well as the Class 24 Claim described above. GECC will retain its Lien on its Collateral until the Class 25 Claim is paid.

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Class 26 consists of the Allowed Secured Claim of Jefferson County,

Colorado, secured by a Lien on Debtor's real property at the restaurant located at 14035 West

Colfax Drive in Lakewood, Colorado ("Store 20"). Jefferson County will retain its Lien on

Debtor's real property following the Effective Date.

Class 27 consists of the Allowed Secured Claim of Jefferson County,

Colorado, secured by a Lien on Debtor's personal property and equipment at Store 20.

Jefferson County will retain its Lien on Debtor's personal property and equipment following the Effective Date.

Class 28 consists of the Allowed Secured Claim of GE CBFP in the amount of \$490,000 secured by a senior Lien on Debtor's real property and a junior Lien on Debtor's equipment and personal property at the restaurant located at 1911 South 320th Street in Federal Way, Washington ("Store 21"). The Class 28 Claim will be amortized over ten (10) years and paid in equal monthly installments of \$5,440.00, including principal and interest at 6.00% per annum. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the seventh anniversary of the Effective Date at which time the then remaining unpaid balance shall be paid in full. GE CBFP will retain its Lien on the Collateral until the Class 28 Claim is paid in full.

Class 29 consists of the Allowed Secured Claim of GECC in the amount of \$245,000 secured by a senior Lien on Debtor's personal property and equipment at Store 21. The Class 29 Claim will be amortized over ten (10) years and paid in equal monthly installments of \$2,720.00, including principal and interest at 6% per annum. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the seventh anniversary of the Effective Date at

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which time the then remaining unpaid balance shall be paid in full. GECC will retain its Lien on the Collateral until the Class 29 Claim is paid in full.

Class 30 consists of the Allowed Secured Claim of Bank of the West in the amount of \$15,000.00 secured by a Lien on Debtor's point of sale equipment located at Store 21. The Class 30 Claim will be amortized over ten (10) years and paid in equal monthly installments of \$185.50, including principal and interest at 8.44%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the seventh anniversary of the Effective Date at which time the then remaining unpaid balance shall be paid in full. Bank of the West will retain its Lien on the Collateral until the Class 30 Claim is paid in full.

Class 31 consists of the Allowed Secured Claim of US Bank in the amount of \$56,811.00 as of the Petition Date secured by a Lien on Debtor's furnishings, fixtures, equipment and leasehold improvements at Store 99, Debtor's headquarters located at 1935 Davcor Street SE in Salem, Oregon. The Class 31 Claim will be paid in equal monthly installments of \$1,747.82, including principal and interest at 6.44%. The first such monthly payment will be paid within the first ten (10) days of the first full month following the Effective Date. Each subsequent monthly payment will be paid within the first ten (10) days of each subsequent calendar month until the Class 31 Claim is paid in full. US Bank will retain its Lien on the Collateral until the Class 31 Claim is paid in full.

Class 32 consists of the Allowed Secured Claim of GreatAmerica Leasing
Corp. in the amount of \$31,800 as of the Petition Date secured by a Lien on Debtor's
computer equipment which enables credit card processing at restaurants located at six
Oregon locations. The Class 32 Claim will be paid in equal monthly installments of \$1,800,
including principal and interest at 9.99%. The first such monthly payment will be paid
within the first ten (10) days of the first full month following the Effective Date. Each

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1	subsequent monthly payment will be paid within the first ten (10) days of each subsequent
2	calendar month until the Class 32 Claim is paid in full. GreatAmerica Leasing Corp will
3	retain its Lien on the Collateral until the Class 32 Claim is paid in full.
4	Class 33 consists of the Allowed Secured Claim of US Bank, which US Bank
5	asserts is equal to \$985,937.11 arising from its set-off rights against the cash in Debtor's bank
6	accounts at US Bank as of the Petition Date. Debtor will satisfy the Class 33 Claim as
7	follows:
8	(a) Debtor's agreement, as set forth above, that if Store 13 does not sell for
9	an amount sufficient to pay the Class 11 and Class 12 Claims in full, or for an amount
10	otherwise satisfactory to US Bank, Debtor will operate Store 13 and treat the Class 11 and
11	Class 12 Claims as provided above;
12	(b) Debtor's agreement to pay on the Effective Date approximately
13	\$17,000 to satisfy past due interest relating to Class 15 Claim and \$20,000 to cure
14	delinquencies on the Class 31 Claim;
15	(c) Debtor's agreement to grant to US Bank a junior deed of trust on Store
16	99 to secure up to \$425,000 of (i) US Bank's claim arising from Debtor's guarantee to satisfy
17	any deficiency arising from the sale of Store 14, and (ii) any claim US Bank may have as a
18	result of Debtor's failure to treat the Class 11 Claim as provided herein;
19	(d) the claims described in (c)(i) and (ii) above will not bear interest and
20	Debtor will have no obligation to make any payment on account of such claims until the fifth
21	anniversary of the Effective Date; and
22	(e) Debtor will maintain its bank accounts at US Bank and at all times
23	maintain a minimum aggregate collected deposits not less than \$250,000 to further secure
24	Debtor's obligation to pay up to \$425,000 of the claims described in (c)(i) and (ii) above.
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Class 34 consists of the Allowed Claims of each holder of a Small Unsecured Claim. Each holder of a Class 34 Claim will be paid an amount equal to 20% of such claim within sixty (60) days after the Effective Date.

Class 35 consists of the holders of General Unsecured Claims not included in Class 34. The holders of the Class 35 Claims will receive a total of six (6) semi-annual payments, allocated on a Pro Rata basis to each holder. Each semi-annual payment shall be equal to 60% of Reorganized Debtor's Net Cash Flow during the applicable six month period. The total of the six payments made by Reorganized Debtor must equal not less than \$1.5 million. The first semi-annual payment will be made ninety (90) days after the conclusion of the first six (6) full calendar months following the Effective Date of this Plan. Each subsequent semi-annual payment shall be made on each of the next five (5) six-month anniversaries of the date of the first payment. If the total of the six semi-annual payments is less than \$1.5 million, Reorganized Debtor shall pay an amount equal to the difference between \$1.5 million and the sum of the six (6) semi-annual payments at the same time that Reorganized Debtor makes the last semi-annual payment.

Debtor believes that Net Cash Flow available to General Unsecured Creditors will be approximately \$1,850,000, which is equal to approximately 12% or 13% of the total Class 35 Claims. Further, Debtor believes that approximately \$450,000 of the \$1,850,000 will be distributed during the first year of the Plan, approximately \$650,000 during the second year of the Plan, and approximately \$750,000 will be distributed during the third year.

Net Cash Flow will be calculated as set forth in Exhibit 1. Reorganized Debtor's accountants, currently AKT LLP, will calculate Reorganized Debtor's Net Cash Flow on a semi-annual basis. An amount equal to 60% of Reorganized Debtor's Net Cash Flow will be deposited every six (6) months into a designated account held by the Agent. Prior to the distributions of each semi-annual payment to the holders of the Class 35 Claims,

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AKT LLP may review and require Reorganized Debtor to adjust the amount in the account to
ensure that such amount accurately reflects 60% of Reorganized Debtor's total Net Cash
Flow for the applicable six (6) month period. The Agent will distribute the funds in the
account to the holders of the Class 35 Claim on a Pro Rata basis every six (6) months. A
detailed report summarizing the calculation of Net Cash Flow will be available to holders of
Class 35 Claims upon written request to Reorganized Debtor. The Plan provides that the
Bankruptcy Court will retain jurisdiction to resolve disputes relating to the calculation of Net
Cash Flow.

Class 36 consists of the holders of Interests in Debtor. The holders of such Interests will retain their Interests following the Effective Date; provided however that the holders of Interests shall grant a security interest in all of the stock of Reorganized Debtor to the Agent for the benefit of the holders of the Class 35 Claims, to secure the Interest holders non-recourse guarantee that Reorganized Debtor will pay at least \$1.5 million to the holders of Class 35 Claims.

The holders of Claims in Classes 10, 13, 17, 18, 19, 22, 23, 26, 27 and 31 are unimpaired. The holders of Claims for Classes 1-9, 11, 12, 14, 15, 16, 20, 21, 24, 25, 28, 29, 30, 32, 33, 34, 35 and 36 are impaired.

## **ARTICLE 4**

## **DISPUTED CLAIMS; OBJECTIONS TO CLAIMS**

4.1. <u>Disputed Claims</u>; <u>Objections to Claims</u>. Only holders of Claims that are Allowed Claims and not subject to an action described in 11 U.S.C. § 502(d) shall be entitled to distributions under the Plan. Debtor reserves the right to contest and object to any Claims and previously scheduled amounts, including, without limitation, those Claims and scheduled amounts that are specifically referenced herein, are not listed in the Schedules, are listed therein as disputed, contingent and/or unliquidated in amount, or are listed therein at a different amount than the Debtor currently believes is validly due and

owing. Unless otherwise ordered by the Bankruptcy Court, all objections to Claims and scheduled amounts (other than Administrative Expense Claims) shall be Filed and served upon counsel for Debtor (if filed by a party other than Debtor) and upon the holder of the Claim objected to on or before the later of (a) one hundred twenty (120) days after Effective Date or (b) one hundred twenty (120) days after the date (if any) on which a Proof of Claim is Filed in respect of a Rejection Claim, whichever is later. The last day for filing objections to Administrative Expense Claims shall be set pursuant to an order of the Bankruptcy Court. All Disputed Claims shall be resolved by the Bankruptcy Court, except to the extent that (a) Debtor may otherwise elect consistent with the Plan and the Bankruptcy Code or (b) the Bankruptcy Court may otherwise order.

## **ARTICLE 5**

### IMPLEMENTATION OF THE PLAN

- 5.1. Restated Articles of Incorporation. The Reorganized Debtor shall be deemed to have adopted the Restated Articles of Incorporation on the Effective Date and shall promptly thereafter cause the same to be filed with the Secretary of State of the State of Oregon. After the Effective Date, the Reorganized Debtor may amend the Restated Articles of Incorporation and may amend its bylaws in accordance with the Restated Articles of Incorporation, such bylaws and applicable state law.
- 5.2. <u>Amended Loan Documents</u>. Within 30 days after the Effective Date, Debtor and each Secured Creditor whose Claim is impaired under the Plan shall enter into amended Loan Documents, satisfactory to both Debtor and the applicable Secured Creditor, necessary to implement the treatment of such Claim as set forth in the Plan.
- 5.3. Agreements with Agent. Within 30 days after the Effective Date,
  Reorganized Debtor shall enter into an agreement with the Agent pursuant to which (a) the
  Agent shall hold the stock of the Reorganized Debtor to secure the Interest holders' guarantee
  that the Reorganized Debtor will pay the holders of Class 35 Claims a total of \$1.5 million;

1	(b) the Interest holders will execute an non-recourse guarantee of the Reorganized Debtor's
2	obligations to the holders of the Class 35 Claims; (c) the Interest holders will execute a
3	security agreement granting a security interest in all of Reorganized Debtor's stock to secure
4	the Interest holders' obligations under their guarantee; and (d) the Interest holders and the
5	Agent will take all steps reasonably necessary to perfect the security interest in Reorganized
6	Debtor's stock.
7	Within 30 days of the Effective Date, the Reorganized Debtor and the Agent
8	shall enter into an additional agreement pursuant to which the Agent shall agree to manage
9	an account and distribute funds to the holders of Class 35 Claims as provided in this Plan.
10	5.4. <u>Management of the Reorganized Debtor</u> . The Reorganized Debtor will be
11	managed by John McGrath, with the assistance of Jim Marshall and Dave Large. The
12	Restaurant Management Group ("RMG") will enter into a consulting agreement with the
13	Reorganized Debtor pursuant to which RMG will advise the Reorganized Debtor regarding
14	its operations, marketing, menu, brand positioning, and related matters for at least six months
15	following the Effective Date.
16	5.5. <u>Distributions</u> . Distributions to the holders of Claims shall be made as
17	provided in Article 3 above.
18	5.6. <u>Retiree Benefits</u> . On and after the Effective Date, to the extent required by
19	Section 1129(a)(13) of the Bankruptcy Code, the Reorganized Debtor shall continue to pay

5.6. Retiree Benefits. On and after the Effective Date, to the extent required by Section 1129(a)(13) of the Bankruptcy Code, the Reorganized Debtor shall continue to pay all retiree benefits, if any, as that term is defined in Section 1114 of the Bankruptcy Code, maintained or established by the Debtor prior to the Effective Date, without prejudice to Reorganized Debtor's rights under applicable non-bankruptcy law to modify, amend or terminate the foregoing arrangements.

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1	ARTICLE 6
2	EXECUTORY CONTRACTS AND UNEXPIRED LEASES
3	6.1. <u>Assumption of Executory Contracts and Unexpired Leases</u> . Effective on and
4	as of the Effective Date, Debtor assumes the following:
5	6.1.1. The lease between <i>The City of Salem</i> and Debtor for the real property
6	at 350 Chemeketa Street in Salem, Oregon.
7	6.1.2. The ground lease between Lancaster Development Co. LLC and
8	Debtor for the real property at 3805 Center Street NE in Salem, Oregon.
9	6.1.3. The lease between <i>RPP Bend I, LLC</i> and Debtor for the real property
10	at 3118 N Highway 97 in Bend, Oregon.
11	6.1.4. The lease between Pan Pacific Retail Properties (Milwaukie
12	Marketplace) and Debtor for the real property at 11050 SE Oak Street in Milwaukie, Oregon.
13	6.1.5. The lease between <i>Outlot Developers</i> , <i>LLC</i> and Debtor for the real
14	property at 1036 Valley River Way in Eugene, Oregon.
15	6.1.6. The lease between <i>Outlot Developers</i> , <i>LLC</i> and Debtor for the real
16	property at 350 Circle Boulevard in Corvallis, Oregon.
17	6.1.7. The lease between <i>Sundance Development</i> , <i>Inc.</i> and Debtor for the real
18	property at 1749 S Cole Road in Boise, Idaho.
19	6.1.8. The ground lease between <i>Macerich South Towne LP</i> and Debtor for
20	the real property at 10590 S. State Street in Sandy, Utah.
21	6.1.9. The ground lease between JT Layton Crossing North, L.C. and Debtor
22	(as successor to McGrath's Properties, LLC) for the real property at 908 Main Street in
23	Layton, Utah.
24	6.1.10. The ground lease between Center Developments Oreg., Ltd. and
25	Debtor for the real property at 3211 SW Cedar Hills Boulevard in Beaverton, Oregon.
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1	6.1.11. The ground lease between certain Tenant-In-Common entities
2	affiliated with Steadfast Commons, LLC and Debtor (as successor to McGrath's Properties,
3	LLC) for the real property at 1911 South 320th Street in Federal Way, Washington.
4	6.1.12. The insurance contract between Brokers National Life Assurance Co
5	and Debtor for dental insurance, effective January 1, 2010.
6	6.1.13. The insurance contract between Regence BlueCross BlueShield of
7	Oregon and Debtor for medical insurance, effective July 1, 2009.
8	6.1.14. The insurance contract between The Guardian Life Insurance Co of
9	America and Debtor for dental, life & ADD insurance, effective July 1, 2009.
10	6.1.15. The 401(k) employee benefit plan between Great West Retirement
11	Services and Debtor (Plan #338252-01).
12	6.1.16. The deferred compensation agreement dated November 12, 1998
13	between James R Marshall as employee and Debtor as employer.
14	6.1.17. The insurance contract between <i>Liberty Northwest</i> and Debtor (policy
15	number C10 163326), for business general liability, vehicle, umbrella, liquor liability, and
16	blanket premise insurance covering the Oregon, Washington, and Idaho properties to be
17	retained by Debtor under this Plan, as well as business umbrella insurance on the Arizona,
18	Colorado and Utah properties to be retained by Debtor under this Plan.
19	6.1.18. The insurance contract between American Economy and Debtor
20	(policy number 02CE209482-10), for business general liability and liquor liability insurance
21	covering the Arizona, Colorado and Utah properties to be retained by Debtor under this Plan
22	6.1.19. The insurance contract between <i>American States</i> and Debtor (policy
23	number 01CI3381531), for vehicle insurance covering the Arizona, Colorado and Utah
24	properties to be retained by Debtor under this Plan.
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1	6.1.20. The insurance contract between <i>Safeco Insurance Companies</i> and
2	Debtor (policy number 02CE209482-10), for business blanket premise insurance covering
3	the Arizona, Colorado and Utah properties to be retained by Debtor under this Plan.
4	6.1.21. The insurance contract between Scottsdale Indemnity Company and
5	Debtor (policy number EKI3005222), covering director & officer liability.
6	6.1.22. The insurance contract between Carolina Casualty Insurance and
7	Debtor (policy number 4887943), covering employment practices liability.
8	6.1.23. The insurance contract between <i>Liberty Northwest</i> and Debtor (policy
9	number WC41NC970173010), for workman's compensation insurance covering Debtor's
10	Oregon properties.
11	6.1.24. The insurance contract between <i>Liberty Northwest</i> and Debtor (policy
12	number WC41NC011362010), for workman's compensation insurance covering Debtor's
13	Idaho property.
14	6.1.25. The insurance contract between <i>Liberty Mutual</i> and Debtor (policy
15	number WC1163950925010), for workman's compensation insurance covering the Arizona,
16	Colorado and Utah properties to be retained by Debtor under this Plan.
17	6.1.26. The Master Purchase Agreement between Enterprise Merchant
18	Solutions Inc. ("EMS") and Debtor, for hardware and software maintenance services
19	provided by EMS to Debtor relating to certain computer equipment financed by Marlin
20	Leasing Corp., and located at various store locations.
21	6.1.27. The Aloha Hosted Solutions Agreement dated October 19, 2009
22	between Radiant Systems, Inc. and Debtor, for restaurant guard software provided to Debtor
23	relating to certain computer equipment financed by GreatAmerica Leasing Corp., and located
24	at six Oregon stores (Beaverton, Bend, Corvallis, Eugene, Milwaukie, and Salem-Lancaster).
25	6.1.28. The Product Supply Agreement(s) between Airgas NorPac and
26	Debtor.

1	6.1.29. The Linen and/or Uniform Rental Service Agreement(s) between
2	ALSCO Inc. as supplier and Debtor as customer.
3	6.1.30. The Product and Services Supply Agreement(s) between <i>Ecolab Inc</i> .
4	as supplier and Debtor as customer for required wearwashing, housekeeping, laundry and
5	other cleaning and sanitizing chemical products.
6	6.1.31. The Master Maintenance and Sales Agreements between Ikon Office
7	Solutions, Inc. and Debtor for copier maintenance and repair, as relating only to those copiers
8	retained by Debtor under this Plan.
9	6.1.32. The Music Service Agreements between Muzak LLC and Debtor, as
10	relating only to those properties retained by Debtor under this Plan (includes TV satellite
11	receivers / networks / etc.).
12	6.1.33. The Preferred Customer Agreement between Pacific Seafood and
13	Debtor.
14	6.1.34. The Master Distribution Agreement between SYSCO Food Services of
15	Portland, Inc. and Debtor.
16	6.1.35. The contracts between ADT Security Services, Inc. and Debtor for
17	security-related services at the following locations: Salem corporate office (Acct
18	#108311282); Salem-Lancaster Mall (Acct #108313058); Eugene, OR (Acct #128300079);
19	Medford, OR (Acct #128301447); Boise, ID (Acct #119602633); and Vancouver, WA (Acct
20	#108311541).
21	6.1.36. The contract(s) between American Security Alarms Inc. and Debtor for
22	security-related services at the following locations: Corvallis, OR; Beaverton, OR; and
23	Federal Way, WA.
24	6.1.37. The contract between East Cascade Security Systems, fka Vyanet and
25	Debtor for security-related services at the Bend, OR location.
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1	6.1.38. The contract between Sound Security Inc., dba Sonitrol Pacific and
2	Debtor for security-related services at the Milwaukie, OR location.
3	6.1.39. The contract between Stanley Convergent Security Solutions and
4	Debtor for security-related services at the Salem, OR downtown location.
5	6.1.40. The Equipment Finance Agreement between Marlin Leasing Corp and
6	Debtor for computer equipment located at various store locations to be retained by Debtor
7	under this Plan.
8	The foregoing list of Executory Contract and Unexpired Leases may be
9	amended at any time prior to the conclusion of the hearing on confirmation of the Plan.
10	6.2. <u>Curing Defaults; Adequate Assurance of Performance</u> . Debtor will cure
11	defaults and provide adequate assurance of future performance to the counter parties to the
12	executory contracts and unexpired leases to be assumed by Debtor. Debtor believes that the
13	only monetary defaults are in regard to the leases for Store 3 (Bend), Store 4 (Milwaukie)
14	and Store 13 (Layton). The defaults in regard to Store 3 and 4 will be cured within sixty (60)
15	days of the Effective Date, and the default in regard to Store 13 will be cured in installments
16	as agreed between Debtor and Store 13's landlord as described in Exhibit 7 of the Disclosure
17	Statement. Debtor believes that the Projections attached as Exhibit 7 provide adequate
18	assurance of future performance as the Projections show that the Reorganized Debtor can
19	reasonably be expected to operate profitably and pay its expenses in a timely manner.
20	6.3. <u>Leases and Executory Contracts Rejected</u> . All executory contracts and
21	unexpired leases that exist as of the Effective Date between Debtor and any other entity not
22	specifically assumed above are hereby rejected.
23	6.4. <u>Rejection Claims</u> . Rejection Claims must be Filed no later than thirty (30)
24	days after the Effective Date. Any such Rejection Claim not filed within such time shall be
25	forever barred from assertion against Debtor, the Reorganized Debtor, and their property and
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estate. Each Rejection Claim resulting from such rejection shall constitute a Class 48 Claim, or Class 49 Claim, whichever is applicable.

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#### ARTICLE 7

The effect of confirmation shall be as set forth in Section 1141 of the

# **EFFECT OF CONFIRMATION**

Bankruptcy Code. Except as otherwise expressly provided in the Plan, all persons who have

held, hold or may hold Claims, or who may have held, hold or may hold any Interest, are

continuing in any manner any action or other proceedings of any kind with respect to any

Claims or Interests against Reorganized Debtor; (b) enforcing, attaching, collecting or

recovering by any manner or any means any judgment, award, decree or order against

Reorganized Debtor; (c) creating, perfecting or enforcing any encumbrances of any kind

against Reorganized Debtor with respect to those Claims except as specifically described in

the Plan; (d) asserting any setoff, right of subrogation or recoupment of any kind against any

obligation due to Debtor, Reorganized Debtor or their property unless asserted as a defense

to a suit or action filed by Debtor or Reorganized Debtor; and (e) proceeding in any manner

in any place whatsoever that does not conform to, does not comply with, or is inconsistent

**ARTICLE 8** 

MODIFICATION, REVOCATION OR WITHDRAWAL OF THE PLAN

Section 1127 of the Bankruptcy Code and Bankruptcy Rule 3019 at any time prior to the time

the Bankruptcy Court has entered the Confirmation Order. After such time, and prior to the

substantial consummation of the Plan, Debtor or the Reorganized Debtor may, so long as the

treatment of holders of Claims and Interest under the Plan is not adversely affected, institute

proceedings in Bankruptcy Court to remedy any defect or omission or to reconcile any

Modification of Plan. Debtor may alter, amend or modify the Plan pursuant to

permanently enjoined, from and after the Effective Date, from: (a) commencing or

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with the provisions of the Plan or the order confirming the Plan.

Tonkon Torp LLP

inconsistencies in the Plan, Disclosure Statement or Confirmation Order, or other matters as
may be necessary to carry out the purposes and effects of the Plan; provided, however, that
prior notice of such proceedings shall be served, if necessary, in accordance with Bankruptcy
Rule 2002.
8.2. <u>Revocation or Withdrawal of Plan</u> .
8.2.1. <u>Right to Revoke</u> . Debtor reserves the right to revoke or withdraw the
Plan at any time prior to the Effective Date.
8.2.2. Effective of Withdrawal or Revocation. If Debtor revokes or
withdraws the Plan prior to the Effective Date, the Plan shall be deemed null and void. In
such event, nothing contained herein shall be deemed to constitute a waiver or release of any
claims by or against Debtor or any other entity, or to prejudice in any manner the rights of
Debtor or any other entity in any further proceedings involving Debtor.
8.2.3. Nonconsensual Confirmation. Debtor may request that the
Bankruptcy Court confirm the Plan pursuant to Section 1129(b) of the Bankruptcy Code if
the requirements of all provisions of Section 1129(a) of the Bankruptcy Code except
Section 1129(a)(8) are met.
ARTICLE 9
RETENTION OF JURISDICTION
9.1. <u>Retained Jurisdiction</u> . Notwithstanding the entry of the Confirmation Order,
the Court shall retain jurisdiction of this Chapter 11 Case pursuant to and for the purposes set
forth in Section 1127(b) of the Bankruptcy Code and
(a) to classify the Claim or interest of any Creditor or equity holder,
reexamine Claims or Interests which have been allowed for voting purposes, and determine
any objections that may be Filed to Claims or Interests;
(b) to hear and determine any motions or contested matters involving
taxes, tax refunds, tax attributes and tax benefits and similar or related matters with respect to

1	Debtor or its estate, arising prior to the Effective Date or relating to the period of
2	administration of the Chapter 11 Case, including, without limitation, matters concerning
3	state, local and federal taxes in accordance with Section 346, 505 and 1146 of the
4	Bankruptcy Code;
5	(c) to determine requests for payment of Claims entitled to priority under
6	Section 507(a)(2) of the Bankruptcy Code, including compensation and reimbursement of
7	expenses in favor of professionals employed at the expense of the estate;
8	(d) to hear and determine actions to avoid transfers or recover preferences
9	and all other Rights of Action asserted by Debtor pending on the Effective Date or asserted
10	by the Reorganized Debtor after the Effective Date;
11	(e) to recover all assets of Debtor or the Reorganized Debtor, wherever
12	located;
13	(f) to hear and determine any pending applications for the assumption,
14	assignment or rejection of an executory contract or an unexpired lease and the allowance of
15	Claims resulting therefrom;
16	(g) to approve the sale or lease of property free and clear of all Liens and
17	encumbrances in accordance with 11 U.S.C. § 363 if so requested by Debtor or the
18	Reorganized Debtor;
19	(h) to resolve controversies and disputes regarding the interpretation of
20	this Plan, including but not limited to, controversies or disputes relating to implementation of
21	the Plan;
22	(i) to implement the provisions of this Plan and enter orders in aid of
23	execution of the Plan or to enforce the Confirmation Order and/or the discharge, or the effect
24	of the discharge, provided to Debtor;
25	(j) to adjudicate adversary proceedings and contested matters pending or
26	hereafter commenced in this Chapter 11 Case;

1	(k) to enter and implement such orders as may be appropriate in the event
2	the Confirmation Order is for any reason stayed, revoked, modified or vacated;
3	(l) to hear and determine any applications to modify the Plan, to cure any
4	defect or omission, or to reconcile any inconsistency in the Plan or related documents or in
5	any order of the Bankruptcy Court, including the Confirmation Order;
6	(m) to ensure that distributions to holders of Allowed Claims are
7	accomplished as provided herein, including, but not limited to resolving disputes regarding
8	the calculation of Net Cash Flow;
9	(n) to hear and determine any other matters related hereto and not
10	inconsistent with Chapter 11 of the Bankruptcy Code; and
11	(o) to enter a final decree closing this Chapter 11 proceeding.
12	9.2. <u>Failure of Bankruptcy Court to Exercise Jurisdiction</u> . If the Bankruptcy Court
13	abstains from exercising or declines to exercise jurisdiction over any matter arising under,
14	arising in, or related to the Chapter 11 Case, including the matters set forth in Section 9.1
15	above, this Article shall not prohibit or limit the exercise of jurisdiction by any other court
16	having competent jurisdiction with respect to such subject matter.
17	ARTICLE 10
18	MISCELLANEOUS PROVISIONS
19	10.1. <u>Revesting</u> . Except as otherwise expressly provided herein, on the Effective
20	Date, all property and assets of the estate of Debtor shall revest in the Reorganized Debtor,
21	free and clear of all claims, Liens, encumbrances, and charges of Creditors arising on or
22	before the Effective Date.
23	10.2. <u>Rights of Action</u> . Except as otherwise expressly provided herein, any rights
24	or causes of action (including, without limitation, any and all Rights of Action) accruing to
25	Debtor shall become assets of the Reorganized Debtor which may pursue such rights of
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action, as appropriate, in accordance with what it determines to be in the best interests of Creditors consistent with the terms of this Plan.

- 10.3. <u>Governing Law</u>. Except to the extent the Bankruptcy Code, the Bankruptcy Rules or other federal laws are applicable, the laws of the State of Oregon shall govern the construction and implementation of the Plan, and all rights and obligations arising under the Plan.
- 10.4. Withholding and Reporting Requirements. In connection with the Plan and all instruments issued in connection therewith and distributions thereon, the Reorganized Debtor shall comply with all withholding, reporting, certification and information requirements imposed by any federal, state, local or foreign taxing authorities and all distributions hereunder shall, to the extent applicable, be subject to any such withholding, reporting, certification and information requirements. Entities entitled to receive distributions hereunder shall, as a condition to receiving such distributions, provide such information and take such steps as the Reorganized Debtor may reasonably require to ensure compliance with such withholding and reporting requirements, and to enable the Reorganized Debtor to obtain the certifications and information as may be necessary or appropriate to satisfy the provisions of any tax law.
- 10.5. <u>Time</u>. Unless otherwise specified herein, in computing any period of time prescribed or allowed by the Plan, the day of the act or event from which the designated period begins to run shall not be included. The last day of the period so computed shall be included, unless it is not a Business Day, in which event the period runs until the end of the next succeeding day which is a Business Day.
- 10.6. <u>Section 1146(c) Exemption</u>. Pursuant to Section 1146(c) of the Bankruptcy Code, the issuance, transfer or exchange of any security under the Plan, or the execution, delivery or recording of an instrument of transfer pursuant to, in implementation of or as contemplated by the Plan, or the revesting, transfer or sale of any real property of Debtor or

1	the Reorganized Debtor pursuant to, in implementation of or as contemplated by the Plan,
2	shall not be taxed under any state or local law imposing a stamp tax, transfer tax, or similar
3	tax or fee. Consistent with the foregoing, each recorder of deeds or similar official for any
4	city, county or governmental unit in which any instrument hereunder is to be recorded shall,
5	pursuant to the Confirmation Order, be ordered and directed to accept such instrument
6	without requiring the payment of any documentary stamp tax, deed stamps, transfer tax,
7	intangible tax or similar tax.
8	10.7. Severability. In the event that any provision of the Plan is determined to be
9	unenforceable, such determination shall not limit or affect the enforceability and operative
10	effect of any other provisions of the Plan. To the extent that any provision of the Plan would,
11	by its inclusion in the Plan, prevent or preclude the Bankruptcy Court from entering the
12	Confirmation Order, the Bankruptcy Court, on the request of Debtor, may modify or amend
13	such provision, in whole or in part, as necessary to cure any defect or remove any
14	impediment to the confirmation of the Plan existing by reason of such provision.
15	10.8. <u>Binding Effect</u> . The provisions of the Plan shall bind Debtor, the Reorganized
16	Debtor, all Creditors, and all holders of Claims and Interests, and their respective successors,
17	heirs and assigns.

- 10.9. Recordable Order. The Confirmation Order shall be deemed to be in recordable form, and shall be accepted by any recording officer for filing and recording purposes without further or additional orders, certifications or other supporting documents.
- 10.10. Unclaimed Cash. Unclaimed Cash shall be deemed Available Cash, and the Allowed Claim upon which the Unclaimed Cash was originally distributed shall be deemed disallowed.
- 10.11. Saturday, Sunday or Legal Holiday. If any payment or act is required to be made or performed on a date that is not a Business Day, then the making of such payment or

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1	the performance of such act may be completed on the next succeeding Business Day, but
2	shall be deemed to have been completed as of the required date.
3	10.12. <u>Utility Deposits</u> . All utilities holding a utility deposit made during the
4	Chapter 11 Case shall immediately after the Effective Date return or refund such utility
5	deposit to Reorganized Debtor. At the sole option of Reorganized Debtor, the Reorganized
6	Debtor may apply any utility deposit that has not been refunded to Reorganized Debtor in
7	satisfaction of any payments due or to become due from the Debtor or the Reorganized
8	Debtor to a utility holding such a utility deposit.
9	10.13. Final Order. Any requirement in the Plan for a Final Order may be waived by
10	Debtor; provided, however, that nothing contained herein shall prejudice the right of any
11	party in interest to seek a stay pending appeal with respect to such Final Order.
12	10.14. Notices. Any notice, request or demand required or permitted to be made or
13	provided to or on Debtor or the Reorganized Debtor under this Plan shall be in writing and
14	served by (a) certified mail, return receipt requested; (b) hand delivery; or (c) overnight
15	delivery, with proof of service and shall be deemed to have been duly given or made when
16	actually delivered or received by addressee, addressed as follows: if to the Debtor or
17	Reorganized Debtor:
18	John McGrath
19	McGrath's Publick Fish House, Inc. 1935 DavCor St. SE
20	Salem, OR 97302 with a copy to:
21	Leon Simson
22	Tonkon Torp LLP 888 SW Fifth Ave, Suite 1600
23	Portland, OR 97204
24	Any party listed above may alter the address for receiving notice hereunder by filing a
25	notification of such alteration with all other parties and the Bankruptcy Court.
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1	10.15. <u>Plan Controls</u> . In the event and to the extent that any provision of the Plan is
2	inconsistent with the provisions of the Disclosure Statement, or any other instrument or
3	agreement contemplated to be executed pursuant to the Plan, the provisions of the Plan shall
4	control and take precedence.
5	10.16. Effectuating Documents and Further Transactions. Debtor and the
6	Reorganized Debtor shall execute, deliver, File or record such Loan Documents, contracts,
7	instruments, assignments, and other agreements or documents, and take or direct such
8	actions, as may be necessary or appropriate to effectuate and further evidence the terms and
9	conditions of this Plan.
10	DATED this 8th day of June, 2010.
11	Respectfully submitted,
12	MOCD ATTIE DUDI ICK FIGH HOUSE INC
13	MCGRATH'S PUBLICK FISH HOUSE, INC.,
14	By
15	Presented by:
16	TONKON TORP LLP
17	TONKON TORF LLF
18	By Leon Simson, OSB No. 75342
19	Timothy J. Conway, OSB No. 85175 Haley B. Bjerk, OSB No. 062760
20	Attorneys for Debtor
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to

## Debtor's First Amended Plan of Reorganization

#### Definition of Net Cash Flow

Net Cash Flow equals net sale proceeds minus each of the following: cost of goods sold, labor, operating expenses, administrative expenses, U.S. Trustee fees, and debt service payments, including both principal and interest. Depreciation, amortization and capital expenditures are <u>not</u> deducted from net sale proceeds in calculating Net Cash Flow. Further description of the components of net sale proceeds, cost of goods sold, labor, operating expenses and administrative expenses are set forth below.

#### **NET SALE PROCEEDS**

- Food: restaurant food, non-alcoholic beverages (soda)
- Beverage: liquor, beer, wine, other
- Other: takeout, large parties, catering
- Other income: t-shirts & uniforms, retail sales to supermarkets, other

#### **LESS**

#### COST OF GOODS SOLD

- <u>Food</u>: cost of seafood, meat, groceries, dairy, bread, produce, food freight, non-alcoholic beverages
- Beverage: cost of liquor, beer, wine, bar ingredients

#### **LABOR**

- Wages
- <u>Payroll Related Expenses</u>: payroll taxes, medical insurance, workman's compensation insurance, vacation pay, severance pay, employee life insurance, 401K contributions, Christmas bonus, employee gifts, employee sports, employee sales promotions and contests, employee testing, employee relocation and moving expenses

#### **OPERATING EXPENSES**

- <u>Utilities</u>: electric, gas, water, garbage, wood/charcoal, telephone
- <u>Supplies</u>: paper, Bev Naps, to go, doggie bags, other paper products, light bulbs, glassware replacement, silverware replacement, china replacement, kitchen utensils, chemicals, oxygen/CO2, holiday decorations, office supplies, miscellaneous
- Operating: janitorial, cleaning service, landscaping, plants and décor, dishwasher lease, laundry and linens, aloha, IT, first aid expense, uniforms, Eco Labs, postage, internet, cable/satellite TV, music/Muzak, dues and other subscriptions, entertainment, mileage reimbursement (non-catering), miscellaneous, cash over short
- <u>Marketing</u>: survey/market research, radio, newspaper/FSI, production, direct mail, community and contributions, LSM, dining cards, phone directory, printing, miscellaneous
- Repairs & Maintenance: kitchen equipment, other equipment (HVAC, etc.)
- Facilities & Building
- <u>Licenses</u>: licenses and violation remedies

- Other: Shopper's Report, credit card charge back, NSF checks, collected NSF checks, paid out w/o code, storage, Start Up, credit card discounts, gift card costs, menu printing, parking & travel, shipping costs
- Occupancy Expenses: building insurance, real estate taxes, rent, common area expenses

#### ADMINISTRATIVE EXPENSES

• Corporate office and administrative expense allocation, insurance (P&C and auto), taxes, C.P.A & legal, other professionals, accounting costs, automobile rent, travel and restaurant inspections, managers meetings, research and development, directors meetings, depreciation expense, amortization expense, other expenses, payroll processing cost, computer expense, deposit corrections, bank charges, miscellaneous bank debits and credits, miscellaneous small item retail, expired gift certificates, cost of miscellaneous retail items

#### Definition of Net Cash Flow

Net Cash Flow equals net sale proceeds minus each of the following: cost of goods sold, labor, operating expenses, administrative expenses, U.S. Trustee fees, and debt service payments, including both principal and interest. Depreciation, amortization and capital expenditures are <u>not</u> deducted from net sale proceeds in calculating Net Cash Flow. Further description of the components of net sale proceeds, cost of goods sold, labor, operating expenses and administrative expenses are set forth below.

#### **NET SALE PROCEEDS**

- Food: restaurant food, non-alcoholic beverages (soda)
- Beverage: liquor, beer, wine, other
- Other: takeout, large parties, catering
- Other income: t-shirts & uniforms, retail sales to supermarkets, other

#### **LESS**

#### COST OF GOODS SOLD

- <u>Food</u>: cost of seafood, meat, groceries, dairy, bread, produce, food freight, non-alcoholic beverages
- Beverage: cost of liquor, beer, wine, bar ingredients

#### **LABOR**

- Wages
- <u>Payroll Related Expenses</u>: payroll taxes, medical insurance, workman's compensation insurance, vacation pay, severance pay, employee life insurance, 401K contributions, Christmas bonus, employee gifts, employee sports, employee sales promotions and contests, employee testing, employee relocation and moving expenses

#### **OPERATING EXPENSES**

- <u>Utilities</u>: electric, gas, water, garbage, wood/charcoal, telephone
- <u>Supplies</u>: paper, Bev Naps, to go, doggie bags, other paper products, light bulbs, glassware replacement, silverware replacement, china replacement, kitchen utensils, chemicals, oxygen/CO2, holiday decorations, office supplies, miscellaneous
- Operating: janitorial, cleaning service, landscaping, plants and décor, dishwasher lease, laundry and linens, aloha, IT, first aid expense, uniforms, Eco Labs, postage, internet, cable/satellite TV, music/Muzak, dues and other subscriptions, entertainment, mileage reimbursement (non-catering), miscellaneous, cash over short
- <u>Marketing</u>: survey/market research, radio, newspaper/FSI, production, direct mail, community and contributions, LSM, dining cards, phone directory, printing, miscellaneous
- Repairs & Maintenance: kitchen equipment, other equipment (HVAC, etc.)
- Facilities & Building
- <u>Licenses</u>: licenses and violation remedies

- Other: Shopper's Report, credit card charge back, NSF checks, collected NSF checks, paid out w/o code, storage, Start Up, credit card discounts, gift card costs, menu printing, parking & travel, shipping costs
- Occupancy Expenses: building insurance, real estate taxes, rent, common area expenses

#### ADMINISTRATIVE EXPENSES

• Corporate office and administrative expense allocation, insurance (P&C and auto), taxes, C.P.A & legal, other professionals, accounting costs, automobile rent, travel and restaurant inspections, managers meetings, research and development, directors meetings, depreciation expense, amortization expense, other expenses, payroll processing cost, computer expense, deposit corrections, bank charges, miscellaneous bank debits and credits, miscellaneous small item retail, expired gift certificates, cost of miscellaneous retail items

#### UNEXPIRED LEASES AND EXECUTORY CONTRACTS

#### TO BE ASSUMED BY DEBTOR

- 1. The lease between *The City of Salem* and Debtor for the real property at 350 Chemeketa Street in Salem, Oregon.
- 2. The ground lease between *Lancaster Development Co. LLC* and Debtor for the real property at 3805 Center Street NE in Salem, Oregon.
- 3. The lease between *RPP Bend I, LLC* and Debtor for the real property at 3118 N Highway 97 in Bend, Oregon.
- 4. The lease between *Pan Pacific Retail Properties (Milwaukie Marketplace)* and Debtor for the real property at 11050 SE Oak Street in Milwaukie, Oregon.
- 5. The lease between *Outlot Developers, LLC* and Debtor for the real property at 1036 Valley River Way in Eugene, Oregon.
- 6. The lease between *Outlot Developers*, *LLC* and Debtor for the real property at 350 Circle Boulevard in Corvallis, Oregon.
- 7. The lease between *Sundance Development, Inc.* and Debtor for the real property at 1749 S Cole Road in Boise, Idaho.
- 8. The ground lease between *Macerich South Towne LP* and Debtor for the real property at 10590 S. State Street in Sandy, Utah.
- 9. The ground lease between *JT Layton Crossing North, L.C.* and Debtor (as successor to McGrath's Properties, LLC) for the real property at 908 Main Street in Layton, Utah.
- 10. The ground lease between *Center Developments Oreg.*, *Ltd.* and Debtor for the real property at 3211 SW Cedar Hills Boulevard in Beaverton, Oregon.
- 11. The ground lease between *certain Tenant-In-Common entities affiliated with Steadfast Commons, LLC* and Debtor (as successor to McGrath's Properties, LLC) for the real property at 1911 South 320th Street in Federal Way, Washington.
- 12. The insurance contract between *Brokers National Life Assurance Co* and Debtor for dental insurance, effective January 1, 2010.
- 13. The insurance contract between *Regence BlueCross BlueShield of Oregon* and Debtor for medical insurance, effective July 1, 2009.
- 14. The insurance contract between *The Guardian Life Insurance Co of America* and Debtor for dental, life & ADD insurance, effective July 1, 2009.
- 15. The 401(k) employee benefit plan between *Great West Retirement Services* and Debtor (Plan #338252-01).
- 16. The deferred compensation agreement dated November 12, 1998 between *James R Marshall* as employee and Debtor as employer.

- 17. The insurance contract between *Liberty Northwest* and Debtor (policy number C10 163326), for business general liability, vehicle, umbrella, liquor liability, and blanket premise insurance covering the Oregon, Washington, and Idaho properties to be retained by Debtor under this Plan, as well as business umbrella insurance on the Arizona, Colorado and Utah properties to be retained by Debtor under this Plan.
- 18. The insurance contract between *American Economy* and Debtor (policy number 02CE209482-10), for business general liability and liquor liability insurance covering the Arizona, Colorado and Utah properties to be retained by Debtor under this Plan.
- 19. The insurance contract between *American States* and Debtor (policy number 01CI3381531), for vehicle insurance covering the Arizona, Colorado and Utah properties to be retained by Debtor under this Plan.
- 20. The insurance contract between *Safeco Insurance Companies* and Debtor (policy number 02CE209482-10), for business blanket premise insurance covering the Arizona, Colorado and Utah properties to be retained by Debtor under this Plan.
- 21. The insurance contract between *Scottsdale Indemnity Company* and Debtor (policy number EKI3005222), covering director & officer liability.
- 22. The insurance contract between *Carolina Casualty Insurance* and Debtor (policy number 4887943), covering employment practices liability.
- 23. The insurance contract between *Liberty Northwest* and Debtor (policy number WC41NC970173010), for workman's compensation insurance covering Debtor's Oregon properties.
- 24. The insurance contract between *Liberty Northwest* and Debtor (policy number WC41NC011362010), for workman's compensation insurance covering Debtor's Idaho property.
- 25. The insurance contract between *Liberty Mutual* and Debtor (policy number WC1163950925010), for workman's compensation insurance covering the Arizona, Colorado and Utah properties to be retained by Debtor under this Plan.
- 26. The Master Purchase Agreement between *Enterprise Merchant Solutions Inc.* ("EMS") and Debtor, for hardware and software maintenance services provided by EMS to Debtor relating to certain computer equipment financed by Marlin Leasing Corp., and located at various store locations.
- 27. The Aloha Hosted Solutions Agreement dated October 19, 2009 between *Radiant Systems, Inc.* and Debtor, for restaurant guard software provided to Debtor relating to certain computer equipment financed by GreatAmerica Leasing Corp., and located at six Oregon stores (Beaverton, Bend, Corvallis, Eugene, Milwaukie, and Salem-Lancaster).
- 28. The Product Supply Agreement(s) between *Airgas NorPac* and Debtor.
- 29. The Linen and/or Uniform Rental Service Agreement(s) between *ALSCO Inc.* as supplier and Debtor as customer.

- 30. The Product and Services Supply Agreement(s) between *Ecolab Inc*. as supplier and Debtor as customer for required wearwashing, housekeeping, laundry and other cleaning and sanitizing chemical products.
- 31. The Master Maintenance and Sales Agreements between *Ikon Office Solutions, Inc.* and Debtor for copier maintenance and repair, as relating only to those copiers retained by Debtor under this Plan.
- 32. The Music Service Agreements between *Muzak LLC* and Debtor, as relating only to those properties retained by Debtor under this Plan (includes TV satellite receivers / networks / etc.).
- 33. The Preferred Customer Agreement between *Pacific Seafood* and Debtor.
- 34. The Master Distribution Agreement between *SYSCO Food Services of Portland, Inc.* and Debtor.
- 35. The contracts between *ADT Security Services, Inc.* and Debtor for security-related services at the following locations: Salem corporate office (Acct #108311282); Salem-Lancaster Mall (Acct #108313058); Eugene, OR (Acct #128300079); Medford, OR (Acct #128301447); Boise, ID (Acct #119602633); and Vancouver, WA (Acct #108311541).
- 36. The contract(s) between *American Security Alarms Inc*. and Debtor for security-related services at the following locations: Corvallis, OR; Beaverton, OR; and Federal Way, WA.
- 37. The contract between *East Cascade Security Systems, fka Vyanet* and Debtor for security-related services at the Bend, OR location.
- 38. The contract between *Sound Security Inc., dba Sonitrol Pacific* and Debtor for security-related services at the Milwaukie, OR location.
- 39. The contract between *Stanley Convergent Security Solutions* and Debtor for security-related services at the Salem, OR downtown location.
- 40. The Equipment Finance Agreement between *Marlin Leasing Corp* and Debtor for computer equipment located at various store locations to be retained by Debtor under this Plan.

#### McGrath's Publick Fish House, Inc. Case No. 10-60500-fra11

Exhibit 4 - Debtor's Income Statements for 2007, 2008 and 2009

		Statement of Ea	rnings - (	Consolidate	d				
		For The Year End							
		This Period		Same Period		YTD		YTD	
Sales		Actual	%	Last Year	%	Actual	%	Last Year	%
Jaies	NET TOTAL- Food	3,350,221	96.55	3,506,547	96.44	44,347,319	96.67	45,128,068	96.71
	NET TOTAL Beverage	508,672		514,226		6,343,417		6,293,877	
	NET SALES TOTAL	3,858,893		4,020,773		50,690,736		51,421,945	
Cost of Sa	ales TOTAL Food Cost	1,085,234	32.39	1,135,839	32.39	14,742,688	33.24	14,895,485	33.01
	TOTAL Beverage Cost	113,234	22.26	122,838	23.89	1,508,061	23.77	1,490,883	23.69
	TOTAL COGS	1,198,468	31.06	1,258,676	31.30	16,250,749	32.06	16,386,369	31.87
TOTAL IN	COME	2,660,425		2,762,097		34,439,987		35,035,577	
	COME	2,000,423		2,702,097		34,439,967		33,033,377	
Payroll	Payroll Sub Total	1,248,715	32.36	1,248,140	31.04	16,178,945	31.92	16,012,137	31.14
	Payroll Related Sub Total	217,113	5.63	220,711	5.49	3,255,112	6.42	3,126,489	6.08
	PAYROLL TOTAL	1,465,828	37.99	1,468,851	36.53	19,434,057	38.34	19,138,627	37.22
CONTRO	LLABLES								
	Total Utilities	152,000	3.94	149,784	3.73	1,924,040	3.80	1,844,486	3.59
	Total Supplies	94,457	2.45	108,522	2.70	1,424,752	2.81	1,434,236	2.79
	Total Operating	81,129	2.10	95,118	2.37	1,186,250	2.34	1,189,665	2.31
	Total Marketing	31,443	0.81	52,981	1.32	824,444	1.63	967,705	1.88
	Total Equipment	70,225	1.82	77,361	1.92	1,039,036	2.05	1,011,426	1.97
Uncontroll	ables								
	Total Licenses	4,988	0.13	8,446	0.21	41,270	0.08	45,551	0.09
	Total Other Operating Expenses	98,552	2.55	108,669	2.70	1,477,003	2.91	1,506,328	2.93
	Restaurant Controllable Income	666,792		700,811		7,130,406		7,943,103	
	Total Occupancy Expenses	237,450	6.15	285,798	7.11	4,525,989	8.93	4,385,636	8.53
	Total Operating Expenses	770,243	19.96	886,679	22.05	12,442,783	24.55	12,385,034	24.09
	Restaurant Contribution Income	424,354	11.00	406,567	10.11	2,563,147	5.06	3,511,916	6.83
	Restaurant Operating Income	661,803	17.15	692,365	17.22	7,089,136	13.99	7,897,552	15.36
	Total Administrative Expenses	94,160	2.44	(66,059)		3,239,702	6.39	2,452,605	4.77
	Total Other (Income) and Evycence	1,791,202	46.40	(32.260)		2 420 400	4 70	821,575	1.00
Not com	Total Other (Income) and Expense		46.42			2,428,488	4.79		1.60
	ngs (loss) for period	(1,461,008)		504,892	12.56	(3,105,043)		237,736	0.46
EBITDA		(1,185,863)		696,204	17.32	297,079	0.59	3,490,098	6.79

### McGrath's Publick Fish House, Inc.

Case No. 10-60500-fra11
Exhibit 4 - Debtor's Income Statements for 2007, 2008 and 2009

		Statement of E	arnings	- Consolida	ted				
	For The Year Ending December 28, 2008								
		This Period		Same Period		YTD		YTD	
Sales		Actual	%	Last Year	%	Actual	%	Last Year	%
<u> </u>	NET TOTAL- Food	2,257,017	96.31	3,350,221	96.55	38,573,649	96.86	44,347,319	96.67
	NET TOTAL Beverage	341,524		508,672		5,505,268		6,343,417	
	NET SALES TOTAL	2,598,541		3,858,893		44,078,917		50,690,736	
Cost of S	Sales TOTAL Food Cost	733,562	32.50	1,085,234	32.39	12,734,421	33.01	14,742,688	33.24
	TOTAL Beverage Cost	83,251	24.38	113,234	22.26	1,336,805	24.28	1,508,061	23.77
	TOTAL COGS	816,813	31.43	1,198,468	31.06	14,071,226	31.92	16,250,749	32.06
TOTALI	NCOME .	1,781,728		2,660,425		30,007,691		34,439,987	
	INCOME	1,761,726		2,000,425		30,007,691		34,439,967	
Payroll									
	Payroll Sub Total	865,675	33.31	1,248,715	32.36	14,065,993	31.91	16,178,945	31.92
	Payroll Related Sub Total	146,739	5.65	217,113	5.63	2,693,262	6.11	3,255,112	6.42
	PAYROLL TOTAL	1,012,414	38.96	1,465,828	37.99	16,759,255	38.02	19,434,057	38.34
CONTRO	OLLABLES								
	Total Utilities	140,961	5.42	152,000	3.94	1,944,730	4.41	1,924,040	3.80
	Total Supplies	73,485	2.83	94,457	2.45	1,200,467	2.72	1,424,752	2.81
	Total Operating	64,114	2.47	81,129	2.10	1,018,391	2.31	1,186,250	2.34
	Total Marketing	22,054	0.85		0.81	674,412	1.53	824,444	1.63
	Total Equipment	69,632	2.68	70,225	1.82	911,253	2.07	1,039,036	2.05
Uncontro	ollables								
	Total Licenses	3,455	0.13	4,988	0.13	51,033	0.12	41,270	0.08
	Total Other Operating Expenses	63,575	2.45	98,552	2.55	1,091,145	2.48	1,477,003	2.91
	Restaurant Controllable Income	335,494		666,792		6,408,039		7,130,406	
	Total Occupancy Expenses	(310,331)		237,450	6.15	4,343,011	9.85	4,525,989	8.93
	Total Operating Expenses	126,944	4.89	770,243	19.96	11,234,442	25.49	12,442,783	24.55
	Restaurant Contribution Income	642,371	24.72	424,354	11.00	2,013,995	4.57	2,563,147	5.06
	Restaurant Operating Income	332,039	12.78	661,803	17.15	6,357,006	14.42	7,089,136	13.99
	Total Administrative Expenses	(615,329)		323,433	8.38	2,634,141	5.98	3,239,702	6.39
						1			
	Total Other (Income) and Expense	461,045	17.74	1,561,929	40.48	878,609	1.99	2,428,488	4.79
Net earr	nings (loss) for period	796,654	30.66	(1,461,008)		(1,498,755)		(3,105,043)	
EBITDA		1,027,700	39.55	(1,185,863)		1,740,175	3.95	297,079	0.59

#### McGrath's Publick Fish House, Inc. Case No. 10-60500-fra11

Exhibit 4 - Debtor's Income Statements for 2007, 2008 and 2009

			Statement of Ea	rnings - (	Consolidate	d				
			For The Year End	ling Decer	nber 27, 2009					
			This Period		Same Period		YTD		YTD	
Sales			Actual	%	Last Year	%	Actual	%	Last Year	%
	NET TOTA	AL- Food	2,547,441	96.26	2,257,017	96.31	34,844,583	96.44	38,573,649	96.86
	NET TOTA	AL Beverage	382,355		341,524		4,914,549		5,505,268	
	NET SALE	S TOTAL	2,929,796		2,598,541		39,759,131		44,078,917	
Cost of S	ales	TOTAL Food Cost	813,238	31.92	733,562	32.50	10,893,293	31.26	12,734,421	33.01
		TOTAL Beverage Cost	88,556	23.16	83,251	24.38	1,156,410	23.53	1,336,805	24.28
	TOTAL CO		901,794	30.78		31.43	12,049,704	30.31		31.92
	TOTAL CO	JG5	901,794	30.70	610,613	31.43	12,049,704	30.31	14,071,220	31.92
TOTAL IN	COME		2,028,002		1,781,728		27,709,428		30,007,691	
Payroll										
-	Payroll Su	b Total	984,295	33.60	865,675	33.31	12,975,591	32.64	14,065,993	31.91
	Payroll Re	lated Sub Total	138,282	4.72	146,739	5.65	2,507,537	6.31	2,693,262	6.11
	PAYROLL	TOTAL	1,122,577	38.32	1,012,414	38.96	15,483,128	38.94	16,759,255	38.02
CONTRO	LLABLES									
		Total Utilities	133,689	4.56	140,961	5.42	1,795,925	4.52	1,944,730	4.41
		Total Supplies	81,888	2.80	73,485	2.83	1,183,745	2.98	1,200,467	2.72
		Total Operating	64,447	2.20	64,114	2.47	969,823	2.44	1,018,391	2.31
		Total Marketing	64,862	2.21	22,054	0.85	743,936	1.87	674,412	1.53
		Total Equipment	67,400	2.30	69,632	2.68	877,487	2.21	911,253	2.07
Uncontrol	lables									
		T-4-11:	5.474	0.40	2.455	0.40	40.004	0.12	51,033	0.12
		Total Licenses	5,174	0.18		0.13	46,094			
	Total Other	er Operating Expenses	78,089	2.67	63,575	2.45	1,012,153	2.55	1,091,145	2.48
	Restaurar	nt Controllable Income	415,049		335,494		5,643,232		6,408,039	
	Total Occ	upancy Expenses	282,497	9.64	(310,331)		3,886,264	9.77	4,343,011	9.85
	Total Ope	rating Expenses	778,046	26.56	126,944	4.89	10,515,426	26.45	11,234,442	25.49
	Restaurar	nt Contribution Income	127,379	4.35	642,371	24.72	1,710,874	4.30	2,013,995	4.57
	Restaurar	nt Operating Income	409,876	13.99	332,039	12.78	5,597,138	14.08	6,357,006	14.42
	Total Adn	ninistrative Expenses	599,030	20.45			3,311,160	8.33	2,634,141	5.98
	Total Other	er (Income) and Expense	(53,176)		52,734	2.03	596,845	1.50	878,609	1.99
Net earni	ngs (loss) f	or period	(418,476)		796,654	30.66	(2,197,132)		(1,498,755)	
EBITDA			(254,977)		1,027,700	39.55	612,498	1.54	1,740,175	3.95

## Case 10-60500-fra11 Doc 313 Filed 06/08/10 McGrath's Publick Fish House, Inc.

#### Case No. 10-60500-fra11

	blick Fish House, Inc	
	Balance Sheet	
L	ecember 27, 2009	l loon dited
	Current	Unaudited
	Current	Same Period
	Period	Last Year
vent coots:	<u>ASSETS</u>	
rent assets:	20 400 00	20 400 00
Change Fund	30,400.00	30,400.00
Managers' Petty Cash Account	24,510.56	24,510.56
US Bank Cash	(505,315.60)	(722,369.48
US Bank Daily Money Market	1,368,729.32	804,622.24
Deferred Comp Merrill Lynch	111,699.23	151,699.23
Valley BB Savings 19000481	8,372.18	8,331.53
A/R Related Party	24,206.93	24,206.93
A/R Visa M/C	304,021.20	297,791.00
A/R American Express	86,079.55	66,582.40
A/R Customer	1,761.26	2,571.3
A/R Employee	2,435.50	4,091.96
A/R LLC	949,678.52	1,116,322.2
A/R Insurance claim	4,065.37	0.00
Beverage Inventory	30,037.40	0.00
Seafood Inventory	87,499.89	63,282.3
Meat Inventory	18,293.08	13,392.2
Grocery Inventory	90,118.84	106,929.1
Dairy Inventory	14,942.80	14,662.3
Bread Inventory	6,556.29	4,820.4
Produce Inventory	12,590.52	11,768.3
Liquor Inventory	46,782.02	43,414.9
Wine Inventory	30,802.94	29,534.0
Beer Inventory	27,672.37	24,423.7
Bar Ingredient Inventory	4,701.00	10,034.1
Glassware Inventory	77,169.87	77,169.8
Silverware Inventory	86,173.64	86,173.6
China Inventory	153,346.10	153,346.1
Bar Ware Inventory	9,376.86	9,376.8
Uniforms Inventory	2,906.01	0.00
Prepaid Insurance	59,032.93	0.0
Prepaid Personal Property Tax	(120,179.66)	0.0
Prepaid Real Property Taxes	(388,393.81)	0.00
Prepaid	7,129.54	38,314.00
POS Software Contract	29,792.00	0.00
Total current asse		2,495,402.34

## Case 10-60500-fra11 Doc 313 Filed 06/08/10 McGrath's Publick Fish House, Inc.

#### Case No. 10-60500-fra11

lick Fish House, Inc	c.
cember 27, 2009	
	Unaudited
Current	Same Period
Period	Last Year
5,972,511.25	5,972,511.25
2,887,591.92	2,887,591.92
144,601.18	144,601.18
19,701,054.68	19,604,224.15
28,705,759.03	28,608,928.50
0.00	0.00
28,705,759.03	28,608,928.50
(17,980,559.41)	(15,915,194.03)
	12,693,734.47
82,697.00	82,697.00
106,020.00	106,020.00
(134,803.03)	(120,481.84)
53,913.97	68,235.16
12.476.109.24	15,257,371.97
	5,972,511.25 2,887,591.92 144,601.18 19,701,054.68 28,705,759.03  0.00  (17,980,559.41) 10,725,199.62  82,697.00 106,020.00 (134,803.03)

## Case 10-60500-fra11 Doc 313 Filed 06/08/10 McGrath's Publick Fish House, Inc. Case No. 10-60500-fra11

McGrath's Publ	ick Eich House In	^
	<i>ick Fish House, Inc</i> alance Sheet	<b>6.</b>
	ember 27, 2009	
	CITISCI 27, 2000	Unaudited
	Current	Same Period
	Period	Last Year
I IARII ITY AN	ND SHAREHOLDER'S EQ	
Current liabilities:		<del></del>
Loan from Officer	150,000.00	150,000.00
Accounts Payable	823,359.06	905,246.34
Rent Payable	511,470.52	106,879.79
Contingent Liability	180,000.00	220,000.00
Gift Cards	502.39	1,640.27
Aloha Cards	871,994.84	744,648.78
Stale Dated P/R checks	68,862.24	65,399.58
Wages Payable	366,386.76	320,537.78
Deferred Comp. Payable	151,699.23	151,699.23
Note Payable	91,896.48	97,357.44
F.I.C.A. Tax Payable	106,292.80	88,514.42
Federal Withholding Payable	-	32,875.91
	28,298.53	-
Withholding Payable	18,571.96	14,981.12
Worker's Comp	35,484.26	26,406.57
SUI	(2,726.72)	2,903.50
Federal Unemployment Payable	(455.93)	758.71
Oregon Transit Tax Payable	450.77	329.44
Child Support Payable	3,398.93	2,593.92
Garnishments Payable	2,949.29	2,631.90
401 k Deduction	4,028.88	5,158.37
Use Tax Accrued	848.62	0.00
Sales Tax Payable	151,748.41	126,077.85
Washington B & O Tax Payable	2,750.35	2,614.60
Elk Valley Public Improvement Fee	1,610.81	1,785.00
Total current liabilities	3,569,422.48	3,071,040.52
Long term liabilities:		
Loan Payable BMW X5 3.0i	0.00	7,841.68
Loan Payable 2007 Tahoe	0.00	5,058.31
Building Loan Lancaster	1,008,671.44	1,008,671.44
Building Loan Orem	828,805.00	828,805.00
Building Loan Sandy	882,232.00	882,232.00
Bldg. Loan Beaverton	936,900.10	936,900.10
Bldg. Loan Alderwood	1,156,126.36	1,156,126.36
Equipment Lease Orem	70,996.53	70,996.53
Equipment Lease Sandy	146,437.68	146,437.68
Equipment Lease Gateway	133,959.06	133,959.06
Equipment Lease Layton	234,780.02	234,780.02
Equipment Lease Mesa	380,211.46	380,211.46
Equipment Lease Beaverton	402,771.08	402,771.08
Equipment Lease Bend	0.00	2,446.16
Equipment Lease Arcadia Key	583,661.06	583,661.06
Equipment Loan Alderwood	630,796.72	642,740.41
Equipment Loan Medford	0.00	7,322.57
Equipment Loan Eugene	0.00	7,284.17

## Case 10-60500-fra11 Doc 313 Filed 06/08/10 McGrath's Publick Fish House, Inc.

#### Case No. 10-60500-fra11

McGrath's Publick Fish House, Inc.							
Balance Sheet							
December 27, 2009							
		Unaudited					
	Current	Same Period					
	Period	Last Year					
Equipment Loan Salem Downtown	0.00	5,884.61					
Equipment Loan Corvallis	0.00	7,284.17					
Equipment Loan Scottsdale	787,110.45	787,110.45					
Equipment Loan Goodyear	952,763.22	952,763.22					
Equipment Loan Lakewood	1,200,000.00	1,200,000.00					
Equipment Loan Federal Way	995,611.77	995,611.77					
Equipment Loan 03 05 07	277,403.29	277,403.29					
Equipment Loan 20 & 09	27,980.51	36,535.93					
PCI Vulnerability Lease Marlin	59,911.05	72,069.67					
PCI Vulnerability Lease Great America	30,764.55	37,499.33					
Total long term liabilities	11,727,893.35	11,810,407.53					
Shareholder's equity:							
Common Stock 500 Auth 200 Iss	9,699.26	9,699.26					
Retained Earnings	366,224.66	1,864,980.03					
Profit (loss) for period	(2,197,131.51)	(1,498,755.37)					
Total shareholder's equity	(1,821,207.59)	375,923.92					
Total Liabilities & Equity	13,476,108.24	15,257,371.97					

## Case 10-60500-fra11 Doc 313 Filed 06/08/10 McGrath's Publick Fish House, Inc. Case No. 10-60500-fra11

Exhibit 5 - Debtor's and McGrath's Properties Year End 2009 Balance Sheet

McGrath's Properties, LLC  Balance Sheet  For The Year Ending December 31, 2009					
	Unaudited				
	Unaudited				
	Current	Same Period			
	Period	Last Year			
Current assets:	ASSETS	Last Teal			
Bank Account General	(9,237.40)	(101,481.88)			
Cash Money Funds Sweep Acct.	5,849.34	` '			
Rent Receivable Medford	27,660.00	•			
Rent Receivable Vancouver	44,280.00				
Rent Receivable Davcor	6,300.00				
Rent Receivable Layton	27,690.00				
Rent Receivable Lakewood	27,960.00				
Rent Receivable Goodyear	30,000.00	0.00			
Rent Receivable Scottsdale	43,200.00	0.00			
Rent Receivable Scottsdale  Rent Receivable Federal Way	27,060.00	0.00			
Prepaid Property Taxes	(11,571.68)	0.00			
Prepaid Property Taxes Prepaid Deposits	12,827.42	0.00			
Total current assets	232,017.68				
Fixed assets:	232,017.00	(40,743.33)			
Equipment Medford	701,107.08	701,107.08			
Buildings Medford	903,409.39				
Buildings Vancouver	1,697,326.81	1,697,326.81			
Buildings Davcor	188,248.00	1,097,320.81			
Buildings Lakewood	3,002,300.00				
Buildings Laxewood  Buildings Layton	1,555,596.69	1,555,596.69			
Buildings Goodyear	2,227,164.00	2,227,164.00			
Buildings Federal Way	2,545,800.00	2,545,800.00			
Buildings Scottsdale	1,958,332.96				
Real Property Medford	507,446.38				
Real Property Vancouver	729,636.67	729,636.67			
Real Property Davcor	54,776.00	-			
Real Property Lakewood	1,200,000.00				
Real Property Goodyear	801,594.30				
Total fixed assets	18,072,738.28	18,072,738.28			
Projects In Progress:	0.00	0.00			
Total fixed page 8 projects	0.00 18,072,738.28	0.00 18,072,738.28			
Total fixed assets & projects	18,072,738.28	18,072,738.28			
Less accumulated depreciation	(4 040 777 60)	(002.702.20)			
Accum Depreciation Medford	(1,018,777.60)	(992,708.20)			
Accum Depreciation Vancouver	(440,076.41)	(396,553.37)			
Accum Depreciation Davcor	(53,370.29)	(48,543.29)			
Accum Depreciation Layton	(284,563.96)	(246,622.00)			
Accum Depreciation Goodyear	(214,151.04)	(157,044.00)			
Accum Depreciation Scottsdale	(230,143.04)	(179,930.00)			
Accum Depreciation Lakewood	(211,701.04)	(134,719.00)			
Accum Depreciation Federal Way	(141,433.00)	(76,156.00)			
Total Accumulated Depreciation	(2,594,216.38)	(2,232,275.86)			
Net Fixed Assets	15,478,521.90	15,840,462.42			

## Case 10-60500-fra11 Doc 313 Filed 06/08/10 McGrath's Publick Fish House, Inc.

#### Case No. 10-60500-fra11

McGrath's I	Properties, LLC	
	nce Sheet	
For The Year End	ing December 31, 2009	
	Unaudited	
	Current	Same Period
	Period	Last Year
	OTHER ASSETS	
Other assets:		
Organization Costs	2,500.00	2,500.00
Loan Fee	330,592.66	330,592.66
Investment McGrath's Marshall	967,122.50	967,122.50
Total Other assets	1,300,215.16	1,300,215.16
Less accumulated amortization		
Accum Amort Organization	(2,500.00)	(2,500.00)
Accum Amort Loan Fee	(72,579.99)	(51,738.39)
Total Accumulated Depreciation	(75,079.99)	(54,238.39)
Net Other Assets	1,225,135.17	1,245,976.77
Total Assets	16,935,674.75	17,039,693.64
Total Assets	10,933,074.73	17,039,093.04
LIADILITY AN	ID SHAREHOLDER'S EQ	IIITV
Current liabilities:	ID SHAKEHOLDER S EQ	(0111
	0.00	(222, 222, 22)
Accounts Payable	0.00	(220,292.33)
Total current liabilities	0.00	(220,292.33)
1 1 200		
Long term liabilities:	0.40.070.50	4 440 000 00
MGF Note Payable	949,678.52	1,116,322.28
Note Payable Krista Reclass Equity	62,084.54	62,084.54
Note Payable Lori Reclass Equity	61,345.54	61,345.54
Note Payable Justin Reclass Equity	62,084.54	62,084.54
Dividend Payable John	1,568.71	1,568.71
Davcor Bldg Loan # 18 USB	58,244.29	58,244.29
Layton Building Loan	860,902.40	860,902.40
Medford Building/Land Loan	1,341,294.00	1,341,294.00
Goodyear Building Loan	2,296,715.25	2,296,715.25
Scottsdale Building Loan	1,362,900.00	1,362,900.00
Vancouver Equity Loan	1,461,078.17	1,461,078.17
Lakewood SBA Loan	1,452,506.43	1,452,506.43
Lakewood Sterling Loan	2,248,900.00	2,248,900.00
Federal Way GE building loan	2,452,321.38	2,452,321.38
Total long term liabilities	14,671,623.77	14,838,267.53
Shareholder's equity:		
Retained Earnings	2,421,718.44	2,444,465.27
Dividends Paid Justin	0.00	(2,092.00)
Profit (loss) for period	(142,198.71)	(20,654.83)
Total shareholder's equity	2,279,519.73	2,421,718.44
Total Liabilities & Equity	16,951,143.50	17,039,693.64

### Case 10-60500-fra11<sup>Exhib</sup>66313 Filed 06/08/10 Schedule of Secured and Deficiency Claims

Secured Lender	Related Property	Secured Amount estimated sale proceeds	Secured Amount to be paid per plan	Deficiency Amount	Notes regarding Secured  Amount
Arizona Business Bank	Goodyear, AZ	\$1,300,000		\$1,097,526	Estimated sale proceeds based on broker's opinion
U.S. Small Business Administration (SBA)	Vancouver, WA & Lakewood, CO		\$95,000	\$1,478,078	to be paid per plan
GE Commercial Business Finance Property (GECBFP)	Salem-Lancaster, OR		\$1,124,800	\$0	to be paid per plan
GE Commercial Business Finance Property (GECBFP)	Federal Way, WA		\$490,000	\$2,260,000	to be paid per plan
GE Commercial Franchise Finance Corp (GECFFC)	Lynnwood, WA	\$166,348		\$1,674,868	secured amount based on liquidation value of equipment
General Electric Capital Corporation (GECC)	Federal Way, WA		\$245,000	\$937,086	to be paid per plan
General Electric Capital Corporation (GECC)	Goodyear, AZ	\$140,000		\$953,486	secured amount based on liquidation value of equipment
General Electric Capital Corporation (GECC)	Scottsdale, AZ	\$140,000		\$717,411	secured amount based on liquidation value of equipment
U.S. Bank N.A.	Salem corporate		\$56,811	\$0	to be paid per plan
U.S. Bank N.A.	Layton, UT		\$860,000	\$0	to be paid per plan or sold
U.S. Bank N.A.	Beaverton, OR		\$936,900	\$0	to be paid per plan
U.S. Bank N.A.	Mesa, AZ (guarantee)	\$425,000			assumes lender realizes \$1.5 million from sale of restaurant by McGrath- Marshall and lender's secured offset claim is valued at \$425,000 and applied to reduce guarantee obligation

### Case 10-60500-fra11<sup>Exhib</sup>66313 Filed 06/08/10 Schedule of Secured and Deficiency Claims

Secured Lender	Related Property	Secured Amount estimated sale proceeds	Secured Amount to be paid per plan	Deficiency Amount	Notes regarding Secured  Amount
U.S. Bancorp Equipment Finance Inc	Layton, UT		\$198,850	\$35,950	to be paid per plan or sold
U.S. Bancorp Equipment Finance Inc	Mesa, AZ	\$100,000			assumes lender realizes \$1.5 million from sale of restaurant by McGrath- Marshall of which \$100,000 attributable to equipment
U.S. Bancorp Equipment Finance Inc	Beaverton, OR		\$402,771	\$0	to be paid per plan
Sterling Savings Bank	Vancouver, WA (Loan 9002)		\$2,700,000	\$0	to be paid per plan
Sterling Savings Bank	Lakewood, CO (Loan 9001)	\$1,700,000			Estimated sale proceeds or credit for deed in lieu
Sterling Savings Bank	Medford, OR (Loan 9003)		\$400,000	\$284,552	to be paid per plan
KeyBank N.A.	Salt Lake City, UT (Gateway)		\$0	\$130,132	
KeyBank N.A.	Sandy, UT - EQUIPMENT		\$112,500	\$30,000	to be paid per plan
KeyBank N.A.	Sandy, UT - BUILDING		\$637,500	\$270,000	to be paid per plan
KeyBank N.A.	Corvallis, OR - EQUIPMENT		\$575,933	\$0	to be paid per plan
KeyBank N.A.	Orem, UT (BLDG & EQUIPMENT)	\$450,000		\$460,000	Estimated sale proceeds
KeyBank N.A.	Medford, OR - BUILDING		\$1,383,590		to be paid per plan

### Case 10-60500-fra11<sup>Exhib</sup>66313 Filed 06/08/10 Schedule of Secured and Deficiency Claims

Secured Lender	Related Property	Secured Amount estimated sale proceeds	Secured Amount to be paid per plan	Deficiency Amount	Notes regarding Secured Amount
KeyBank N.A.	Scottsdale, AZ - BUILDING	\$500,000		\$895,000	Estimated sale proceeds
KeyBank N.A.	Swaps		\$0	\$450,000	
Bank of the West	POS Equipment in Federal Way, WA		\$15,000	\$21,530	to be paid per plan
Great American Leasing Corp	Computer equipment at six restaurants		\$31,800	\$0	to be paid per plan
	TOTALS:	\$4,921,348	\$10,266,455	\$11,959,258	

### Exhibit 7 Debtor's Projections

#### **General Assumptions**

- Plan payments to begin in Period 10 or September 6, 2010
- McGrath's continues to operate on a 13 Period year
- Debt Service, Occupancy costs, Utilities and other expenses are paid 12 times during each plan year, rather than each of the 13 periods, but in the projections the amounts of the occupancy costs are allocated over 13 periods
- All projections rounded to the nearest dollar
- Case will be closed at some point between periods 4 and 6 of 2011

#### **Sales**

- We have projected the following sales increases in each plan year:
  - o Assumption Year 1: up 1%
    - Since the bankruptcy filing sales overall are up 0.85%
    - Compared with last year McGrath's is deploying improved promotions which will drive both traffic and sales
    - A price increase was taken in the lunch and dinner promotions of approximately \$1.00 which will drive top line sales
    - A price increase of \$0.10 in soft drinks and iced tea will be taken beginning in Period 10 which will drive top line sales
  - o Assumption Year 2: up 1%
    - General economic conditions will improve escalating sales
    - Slight price increases will be taken to offset any previous, or then existing, escalations in Cost of Goods Sold
  - o Assumption Year 3: up 1%
    - General economic conditions will improve escalating sales
    - Slight price increases will be taken to offset any previous, or then existing, escalations in Cost Of Goods Sold

#### **Expenses**

- Assumption: Cost Of Goods Sold ("COGS") up 1%
  - Recent escalations in COGS have resulted in an overall increase in such expenses of approximately 1%. Commodity experts are forecasting increases and stabilized costs in Q4 2010 and 2011. Specific commodities effected:
    - Dairy
    - Shrimp
    - Beef
    - Shortening (oil used for fryers)
    - Vegetables
    - Paper
- Assumption: Labor 0% (flat)
  - o The anticipated revenue increases should not result in any increased labor costs.

### Exhibit 7 Debtor's Projections

- Any additional minimum wage increases to be offset by price increases.
- It is relevant to point out that neither Oregon nor Washington are "tipcredit" wage states. Unlike other states where restaurants are able to pay servers an hourly wage lower than state mandated minimum wages, Oregon and Washington requires that all employees be paid the state mandated minimum wage. By way of example, in Idaho McGrath's is able to pay servers \$2.50 per hour despite the state mandated minimum wage of \$7.40 per hour.
- Potential additional management costs would be in the form of bonuses which are self funding in that they must increase net income in order to be paid additional bonus amounts.
- Assumption: Manager Controllable and Other Expenses 0% (flat)
  - No expected increase in such costs are expected as a result of the increase in revenue.
- Assumption: Occupancy Expenses 0% (flat)
  - o No increase in occupancy costs are expected.
- Assumption: Administrative Expenses 0% (flat)
  - o No increase in Administrative costs are expected.

#### **Capital Expenditure Reserves**

The Plan incorporates a capital reserve of \$1,500 per month (not period) per unit. Such reserve is intended to cover such items as replacement of HVAC systems, hot water heaters, roof repairs, and the like. It is possible that certain units will not require any capital expenditures during the course of the plan while others require more than their allotted amount. In such case McGrath's will use its best discretion to protect and secure future business performance.

Yr Over Yı	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
II OVEL II	1.00%	1.00 /0	1.0070	1.0070	1.0070	1.0070	1.0070	1.0070	1.0070	1.0070	1.0070	1.0070	1.0070	
	Pd 10 2010	Pd 11 2010	Pd 12 2010	Pd 13 2010	Pd 1 2011	Pd 2 2011	Pd 3 2011	Pd 4 2011	Pd 5 2011	Pd 6 2011	Pd 7 2011	Pd 8 2011	Pd 9 2011	FYE 9-30-11
	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem
Sales	\$132,114	\$134,421	\$133,532	\$150,027	\$133,288	\$146,952	\$138,333	\$131,456	\$143,577	\$140,929	\$145,875	\$154,957	\$140,467	\$1,825,929
COGS	\$39,634	\$40,326	\$40,059	\$45,008	\$39,987	\$44,086	\$41,500	\$39,437	\$43,073	\$42,279	\$43,763	\$46,487	\$42,140	\$547,779
Gross Profit	\$92,480	\$94,095	\$93,472	\$105,019	\$93,302	\$102,867	\$96,833	\$92,019	\$100,504	\$98,651	\$102,113	\$108,470	\$98,327	\$1,278,150
Labor	\$58,275	\$59,293	\$58,901	\$66,177	\$58,066	\$64,019	\$60,264	\$57,268	\$62,548	\$61,395	\$63,550	\$67,506	\$61,193	\$798,456
Total Mgr Controllable Exp	\$14,003	\$14,248	\$14,153	\$15,902	\$15,242	\$16,805	\$15,819	\$15,033	\$16,419	\$16,116	\$16,682	\$17,720	\$16,063	\$204,206
Total Other Oper Expenses	\$3,117	\$3,171	\$3,150	\$3,540	\$4,091	\$4,510	\$4,246	\$4,035	\$4,407	\$4,326	\$4,477	\$4,756	\$4,311	\$52,138
Occupancy Expenses	\$7,141	\$7,266	\$7,218	\$8,109	\$6,664	\$7,348	\$6,917	\$6,573	\$7,179	\$7,046	\$7,294	\$7,748	\$7,023	\$93,525
Total Restaurant Operating Expense	\$82,536	\$83,978	\$83,422	\$93,728	\$84,064	\$92,682	\$87,246	\$82,909	\$90,553	\$88,883	\$92,003	\$97,730	\$88,591	\$1,148,324
Total Oper Income (loss	\$9,943	\$10,117	\$10,050	\$11,292	\$9,238	\$10,185	\$9,587	\$9,111	\$9,951	\$9,767	\$10,110	\$10,740	\$9,735	\$129,826
Total Oper Income (1000)	ψ>,>10	\$10,117	ψ10,000	ψ11,L)L	ψ,,200	ψ10,100	ψ,,,οο,	Ψ>,111	47,701	\$7,707	ψ10,110	ψ10,710	ψ,,,,,,,,,	\$127,020
Administrative Expenses														
	# F00	67.500	84 500	# F00	07.500	87 500	# C 500	# C 500	# F00	# F00	87 500	87 500	# F00	404 (15
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509 \$1,252	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,252	\$1,252	\$1,252		\$1,252	\$1,252	\$1,252	\$1,252	\$1,252	\$1,252	\$1,252	\$660	\$660	\$15,092
Total G&A	\$7,761	\$7,761	\$7,761	\$7,761	\$7,761	\$7,761	\$7,761	\$7,761	\$7,761	\$7,761	\$7,761	\$7,169	\$7,169	\$99,707
		**							4	4				
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
EBITDA (with rent add back)	\$2,182	\$2,356	\$2,289	\$3,531	\$1,477	\$2,424	\$1,827	\$1,350	\$2,190	\$2,007	\$2,349	\$3,571	\$2,566	\$30,119
	1.65%	1.75%	1.71%	2.35%	1.11%	1.65%	1.32%	1.03%	1.53%	1.42%	1.61%	2.30%	1.83%	
US Trustee Fee	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,000
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
	-	-		-	-			·		-		-		
Net Cash Flow	\$1,832	\$2,006	\$1,939	\$2,180	\$1,127	\$2,074	\$1,476	(\$0)	\$1,840	\$1,656	\$1,999	\$3,220	\$2,566	\$23,914
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
		. ,				. ,	. , ,	. ,,		. , ,		. ,		, ,,
Net Cash Flow after Reserve	\$332	\$506	\$439	\$680	(\$373)	\$574	(\$24)	(\$1,500)	\$340	\$156	\$499	\$1,720	\$2,566	\$5,914
Net Cash Flow after Reserve	\$332	\$506	\$439	\$680	(\$373)	\$574	(\$24)	(\$1,500)	\$340	\$156	\$499	\$1,720	\$2,566	\$5,914
														\$5,914
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
SSS Growth COGS	1.00% 30.00%	1.00% 30.00%	1.00% 30.00%	1.00% 30.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00% 30.00%	30.00%
SSS Growth COGS Labor	1.00% 30.00% 44.55%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
SSS Growth COGS Labor Labor Savings	1.00% 30.00% 44.55%	1.00% 30.00% 44.55%	1.00% 30.00% 44.55%	1.00% 30.00% 44.55%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	30.00% 43.73%
SSS Growth COGS Labor Labor Savings Mgr Controllables	1.00% 30.00% 44.55% 10.71%	1.00% 30.00% 44.55% 10.71%	1.00% 30.00% 44.55% 10.71%	1.00% 30.00% 44.55% 10.71%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	1.00% 30.00% 44.00%	30.00% 43.73% 11.18%
SSS Growth COGS Labor Labor Saving Mgr Controllables Total Other Exp	1.00% 30.00% 44.55% 10.71% 2.38%	1.00% 30.00% 44.55% 10.71% 2.38%	1.00% 30.00% 44.55% 10.71% 2.38%	1.00% 30.00% 44.55% 10.71% 2.38%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	30.00% 43.73% 11.18% 2.86%
SSS Growth CCOGS Labor Labor Savingn Mgr Controllables Total Other Exp Occupancy	1.00% 30.00% 44.55% 10.71% 2.38% 5.41%	1.00% 30.00% 44.55% 10.71% 2.38% 5.41%	1.00% 30.00% 44.55% 10.71% 2.38% 5.41%	1.00% 30.00% 44.55% 10.71% 2.38% 5.41%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	30.00% 43.73% 11.18% 2.86%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	1.00% 30.00% 44.00% 11.55% 3.10%	30.00% 43.73% 11.18% 2.86%
SSS Growth CCOGS Labor Labor Savingn Mgr Controllables Total Other Exp Occupancy	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual G&A	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Per Store Per Period	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509	1.00% 30.00% 44.55% 10.71% 2.38% 5.41%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	30.00% 43.73% 11.18% 2.86%
SSS Growth CCOGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual G&A \$1,100,000	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 # Units	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 10,000 toggle 0	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	30.00% 43.73% 11.18% 2.86%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual G&A	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Per Store Per Period	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	30.00% 43.73% 11.18% 2.86%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual G&A \$1,100,000	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 # Units	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 10,000 toggle 0	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	30.00% 43.73% 11.18% 2.86%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 Annual G&A 51,100,000 1,252	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6,509 1,252	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 # Units 13 1,252	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 10,000 toggle 0	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6.509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6.509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6.509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6.509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	30.00% 43.73% 11.18%
SSS Growth  COGS  Labor Savings  Mgr Controllables  Total Other Exp  Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Annual GécA \$1,100,000 1,252	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6,509 1,252	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 # Units 13 1,252	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 10,000 toggle 0 1,252	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509	30.00% 43.73% 11.18% 2.86%
SSS Growth  COGS  Labor Savings  Mgr Controllables  Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor Mgr Controllables	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual GérA \$1,100,000 1,252 \$58,275 \$14,003	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 Per Store Per Period \$6,509 1,252	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 # Units 13 1,252 \$58,901 \$14,153	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 10,000 toggie 0 1,252	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252	1.00% 30.00% 44.00% 11.55% 3.10% 6,509 1,252 \$64,019 \$16,805	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$57,268 \$15,033	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$62,548 \$16,419	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$61,395 \$16,116	1.00% 30.00% 44.00% 11.55% 3.10% 6,509 1,252 \$63,550 \$16,682	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 660	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 660	30.00% 43.73% 11.18% 2.86%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Labor Mgr Controllables Total Other Exp	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 Annual G&A \$1,100,000 1,252 \$58,275 \$14,003 \$3,117	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6,509 1,252 \$59,293 \$14,248 \$3,171	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 # Units 13 1,252 \$58,901 \$14,153 \$3,150	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 10,000 toggle 0 1,252 \$66,177 \$15,902 \$3,540	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$58,066 \$15,242 \$4,091	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$16,805 \$4,510	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$60,264 \$15,819 \$4,246	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$57,268 \$15,033 \$4,035	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$62,548 \$16,419 \$4,407	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$63,550 \$16,682 \$4,477	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 660 \$67,506 \$17,720 \$4,756	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 660 861,193 \$16,063 \$4,311	30.00% 43.73% 11.18% 2.86%
SSS Growth  COGS  Labor Savings  Mgr Controllables  Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor Mgr Controllables	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual GérA \$1,100,000 1,252 \$58,275 \$14,003	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 Per Store Per Period \$6,509 1,252	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 # Units 13 1,252 \$58,901 \$14,153	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 10,000 toggie 0 1,252	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252	1.00% 30.00% 44.00% 11.55% 3.10% 6,509 1,252 \$64,019 \$16,805	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$57,268 \$15,033	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$62,548 \$16,419	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$61,395 \$16,116	1.00% 30.00% 44.00% 11.55% 3.10% 6,509 1,252 \$63,550 \$16,682	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 660	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 660	30.00% 43.73% 11.18% 2.86%
SSS Growth  COGS  Labor Savings  Mgr Controllables  Total Other Exp Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual GérA \$1,100,000 1,252 \$\$\$8,275 \$\$14,003 \$\$3,117 \$\$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6,509 1,252 \$59,293 \$14,248 \$3,171	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 # Units 13 1,252 \$58,901 \$14,153 \$3,150	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 10,000 toggle 0 1,252 \$66,177 \$15,902 \$3,540	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$58,066 \$15,242 \$4,091	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$16,805 \$4,510	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$60,264 \$15,819 \$4,246	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$57,268 \$15,033 \$4,035	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$62,548 \$16,419 \$4,407	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$63,550 \$16,682 \$4,477	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 660 \$67,506 \$17,720 \$4,756	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 660 861,193 \$16,063 \$4,311	30.00% 43.73% 11.18% 2.86%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Labor Mgr Controllables Total Other Exp	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual GérA \$1,100,000 1,252 \$\$\$8,275 \$\$14,003 \$\$3,117 \$\$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6,509 1,252 \$59,293 \$14,248 \$3,171	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 # Units 13 1,252 \$58,901 \$14,153 \$3,150	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 10,000 toggle 0 1,252 \$66,177 \$15,902 \$3,540	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$58,066 \$15,242 \$4,091	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$16,805 \$4,510	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$60,264 \$15,819 \$4,246	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$57,268 \$15,033 \$4,035	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$62,548 \$16,419 \$4,407	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$63,550 \$16,682 \$4,477	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 660 \$67,506 \$17,720 \$4,756	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 660 861,193 \$16,063 \$4,311	30.00% 43.73% 11.18% 2.86%
SSS Growth  COGS  Labor Savings  Mgr Controllables  Total Other Exp Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual GérA \$1,100,000 1,252 \$\$\$8,275 \$\$14,003 \$\$3,117 \$\$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6,509 1,252 \$59,293 \$14,248 \$3,171	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 # Units 13 1,252 \$58,901 \$14,153 \$3,150	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 10,000 toggle 0 1,252 \$66,177 \$15,902 \$3,540	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$58,066 \$15,242 \$4,091	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$16,805 \$4,510	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$60,264 \$15,819 \$4,246	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$57,268 \$15,033 \$4,035	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$62,548 \$16,419 \$4,407	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$63,550 \$16,682 \$4,477	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 660 \$67,506 \$17,720 \$4,756	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 660 861,193 \$16,063 \$4,311	30.00% 43.73% 11.18% 2.86%
SSS Growth  COGS  Labor Savings  Mgr Controllables  Total Other Exp Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual GérA \$1,100,000 1,252 \$\$\$8,275 \$\$14,003 \$\$3,117 \$\$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6,509 1,252 \$59,293 \$14,248 \$3,171	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 # Units 13 1,252 \$58,901 \$14,153 \$3,150	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 10,000 toggle 0 1,252 \$66,177 \$15,902 \$3,540	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$58,066 \$15,242 \$4,091	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$16,805 \$4,510	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$60,264 \$15,819 \$4,246	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$57,268 \$15,033 \$4,035	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$62,548 \$16,419 \$4,407	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$63,550 \$16,682 \$4,477	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 660 \$67,506 \$17,720 \$4,756	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 660 861,193 \$16,063 \$4,311	30.00% 43.73% 11.18% 2.86%
SSS Growth  COGS  Labor Savings  Mgr Controllables  Total Other Exp Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual G&A \$1,000,000 1,252 \$588,275 \$14,003 \$3,117 \$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509 1,252 \$59,293 \$14,248 \$3,171 \$7,194	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 # Units 13 1,252 \$58,901 \$14,153 \$3,150 \$7,146	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 0 10,000 toggle 0 1,252 \$66,177 \$15,902 \$3,540 \$8,029	1.00% 30.00% 44.00% 44.00% 5.00% 11.55% 5.00% 6.509 1,252 \$\$8,066 \$\$15,242 \$\$4,091 \$\$6,598	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$64,019 \$16,805 \$4,510 \$7,275	1.00% 44.00% 44.00% 5.00% 11.55% 3.10% 6.509 1,252 \$60,264 \$15,819 \$4,246 \$6,848	1.00% 44.00% 44.00% 41.55% 3.10% 6.509 1.252 \$\$7,268 \$\$15,033 \$4,035 \$6,508	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$62,548 \$16,419 \$4,407 \$7,108	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326 \$6,977	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$63,550 \$16,682 \$4,477 \$7,222	1.00% 44.00% 44.00% 5.00% 5.00% 6,509 660 \$67,506 \$4,756 \$7,671	1.00% 30.00% 44.00% 11.55% 5.00% 6.509 660 \$61,193 \$16,063 \$4,311 \$6,954	30.00% 43.73% 11.18% 2.86%
SSS Growth  COGS  Labor Savings  Mgr Controllables  Total Other Exp Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual GérA \$1,100,000 1,252 \$\$\$8,275 \$\$14,003 \$\$3,117 \$\$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6,509 1,252 \$59,293 \$14,248 \$3,171	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 # Units 13 1,252 \$58,901 \$14,153 \$3,150	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 10,000 toggle 0 1,252 \$66,177 \$15,902 \$3,540	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$58,066 \$15,242 \$4,091	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$16,805 \$4,510	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$60,264 \$15,819 \$4,246	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$57,268 \$15,033 \$4,035	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$62,548 \$16,419 \$4,407	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$63,550 \$16,682 \$4,477	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 660 \$67,506 \$17,720 \$4,756	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 660 861,193 \$16,063 \$4,311	30.00% 43.73% 11.18% 2.86%
SSS Growth  COGS  Labor Savings  Mgr Controllables  Total Other Exp Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual G&A \$1,100,000 1,252 \$58,275 \$14,003 \$3,117 \$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509 1,252 \$59,293 \$14,248 \$3,171 \$7,194	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 # Units 13 1,252 \$58,901 \$14,153 \$3,150 \$7,146	1.00% 30.00% 44.55% 110.71% 2.38% 5.41% 6.509 10,000 toggle 0 1,252 \$66,177 \$15,902 \$3,540 \$8,029	1.00% 30.00% 44.00% 50.00% 11.55% 3.10% 5.00% 6,509 1,252 \$\$8,066 \$\$15,242 \$\$4,091 \$\$6,598	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6.509 1,252 \$64,019 \$16,805 \$4,510 \$7,275	1.00% 44.00% 44.00% 5.00% 11.55% 3.10% 6.509 1,252 \$60,264 \$15,819 \$4,246 \$56,848	1.00% 30.00% 44.00% 41.05% 3.10% 5.00% 6,509 1,252 \$57,268 \$15,033 \$4,035 \$6,508	1,00% 30,00% 44,00% 111,55% 3,10% 5,00% 6,509 1,252 \$62,548 \$16,419 \$4,407 \$7,108	1.00% 30.00% 44.00% 111.55% 3.10% 5.00% 6.509 1,252 \$61,395 \$16,116 \$4,326 \$6,977	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6.509 1,252 \$63,550 \$16,682 \$4,477 \$7,222	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6.509 660 \$67,506 \$17,720 \$4,756 \$7,671	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 660 \$61,193 \$16,063 \$4,311 \$6,954	30.00% 43.73% 11.18% 2.86%
SSS Growth  Labor Savings  Mgr Controllables  Total Other Exp Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual G&A \$1,100,000 1,252 \$58,275 \$14,003 \$3,117 \$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509 1,252 \$59,293 \$14,248 \$3,171 \$7,194	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 # Units 13 1,252 \$58,901 \$14,153 \$3,150 \$7,146	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 10,000 toggle 0 1,252 \$66,177 \$15,902 \$3,540 \$8,029	1.00% 30.00% 44.00% 44.00% 5.00% 11.55% 5.00% 6.509 1,252 \$\$8,066 \$\$15,242 \$\$4,091 \$\$6,598	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$16,805 \$4,510 \$7,275	1.00% 44.00% 44.00% 5.00% 11.55% 5.00% 6.509 1.252 \$60,264 \$15,819 \$4,246 \$6,848	1.00% 44.00% 44.00% 11.55% 3.10% 6.509 1,252 \$57,268 \$15,033 \$4,035 \$6,508	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$62,548 \$16,419 \$4,407 \$7,108	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326 \$6,977	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$63,550 \$16,682 \$4,477 \$7,222	1.00% 44.00% 41.55% 5.00% 5.00% 6,509 660 \$67,506 \$4,756 \$7,671	1.00% 30.00% 44.00% 41.00% 5.00% 6,509 660 861,193 \$16,063 \$4,311 \$6,954	30.00% 43.73% 11.18% 2.86%
SSS Growth  COGS  Labor Savings  Mgr Controllables  Total Other Exp Occupancy Corporate Overhead  Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labo Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 Annual G&A \$1,100,000 1,252 \$588,275 \$588,275 \$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509 1,252 \$59,293 \$14,248 \$3,171 \$7,194	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 # Units 13 1,252 \$58,901 \$14,153 \$3,150 \$7,146	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 10.000 toggle 0 1,252 \$66,177 \$15,902 \$3,540 \$8,029	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$\$\$8,066 \$\$15,242 \$\$4,091 \$\$6,598	1.00% 44.00% 44.00% 5.00% 11.55% 1.00% 6,509 1,252 \$64,019 \$16,805 \$4,510 \$7,275	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$60,264 \$15,819 \$4,246 \$6,848	1.00% 41.00% 41.05% 41.05% 5.00% 6,509 1,252 \$57,268 \$51,033 \$4,035 \$6,508	1.00% 44.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$62,548 \$16,419 \$7,108	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$61,395 \$4,326 \$6,977	1.00% 44.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$63,550 \$16,682 \$4,477 \$7,222	1.00% 44.00% 44.00% 5.00% 5.00% 6,509 660 \$67,506 \$7,671	1.00% 30.00% 44.00% 41.05% 5.00% 6,509 660 \$61,193 \$16,063 \$4,311 \$6,954	30.009 43.739 11.189 2.869
SSS Growth  Labor Savings  Mgr Controllables  Total Other Exp Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 Annual G&A \$1,100,000 1,252 \$588,275 \$588,275 \$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509 1,252 \$59,293 \$14,248 \$3,171 \$7,194	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 # Units 13 1,252 \$58,901 \$14,153 \$3,150 \$7,146	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 10,000 toggle 0 1,252 \$66,177 \$15,902 \$3,540 \$8,029	1.00% 30.00% 44.00% 44.00% 5.00% 11.55% 5.00% 6.509 1,252 \$\$8,066 \$\$15,242 \$\$4,091 \$\$6,598	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$16,805 \$4,510 \$7,275	1.00% 44.00% 44.00% 5.00% 11.55% 5.00% 6.509 1.252 \$60,264 \$15,819 \$4,246 \$6,848	1.00% 44.00% 44.00% 11.55% 3.10% 6.509 1,252 \$57,268 \$15,033 \$4,035 \$6,508	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$62,548 \$16,419 \$4,407 \$7,108	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326 \$6,977	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$63,550 \$16,682 \$4,477 \$7,222	1.00% 44.00% 41.55% 5.00% 5.00% 6,509 660 \$67,506 \$4,756 \$7,671	1.00% 30.00% 44.00% 41.00% 5.00% 6,509 660 861,193 \$16,063 \$4,311 \$6,954	30.009 43.739 11.189 2.869
SSS Growth  COGS  Labor Savings  Mgr Controllables  Total Other Exp Occupancy Corporate Overhead  Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labo Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,559 Annual G&A \$1,000,000 1,252 \$58,275 \$14,003 \$3,117 \$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509 1,252 \$59,293 \$14,248 \$3,171 \$7,194	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 # Units 13 1,252 \$58,901 \$14,153 \$3,150 \$7,146	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 10,000 togsle 0 1,252 \$66,177 \$15,902 \$3,540 \$8,029  148,542 30.00% 44.55% 10.71% 2.38%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$\$\$8,066 \$\$15,242 \$\$4,091 \$\$6,598	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$1,805 \$4,510 \$7,275  145,497 30.00% 44.28% 11.13% 2.27%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6.509 1.252 \$60,264 \$15,819 \$4,246 \$6,848 136,963 30.00% 44,14% 1.134% 2.29%	1.00% 41.00% 41.05% 41.05% 5.00% 6,509 1,252 \$57,268 \$51,033 \$4,035 \$6,508	1,00% 30,00% 44,00% 11,55% 3,10% 5,00% 6,509 1,252 \$62,548 \$16,419 \$4,407 \$7,108  142,155 30,00% 44,00% 3,10%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$61,395 \$4,326 \$6,977	1.00% 44.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$63,550 \$16,682 \$4,477 \$7,222	1.00% 44.00% 44.00% 5.00% 5.00% 6,509 660 \$67,506 \$7,671	1.00% 30.00% 44.00% 41.05% 5.00% 6,509 660 861,193 816,063 \$4,311 \$6,954 139,076 30.00% 44.00% 11.55%	30.009 43.739 11.189 2.869
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales Average Last 4 Pds COCS Average Last 4 Pds Labor Average Last 4 Pds Labor Average Last 4 Pds Total Mgr Average Last 4 Pds Cortrollables Exp	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual G&A \$1,100,000 1,252 \$58,275 \$14,003 \$3,117 \$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509 1,252 \$59,293 \$14,248 \$3,171 \$7,194	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 # Units 13 1,252 \$58,901 \$14,153 \$3,150 \$7,146	1.00% 30.00% 44.55% 110.71% 2.38% 5.41% 6.509 10,000 toggle 0 1,252 \$66,177 \$15,902 \$3,540 \$8,029	1.00% 30.00% 44.00% 50.00% 11.55% 3.10% 5.00% 6.509 1,252 \$\$8,066 \$15,242 \$\$4,091 \$\$6,598 131,969 30.00% 44.41%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6.509 1,252 \$64,019 \$16,805 \$4,510 \$7,275  145,497 30.00% 44.28% 11.13%	1.00% 44.00% 44.00% 5.00% 11.55% 3.10% 6.509 1.252 \$60,264 \$15,819 \$4,246 \$6,848 136,963 30.00% 44.14%	1.00% 30.00% 44.00% 44.00% 11.55% 3.10% 5.00% 6,509 1,252 \$57,268 \$15,033 \$4,035 \$6,508  130,155 30.00% 44.00% 11.55%	1,00% 30,00% 44,00% 11,55% 3,10% 5,00% 6,509 1,252 \$62,548 \$16,419 \$4,407 \$7,108  142,155 30,00% 44,00% 11,55%	1.00% 30.00% 44.00% 44.00% 3.10% 5.00% 6.509 1,252 \$61,395 \$16,116 \$4,326 \$6,977 139,534 40.00% 44.00%	1.00% 30.00% 44.00% 11.55% 3.10% 5.00% 6.509 1,252 \$63,550 \$16,682 \$4,477 \$7,222  144,431 30.00% 44.00%	1.00% 30.00% 44.00% 44.00% 11.55% 5.00% 6.509 660 \$67,506 \$17,720 \$4,756 \$7,671  153,422 30.00% 44.00%	1.00% 30.00% 44.00% 5.00% 6,509 660 \$61,193 \$16,063 \$4,311 \$6,954 139,076	30.009 43.739 11.189 2.869
SSS Growth  Labor Savings  Mgr Controllables  Total Other Exp Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds Total Mgr Average Last 4 Pds Labor  Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses  Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual G&A \$1,100,000 1,252 \$58,275 \$14,003 \$3,117 \$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509 1,252 \$59,293 \$14,248 \$3,171 \$7,194	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 # Units 13 1,252 \$58,901 \$14,153 \$3,150 \$7,146	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 10,000 togsle 0 1,252 \$66,177 \$15,902 \$3,540 \$8,029  148,542 30.00% 44.55% 10.71% 2.38%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6.509 1,252 \$\$8,066 \$\$15,242 \$\$4,091 \$\$6,598 131,969 30.00% 44.41% 10.92% 2.56%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$1,805 \$4,510 \$7,275  145,497 30.00% 44.28% 11.13% 2.27%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6.509 1.252 \$60,264 \$15,819 \$4,246 \$6,848 136,963 30.00% 44,14% 1.134% 2.29%	1.00% 44.00% 44.00% 11.55% 3.10% 6.509 1,252 \$57,268 \$15,033 \$4,035 \$6,508  130,155 30.00% 44.00% 3.10%	1,00% 30,00% 44,00% 11,55% 3,10% 5,00% 6,509 1,252 \$62,548 \$16,419 \$4,407 \$7,108  142,155 30,00% 44,00% 3,10%	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326 \$6,977 139,534 30.00% 44.00% 11.55% 3.10%	1.00% 44.00% 41.55% 5.00% 6.509 1.252 \$63,550 \$16,682 \$4,477 \$7,222 144,431 30.00% 44.00% 11.55% 3.10%	1.00% 44.00% 41.55% 5.00% 6,509 660 \$67,506 \$4,756 \$7,671 \$153,422 30.00% 44.00% 3.10%	1.00% 30.00% 44.00% 41.05% 5.00% 6,509 660 861,193 816,063 \$4,311 \$6,954 139,076 30.00% 44.00% 11.55%	30.00% 43.73% 11.18% 2.86%
SSS Growth  Labor Savings  Mgr Controllables  Total Other Exp Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds Total Mgr Average Last 4 Pds Labor  Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses  Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual G&A \$1,100,000 1,252 \$58,275 \$14,003 \$3,117 \$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509 1,252 \$59,293 \$14,248 \$3,171 \$7,194	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 # Units 13 1,252 \$58,901 \$14,153 \$3,150 \$7,146	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 10,000 togsle 0 1,252 \$66,177 \$15,902 \$3,540 \$8,029  148,542 30.00% 44.55% 10.71% 2.38%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6.509 1,252 \$\$8,066 \$\$15,242 \$\$4,091 \$\$6,598 131,969 30.00% 44.41% 10.92% 2.56%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$1,805 \$4,510 \$7,275  145,497 30.00% 44.28% 11.13% 2.27%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6.509 1.252 \$60,264 \$15,819 \$4,246 \$6,848 136,963 30.00% 44,14% 1.134% 2.29%	1.00% 44.00% 44.00% 11.55% 3.10% 6.509 1,252 \$57,268 \$15,033 \$4,035 \$6,508  130,155 30.00% 44.00% 3.10%	1,00% 30,00% 44,00% 11,55% 3,10% 5,00% 6,509 1,252 \$62,548 \$16,419 \$4,407 \$7,108  142,155 30,00% 44,00% 3,10%	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326 \$6,977 139,534 30.00% 44.00% 11.55% 3.10%	1.00% 44.00% 41.55% 5.00% 6.509 1.252 \$63,550 \$16,682 \$4,477 \$7,222 144,431 30.00% 44.00% 11.55% 3.10%	1.00% 44.00% 41.55% 5.00% 6,509 660 \$67,506 \$4,756 \$7,671 \$153,422 30.00% 44.00% 3.10%	1.00% 30.00% 44.00% 41.05% 5.00% 6,509 660 861,193 816,063 \$4,311 \$6,954 139,076 30.00% 44.00% 11.55%	30.00% 43.73% 11.18% 2.86%
SSS Growth  Labor Savings  Mgr Controllables  Total Other Exp Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds Total Mgr Average Last 4 Pds Labor  Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses  Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual G&A \$1,100,000 1,252 \$58,275 \$14,003 \$3,117 \$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509 1,252 \$59,293 \$14,248 \$3,171 \$7,194	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 # Units 13 1,252 \$58,901 \$14,153 \$3,150 \$7,146	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 10,000 togsle 0 1,252 \$66,177 \$15,902 \$3,540 \$8,029  148,542 30.00% 44.55% 10.71% 2.38%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6.509 1,252 \$\$8,066 \$\$15,242 \$\$4,091 \$\$6,598 131,969 30.00% 44.41% 10.92% 2.56%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$1,805 \$4,510 \$7,275  145,497 30.00% 44.28% 11.13% 2.27%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6.509 1.252 \$60,264 \$15,819 \$4,246 \$6,848 136,963 30.00% 44,14% 1.134% 2.29%	1.00% 44.00% 44.00% 11.55% 3.10% 6.509 1,252 \$57,268 \$15,033 \$4,035 \$6,508  130,155 30.00% 44.00% 3.10%	1,00% 30,00% 44,00% 11,55% 3,10% 5,00% 6,509 1,252 \$62,548 \$16,419 \$4,407 \$7,108  142,155 30,00% 44,00% 3,10%	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326 \$6,977 139,534 30.00% 44.00% 11.55% 3.10%	1.00% 44.00% 41.55% 5.00% 6.509 1.252 \$63,550 \$16,682 \$4,477 \$7,222 144,431 30.00% 44.00% 11.55% 3.10%	1.00% 44.00% 41.55% 5.00% 6,509 660 \$67,506 \$4,756 \$7,671 \$153,422 30.00% 44.00% 3.10%	1.00% 30.00% 44.00% 41.05% 5.00% 6,509 660 861,193 816,063 \$4,311 \$6,954 139,076 30.00% 44.00% 11.55%	30.00% 43.73% 11.18% 2.86%
SSS Growth  Labor Savings  Mgr Controllables  Total Other Exp Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds Total Mgr Average Last 4 Pds Labor  Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses  Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual G&A \$1,100,000 1,252 \$58,275 \$14,003 \$3,117 \$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509 1,252 \$59,293 \$14,248 \$3,171 \$7,194	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 # Units 13 1,252 \$58,901 \$14,153 \$3,150 \$7,146	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 10,000 togsle 0 1,252 \$66,177 \$15,902 \$3,540 \$8,029  148,542 30.00% 44.55% 10.71% 2.38%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6.509 1,252 \$\$8,066 \$\$15,242 \$\$4,091 \$\$6,598 131,969 30.00% 44.41% 10.92% 2.56%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$1,805 \$4,510 \$7,275  145,497 30.00% 44.28% 11.13% 2.27%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6.509 1.252 \$60,264 \$15,819 \$4,246 \$6,848 136,963 30.00% 44,14% 1.134% 2.29%	1.00% 44.00% 44.00% 11.55% 3.10% 6.509 1,252 \$57,268 \$15,033 \$4,035 \$6,508  130,155 30.00% 44.00% 3.10%	1,00% 30,00% 44,00% 11,55% 3,10% 5,00% 6,509 1,252 \$62,548 \$16,419 \$4,407 \$7,108  142,155 30,00% 44,00% 3,10%	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326 \$6,977 139,534 30.00% 44.00% 11.55% 3.10%	1.00% 44.00% 41.55% 5.00% 6.509 1.252 \$63,550 \$16,682 \$4,477 \$7,222 144,431 30.00% 44.00% 11.55% 3.10%	1.00% 44.00% 41.55% 5.00% 6,509 660 \$67,506 \$4,756 \$7,671 \$153,422 30.00% 44.00% 3.10%	1.00% 30.00% 44.00% 41.05% 5.00% 6,509 660 861,193 816,063 \$4,311 \$6,954 139,076 30.00% 44.00% 11.55%	30.00% 43.73% 11.18% 2.86%
SSS Growth  Labor Savings  Mgr Controllables  Total Other Exp Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds Total Mgr Average Last 4 Pds Labor  Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses  Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 Annual G&A \$1,100,000 1,252 \$58,275 \$14,003 \$3,117 \$7,070	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6.509 Per Store Per Period \$6.509 1,252 \$59,293 \$14,248 \$3,171 \$7,194	1,00% 30,00% 44,55% 10,71% 2,38% 5,41% 6,509 # Units 13 1,252 \$58,901 \$14,153 \$3,150 \$7,146	1.00% 30.00% 44.55% 10.71% 2.38% 5.41% 6,509 10,000 togsle 0 1,252 \$66,177 \$15,902 \$3,540 \$8,029  148,542 30.00% 44.55% 10.71% 2.38%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6.509 1,252 \$\$8,066 \$\$15,242 \$\$4,091 \$\$6,598 131,969 30.00% 44.41% 10.92% 2.56%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6,509 1,252 \$64,019 \$1,805 \$4,510 \$7,275  145,497 30.00% 44.28% 11.13% 2.27%	1.00% 44.00% 44.00% 41.55% 3.10% 5.00% 6.509 1.252 \$60,264 \$15,819 \$4,246 \$6,848 136,963 30.00% 44,14% 1.134% 2.29%	1.00% 44.00% 44.00% 11.55% 3.10% 6.509 1,252 \$57,268 \$15,033 \$4,035 \$6,508  130,155 30.00% 44.00% 3.10%	1,00% 30,00% 44,00% 11,55% 3,10% 5,00% 6,509 1,252 \$62,548 \$16,419 \$4,407 \$7,108  142,155 30,00% 44,00% 3,10%	1.00% 30.00% 44.00% 11.55% 5.00% 6,509 1,252 \$61,395 \$16,116 \$4,326 \$6,977 139,534 30.00% 44.00% 11.55% 3.10%	1.00% 44.00% 41.55% 5.00% 6.509 1.252 \$63,550 \$16,682 \$4,477 \$7,222 144,431 30.00% 44.00% 11.55% 3.10%	1.00% 44.00% 41.55% 5.00% 6,509 660 \$67,506 \$4,756 \$7,671 \$153,422 30.00% 44.00% 3.10%	1.00% 30.00% 44.00% 41.05% 5.00% 6,509 660 861,193 816,063 \$4,311 \$6,954 139,076 30.00% 44.00% 11.55%	30.00% 43.73% 11.18% 2.86%

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
		,							•	1				
	Pd 10 2010	Pd 11 2010	Pd 12 2010	Pd 13 2010	Pd 1 2011	Pd 2 2011	Pd 3 2011	Pd 4 2011	Pd 5 2011	Pd 6 2011	Pd 7 2011	Pd 8 2011	Pd 9 2011	FYE 9-30-11
	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster
Sales	\$224,897	\$238,633	\$226,048	\$238,298	\$240,194	\$259,935	\$240,766	\$222,392	\$233,403	\$226,329	\$230,187	\$242,253	\$241,625	\$3,064,959
COGS	\$69,718	\$73,976	\$70,075	\$73,872	\$74,460	\$80,580	\$74,637	\$68,942	\$72,355	\$70,162	\$71,358	\$75,098	\$74,904	\$950,137
Gross Profit	\$155,179	\$164,657	\$155,973	\$164,426	\$165,734	\$179,355	\$166,128	\$153,451	\$161,048	\$156,167	\$158,829	\$167,155	\$166,721	\$2,114,822
Labor	\$80,147	\$85,042	\$80,557	\$84,923	\$83,235	\$90,077	\$83,434	\$77,067	\$80,882	\$78,431	\$79,768	\$83,949	\$83,731	\$1,071,242
Total Mgr Controllable Exp	\$24,488	\$25,983	\$24,613	\$25,947	\$26,160	\$28,310	\$26,222	\$24,221	\$25,420	\$24,650	\$25,070	\$26,384	\$26,316	\$333,783
Total Other Oper Expenses	\$4,696	\$4,983	\$4,720	\$4,976	\$7,134	\$7,721	\$7,151	\$6,606	\$6,933	\$6,723	\$6,837	\$7,196	\$7,177	\$82,854
Occupancy Expenses	\$10,188	\$10,810	\$10,240	\$10,795	\$11,994	\$12,979	\$11,672	\$10,781	\$11,315	\$10,653	\$10,834	\$11,800	\$12,387	\$146,447
Total Restaurant Operating Expense	\$119,519	\$126,818	\$120,130	\$126,641	\$128,523	\$139,087	\$128,479	\$118,674	\$124,550	\$120,455	\$122,509	\$129,329	\$129,611	\$1,634,326
Total Oper Income (loss)	\$35,660	\$37,838	\$35,843	\$37,785	\$37,210	\$40,269	\$37,649	\$34,776	\$36,498	\$35,711	\$36,320	\$37,826	\$37,110	\$480,496
Administrative Expenses	47.500								***	***				******
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,490	\$1,490	\$1,490	\$1,490	\$1,490	\$1,490	\$1,490	\$1,490	\$1,490	\$1,490	\$1,490	\$898	\$898	\$18,186
Total G&A	\$7,999	\$7,999	\$7,999	\$7,999	\$7,999	\$7,999	\$7,999	\$7,999	\$7,999	\$7,999	\$7,999	\$7,407	\$7,407	\$102,801
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Other	30	φU	<i>\$</i> 0	,\$U	30	φU	φU	\$0	.50	.50	30	φU	<b>3</b> 0	
EBITDA (with rent add back)	\$27,661	\$29,839	\$27,844	\$29,786	\$29,212	\$32,270	\$29,650	\$26,777	\$28,499	605 540	\$28,321	\$30,419	\$29,703	eams con
EBITDA (with rent add back)										\$27,712				\$377,695
	12.30%	12.50%	12.32%	12.50%	12.16%	12.41%	12.32%	12.04%	12.21%	12.24%	12.30%	12.56%	12.29%	
US Trustee Fee	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,000
71.0	****	****							*****				**	
Debt Service	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$0 \$0	\$175,449 \$0
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	\$12,690	\$14.868	\$12,873	\$13.815	\$14,240	\$17,299	\$14,679	\$10,806	\$13,528	\$12,741	\$13,350	\$15,448	\$29,703	\$196,042
Net Cash Flow	\$12,090	314,000	\$12,873	\$13,613	314,240	\$17,299	314,075	\$10,000	\$13,326	\$12,741	\$13,330	\$15,440	\$29,703	\$150,042
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	40	\$10,000
Net Cash Flow after Reserve														
	\$11.190	\$13,368	\$11.373	\$12,315	\$12,740	\$15,799	\$13,179	\$9,306	\$12,028	\$11.241	\$11.850	\$13,948	\$29.703	\$178.042
Net Cash Flow after Reserve	\$11,190	\$13,368	\$11,373	\$12,315	\$12,740	\$15,799	\$13,179	\$9,306	\$12,028	\$11,241	\$11,850	\$13,948	\$29,703	\$178,042
														\$178,042
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	\$29,703 1.00% 31.00%	
SSS Growth COGS	1.00% 31.00%						1.00% 31.00%		1.00% 31.00%	1.00% 31.00%	1.00% 31.00%		1.00%	31.00%
SSS Growth	1.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00%	1.00% 31.00%	1.00%	1.00%	1.00%	1.00% 31.00%	1.00% 31.00%	
SSS Growth COGS Labor	1.00% 31.00% 35.99%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	31.00%
SSS Growth COGS Labor Labor Savings	1.00% 31.00%	1.00% 31.00% 35.99%	1.00% 31.00% 35.99%	1.00% 31.00% 35.99%	1.00% 31.00% 35.00%	1.00% 31.00% 35.00%	1.00% 31.00% 35.00%	1.00% 31.00% 35.00%	1.00% 31.00% 35.00%	1.00% 31.00% 35.00%	1.00% 31.00% 35.00%	1.00% 31.00% 35.00%	1.00% 31.00% 35.00%	31.00% 34.95%
SSS Growth COGS Labor Labor Savings Mgr Controllables	1.00% 31.00% 35.99% 11.00% 2.11% 4.58%	1.00% 31.00% 35.99% 11.00% 2.11% 4.58%	1.00% 31.00% 35.99% 11.00% 2.11% 4.58%	1.00% 31.00% 35.99% 11.00% 2.11% 4.58%	1.00% 31.00% 35.00% 11.00% 3.00% 5.04%	1.00% 31.00% 35.00% 11.00% 3.00% 5.04%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90%	1.00% 31.00% 35.00% 11.00% 3.00% 4.75%	1.00% 31.00% 35.00% 11.00% 3.00% 4.75%	1.00% 31.00% 35.00% 11.00% 3.00% 4.92%	1.00% 31.00% 35.00% 11.00% 3.00% 5.18%	31.00% 34.95% 10.89%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	1.00% 31.00% 35.99% 11.00% 2.11%	1.00% 31.00% 35.99% 11.00% 2.11%	1.00% 31.00% 35.99% 11.00% 2.11%	1.00% 31.00% 35.99% 11.00% 2.11%	1.00% 31.00% 35.00% 11.00% 3.00%	1.00% 31.00% 35.00% 11.00% 3.00%	1.00% 31.00% 35.00% 11.00% 3.00%	1.00% 31.00% 35.00% 11.00% 3.00%	1.00% 31.00% 35.00% 11.00% 3.00%	1.00% 31.00% 35.00% 11.00% 3.00%	1.00% 31.00% 35.00% 11.00% 3.00%	1.00% 31.00% 35.00% 11.00% 3.00%	1.00% 31.00% 35.00% 11.00% 3.00%	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy	1.00% 31.00% 35.99% 11.00% 2.11% 4.58%	1.00% 31.00% 35.99% 11.00% 2.11% 4.58%	1.00% 31.00% 35.99% 11.00% 2.11% 4.58%	1.00% 31.00% 35.99% 11.00% 2.11% 4.58%	1.00% 31.00% 35.00% 11.00% 3.00% 5.04%	1.00% 31.00% 35.00% 11.00% 3.00% 5.04%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90%	1.00% 31.00% 35.00% 11.00% 3.00% 4.75%	1.00% 31.00% 35.00% 11.00% 3.00% 4.75%	1.00% 31.00% 35.00% 11.00% 3.00% 4.92%	1.00% 31.00% 35.00% 11.00% 3.00% 5.18%	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6.509	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.92% 6.509	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6,509	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	1.00% 31.00% 35.99% 11.00% 2.11% 4.58%	1.00% 31.00% 35.99% 11.00% 2.11% 4.58%	1.00% 31.00% 35.99% 11.00% 2.11% 4.58%	1.00% 31.00% 35.99% 11.00% 2.11% 4.58%	1.00% 31.00% 35.00% 11.00% 3.00% 5.04%	1.00% 31.00% 35.00% 11.00% 3.00% 5.04%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90%	1.00% 31.00% 35.00% 11.00% 3.00% 4.75%	1.00% 31.00% 35.00% 11.00% 3.00% 4.75%	1.00% 31.00% 35.00% 11.00% 3.00% 4.92%	1.00% 31.00% 35.00% 11.00% 3.00% 5.18%	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.92% 6.509	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6,509	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Labor Savings Mgr Controlables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6.509	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6.509	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.92% 6.509	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6,569	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490	1.00% 31.00% 35.00% 11.00% 5.04% 6,509 1,490	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509	1.00% 31.00% 35.00% 11.00% 4.90% 6,509 1,490	1.00% 31.00% 35.00% 11.00% 4.90% 6,509 1,490	1.00% 31.00% 35.00% 11.00% 4.75% 6,509 1,490	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490	1.00% 31.00% 35.00% 11.00% 3.00% 4.92% 6.509	1.00% 31.00% 35.00% 11.00% 5.18% 6,509	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613	1.00% 31.00% 35.99% 11.00% 4.58% 6,509 1,490 584,923 \$25,947	1.00% 31.00% 35.00% 11.00% 5.04% 6,509 1,490 \$83,235 \$26,160	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509	1.00% 31.00% 35.00% 11.00% 4.90% 6,509 1,490 \$77,067 \$24,221	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$80,882 \$25,420	1.00% 31.00% 35.00% 11.00% 4.75% 6,509 1,490	1.00% 31.00% 35.00% 11.00% 4.75% 6,509 1,490	1.00% 31.00% 35.00% 11.00% 4.92% 6,509 898	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6,509 898	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Labor Other G&A Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,147 \$24,488 \$4,696	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$84,923 \$25,947 \$4,976	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$83,434 \$26,222 \$7,151	1.00% 31.00% 35.00% 11.00% 4.90% 6,509 1,490 \$77,067 \$24,221 \$6,606	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$80,882 \$25,420 \$6,933	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$78,431 \$24,650 \$6,723	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,637	1.00% 31.00% 35.00% 11.00% 3.00% 4.92% 6.509 898 \$83,949 \$26,384 \$7,796	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6.509 898 883,731 \$26,316 \$7,177	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613	1.00% 31.00% 35.99% 11.00% 4.58% 6,509 1,490 584,923 \$25,947	1.00% 31.00% 35.00% 11.00% 5.04% 6,509 1,490 \$83,235 \$26,160	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509	1.00% 31.00% 35.00% 11.00% 4.90% 6,509 1,490 \$77,067 \$24,221	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$80,882 \$25,420	1.00% 31.00% 35.00% 11.00% 4.75% 6,509 1,490	1.00% 31.00% 35.00% 11.00% 4.75% 6,509 1,490	1.00% 31.00% 35.00% 11.00% 4.92% 6,509 898	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6,509 898	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Labor Mgr Controllables Total Other Exp Occupancy	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,147 \$24,488 \$4,696	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$84,923 \$25,947 \$4,976	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$83,434 \$26,222 \$7,151	1.00% 31.00% 35.00% 11.00% 4.90% 6,509 1,490 \$77,067 \$24,221 \$6,606	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$80,882 \$25,420 \$6,933	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$78,431 \$24,650 \$6,723	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,637	1.00% 31.00% 35.00% 11.00% 3.00% 4.92% 6.509 898 \$83,949 \$26,384 \$7,796	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6.509 898 883,731 \$26,316 \$7,177	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Labor Other G&A Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,147 \$24,488 \$4,696	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$84,923 \$25,947 \$4,976	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$83,434 \$26,222 \$7,151	1.00% 31.00% 35.00% 11.00% 4.90% 6,509 1,490 \$77,067 \$24,221 \$6,606	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$80,882 \$25,420 \$6,933	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$78,431 \$24,650 \$6,723	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,637	1.00% 31.00% 35.00% 11.00% 3.00% 4.92% 6.509 898 \$83,949 \$26,384 \$7,796	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6.509 898 883,731 \$26,316 \$7,177	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Labor Mgr Controllables Total Other Exp Occupancy	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,147 \$24,488 \$4,696	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$84,923 \$25,947 \$4,976	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$83,434 \$26,222 \$7,151	1.00% 31.00% 35.00% 11.00% 4.90% 6,509 1,490 \$77,067 \$24,221 \$6,606	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$80,882 \$25,420 \$6,933	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$78,431 \$24,650 \$6,723	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,637	1.00% 31.00% 35.00% 11.00% 3.00% 4.92% 6.509 898 \$83,949 \$26,384 \$7,796	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6.509 898 883,731 \$26,316 \$7,177	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Labor Mgr Controllables Total Other Exp Occupancy	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,147 \$24,488 \$4,696	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$84,923 \$25,947 \$4,976	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$83,434 \$26,222 \$7,151	1.00% 31.00% 35.00% 11.00% 4.90% 6,509 1,490 \$77,067 \$24,221 \$6,606	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$80,882 \$25,420 \$6,933	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$78,431 \$24,650 \$6,723	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,637	1.00% 31.00% 35.00% 11.00% 3.00% 4.92% 6.509 898 \$83,949 \$26,384 \$7,796	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6.509 898 883,731 \$26,316 \$7,177	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$80,147 \$24,488 \$4,696 \$10,188	1.00% 31.00% 35.99% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720 \$10,240	1.00% 31.00% 35.99% 2.11% 4.58% 6,509 1,490 \$84,923 \$25,947 \$4,976 \$10,795	1.00% 31.00% 35.00% 35.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134	1.00% 31.00% 31.00% 35.00% 3.00% 3.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721 \$12,979	1,00% 31,00% 35,00% 1,00% 4,90% 6,509 1,490 \$83,434 \$26,222 \$7,151 \$11,672	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$77,067 \$24,221 \$6,606 \$10,781	1.00% 31.00% 35.00% 3.00% 4.90% 6.509 1,490 \$80,882 \$25,420 \$6,933 \$11,315	1.00% 31.00% 35.00% 1.100% 4.75% 6.509 1,490 \$78,431 \$24,650 \$6,723 \$10,653	1.00% 31.00% 35.00% 35.00% 3.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,837 \$10,834	1,00% 31,00% 35,00% 11,00% 3,00% 4,92% 6,509 898 \$83,949 \$26,384 \$7,196 \$11,800	1.00% 31.00% 35.00% 11.00% 5.18% 6.509 896 \$83,731 \$26,316 \$7,177 \$12,387	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Labor Mgr Controllables Total Other Exp Occupancy	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,147 \$24,488 \$4,696	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$84,923 \$25,947 \$4,976	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$83,434 \$26,222 \$7,151	1.00% 31.00% 35.00% 11.00% 4.90% 6,509 1,490 \$77,067 \$24,221 \$6,606	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$80,882 \$25,420 \$6,933	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$78,431 \$24,650 \$6,723	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,637	1.00% 31.00% 35.00% 11.00% 3.00% 4.92% 6.509 898 \$83,949 \$26,384 \$7,796	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6.509 898 883,731 \$26,316 \$7,177	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$80,147 \$24,488 \$4,696 \$10,188	1.00% 31.00% 35.99% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720 \$10,240	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 584,923 \$25,947 \$4,976 \$10,795	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 1,490 \$83,235 \$26,160 \$7,134 \$11,994	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721 \$12,979	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$83,434 \$26,222 \$7,151 \$11,672	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490  \$77,067 \$24,221 \$6,606 \$10,781	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$80,882 \$25,420 \$6,933 \$11,315	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490  \$78,431 \$24,650 \$6,723 \$10,653	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490  \$79,768 \$25,070 \$6,837 \$10,834	1.00% 31.00% 35.00% 11.00% 3.00% 4.92% 6.509 898 898 \$83,949 \$26,384 \$7,196 \$11,800	1.00% 31.00% 35.00% 35.00% 11.00% 3.00% 5.18% 6,509 898 898 \$83,731 \$26,316 \$7,177 \$12,387	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$80,147 \$24,488 \$4,696 \$10,188	1.00% 31.00% 35.99% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720 \$10,240	1.00% 31.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$84,923 \$25,947 \$4,976 \$10,795	1.00% 31.00% 35.00% 35.00% 3.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134 \$11,994	1.00% 31.00% 35.00% 35.00% 3.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721 \$12,979	1,00% 31,00% 35,00% 11,00% 4,90% 6,509 1,490 \$83,434 \$26,222 \$7,151 \$11,672	1.00% 31.00% 35.00% 35.00% 3.00% 4.90% 6,509 1,490 \$77,067 \$24,221 \$6,606 \$10,781	1.00% 31.00% 35.00% 1.00% 3.00% 4.90% 6,509 1,490 \$80,882 \$25,420 \$6,933 \$11,315	1.00% 31.00% 35.00% 35.00% 3.00% 4.75% 6,509 1,490 \$78,431 \$24,650 \$6,723 \$10,653	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,837 \$10,834	1.00% 31.00% 35.00% 35.00% 3.00% 4.92% 6.509 898 898 \$83,949 \$26,384 \$7,196 \$11,800	1.00% 31.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6,509 898 898 \$83,731 \$26,316 \$7,177 \$12,387	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controlables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other & Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales Average Last 4 Pds COGS Average Last 4 Pds Labor	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$80,147 \$24,488 \$4,696 \$10,188	1.00% 31.00% 35.99% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720 \$10,240	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509  1,490  \$84,923 \$4,976 \$10,795  235,939  31.00% 35.99%	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134 \$11,994  237,815 31.00% 35,75%	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721 \$12,979 257,362 31.00% 35.50%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$83,434 \$26,222 \$7,151 \$11,672	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509  1,490  \$77,067 \$24,221 \$6,606 \$10,781  220,190  31.00% 35.00%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509  1,490  \$80,882 \$5,420 \$6,933 \$11,315	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 578,431 \$24,650 \$6,723 \$10,653	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$79,768 \$52,070 \$6,837 \$10,834	1.00% 31.00% 35.00% 31.00% 35.00% 4.92% 6,509 898 \$883,949 \$26,384 \$7,196 \$11,800	1.00% 31.00% 35.00% 31.00% 3.00% 5.18% 6,509 898 \$83,731 \$26,316 \$7,177 \$12,387	31.009 34.959 10.899 2.709
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service Prior Year Sales Average Last 4 Pds COCS Average Last 4 Pds Labor Average Last 4 Pds Cotal Mgr Average Last 4 Pds Cotrollable Exp	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$80,147 \$24,488 \$4,696 \$10,188	1.00% 31.00% 35.99% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720 \$10,240	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 1,490 584,923 \$25,947 \$4,976 \$10,795 235,939 31.00% 35.99% 11.00%	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 1,490 237,815 237,815 31.00% 35.75% 11.00%	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721 \$12,979 257,362 31.00% 35.50% 611.00%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6.509 1,490 1,490 238,334 \$26,222 \$7,151 \$11,672	1.00% 31.00% 35.00% 35.00% 3.00% 4.90% 6,509 1,490 \$77,067 \$24,221 \$6,606 \$10,781	1.00% 31.00% 35.00% 1.00% 3.00% 4.90% 6,509 1,490 \$80,882 \$25,420 \$6,933 \$11,315	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 1,490 578,431 \$24,650 \$6,723 \$10,653 224,088 31.00% 35.00% 11.00%	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,837 \$10,834	1.00% 31.00% 35.00% 35.00% 11.00% 3.00% 4.92% 6,509 898 898 \$83,949 \$26,384 \$7,196 \$11,800 239,854 31.00% 35.00% 11.00%	1.00% 31.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6,509 898 898 \$83,731 \$26,316 \$7,177 \$12,387	31.009 34.959 10.899 2.709
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$80,147 \$24,488 \$4,696 \$10,188	1.00% 31.00% 35.99% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720 \$10,240	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509  1,490  \$84,923 \$4,976 \$10,795  235,939  31.00% 35.99%	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134 \$11,994  237,815 31.00% 35,75%	1.00% 31.00% 35.00% 11.00% 3.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721 \$12,979 257,362 31.00% 35.50%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$83,434 \$26,222 \$7,151 \$11,672	1.00% 31.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$77,067 \$24,221 \$6,606 \$10,781 220,190 31.00% 3.00% 3.00%	1.00% 31.00% 35.00% 31.00% 3.00% 4.90% 6,509  1,490  \$80,882 \$6,933 \$11,315  231,092  31.00% 3.00% 3.00%	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 578,431 \$24,650 \$6,723 \$10,653	1.00% 31.00% 35.00% 11.00% 3.00% 4.75% 6,509 1,490 579,768 \$25,070 \$6,837 \$10,834 227,908 31.00% 35.00% 11.00%	1.00% 31.00% 35.00% 31.00% 35.00% 4.92% 6,509 898 \$883,949 \$26,384 \$7,196 \$11,800	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6,509 898 \$83,731 \$26,316 \$7,177 \$12,387	31.009 34.959 10.899 2.709
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service Prior Year Sales Average Last 4 Pds COCS Average Last 4 Pds Labor Average Last 4 Pds Cotal Mgr Average Last 4 Pds Cotrollable Exp	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$80,147 \$24,488 \$4,696 \$10,188	1.00% 31.00% 35.99% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720 \$10,240	1.00% 31.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$84,923 \$25,947 \$4,976 \$10,795 235,939 31.00% 35.99% 11.00% 2.11%	1.00% 31.00% 35.00% 35.00% 3.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134 \$11,994  237,815 31.00% 3.5,75% 11.00% 2.33%	1.00% 31.00% 31.00% 35.00% 11.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721 \$12,979 257,362 31.00% 35.50% 11.00%	1,00% 31,00% 35,00% 11,00% 4,90% 6,509 1,490 \$83,434 \$26,222 \$7,151 \$11,672 238,382 31,00% 35,25% 11,00% 2,78%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 577,067 \$24,221 \$6,606 \$10,781 220,190 31.00% 35.00% 11.00%	1.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 1,490 580,882 \$25,420 \$6,933 \$11,315  231,092 31.00% 35.00% 11.00%	1.00% 31.00% 35.00% 31.00% 35.00% 3.00% 4.75% 6,509 1,490 \$78,431 \$24,650 \$6,723 \$10,653  224,088 31.00% 3.00% 3.00%	1.00% 31.00% 31.00% 35.00% 30.00% 30.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,837 \$10,834  227,908 31.00% 35.00% 3.00% 3.00%	1,00% 31,00% 35,00% 35,00% 11,00% 3,00% 4,92% 6,509 898 898 \$83,949 \$26,384 \$7,196 \$11,800 239,854 31,00% 3,00% 3,00%	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6.509 898 \$83,731 \$26,316 \$7,177 \$12,387 239,233 31.00% 35.00%	31.009 34.959 10.899 2.709
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$80,147 \$24,488 \$4,696 \$10,188	1.00% 31.00% 35.99% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720 \$10,240	1.00% 31.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$84,923 \$25,947 \$4,976 \$10,795 235,939 31.00% 35.99% 11.00% 2.11%	1.00% 31.00% 35.00% 35.00% 3.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134 \$11,994  237,815 31.00% 3.5,75% 11.00% 2.33%	1.00% 31.00% 31.00% 35.00% 11.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721 \$12,979 257,362 31.00% 35.50% 11.00%	1,00% 31,00% 35,00% 11,00% 4,90% 6,509 1,490 \$83,434 \$26,222 \$7,151 \$11,672 238,382 31,00% 35,25% 11,00% 2,78%	1.00% 31.00% 31.00% 31.00% 31.00% 3.00% 4.90% 6,509  1,490  \$77,067 \$24,221 \$6,606 \$10,781  220,190  31.00% 3.00% 3.00%	1.00% 31.00% 35.00% 31.00% 3.00% 4.90% 6,509  1,490  \$80,882 \$6,933 \$11,315  231,092  31.00% 3.00% 3.00%	1.00% 31.00% 35.00% 31.00% 35.00% 3.00% 4.75% 6,509 1,490 \$78,431 \$24,650 \$6,723 \$10,653  224,088 31.00% 3.00% 3.00%	1.00% 31.00% 31.00% 35.00% 30.00% 30.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,837 \$10,834  227,908 31.00% 35.00% 3.00% 3.00%	1,00% 31,00% 35,00% 35,00% 11,00% 3,00% 4,92% 6,509 898 898 \$83,949 \$26,384 \$7,196 \$11,800 239,854 31,00% 3,00% 3,00%	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6.509 898 \$83,731 \$26,316 \$7,177 \$12,387 239,233 31.00% 35.00%	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$80,147 \$24,488 \$4,696 \$10,188	1.00% 31.00% 35.99% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720 \$10,240	1.00% 31.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$84,923 \$25,947 \$4,976 \$10,795 235,939 31.00% 35.99% 11.00% 2.11%	1.00% 31.00% 35.00% 35.00% 3.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134 \$11,994  237,815 31.00% 3.5,75% 11.00% 2.33%	1.00% 31.00% 31.00% 35.00% 11.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721 \$12,979 257,362 31.00% 35.50% 11.00%	1,00% 31,00% 35,00% 11,00% 4,90% 6,509 1,490 \$83,434 \$26,222 \$7,151 \$11,672 238,382 31,00% 35,25% 11,00% 2,78%	1.00% 31.00% 31.00% 31.00% 31.00% 3.00% 4.90% 6,509  1,490  \$77,067 \$24,221 \$6,606 \$10,781  220,190  31.00% 3.00% 3.00%	1.00% 31.00% 35.00% 31.00% 3.00% 4.90% 6,509  1,490  \$80,882 \$6,933 \$11,315  231,092  31.00% 3.00% 3.00%	1.00% 31.00% 35.00% 31.00% 35.00% 3.00% 4.75% 6,509 1,490 \$78,431 \$24,650 \$6,723 \$10,653  224,088 31.00% 3.00% 3.00%	1.00% 31.00% 31.00% 35.00% 30.00% 30.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,837 \$10,834  227,908 31.00% 35.00% 3.00% 3.00%	1,00% 31,00% 35,00% 35,00% 11,00% 3,00% 4,92% 6,509 898 898 \$83,949 \$26,384 \$7,196 \$11,800 239,854 31,00% 3,00% 3,00%	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6.509 898 \$83,731 \$26,316 \$7,177 \$12,387 239,233 31.00% 35.00%	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$80,147 \$24,488 \$4,696 \$10,188	1.00% 31.00% 35.99% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720 \$10,240	1.00% 31.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$84,923 \$25,947 \$4,976 \$10,795 235,939 31.00% 35.99% 11.00% 2.11%	1.00% 31.00% 35.00% 35.00% 3.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134 \$11,994  237,815 31.00% 3.5,75% 11.00% 2.33%	1.00% 31.00% 31.00% 35.00% 11.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721 \$12,979 257,362 31.00% 35.50% 11.00%	1,00% 31,00% 35,00% 11,00% 4,90% 6,509 1,490 \$83,434 \$26,222 \$7,151 \$11,672 238,382 31,00% 35,25% 11,00% 2,78%	1.00% 31.00% 31.00% 31.00% 31.00% 3.00% 4.90% 6,509  1,490  \$77,067 \$24,221 \$6,606 \$10,781  220,190  31.00% 3.00% 3.00%	1.00% 31.00% 35.00% 31.00% 3.00% 4.90% 6,509  1,490  \$80,882 \$6,933 \$11,315  231,092  31.00% 3.00% 3.00%	1.00% 31.00% 35.00% 31.00% 35.00% 3.00% 4.75% 6,509 1,490 \$78,431 \$24,650 \$6,723 \$10,653  224,088 31.00% 3.00% 3.00%	1.00% 31.00% 31.00% 35.00% 30.00% 30.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,837 \$10,834  227,908 31.00% 35.00% 3.00% 3.00%	1,00% 31,00% 35,00% 35,00% 11,00% 3,00% 4,92% 6,509 898 898 \$83,949 \$26,384 \$7,196 \$11,800 239,854 31,00% 3,00% 3,00%	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6.509 898 \$83,731 \$26,316 \$7,177 \$12,387 239,233 31.00% 35.00%	31.00% 34.95% 10.89% 2.70%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp	1.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6.509 1,490 \$80,147 \$24,488 \$4,696 \$10,188	1.00% 31.00% 35.99% 2.11% 4.58% 6.509 1,490 \$85,042 \$25,983 \$4,983	1.00% 31.00% 35.99% 2.11% 4.58% 6,509 1,490 \$80,557 \$24,613 \$4,720 \$10,240	1.00% 31.00% 31.00% 35.99% 11.00% 2.11% 4.58% 6,509 1,490 \$84,923 \$25,947 \$4,976 \$10,795 235,939 31.00% 35.99% 11.00% 2.11%	1.00% 31.00% 35.00% 35.00% 3.00% 3.00% 5.04% 6,509 1,490 \$83,235 \$26,160 \$7,134 \$11,994  237,815 31.00% 3.5,75% 11.00% 2.33%	1.00% 31.00% 31.00% 35.00% 11.00% 5.04% 6,509 1,490 \$90,077 \$28,310 \$7,721 \$12,979 257,362 31.00% 35.50% 11.00%	1,00% 31,00% 35,00% 11,00% 4,90% 6,509 1,490 \$83,434 \$26,222 \$7,151 \$11,672 238,382 31,00% 35,25% 11,00% 2,78%	1.00% 31.00% 31.00% 35.00% 11.00% 3.00% 4.90% 6,509 1,490 \$77,067 \$24,221 \$6,606 \$10,781 220,190 31.00% 3.00% 3.00%	1.00% 31.00% 35.00% 31.00% 3.00% 4.90% 6,509  1,490  \$80,882 \$6,933 \$11,315  231,092  31.00% 3.00% 3.00%	1.00% 31.00% 35.00% 31.00% 35.00% 3.00% 4.75% 6,509 1,490 \$78,431 \$24,650 \$6,723 \$10,653  224,088 31.00% 3.00% 3.00%	1.00% 31.00% 31.00% 35.00% 30.00% 30.00% 4.75% 6,509 1,490 \$79,768 \$25,070 \$6,837 \$10,834  227,908 31.00% 35.00% 3.00% 3.00%	1,00% 31,00% 35,00% 35,00% 11,00% 3,00% 4,92% 6,509 898 898 \$83,949 \$26,384 \$7,196 \$11,800 239,854 31,00% 3,00% 3,00%	1.00% 31.00% 35.00% 11.00% 3.00% 5.18% 6.509 898 \$83,731 \$26,316 \$7,177 \$12,387 239,233 31.00% 35.00%	31.00% 34.95% 10.89% 2.70%

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
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	Pd 10 2010	Pd 11 2010	Pd 12 2010	Pd 13 2010	Pd 1 2011	Pd 2 2011	Pd 3 2011	Pd 4 2011	Pd 5 2011	Pd 6 2011	Pd 7 2011	Pd 8 2011	Pd 9 2011	FYE 9-30-11
	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend
Sales	\$152,410	\$160,248	\$145,748	\$150,925	\$134,323	\$132,313	\$122,057	\$131,459	\$136,578	\$159,202	\$169,332	\$183,589	\$173,934	\$1,952,117
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COGS	\$47,247	\$49,677	\$45,182	\$46,787	\$41,640	\$41,017	\$37,838	\$40,752	\$42,339	\$49,353	\$52,493	\$56,912	\$53,919	\$605,156
Gross Profit		\$110,571	\$100,566	\$104,138	\$92,683	\$91,296	\$84,219	\$90,707	\$94,239	\$109,850	\$116,839	\$126,676	\$120,014	\$1,346,961
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Labor	\$57,334	\$60,283	\$54,828	\$56,776	\$50,537	\$49,781	\$45,922	\$49,460	\$51,386	\$59,898	\$63,709	\$69,073	\$65,440	\$734,427
Total Mgr Controllable Exp	\$19,567	\$20,574	\$18,712	\$19,377	\$18,701	\$18,455	\$17,013	\$18,368	\$19,074	\$22,239	\$23,593	\$25,084	\$23,765	\$264,522
Total Other Oper Expenses	\$3,674	\$3,863	\$3,513	\$3,638	\$3,990	\$3,930	\$3,625	\$3,905	\$4,057	\$4,729	\$5,030	\$5,453	\$5,166	\$54,573
Occupancy Expenses	\$9,960	\$10,472	\$9,524	\$9,863	\$7,450	\$8,069	\$7,188	\$8,699	\$8,845	\$10,412	\$9,780	\$10,776	\$9,542	\$120,578
Total Restaurant Operating Expense	\$90,535	\$95,191	\$86,578	\$89,653	\$80,678	\$80,235	\$73,748	\$80,431	\$83,361	\$97,277	\$102,112	\$110,386	\$103,914	\$1,174,101
Total Oper Income (loss)	\$14,628	\$15,380	\$13,988	\$14,485	\$12,005	\$11,061	\$10,471	\$10,276	\$10,877	\$12,572	\$14,727	\$16,290	\$16,100	\$172,860
Total of the second (cost)		420,000	420,700	413,100	412,000	413,001	410,111	410,210	4-0,011	4-2,0-2	4-4	4.0,2.0	410,100	4-1-2,000
Administrative Expenses														
Corporate Office & Admin Expense Allocation		\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$2,324	\$2,324	\$2,324	\$2,324	\$2,324	\$2,324	\$2,324	\$2,324	\$2,324	\$2,324	\$2,324	\$1,732	\$1,732	\$29,028
			\$8,833			\$8,833			\$8,833		\$8,833	\$8,241		
Total G&A	\$8,833	\$8,833	\$0,033	\$8,833	\$8,833	\$0,033	\$8,833	\$8,833	\$0,033	\$8,833	\$0,033	\$0,241	\$8,241	\$113,643
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	ÞU	\$0	\$0	
	lacksquare													
EBITDA (with rent add back)		\$6,547	\$5,155	\$5,652	\$3,172	\$2,228	\$1,638	\$1,443	\$2,044	\$3,740	\$5,895	\$8,049	\$7,859	\$59,216
	3.80%	4.09%	3.54%	3.75%	2.36%	1.68%	1.34%	1.10%	1.50%	2.35%	3.48%	4.38%	4.52%	
US Trustee Fee	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,000
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	\$5,444	\$6,197	\$4,805	\$4,302	\$2,821	\$1,878	\$1,287	\$93	\$1,694	\$3,389	\$5,544	\$7,699	\$7,859	\$53,012
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
^														
Net Cash Flow after Reserve	\$3,944	\$4,697	\$3,305	\$2,802	\$1,321	\$378	(\$213)	(\$1,407)	\$194	\$1,889	\$4,044	\$6,199	\$7,859	\$35,012
						·								
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.009
Labor	37.99%	37.99%	37.99%	37.99%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	37.629
Labor Savings	57.557.0	07.5570	07.5570	07.5570	00.0070	50.0070	50.0070	50.0070	50.0070	50.0070	56.6676	50.0070	50.0070	57.027
Mgr Controllables	12.97%	12.97%	12.97%	12.97%	14.06%	14.09%	14.08%	14.11%	14.11%	14.11%	14.07%	13.80%	13.80%	13.559
Total Other Exp	2.43%	2.43%	2.43%	2.43%	3.00%									
Occupancy	6.53%	6.53%					3.00%	3.00%	3.00%	3.00%	3.00%	3.00%		2.809
Corporate Overhead	6,509		6.53%			3.00%	3.00% 5.89%	3.00%	3.00% 6.48%	3.00% 6.54%	3.00% 5.78%	3.00% 5.87%	3.00%	2.809
Annual Total Corporate Overhead		6 500	6.53%	6.53%	5.55%	6.10%	5.89%	6.62%	6.48%	6.54%	5.78%	5.87%	3.00% 5.49%	
	6,309	6,509	6.53% 6,509										3.00%	
-	6,309	6,509		6.53%	5.55%	6.10%	5.89%	6.62%	6.48%	6.54%	5.78%	5.87%	3.00% 5.49%	
		-	6,509	6.53% 6,509	5.55% 6,509	6.10% 6,509	5.89% 6,509	6.62% 6,509	6.48% 6,509	6.54% 6,509	5.78% 6,509	5.87% 6,509	3.00% 5.49% 6,509	2.809 6.189
Other G&A Expenses	2,324	6,509 2,324		6.53%	5.55%	6.10%	5.89%	6.62%	6.48%	6.54%	5.78%	5.87%	3.00% 5.49%	
Other G&A Expenses		-	6,509	6.53% 6,509	5.55% 6,509	6.10% 6,509	5.89% 6,509	6.62% 6,509	6.48% 6,509	6.54% 6,509	5.78% 6,509	5.87% 6,509	3.00% 5.49% 6,509	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth	2,324	2,324	6,509 2,324	6.53% 6,509 2,324	5.55% 6,509 2,324	6.10% 6,509 2,324	5.89% 6,509 2,324	6.62% 6,509 2,324	6.48% 6,509 2,324	6.54% 6,509 2,324	5.78% 6,509 2,324	5.87% 6,509 1,732	3.00% 5.49% 6,509	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor	2,324 \$57,334	2,324 \$60,283	2,324 \$54,828	6.53% 6,509 2,324 \$56,776	5,55% 6,509 2,324 \$50,537	6.10% 6,509 2,324 \$49,781	5.89% 6,509 2,324 \$45,922	6.62% 6,509 2,324 \$49,460	6.48% 6,509 2,324 \$51,386	6.54% 6,509 2,324 \$59,898	5.78% 6,509 2,324 \$63,709	5.87% 6,509 1,732 \$69,073	3.00% 5.49% 6,509 1,732	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables	2,324 \$57,334 \$19,567	2,324 \$60,283 \$20,574	\$54,828 \$18,712	6.53% 6,509 2,324 \$56,776 \$19,377	5.55% 6,509 2,324 \$50,537 \$18,701	6.10% 6,509 2,324 \$49,781 \$18,455	5.89% 6,509 2,324 \$45,922 \$17,013	6.62% 6,509 2,324 \$49,460 \$18,368	6.48% 6,509 2,324 \$51,386 \$19,074	6.54% 6,509 2,324 \$59,898 \$22,239	5.78% 6,509 2,324 \$63,709 \$23,593	5.87% 6,509 1,732 \$69,073 \$25,084	3.00% 5.49% 6,509 1,732 \$65,440 \$23,765	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp	\$57,334 \$19,567 \$3,674	\$60,283 \$20,574 \$3,863	554,828 \$18,712 \$3,513	6.53% 6,509 2,324 \$56,776 \$19,377 \$3,638	5.55% 6,509 2,324 \$50,537 \$18,701 \$3,990	6.10% 6,509 2,324 \$49,781 \$18,455 \$3,930	5.89% 6,509 2,324 \$45,922 \$17,013 \$3,625	6.62% 6,509 2,324 \$49,460 \$18,368 \$3,905	6.48% 6,509 2,324 \$51,386 \$19,074 \$4,057	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729	5.78% 6,509 2,324 \$63,709 \$23,593 \$5,030	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453	3.00% 5.49% 6,509 1,732 \$65,440 \$23,765 \$5,166	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables	2,324 \$57,334 \$19,567	2,324 \$60,283 \$20,574	\$54,828 \$18,712	6.53% 6,509 2,324 \$56,776 \$19,377	5.55% 6,509 2,324 \$50,537 \$18,701	6.10% 6,509 2,324 \$49,781 \$18,455	5.89% 6,509 2,324 \$45,922 \$17,013	6.62% 6,509 2,324 \$49,460 \$18,368	6.48% 6,509 2,324 \$51,386 \$19,074	6.54% 6,509 2,324 \$59,898 \$22,239	5.78% 6,509 2,324 \$63,709 \$23,593	5.87% 6,509 1,732 \$69,073 \$25,084	3.00% 5.49% 6,509 1,732 \$65,440 \$23,765	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp  Occupancy	\$57,334 \$19,567 \$3,674	\$60,283 \$20,574 \$3,863	554,828 \$18,712 \$3,513	6.53% 6,509 2,324 \$56,776 \$19,377 \$3,638	5.55% 6,509 2,324 \$50,537 \$18,701 \$3,990	6.10% 6,509 2,324 \$49,781 \$18,455 \$3,930	5.89% 6,509 2,324 \$45,922 \$17,013 \$3,625	6.62% 6,509 2,324 \$49,460 \$18,368 \$3,905	6.48% 6,509 2,324 \$51,386 \$19,074 \$4,057	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729	5.78% 6,509 2,324 \$63,709 \$23,593 \$5,030	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453	3.00% 5.49% 6,509 1,732 \$65,440 \$23,765 \$5,166	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp	\$57,334 \$19,567 \$3,674	\$60,283 \$20,574 \$3,863	554,828 \$18,712 \$3,513	6.53% 6,509 2,324 \$56,776 \$19,377 \$3,638	5.55% 6,509 2,324 \$50,537 \$18,701 \$3,990	6.10% 6,509 2,324 \$49,781 \$18,455 \$3,930	5.89% 6,509 2,324 \$45,922 \$17,013 \$3,625	6.62% 6,509 2,324 \$49,460 \$18,368 \$3,905	6.48% 6,509 2,324 \$51,386 \$19,074 \$4,057	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729	5.78% 6,509 2,324 \$63,709 \$23,593 \$5,030	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453	3.00% 5.49% 6,509 1,732 \$65,440 \$23,765 \$5,166	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Expenses  Occupancy	\$57,334 \$19,567 \$3,674	\$60,283 \$20,574 \$3,863	554,828 \$18,712 \$3,513	6.53% 6,509 2,324 \$56,776 \$19,377 \$3,638	5.55% 6,509 2,324 \$50,537 \$18,701 \$3,990	6.10% 6,509 2,324 \$49,781 \$18,455 \$3,930	5.89% 6,509 2,324 \$45,922 \$17,013 \$3,625	6.62% 6,509 2,324 \$49,460 \$18,368 \$3,905	6.48% 6,509 2,324 \$51,386 \$19,074 \$4,057	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729	5.78% 6,509 2,324 \$63,709 \$23,593 \$5,030	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453	3.00% 5.49% 6,509 1,732 \$65,440 \$23,765 \$5,166	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Expenses  Occupancy	\$57,334 \$19,567 \$3,674	\$60,283 \$20,574 \$3,863	554,828 \$18,712 \$3,513	6.53% 6,509 2,324 \$56,776 \$19,377 \$3,638	5.55% 6,509 2,324 \$50,537 \$18,701 \$3,990	6.10% 6,509 2,324 \$49,781 \$18,455 \$3,930	5.89% 6,509 2,324 \$45,922 \$17,013 \$3,625	6.62% 6,509 2,324 \$49,460 \$18,368 \$3,905	6.48% 6,509 2,324 \$51,386 \$19,074 \$4,057	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729	5.78% 6,509 2,324 \$63,709 \$23,593 \$5,030	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453	3.00% 5.49% 6,509 1,732 \$65,440 \$23,765 \$5,166	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp  Occupancy  Debt Service	2,324 \$57,334 \$19,567 \$3,674 \$9,861	2,324 \$60,283 \$20,574 \$3,863 \$10,368	6,509 2,324 \$54,828 \$18,712 \$3,513 \$9,430	6.53% 6,509 2,324 \$56,776 \$19,377 \$3,638 \$9,765	5.55% 6.509 2,324 \$50,537 \$18,701 \$3,990 \$7,376	6.10% 6.509 2,324 \$49,781 \$18,455 \$3,930 \$7,989	5.89% 6.509 2,324 \$45,922 \$17,013 \$3,625 \$7,117	6.62% 6.509 2,324 \$49,460 \$18,368 \$3,905 \$8,612	6.48% 6.509 2,324 \$51,386 \$19,074 \$4,057 \$8,757	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729 \$10,309	5.78% 6,509 2,324 \$63,709 \$23,593 \$5,030 \$9,683	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453 \$10,669	3.00% 5.49% 6,509 1,732 \$65,440 \$23,765 \$5,166 \$9,448	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp  Occupancy	\$57,334 \$19,567 \$3,674	\$60,283 \$20,574 \$3,863	554,828 \$18,712 \$3,513	6.53% 6,509 2,324 \$56,776 \$19,377 \$3,638	5.55% 6,509 2,324 \$50,537 \$18,701 \$3,990	6.10% 6,509 2,324 \$49,781 \$18,455 \$3,930	5.89% 6,509 2,324 \$45,922 \$17,013 \$3,625	6.62% 6,509 2,324 \$49,460 \$18,368 \$3,905	6.48% 6,509 2,324 \$51,386 \$19,074 \$4,057	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729	5.78% 6,509 2,324 \$63,709 \$23,593 \$5,030	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453	3.00% 5.49% 6,509 1,732 \$65,440 \$23,765 \$5,166	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp  Occupancy  Debt Service  Prior Year Sales	2,324 \$57,334 \$19,567 \$3,674 \$9,861	2,324 \$60,283 \$20,574 \$3,863 \$10,368	6,509 2,324 \$54,828 \$18,712 \$3,513 \$9,430	6.53% 6.509 2,324 \$56,776 \$19,377 \$3,638 \$9,765	5.55% 6.509 2,324 \$50,537 \$18,701 \$3,990 \$7,376	6.10% 6.509 2,324 \$49,781 \$18,455 \$3,930 \$7,989	5.89% 6.509 2,324 \$45,922 \$17,013 \$3,625 \$7,117	6.62% 6.509 2,324 \$49,460 \$18,368 \$3,905 \$8,612	6.48% 6.509 2,324 \$51,386 \$19,074 \$4,057 \$8,757	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729 \$10,309	5.78% 6,509 2,324 \$63,709 \$23,593 \$5,030 \$9,683	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453 \$10,669	3.00% 5.49% 6,509 1,732 \$65,440 \$23,765 \$5,166 \$9,448	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp  Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS	2,324 \$57,334 \$19,567 \$3,674 \$9,861	2,324 \$60,283 \$20,574 \$3,863 \$10,368	6,509 2,324 \$54,828 \$18,712 \$3,513 \$9,430	6.53% 6.509 2,324 \$56,776 \$19,377 \$3,638 \$9,765	5.55% 6.509 2,324 \$50,537 \$18,701 \$3,990 \$7,376	6.10% 6.509 2,324 \$49,781 \$18,455 \$3,930 \$7,989	5.89% 6.509 2,324 \$45,922 \$17,013 \$3,625 \$7,117	6.62% 6.509 2,324 \$49,460 \$18,368 \$3,905 \$8,612	6.48% 6.509 2,324 \$51,386 \$19,074 \$4,057 \$8,757	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729 \$10,309	5.78% 6,509 2,324 \$63,709 \$23,503 \$5,030 \$9,683	5.87% 6,509 1,732 \$69,073 \$25,038 \$5,453 \$10,669	3.00% 5.49% 6,509 1,732 1,732 \$65,440 \$23,765 \$5,166 \$9,448	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp  Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds Labor  Average Last 4 Pds Labor	2,324 \$57,334 \$19,567 \$3,674 \$9,861	2,324 \$60,283 \$20,574 \$3,863 \$10,368	6,509 2,324 \$54,828 \$18,712 \$3,513 \$9,430	6.53% 6,509 2,324 \$56,776 \$13,377 \$3,638 \$9,765	5.55% 6.509 2,324 \$50,537 \$18,701 \$3,990 \$7,376	6.10% 6.509 2.324 \$49,781 \$18,455 \$3,930 \$7,989	5.89% 6.509 2,324 \$45,922 \$17,013 \$3,625 \$7,117	6.62% 6,509 2,324 \$49,460 \$18,368 \$3,905 \$8,612 130,158	6.48% 6.509 2.324 \$51,386 \$19,074 \$4,057 \$8,757 135,225 31.00% 38.00%	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729 \$10,309	\$5,78% 6,509 2,324 \$63,709 \$23,503 \$9,683 167,655 31,00% 38,00%	\$5,87% 6,509 1,732 \$69,073 \$25,084 \$5,453 \$10,669 181,771 31.00% 38.00%	3.00% 5.49% 6,509 1,732 \$65,440 \$23,765 \$5,166 \$9,448	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COCS  Average Last 4 Pds Labor  Average Last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp	2,324 \$57,334 \$19,567 \$3,674 \$9,861	2,324 \$60,283 \$20,574 \$3,863 \$10,368	6,509 2,324 \$54,828 \$18,712 \$3,513 \$9,430	6.53% 6.509 2.324 \$56,776 \$19,377 \$3,638 \$9,765	5.55% 6.509 2,324 \$50,537 \$18,701 \$3,990 \$7,376	6.10% 6.509 2,324 \$49,781 \$18,455 \$3,930 \$7,989 131,003 31.00% 38.00% 13.52%	5.89% 6.509 2,324 \$45,922 \$17,013 \$3,625 \$7,117 120,848 31.00% 38.00% 13.80%	6.62% 6.509 2,324 \$49,460 \$18,368 \$3,905 \$8,612 130,158 31.00% 38.00% 14.08%	6.48% 6.509 2,324 \$51,386 \$19,074 \$4,057 \$8,757 135,225 31.00% 38.00% 14.10%	6.54% 6,509 2,324 \$59,898 \$22,239 \$10,309 157,626 31,00% 14,10%	5,78% 6,509 2,324 \$63,709 \$2,503 \$9,683 167,655 31,00% 14,10%	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453 \$10,669 181,771 31,00% 14,02%	3.00% 5.49% 6,509 1,732 \$65,440 \$23,765 \$5,166 \$9,448 172,212 31.00% 38.00% 13.95%	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Other Oper Expenses	2,324 \$57,334 \$19,567 \$3,674 \$9,861	2,324 \$60,283 \$20,574 \$3,863 \$10,368	6,509 2,324 \$54,828 \$18,712 \$3,513 \$9,430	6.53% 6.509 2,324 \$56,776 \$19,377 \$3,638 \$9,765 149,431 31.00% 37.99% 12.97% 2.43%	5.55% 6.509 2,324 \$50,537 \$18,701 \$3,990 \$7,376 132,993 31.00% 38.00% 13.24% 2.58%	6.10% 6.509 2,324 \$49,781 \$18,455 \$3,930 \$7,989 131,003 31.00% 38.00% 13.52% 2.22%	5.89% 6.509 2,324 \$45,922 \$17,013 \$3,625 \$7,117 120,848 31.00% 38.00% 13.80% 2.86%	6.62% 6.509 2,324 \$49,460 \$18,368 \$3,905 \$8,612 130,158 31.00% 38.00% 14.08% 3.00%	6.48% 6.509 2,324 \$51,386 \$19,074 \$4,057 \$8,757 135,225 31.00% 3.00%	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729 \$10,309 157,626 31.00% 38.00% 14.10% 3.00%	5.78% 6,509 2,324 \$63,709 \$23,503 \$9,683 167,655 31.00% 38.00% 14.10%	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453 \$10,669 181,771 31.00% 38.00% 14.02%	3.00% 5.49% 6,509 1,732 1,732 565,440 232,765 \$5,166 \$9,448 172,212 31.00% 38.00% 13.95%	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COCS  Average Last 4 Pds Labor  Average Last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp	2,324 \$57,334 \$19,567 \$3,674 \$9,861	2,324 \$60,283 \$20,574 \$3,863 \$10,368	6,509 2,324 \$54,828 \$18,712 \$3,513 \$9,430	6.53% 6.509 2.324 \$56,776 \$19,377 \$3,638 \$9,765	5.55% 6.509 2,324 \$50,537 \$18,701 \$3,990 \$7,376	6.10% 6.509 2,324 \$49,781 \$18,455 \$3,930 \$7,989 131,003 31.00% 38.00% 13.52%	5.89% 6.509 2,324 \$45,922 \$17,013 \$3,625 \$7,117 120,848 31.00% 38.00% 13.80%	6.62% 6.509 2,324 \$49,460 \$18,368 \$3,905 \$8,612 130,158 31.00% 38.00% 14.08%	6.48% 6.509 2,324 \$51,386 \$19,074 \$4,057 \$8,757 135,225 31.00% 38.00% 14.10%	6.54% 6,509 2,324 \$59,898 \$22,239 \$10,309 157,626 31,00% 14,10%	5,78% 6,509 2,324 \$63,709 \$2,503 \$9,683 167,655 31,00% 14,10%	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453 \$10,669 181,771 31,00% 14,02%	3.00% 5.49% 6,509 1,732 \$65,440 \$23,765 \$5,166 \$9,448 172,212 31.00% 38.00% 13.95%	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Other Oper Expenses	2,324 \$57,334 \$19,567 \$3,674 \$9,861	2,324 \$60,283 \$20,574 \$3,863 \$10,368	6,509 2,324 \$54,828 \$18,712 \$3,513 \$9,430	6.53% 6.509 2,324 \$56,776 \$19,377 \$3,638 \$9,765 149,431 31.00% 37.99% 12.97% 2.43%	5.55% 6.509 2,324 \$50,537 \$18,701 \$3,990 \$7,376 132,993 31.00% 38.00% 13.24% 2.58%	6.10% 6.509 2,324 \$49,781 \$18,455 \$3,930 \$7,989 131,003 31.00% 38.00% 13.52% 2.22%	5.89% 6.509 2,324 \$45,922 \$17,013 \$3,625 \$7,117 120,848 31.00% 38.00% 13.80% 2.86%	6.62% 6.509 2,324 \$49,460 \$18,368 \$3,905 \$8,612 130,158 31.00% 38.00% 14.08% 3.00%	6.48% 6.509 2,324 \$51,386 \$19,074 \$4,057 \$8,757 135,225 31.00% 3.00%	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729 \$10,309 157,626 31.00% 38.00% 14.10% 3.00%	5.78% 6,509 2,324 \$63,709 \$23,503 \$9,683 167,655 31.00% 38.00% 14.10%	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453 \$10,669 181,771 31.00% 38.00% 14.02%	3.00% 5.49% 6,509 1,732 1,732 565,440 232,765 \$5,166 \$9,448 172,212 31.00% 38.00% 13.95%	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Other Oper Expenses	2,324 \$57,334 \$19,567 \$3,674 \$9,861	2,324 \$60,283 \$20,574 \$3,863 \$10,368	6,509 2,324 \$54,828 \$18,712 \$3,513 \$9,430	6.53% 6.509 2,324 \$56,776 \$19,377 \$3,638 \$9,765 149,431 31.00% 37.99% 12.97% 2.43%	5.55% 6.509 2,324 \$50,537 \$18,701 \$3,990 \$7,376 132,993 31.00% 38.00% 13.24% 2.58%	6.10% 6.509 2,324 \$49,781 \$18,455 \$3,930 \$7,989 131,003 31.00% 38.00% 13.52% 2.22%	5.89% 6.509 2,324 \$45,922 \$17,013 \$3,625 \$7,117 120,848 31.00% 38.00% 13.80% 2.86%	6.62% 6.509 2,324 \$49,460 \$18,368 \$3,905 \$8,612 130,158 31.00% 38.00% 14.08% 3.00%	6.48% 6.509 2,324 \$51,386 \$19,074 \$4,057 \$8,757 135,225 31.00% 3.00%	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729 \$10,309 157,626 31.00% 38.00% 14.10% 3.00%	5.78% 6,509 2,324 \$63,709 \$23,503 \$9,683 167,655 31.00% 38.00% 14.10%	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453 \$10,669 181,771 31.00% 38.00% 14.02%	3.00% 5.49% 6,509 1,732 1,732 565,440 232,765 \$5,166 \$9,448 172,212 31.00% 38.00% 13.95%	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Other Oper Expenses	2,324 \$57,334 \$19,567 \$3,674 \$9,861	2,324 \$60,283 \$20,574 \$3,863 \$10,368	6,509 2,324 \$54,828 \$18,712 \$3,513 \$9,430	6.53% 6.509 2,324 \$56,776 \$19,377 \$3,638 \$9,765 149,431 31.00% 37.99% 12.97% 2.43%	5.55% 6.509 2,324 \$50,537 \$18,701 \$3,990 \$7,376 132,993 31.00% 38.00% 13.24% 2.58%	6.10% 6.509 2,324 \$49,781 \$18,455 \$3,930 \$7,989 131,003 31.00% 38.00% 13.52% 2.22%	5.89% 6.509 2,324 \$45,922 \$17,013 \$3,625 \$7,117 120,848 31.00% 38.00% 13.80% 2.86%	6.62% 6.509 2,324 \$49,460 \$18,368 \$3,905 \$8,612 130,158 31.00% 38.00% 14.08% 3.00%	6.48% 6.509 2,324 \$51,386 \$19,074 \$4,057 \$8,757 135,225 31.00% 3.00%	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729 \$10,309 157,626 31.00% 38.00% 14.10% 3.00%	5.78% 6,509 2,324 \$63,709 \$23,503 \$9,683 167,655 31.00% 38.00% 14.10%	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453 \$10,669 181,771 31.00% 38.00% 14.02%	3.00% 5.49% 6,509 1,732 1,732 565,440 232,765 \$5,166 \$9,448 172,212 31.00% 38.00% 13.95%	
Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor  Mgr Controllables  Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Other Oper Expenses	2,324 \$57,334 \$19,567 \$3,674 \$9,861	2,324 \$60,283 \$20,574 \$3,863 \$10,368	6,509 2,324 \$54,828 \$18,712 \$3,513 \$9,430	6.53% 6.509 2,324 \$56,776 \$19,377 \$3,638 \$9,765 149,431 31.00% 37.99% 12.97% 2.43%	5.55% 6.509 2,324 \$50,537 \$18,701 \$3,990 \$7,376 132,993 31.00% 38.00% 13.24% 2.58%	6.10% 6.509 2,324 \$49,781 \$18,455 \$3,930 \$7,989 131,003 31.00% 38.00% 13.52% 2.22%	5.89% 6.509 2,324 \$45,922 \$17,013 \$3,625 \$7,117 120,848 31.00% 38.00% 13.80% 2.86%	6.62% 6.509 2,324 \$49,460 \$18,368 \$3,905 \$8,612 130,158 31.00% 38.00% 14.08% 3.00%	6.48% 6.509 2,324 \$51,386 \$19,074 \$4,057 \$8,757 135,225 31.00% 3.00%	6.54% 6,509 2,324 \$59,898 \$22,239 \$4,729 \$10,309 157,626 31.00% 38.00% 14.10% 3.00%	5.78% 6,509 2,324 \$63,709 \$23,503 \$9,683 167,655 31.00% 38.00% 14.10%	5.87% 6,509 1,732 \$69,073 \$25,084 \$5,453 \$10,669 181,771 31.00% 38.00% 14.02%	3.00% 5.49% 6,509 1,732 1,732 565,440 232,765 \$5,166 \$9,448 172,212 31.00% 38.00% 13.95%	

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2010	Pd 11 2010	Pd 12 2010	Pd 13 2010	Pd 1 2011	Pd 2 2011	Pd 3 2011	Pd 4 2011	Pd 5 2011	Pd 6 2011	Pd 7 2011	Pd 8 2011	Pd 9 2011	FYE 9-30-11
	4 Milwuakie	4 Milwuakie		4 Milwuakie		4 Milwuakie	4 Milwuakie	4 Milwuakie	4 Milwuakie		4 Milwuakie			4 Milwuakie
Sales	\$182,563	\$188,619	\$186,927	\$185,415	\$191,968	\$206,054	\$196,549	\$194,568	\$203,857	\$188,632	\$198,972	\$204,387	\$185,113	\$2,513,623
COGS	\$55,682	\$57,529	\$57,013	\$56,552	\$58,550	\$62,847	\$59,947	\$59,343	\$62,176	\$57,533	\$60,686	\$62,338	\$56,459	\$766,655
Gross Profit	\$126,881	\$131,090	\$129,915	\$128,863	\$133,418	\$143,208	\$136,601	\$135,224	\$141,681	\$131,099	\$138,285	\$142,049	\$128,653	\$1,746,968
Labor	\$70,411	\$72,746	\$72,094	\$71,510	\$73,176	\$78,545	\$74,922	\$74,167	\$77,708	\$71,904	\$75,846	\$77,910	\$70,563	\$961,502
Total Mgr Controllable Exp	\$20,642	\$21,326	\$21,135	\$20,964	\$21,201	\$22,759	\$21,710	\$21,484	\$22,509	\$20.828	\$21,974	\$22,361	\$20,252	\$279,146
Total Other Oper Expenses	\$3,899	\$4,028	\$3,992	\$3,960	\$5,702	\$6,120	\$5,838	\$5,779	\$6,055	\$5,603	\$5,910	\$6,071	\$5,498	\$68,455
Occupancy Expenses	\$13,579	\$14,029	\$13,903	\$13,791	\$14,846	\$16,080	\$15,463	\$14,785	\$15,429	\$14,265	\$15,375	\$16,036	\$14,523	\$192,105
Total Restaurant Operating Expense	\$108,529	\$112,129	\$111,124	\$110,225	\$114,925	\$123,504	\$117,934	\$116,215	\$121,702	\$112,600	\$119,105	\$122,378	\$110,837	\$1,501,208
Total Oper Income (loss)	\$18,352	\$18,961	\$18,791	\$18,639	\$18,492	\$19,703	\$18,668	\$19,009	\$19,979	\$18,499	\$19,180	\$19,671	\$17,816	\$245,760
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,367	\$1,367	\$1,367	\$1,367	\$1,367	\$1,367	\$1,367	\$1,367	\$1,367	\$1,367	\$1,367	\$775	\$775	\$16,587
Total G&A	\$7,876	\$7,876	\$7,876	\$7,876	\$7,876	\$7,876	\$7,876	\$7,876	\$7,876	\$7,876	\$7,876	\$7,284	\$7,284	\$101,202
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
EBITDA (with rent add back)	\$10,476	\$11,085	\$10,915	\$10,763	\$10,617	\$11,827	\$10,792	\$11,133	\$12,103	\$10,623	\$11,305	\$12,388	\$10,533	\$144,558
EBITDA (with rent add back)	\$10,476 5.74%	\$11,085 5,88%	\$10,915 5.84%	\$10,763 5,80%	\$10,617 5.53%				\$12,103 5.94%	\$10,623 5.63%	\$11,305 5.68%	\$12,388 6.06%	\$10,533 5.69%	\$144,558
						5.74%	5.49%	5.72%						
US Trustee Fee	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,000
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes		\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate		\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Detrocryte corporate	. 4000	4000	4000	4000	ф000	4000	4000	4000	4000	4000	ф000	4000	40	ψ1,201
Net Cash Flow	\$10,126	\$10,734	\$10,564	\$9,412	\$10,266	\$11,477	\$10,441	\$9,783	\$11,753	\$10,273	\$10,954	\$12,037	\$10,533	\$138,353
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	44 -00	61 500	\$1,500	#4 F00	\$1,500	\$1,500		\$18,000
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$10,000
*														
Net Cash Flow after Reserve		\$1,500	\$9,064	\$1,500 \$7,912	\$8,766	\$9,977	\$1,500	\$1,500	\$1,500	\$8,773	\$9,454	\$1,500 \$10,537	\$10,533	\$120,353
Net Cash Flow after Reserve	\$8,626	\$9,234	\$9,064	\$7,912	\$8,766	\$9,977	\$8,941	\$8,283	\$10,253	\$8,773	\$9,454	\$10,537	\$10,533	
Net Cash Flow after Reserve SSS Growth	\$8,626	\$9,234	\$9,064	\$7,912 1.00%	\$8,766 1.00%	\$9,977 1.00%	\$8,941 1.00%	\$8,283 1.00%	\$10,253 1.00%	\$8,773 1.00%	\$9,454 1.00%	\$10,537 1.00%	\$10,533 1.00%	\$120,353
Net Cash Flow after Reserve SSS Growth COGS	\$8,626 1.00% 30.50%	\$9,234 1.00% 30.50%	\$9,064 1.00% 30.50%	\$7,912 1.00% 30.50%	\$8,766 1.00% 30.50%	\$9,977 1.00% 30.50%	\$8,941 1.00% 30.50%	\$8,283 1.00% 30.50%	\$10,253 1.00% 30.50%	\$8,773 1.00% 30.50%	\$9,454 1.00% 30.50%	\$10,537 1.00% 30.50%	\$10,533 1.00% 30.50%	\$120,353 30.50%
Net Cash Flow after Reserve  SSS Growth  COCS  Labor	\$8,626	\$9,234	\$9,064	\$7,912 1.00%	\$8,766 1.00%	\$9,977 1.00%	\$8,941 1.00%	\$8,283 1.00%	\$10,253 1.00%	\$8,773 1.00%	\$9,454 1.00%	\$10,537 1.00%	\$10,533 1.00%	\$120,353
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings	\$8,626 1.00% 30.50% 38.95%	\$9,234 1.00% 30.50% 38.95%	\$9,064 1.00% 30.50% 38.95%	\$7,912 1.00% 30.50% 38.95%	\$8,766 1.00% 30.50% 38.50%	\$9,977 1.00% 30.50% 38.50%	\$8,941 1.00% 30.50% 38.50%	\$8,283 1.00% 30.50% 38.50%	\$10,253 1.00% 30.50% 38.50%	\$8,773 1.00% 30.50% 38.50%	\$9,454 1.00% 30.50% 38.50%	\$10,537 1.00% 30.50% 38.50%	\$10,533 1.00% 30.50% 38.50%	\$120,353 30.50% 38.25%
Net Cash Flow after Reserve  SSS Growth  COCS  Labor	\$8,626 1.00% 30.50%	\$9,234 1.00% 30.50%	\$9,064 1.00% 30.50%	\$7,912 1.00% 30.50%	\$8,766 1.00% 30.50%	\$9,977 1.00% 30.50%	\$8,941 1.00% 30.50%	\$8,283 1.00% 30.50%	\$10,253 1.00% 30.50%	\$8,773 1.00% 30.50%	\$9,454 1.00% 30.50%	\$10,537 1.00% 30.50%	\$10,533 1.00% 30.50%	\$120,353 30.50%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44%	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44%	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44%	\$7,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44%	\$8,766 1.00% 30.50% 38.50%	\$9,977 1.00% 30.50% 38.50% 11.16% 3.00% 7.80%	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 7.87%	\$8,283 1.00% 30.50% 38.50% 11.15% 3.00% 7.60%	\$10,253 1.00% 30.50% 38.50% 11.15% 3.00% 7.57%	\$8,773 1.00% 30.50% 38.50% 11.15% 3.00% 7.56%	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73%	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85%	\$10,533 1.00% 30.50% 38.50% 11.05% 3.00% 7.85%	\$120,353 30.50% 38.25%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16%	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16%	\$7,912 1.00% 30.50% 38.95% 11.42% 2.16%	\$8,766 1.00% 30.50% 38.50% 11.15% 3.00%	\$9,977 1.00% 30.50% 38.50% 11.16% 3.00%	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00%	\$8,283 1.00% 30.50% 38.50% 11.15% 3.00%	\$10,253 1.00% 30.50% 38.50% 11.15% 3.00%	\$8,773 1.00% 30.50% 38.50% 11.15% 3.00%	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00%	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00%	\$10,533 1.00% 30.50% 38.50% 11.05% 3.00%	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44%	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44%	\$7,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44%	\$8,766 1.00% 30.50% 38.50% 11.15% 3.00% 7.73%	\$9,977 1.00% 30.50% 38.50% 11.16% 3.00% 7.80%	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 7.87%	\$8,283 1.00% 30.50% 38.50% 11.15% 3.00% 7.60%	\$10,253 1.00% 30.50% 38.50% 11.15% 3.00% 7.57%	\$8,773 1.00% 30.50% 38.50% 11.15% 3.00% 7.56%	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73%	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85%	\$10,533 1.00% 30.50% 38.50% 11.05% 3.00% 7.85%	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509	1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6.509	\$8,766 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509	\$9,977  1.00% 30.50% 38.50%  11.16% 3.00% 7.80% 6,509	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 7.87% 6,509	\$8,283 1.00% 30.50% 38.50% 11.15% 3.00% 7.60% 6,509	\$10,253 1.00% 30.50% 38.50% 11.15% 3.00% 7.57% 6,509	\$8,773 1.00% 30.50% 38.50% 11.15% 3.00% 7.56% 6,509	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509	\$10,533 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44%	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44%	\$7,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44%	\$8,766 1.00% 30.50% 38.50% 11.15% 3.00% 7.73%	\$9,977 1.00% 30.50% 38.50% 11.16% 3.00% 7.80%	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 7.87%	\$8,283 1.00% 30.50% 38.50% 11.15% 3.00% 7.60%	\$10,253 1.00% 30.50% 38.50% 11.15% 3.00% 7.57%	\$8,773 1.00% 30.50% 38.50% 11.15% 3.00% 7.56%	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73%	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85%	\$10,533 1.00% 30.50% 38.50% 11.05% 3.00% 7.85%	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509	1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6.509	\$8,766 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509	\$9,977  1.00% 30.50% 38.50%  11.16% 3.00% 7.80% 6,509	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 7.87% 6,509	\$8,283 1.00% 30.50% 38.50% 11.15% 3.00% 7.60% 6,509	\$10,253 1.00% 30.50% 38.50% 11.15% 3.00% 7.57% 6,509	\$8,773 1.00% 30.50% 38.50% 11.15% 3.00% 7.56% 6,509	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509	\$10,533 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth  COGS  Labor Labor Savings Mgr Controllables  Total Other Exp Occupancy Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367	57,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367	\$8,766 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367	\$9,977  1.00% 30.50% 38.50%  11.16% 7.80% 6,509	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 5.787% 6,509	\$8,283 1.00% 30.50% 38.50% 11.15% 7.60% 6,509 1,367	\$10,253 1.00% 30.50% 38.50% 11.15% 7.57% 6,509 1,367	\$8,773 1.00% 30.50% 38.50% 11.15% 3.00% 6,509 1,367	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367	\$10,537 1.00% 30.50% 38.50% 11.05% 7.85% 6,509	\$10,533 1.00% 30.50% 38.50% 11.05% 7.85% 6,509	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth  COG  Labor Savings  Mgr Controllables  Total Other Exy  Occupancy  Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367	\$9,234 1.00% 30.50% 38.95% 11.42% 6,509 1,367 \$72,746	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367	1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6.509	\$8,766 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367	\$9,977  1.00% 30.50% 38.50%  11.16% 3.00% 7.80% 6,509	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 7.87% 6,509	\$8,283 1.00% 30.50% 38.50% 11.15% 3.00% 6,509 1,367	\$10,253 1.00% 30.50% 38.50% 11.15% 3.00% 7.57% 6,509	\$8,773 1.00% 30.50% 38.50% 11.15% 3.00% 7.55% 6,509 1,367	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509	\$10,533 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth  COGS  Labor Labor Savings Mgr Controllables  Total Other Exp Occupancy Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367	\$7,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367	\$8,766 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367	\$9,977  1.00% 30.50% 38.50% 11.16% 3.00% 7.80% 6,509	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 5.787% 6,509	\$8,283 1.00% 30.50% 38.50% 11.15% 7.60% 6,509 1,367	\$10,253 1.00% 30.50% 38.50% 11.15% 3.00% 7.57% 6,509 1,367	\$8,773 1.00% 30.50% 38.50% 11.15% 3.00% 6,509 1,367	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509 775 \$77,910	\$10,533 1.00% 30.50% 38.50% 11.05% 3.00% 7.88% 6,509 775	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Soverhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$70,411 \$20,642 \$3,899	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 6,509 1,367 1,367	\$7,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$71,510 \$20,964	\$8,766  1.00% 30.50% 38.50%  11.15% 3.00% 7.73% 6,509  1,367	\$9,977  1.00% 30.50% 38.50% 11.16% 3.00% 7.80% 6,509  1,367	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 7.87% 6,509 1,367	\$8,283 1.00% 30.50% 38.50% 11.15% 3.00% 7.60% 6,509 1,367 \$74,167 \$21,484	\$10,253 1.00% 30.50% 38.50% 11.15% 3.00% 7.57% 6,509 1,367 \$77,708 \$22,509	\$8,773 1.00% 30.50% 38.50% 11.15% 3.00% 7.56% 6,509 1,367	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509 775 \$77,910 \$22,361	\$10,533 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509 775 \$70,563 \$20,252	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth  COGS  Labor Labor Savings Mgr Controllables  Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Cother G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor Mgr Controllables Total Other Exp	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$70,411 \$20,642 \$3,899	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 6,509 1,367 \$72,746 \$21,326 \$4,028	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992	57,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$71,510 \$20,964 \$3,960	\$8,766 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367 \$73,176 \$21,201 \$5,702	\$9,977  1.00% 30.50% 38.50%  11.16% 7.80% 6,509  1,367  \$78,545 \$22,759 \$6,120	\$8,941 1.00% 30.50% 38.50% 11.16% 7.87% 6,509 1,367 \$74,922 \$21,710 \$5,838	\$8,283 1.00% 30.50% 38.50% 11.15% 7.60% 6,509 1,367 \$74,167 \$21,484 \$5,779	\$10,253 1.00% 30.50% 38.50% 11.15% 7.57% 6,509 1,367 \$77,708 \$22,509 \$6,055	\$8,773  1.00% 30.50% 38.50% 38.50%  11.15% 7.56% 6,509  1,367  \$71,904 \$20,828 \$5,603	\$9,454 1.00% 30.50% 38.50% 11.15% 7.73% 6,509 1,367 \$75,846 \$21,974 \$5,910	\$10,537 1.00% 30.50% 38.50% 11.05% 7.85% 6,509 775 \$77,910 \$22,361 \$6,071	\$10,533 1.00% 30.50% 38.50% 11.05% 7.85% 6,509 775 \$70,563 \$20,252 \$5,498	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth  COGS  Labor Labor Savings Mgr Controllables  Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Cother G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor Mgr Controllables Total Other Exp	\$8,626 1.00% 30.50%, 38.95% 11.42% 2.16%, 7.44%, 6.509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 6,509 1,367 \$72,746 \$21,326 \$4,028	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992	57,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$71,510 \$20,964 \$3,960	\$8,766 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367 \$73,176 \$21,201 \$5,702	\$9,977  1.00% 30.50% 38.50%  11.16% 7.80% 6,509  1,367  \$78,545 \$22,759 \$6,120	\$8,941 1.00% 30.50% 38.50% 11.16% 7.87% 6,509 1,367 \$74,922 \$21,710 \$5,838	\$8,283 1.00% 30.50% 38.50% 11.15% 7.60% 6,509 1,367 \$74,167 \$21,484 \$5,779	\$10,253 1.00% 30.50% 38.50% 11.15% 7.57% 6,509 1,367 \$77,708 \$22,509 \$6,055	\$8,773  1.00% 30.50% 38.50% 38.50%  11.15% 7.56% 6,509  1,367  \$71,904 \$20,828 \$5,603	\$9,454 1.00% 30.50% 38.50% 11.15% 7.73% 6,509 1,367 \$75,846 \$21,974 \$5,910	\$10,537 1.00% 30.50% 38.50% 11.05% 7.85% 6,509 775 \$77,910 \$22,361 \$6,071	\$10,533 1.00% 30.50% 38.50% 11.05% 7.85% 6,509 775 \$70,563 \$20,252 \$5,498	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth  COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor Mgr Controllables Total Other Exp Occupancy	\$8,626 1.00% 30.50%, 38.95% 11.42% 2.16%, 7.44%, 6.509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 6,509 1,367 \$72,746 \$21,326 \$4,028	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992	57,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$71,510 \$20,964 \$3,960	\$8,766 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367 \$73,176 \$21,201 \$5,702	\$9,977  1.00% 30.50% 38.50%  11.16% 7.80% 6,509  1,367  \$78,545 \$22,759 \$6,120	\$8,941 1.00% 30.50% 38.50% 11.16% 7.87% 6,509 1,367 \$74,922 \$21,710 \$5,838	\$8,283 1.00% 30.50% 38.50% 11.15% 7.60% 6,509 1,367 \$74,167 \$21,484 \$5,779	\$10,253 1.00% 30.50% 38.50% 11.15% 7.57% 6,509 1,367 \$77,708 \$22,509 \$6,055	\$8,773  1.00% 30.50% 38.50% 38.50%  11.15% 7.56% 6,509  1,367  \$71,904 \$20,828 \$5,603	\$9,454 1.00% 30.50% 38.50% 11.15% 7.73% 6,509 1,367 \$75,846 \$21,974 \$5,910	\$10,537 1.00% 30.50% 38.50% 11.05% 7.85% 6,509 775 \$77,910 \$22,361 \$6,071	\$10,533 1.00% 30.50% 38.50% 11.05% 7.85% 6,509 775 \$70,563 \$20,252 \$5,498	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth  COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor Mgr Controllables Total Other Exp Occupancy	\$8,626 1.00% 30.50%, 38.95% 11.42% 2.16%, 7.44%, 6.509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 6,509 1,367 \$72,746 \$21,326 \$4,028	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992	57,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$71,510 \$20,964 \$3,960	\$8,766 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367 \$73,176 \$21,201 \$5,702	\$9,977  1.00% 30.50% 38.50%  11.16% 7.80% 6,509  1,367  \$78,545 \$22,759 \$6,120	\$8,941 1.00% 30.50% 38.50% 11.16% 7.87% 6,509 1,367 \$74,922 \$21,710 \$5,838	\$8,283 1.00% 30.50% 38.50% 11.15% 7.60% 6,509 1,367 \$74,167 \$21,484 \$5,779	\$10,253 1.00% 30.50% 38.50% 11.15% 7.57% 6,509 1,367 \$77,708 \$22,509 \$6,055	\$8,773  1.00% 30.50% 38.50% 38.50%  11.15% 7.56% 6,509  1,367  \$71,904 \$20,828 \$5,603	\$9,454 1.00% 30.50% 38.50% 11.15% 7.73% 6,509 1,367 \$75,846 \$21,974 \$5,910	\$10,537 1.00% 30.50% 38.50% 11.05% 7.85% 6,509 775 \$77,910 \$22,361 \$6,071	\$10,533 1.00% 30.50% 38.50% 11.05% 7.85% 6,509 775 \$70,563 \$20,252 \$5,498	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Copporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Labor Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,746 \$21,326 \$4,028 \$13,890	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992 \$13,766	\$7,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$71,510 \$20,964 \$3,960 \$13,654	\$8,766  1.00% 30.50% 38.50% 38.50% 11.15% 3.00% 7.73% 6,509  1,367  \$73,176 \$21,201 \$5,702 \$14,699	\$9,977  1.00% 30.50% 38.50% 38.50% 1.1.16% 3.00% 7.80% 6,509 1,367  \$78,545 \$22,759 \$6,120 \$15,921	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 7.87% 6,509 1,367 \$74,922 \$21,710 \$5,838 \$15,310	\$8,283 1.00% 30.50% 31.115% 3.00% 7.60% 6,509 1,367 \$74,167 \$21,484 \$5,779 \$14,639	\$10,253 1.00% 30.50% 38.50% 11.15% 6,509 1,367 \$77,708 \$22,509 \$6,005 \$15,276	\$8,773  1.00% 30.50% 38.50% 11.15% 3.00% 7.56% 6,509  1,367  \$71,904 \$20,828 \$5,603 \$14,124	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367 \$75,846 \$21,974 \$5,910 \$15,223	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509 775 \$77,910 \$22,361 \$6,071 \$15,877	\$10,533 1.00% 30.50% 38.50% 11.05% 7.85% 6,509 775 \$70,563 \$20,252 \$5,498 \$14,380	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth  COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor Mgr Controllables Total Other Exp Occupancy	\$8,626 1.00% 30.50%, 38.95% 11.42% 2.16%, 7.44%, 6.509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 6,509 1,367 \$72,746 \$21,326 \$4,028	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992	57,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$71,510 \$20,964 \$3,960	\$8,766 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367 \$73,176 \$21,201 \$5,702	\$9,977  1.00% 30.50% 38.50%  11.16% 7.80% 6,509  1,367  \$78,545 \$22,759 \$6,120	\$8,941 1.00% 30.50% 38.50% 11.16% 7.87% 6,509 1,367 \$74,922 \$21,710 \$5,838	\$8,283 1.00% 30.50% 38.50% 11.15% 7.60% 6,509 1,367 \$74,167 \$21,484 \$5,779	\$10,253 1.00% 30.50% 38.50% 11.15% 7.57% 6,509 1,367 \$77,708 \$22,509 \$6,055	\$8,773  1.00% 30.50% 38.50% 38.50%  11.15% 7.56% 6,509  1,367  \$71,904 \$20,828 \$5,603	\$9,454 1.00% 30.50% 38.50% 11.15% 7.73% 6,509 1,367 \$75,846 \$21,974 \$5,910	\$10,537 1.00% 30.50% 38.50% 11.05% 7.85% 6,509 775 \$77,910 \$22,361 \$6,071	\$10,533 1.00% 30.50% 38.50% 11.05% 7.85% 6,509 775 \$70,563 \$20,252 \$5,498	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COG Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service	\$8,626 1.00% 30.50% 38.95% 11.42% 6,509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,746 \$21,326 \$4,028 \$13,890	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992 \$13,766	\$7,912 1.00% 30.50% 38.95% 11.42% 6.509 1,367 \$71,510 \$20,964 \$3,960 \$13,654	\$8,766  1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509  1,367  \$73,176 \$21,201 \$5,702 \$14,699	\$9,977  1.00% 30.50% 38.50% 11.16% 3.00% 6,509  1,367  \$78,545 \$22,759 \$6,120 \$15,921	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 7.88% 6,509 1,367 \$74,922 \$21,710 \$5,838 \$15,310	\$8,283 1.00% 30.50% 38.50% 11.15% 3.00% 7.60% 6,509 1,367 \$74,167 \$21,484 \$5,779 \$14,639	\$10,253 1.00% 30.50%, 38.50% 11.15% 3.00%, 7.57%, 6,509 1,367 \$77,708 \$22,509 \$6,055 \$15,276	\$8,773  1.00% 30.50% 38.50%  11.15% 3.00% 7.55% 6,509  1,367  \$71,904 \$20,828 \$5,603 \$14,124	\$9,454 1.00% 30.50% 38.50% 11.15% 6,509 1,367 1,367 \$75,846 \$21,974 \$5,910 \$15,223	\$10,537  1.00% 30.50% 38.50%  11.05% 3.00% 7.85% 6,509  775  \$77,910 \$22,361 \$6,071 \$15,877	\$10,533 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509 775 \$70,563 \$20,252 \$5,498 \$14,380	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Copporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Cother G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,746 \$21,326 \$4,028 \$13,890	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992 \$13,766	\$7,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$71,510 \$20,964 \$3,960 \$13,654	\$8,766  1.00% 30.50% 38.50% 31.115% 3.10% 7.73% 6,509  1,367 \$73,176 \$21,201 \$5,702 \$14,699	\$9,977  1.00% 30.50% 38.50%  11.16% 3.00% 7.80% 6,509  1,367  \$78,545 \$22,759 \$6,120 \$15,921	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 7.87% 6,509 1,367 \$74,922 \$21,710 \$5,838 \$15,310 194,603 30.50%	\$8,283 1.00% 30.50% 31.115% 3.00% 7.60% 6,509 1,367 \$74,167 \$21,484 \$5,779 \$14,639	\$10,253 1.00% 30.50% 38.50% 31.115% 3.00% 7.57% 6,509 1,367 \$77,708 \$22,509 \$6,055 \$15,276	\$8,773  1.00% 30.50% 38.50% 11.15% 3.00% 7.56% 6,509  1,367  \$71,904 \$20,828 \$5,603 \$14,124	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367 \$75,846 \$21,974 \$5,910 \$15,223	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509 775 \$77,910 \$22,361 \$6,071 \$15,877	\$10,533 1.00% 30.50% 31.50% 11.05% 3.00% 7.45% 6,509 775 \$70,563 \$20,252 \$5,498 \$14,380 183,280 30.50%	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth  COCS  Labor Labor Savings Mgr Controllables  Total Other Exp Occupancy Corporate Overhead  Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor Mgr Controllables  Total Other Exp Occupancy Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COCS Average Last 4 Pds Labor	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,746 \$21,326 \$4,028 \$13,890	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992 \$13,766	\$7,912  1.00% 30.50% 38.95%  11.42% 6.509  1,367  \$71,510 \$20,964 \$33,960 \$13,654	\$8,766  1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509  1,367  \$73,176 \$21,201 \$57,02 \$14,699	\$9,977  1.00% 30.50% 38.50% 11.16% 3.00% 7.80% 6,509  1,367  \$78,545 \$22,759 \$6,120 \$15,921  204,014  30.50% 38.73%	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 6,509 1,367 \$74,922 \$21,710 \$5,838 \$15,310 194,603 30.50% 38.61%	\$8,283 1.00% 30.50% 38.50% 11.15% 57.60% 6,509 1,367 \$74,167 \$21,484 \$5,779 \$14,639 192,641 30.50% 38.50%	\$10,253 1.00% 30.50% 38.50% 11.15% 3.00% 6,509 1,367 \$77,708 \$22,509 \$6,055 \$15,276 201,839 30.50% 38.50%	\$8,773  1.00% 30.50% 38.50%  11.15% 3.00% 7.56% 6,509  1,367  \$71,904 \$20,828 \$5,828 \$14,124  186,764  30.50% 38.50%	\$9,454 1.00% 30.50% 38.50% 11.15% 6,509 1,367 \$77,3846 \$21,974 \$5,910 \$15,223 197,002	\$10,537  1.00% 30,50% 38,50% 11.05% 3,300% 7,85% 6,509  775  \$77,910 \$22,361 \$6,071 \$15,877	\$10,533 1.00% 30,50% 38,50% 11,05% 3,300% 7,85% 6,509 775 \$70,563 \$20,252 \$54,380 183,280 30,50% 38,50%	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Copporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Cother G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,746 \$21,326 \$4,028 \$13,890	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992 \$13,766	\$7,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$71,510 \$20,964 \$3,960 \$13,654	\$8,766  1.00% 30.50% 38.50% 31.115% 3.10% 7.73% 6,509  1,367 \$73,176 \$21,201 \$5,702 \$14,699	\$9,977  1.00% 30.50% 38.50%  11.16% 3.00% 7.80% 6,509  1,367  \$78,545 \$22,759 \$6,120 \$15,921	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 7.87% 6,509 1,367 \$74,922 \$21,710 \$5,838 \$15,310 194,603 30.50%	\$8,283 1.00% 30.50% 31.115% 3.00% 7.60% 6,509 1,367 \$74,167 \$21,484 \$5,779 \$14,639	\$10,253 1.00% 30.50% 38.50% 31.115% 3.00% 7.57% 6,509 1,367 \$77,708 \$22,509 \$6,055 \$15,276	\$8,773  1.00% 30.50% 38.50% 11.15% 3.00% 7.56% 6,509  1,367  \$71,904 \$20,828 \$5,603 \$14,124	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367 \$75,846 \$21,974 \$5,910 \$15,223	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509 775 \$77,910 \$22,361 \$6,071 \$15,877	\$10,533 1.00% 30.50% 31.50% 11.05% 3.00% 7.45% 6,509 775 \$70,563 \$20,252 \$5,498 \$14,380 183,280 30.50%	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COCS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales Average Last 4 Pds COCS Average Last 4 Pds Labor Average Last 4 Pds Cottol lables Exp	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,746 \$21,326 \$4,028 \$13,890	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992 \$13,766	\$7,912 1.00% 30.50% 38.95% 11.42% 6,509 1,367 \$71,510 \$20,964 \$3,960 \$13,654 183,579 30.50% 38.95% 11.42%	\$8,766  1.00% 30.50% 38.50% 38.50%  11.15% 3.00% 6,509  1,367  \$73,176  \$21,201 \$5,702 \$14,699  190,068  30.50% 38.84% 11.35%	\$9,977  1.00% 30.50% 38.50%  11.16% 3.00% 6,509  1,367  \$78,545 \$22,759 \$6,120 \$15,921  204,014  30.50% 38.73% 11.29%	\$8,941 1.00% 30.50% 38.50% 11.16% 3.00% 6,509 1,367 \$74,922 \$21,710 \$5,838 \$15,310 194,603 30.50% 38.61% 11.22%	\$8,283 1.00% 30.50% 38.50% 11.15% 3.00% 6,509 1,367 \$74,167 \$21,484 \$5,779 \$14,639 192,641 30.50% 38.50% 11.15%	\$10,253 1.00% 30.50% 38.50% 11.15% 3.00% 6,509 1,367 \$77,708 \$22,509 \$6,055 \$15,276 201,839 30.50% 31.50% 11.15%	\$8,773  1.00% 30.50% 38.50%  11.15% 3.00% 6,509  1,367  \$71,904 \$20,828 \$5,603 \$14,124  186,764  30.50% 38.50% 11.15%	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 6,509 1,367 \$73,846 \$21,974 \$5,910 \$15,223 197,002 197,002 30.50% 38.50% 11.15%	\$10,537  1.00% 30.50% 38.50% 38.50%  11.05% 3.00% 7.88% 6,509  775  \$77,910 \$22,361 \$6,071 \$15,877  202,364  30.50% 38.50% 11.13%	\$10,533 1.00% 30.50% 38.50% 38.50% 11.05% 6,509 775 \$70,563 \$20,252 \$5,498 \$14,380 183,280 30.50% 31.00%	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Copporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Copporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Dether & Expenses in Dollars at 0% SSS Growth Labor  Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,746 \$21,326 \$4,028 \$13,890	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992 \$13,766	\$7,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$71,510 \$20,964 \$3,960 \$13,654 183,579 30.50% 31.95% 11.42%	\$8,766  1.00% 30.50% 38.50% 31.115% 3.00% 7.73% 6,509  1,367  \$73,176  \$21,201 \$55,702 \$14,699  190,068  30.50% 38.84% 11.35% 2.37%	\$9,977  1.00% 30.50% 38.50%  11.16% 3.00% 7.80% 6,509  1,367  \$78,545 \$22,759 \$6,120 \$15,921  204,014  30.50% 38.73% 11.29% 2.58%	\$8,941  1.00% 30.50% 38.50% 11.16% 3.00% 7.87% 6,509  1,367  \$74,922 \$21,710 \$5,838 \$15,310  194,603  30.50% 38.12% 11.22%	\$8,283 1.00% 30.50% 31.15% 11.15% 7.60% 6,509 1,367 \$74,167 \$21,484 \$5,779 \$14,639 192,641 30.50% 31.50% 31.50% 31.50% 3.00%	\$10,253 1.00% 30.50% 38.50% 31.115% 3.00% 7.57% 6,509 1,367 \$77,708 \$22,509 \$6,055 \$15,276 201,839 30.50% 31.51% 31.50% 31.50%	\$8,773  1.00% 30.50% 38.50% 11.15% 3.00% 7.56% 6,509  1,367  \$71,904 \$20,828 \$5,603 \$14,124  186,764  30.50% 31.55% 11.15% 3.10%	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367 \$75,846 \$21,974 \$5,910 \$15,223 197,002 30.50% 38.50% 11.15%	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509 775 \$77,910 \$22,361 \$6,071 \$15,877 202,364 30.50% 31.53% 3.00%	\$10,533 1.00% 30.50% 31.50% 11.05% 3.00% 7.45% 6,509 775 \$70,563 \$20,252 \$5,498 \$14,380 183,280 30.50% 31.50% 31.50%	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Copporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Copporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Dether & Expenses in Dollars at 0% SSS Growth Labor  Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,746 \$21,326 \$4,028 \$13,890	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992 \$13,766	\$7,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$71,510 \$20,964 \$3,960 \$13,654 183,579 30.50% 31.95% 11.42%	\$8,766  1.00% 30.50% 38.50% 31.115% 3.00% 7.73% 6,509  1,367  \$73,176  \$21,201 \$55,702 \$14,699  190,068  30.50% 38.84% 11.35% 2.37%	\$9,977  1.00% 30.50% 38.50%  11.16% 3.00% 7.80% 6,509  1,367  \$78,545 \$22,759 \$6,120 \$15,921  204,014  30.50% 38.73% 11.29% 2.58%	\$8,941  1.00% 30.50% 38.50% 11.16% 3.00% 7.87% 6,509  1,367  \$74,922 \$21,710 \$5,838 \$15,310  194,603  30.50% 38.12% 11.22%	\$8,283 1.00% 30.50% 31.15% 11.15% 7.60% 6,509 1,367 \$74,167 \$21,484 \$5,779 \$14,639 192,641 30.50% 31.50% 31.50% 31.50% 3.00%	\$10,253 1.00% 30.50% 38.50% 31.115% 3.00% 7.57% 6,509 1,367 \$77,708 \$22,509 \$6,055 \$15,276 201,839 30.50% 31.51% 31.50% 31.50%	\$8,773  1.00% 30.50% 38.50% 11.15% 3.00% 7.56% 6,509  1,367  \$71,904 \$20,828 \$5,603 \$14,124  186,764  30.50% 31.55% 11.15% 3.10%	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367 \$75,846 \$21,974 \$5,910 \$15,223 197,002 30.50% 38.50% 11.15%	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509 775 \$77,910 \$22,361 \$6,071 \$15,877 202,364 30.50% 31.53% 3.00%	\$10,533 1.00% 30.50% 31.50% 11.05% 3.00% 7.45% 6,509 775 \$70,563 \$20,252 \$5,498 \$14,380 183,280 30.50% 31.50% 31.50%	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Copporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Copporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Dether & Expenses in Dollars at 0% SSS Growth Labor  Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,746 \$21,326 \$4,028 \$13,890	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992 \$13,766	\$7,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$71,510 \$20,964 \$3,960 \$13,654 183,579 30.50% 31.95% 11.42%	\$8,766  1.00% 30.50% 38.50% 31.115% 3.00% 7.73% 6,509  1,367  \$73,176  \$21,201 \$55,702 \$14,699  190,068  30.50% 38.84% 11.35% 2.37%	\$9,977  1.00% 30.50% 38.50%  11.16% 3.00% 7.80% 6,509  1,367  \$78,545 \$22,759 \$6,120 \$15,921  204,014  30.50% 38.73% 11.29% 2.58%	\$8,941  1.00% 30.50% 38.50% 11.16% 3.00% 7.87% 6,509  1,367  \$74,922 \$21,710 \$5,838 \$15,310  194,603  30.50% 38.12% 11.22%	\$8,283 1.00% 30.50% 31.15% 11.15% 7.60% 6,509 1,367 \$74,167 \$21,484 \$5,779 \$14,639 192,641 30.50% 31.50% 31.50% 31.50% 3.00%	\$10,253 1.00% 30.50% 38.50% 31.115% 3.00% 7.57% 6,509 1,367 \$77,708 \$22,509 \$6,055 \$15,276 201,839 30.50% 31.51% 31.50% 31.50%	\$8,773  1.00% 30.50% 38.50% 11.15% 3.00% 7.56% 6,509  1,367  \$71,904 \$20,828 \$5,603 \$14,124  186,764  30.50% 31.55% 11.15% 3.10%	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367 \$75,846 \$21,974 \$5,910 \$15,223 197,002 30.50% 38.50% 11.15%	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509 775 \$77,910 \$22,361 \$6,071 \$15,877 202,364 30.50% 31.53% 3.00%	\$10,533 1.00% 30.50% 31.50% 11.05% 3.00% 7.45% 6,509 775 \$70,563 \$20,252 \$5,498 \$14,380 183,280 30.50% 31.50% 31.50%	\$120,353 30.50% 38.25% 11.11% 2.72%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Copporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Copporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Dether & Expenses in Dollars at 0% SSS Growth Labor  Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp Avg last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp	\$8,626 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$70,411 \$20,642 \$3,899 \$13,444	\$9,234 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,746 \$21,326 \$4,028 \$13,890	\$9,064 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$72,094 \$21,135 \$3,992 \$13,766	\$7,912 1.00% 30.50% 38.95% 11.42% 2.16% 7.44% 6,509 1,367 \$71,510 \$20,964 \$3,960 \$13,654 183,579 30.50% 31.95% 11.42%	\$8,766  1.00% 30.50% 38.50% 31.115% 3.00% 7.73% 6,509  1,367  \$73,176  \$21,201 \$55,702 \$14,699  190,068  30.50% 38.84% 11.35% 2.37%	\$9,977  1.00% 30.50% 38.50%  11.16% 3.00% 7.80% 6,509  1,367  \$78,545 \$22,759 \$6,120 \$15,921  204,014  30.50% 38.73% 11.29% 2.58%	\$8,941  1.00% 30.50% 38.50% 11.16% 3.00% 7.87% 6,509  1,367  \$74,922 \$21,710 \$5,838 \$15,310  194,603  30.50% 38.12% 11.22%	\$8,283 1.00% 30.50% 31.15% 11.15% 7.60% 6,509 1,367 \$74,167 \$21,484 \$5,779 \$14,639 192,641 30.50% 31.50% 31.50% 31.50% 3.00%	\$10,253 1.00% 30.50% 38.50% 31.115% 3.00% 7.57% 6,509 1,367 \$77,708 \$22,509 \$6,055 \$15,276 201,839 30.50% 31.51% 31.50% 31.50%	\$8,773  1.00% 30.50% 38.50% 11.15% 3.00% 7.56% 6,509  1,367  \$71,904 \$20,828 \$5,603 \$14,124  186,764  30.50% 31.55% 11.15% 3.10%	\$9,454 1.00% 30.50% 38.50% 11.15% 3.00% 7.73% 6,509 1,367 \$75,846 \$21,974 \$5,910 \$15,223 197,002 30.50% 38.50% 11.15%	\$10,537 1.00% 30.50% 38.50% 11.05% 3.00% 7.85% 6,509 775 \$77,910 \$22,361 \$6,071 \$15,877 202,364 30.50% 31.53% 3.00%	\$10,533 1.00% 30.50% 31.50% 11.05% 3.00% 7.45% 6,509 775 \$70,563 \$20,252 \$5,498 \$14,380 183,280 30.50% 31.50% 31.50%	\$120,353 30.50% 38.25% 11.11% 2.72%

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2010	Pd 11 2010	Pd 12 2010	Pd 13 2010	Pd 1 2011	Pd 2 2011	Pd 3 2011	Pd 4 2011	Pd 5 2011	Pd 6 2011	Pd 7 2011	Pd 8 2011	Pd 9 2011	FYE 9-30-11
	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene
Sales	\$207,595	\$210,633	\$208,266	\$203,611	\$217,997	\$225,919	\$212,803	\$208,299	\$220,635	\$209,308	\$215,286	\$220,820	\$207,122	\$2,768,293
COGS	\$66,430	\$67,402	\$66,645	\$65,155	\$69,759 \$148,238	\$72,294 \$153,625	\$68,097	\$66,656	\$70,603	\$66,978	\$68,892	\$70,662	\$66,279 \$140,843	\$885,854
Gross Profit	\$141,165	\$143,230	\$141,621	\$138,455	\$148,238	\$153,625	\$144,706	\$141,643	\$150,032	\$142,329	\$146,394	\$150,157	\$140,843	\$1,882,439
Labor	\$76,300	\$77,417	\$76,547	\$74,836	\$78,781	\$81,644	\$76,904	\$75,276	\$79,734	\$75,641	\$77,801	\$79,801	\$74,851	\$1,005,533
Total Mgr Controllable Exp	\$26,621	\$27,011	\$26,707	\$26,110	\$28,741	\$29,810	\$28,079	\$27,485	\$29,113	\$27,618	\$28,407	\$28,204	\$26,454	\$360,361
Total Other Oper Expenses	\$4,543	\$4,610	\$4,558	\$4,456	\$6,475	\$6,710	\$6,321	\$6,187	\$6,554	\$6,217	\$6,395	\$6,559	\$6,152	\$75,736
Occupancy Expenses	\$14,791	\$15,008	\$14,839	\$14,507	\$15,675	\$16,683	\$15,716	\$15,384	\$16,297	\$15,461	\$15,904	\$15,806	\$14,827	\$200,898
Total Restaurant Operating Expense Total Oper Income (loss)	\$122,256 \$18,909	\$124,045 \$19,186	\$122,651 \$18,970	\$119,909 \$18,546	\$129,671 \$18,567	\$134,848 \$18,777	\$127,020 \$17,686	\$124,333 \$17,310	\$131,697 \$18,334	\$124,937 \$17,392	\$128,507 \$17,888	\$130,370 \$19,787	\$122,284 \$18,559	\$1,642,529 \$239,910
Total Oper income (loss)	\$18,909	\$19,100	\$10,970	\$10,340	\$10,367	\$10,///	\$17,080	\$17,310	\$10,334	\$17,392	\$17,000	\$19,767	\$18,559	\$239,910
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,596	\$1,596	\$1,596	\$1,596	\$1,596	\$1,596	\$1,596	\$1,596	\$1,596	\$1,596	\$1,596	\$1,004	\$1,004	\$19,564
Total G&A	\$8,105	\$8,105	\$8,105	\$8,105	\$8,105	\$8,105	\$8,105	\$8,105	\$8,105	\$8,105	\$8,105	\$7,513	\$7,513	\$104,179
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Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
EBITDA (with rent add back)	\$10,804	\$11,081	\$10,865	\$10,441	\$10,462	\$10,672	\$9,581	\$9,205	\$10,229	\$9,287	\$9,783	\$12,275	\$11,046	\$135,731
EDITOA (With Tell add back)	5.20%	5.26%	5.22%	5.13%	4.80%	4.72%	4.50%	4.42%	4.64%	4.44%	4.54%	5.56%	5.33%	\$133,731
US Trustee Fee	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,000
OS Traste Tee		40	40	\$2,000	40	40	40	\$1,000	40	40	40	\$0	40	\$2,000
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	\$10,454	\$10,730	\$10,515	\$9,091	\$10,111	\$10,322	\$9,230	\$7,855	\$9,879	\$8,937	\$9,432	\$11,924	\$11,046	\$129,526
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	\$8,954	\$9,230	\$9,015	\$7,591	\$8,611	\$8,822	\$7,730	\$6,355	\$8,379	\$7,437	\$7,932	\$10,424	\$11,046	\$111,526
222	1.009/	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.009/	1.000/	1.000/	1.00%	1.00%	
SSS Growth COGS	1.00% 32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	1.00% 32.00%	1.00% 32.00%	1.00% 32.00%	32.00%	32.00%	32.00%
Labor														
	37.12%	37.12%	37.12%	37.12%	36.50%	36.50%	36.50%		36.50%	36.50%	36.50%	36.50%	36.50%	
Labor Savings	37.12%	37.12%	37.12%	37.12%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.32%
Mgr Controllables	12.95%	12.95%	12.95%	12.95%	13.32%	13.33%	13.33%	36.50% 13.33%	13.33%	13.33%	13.33%	12.90%	12.90%	36.32% 13.02%
Mgr Controllables Total Other Exp	12.95% 2.21%	12.95% 2.21%	12.95% 2.21%	12.95% 2.21%	13.32% 3.00%	13.33% 3.00%	13.33% 3.00%	36.50% 13.33% 3.00%	13.33% 3.00%	13.33% 3.00%	13.33% 3.00%	12.90% 3.00%	12.90% 3.00%	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy	12.95% 2.21% 7.13%	12.95% 2.21% 7.13%	12.95% 2.21% 7.13%	12.95% 2.21% 7.13%	13.32% 3.00% 7.19%	13.33% 3.00% 7.38%	13.33% 3.00% 7.39%	36.50% 13.33% 3.00% 7.39%	13.33% 3.00% 7.39%	13.33% 3.00% 7.39%	13.33% 3.00% 7.39%	12.90% 3.00% 7.16%	12.90% 3.00% 7.16%	36.32% 13.02%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead	12.95% 2.21%	12.95% 2.21%	12.95% 2.21%	12.95% 2.21%	13.32% 3.00%	13.33% 3.00%	13.33% 3.00%	36.50% 13.33% 3.00%	13.33% 3.00%	13.33% 3.00%	13.33% 3.00%	12.90% 3.00%	12.90% 3.00%	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy	12.95% 2.21% 7.13%	12.95% 2.21% 7.13%	12.95% 2.21% 7.13%	12.95% 2.21% 7.13%	13.32% 3.00% 7.19%	13.33% 3.00% 7.38%	13.33% 3.00% 7.39%	36.50% 13.33% 3.00% 7.39%	13.33% 3.00% 7.39%	13.33% 3.00% 7.39%	13.33% 3.00% 7.39%	12.90% 3.00% 7.16%	12.90% 3.00% 7.16%	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead	12.95% 2.21% 7.13%	12.95% 2.21% 7.13%	12.95% 2.21% 7.13%	12.95% 2.21% 7.13%	13.32% 3.00% 7.19%	13.33% 3.00% 7.38%	13.33% 3.00% 7.39%	36.50% 13.33% 3.00% 7.39%	13.33% 3.00% 7.39%	13.33% 3.00% 7.39%	13.33% 3.00% 7.39%	12.90% 3.00% 7.16%	12.90% 3.00% 7.16%	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses	12.95% 2.21% 7.13% 6,509	12.95% 2.21% 7.13% 6,509	12.95% 2.21% 7.13% 6,509	12.95% 2.21% 7.13% 6,509	13.32% 3.00% 7.19% 6,509	13.33% 3.00% 7.38% 6,509	13.33% 3.00% 7.39% 6,509	36.50% 13.33% 3.00% 7.39% 6,509	13.33% 3.00% 7.39% 6,509	13.33% 3.00% 7.39% 6,509	13.33% 3.00% 7.39% 6,509	12.90% 3.00% 7.16% 6,509	12.90% 3.00% 7.16% 6,509	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth	12.95% 2.21% 7.13% 6,509	12.95% 2.21% 7.13% 6,509	12.95% 2.21% 7.13% 6,509	12.95% 2.21% 7.13% 6,509	13.32% 3.00% 7.19% 6,509	13.33% 3.00% 7.38% 6,509	13.33% 3.00% 7.39% 6,509	36.50% 13.33% 3.00% 7.39% 6,509	13.33% 3.00% 7.39% 6,509	13.33% 3.00% 7.39% 6,509	13.33% 3.00% 7.39% 6,509	12.90% 3.00% 7.16% 6,509	12.90% 3.00% 7.16% 6,509	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor	12.95% 2.21% 7.13% 6,509 1,596	12.95% 2.21% 7.13% 6,509 1,596	12.95% 2.21% 7.13% 6,509 1,596	12.95% 2.21% 7.13% 6,509 1,596	13.32% 3.00% 7.19% 6,509 1,596	13.33% 3.00% 7.38% 6,509 1,596	13.33% 3.00% 7.39% 6,509 1,596	36.50% 13.33% 3.00% 7.39% 6,509 1,596	13.33% 3.00% 7.39% 6,509 1,596	13.33% 3.00% 7.39% 6,509 1,596	13.33% 3.00% 7.39% 6,509 1,596	12.90% 3.00% 7.16% 6,509 1,004	12.90% 3.00% 7.16% 6,509 1,004	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth  Labor Mgr Controllables	12.95% 2.21% 7.13% 6,509	12.95% 2.21% 7.13% 6,509	12.95% 2.21% 7.13% 6,509	12.95% 2.21% 7.13% 6,509	13.32% 3.00% 7.19% 6,509 1,596 \$78,781 \$28,741	13.33% 3.00% 7.38% 6,509 1,596 \$81,644 \$29,810	13.33% 3.00% 7.39% 6,509	36.50% 13.33% 3.00% 7.39% 6,509	13.33% 3.00% 7.39% 6,509	13.33% 3.00% 7.39% 6,509 1,596 \$75,641 \$27,618	13.33% 3.00% 7.39% 6,509	12.90% 3.00% 7.16% 6,509	12.90% 3.00% 7.16% 6,509	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor	12,95% 2,21% 7,13% 6,509 1,596 \$76,300 \$26,621	12.95% 2.21% 7.13% 6,509 1,596 \$77,417 \$27,011	12,95% 2,21% 7,13% 6,509 1,596 \$76,547 \$26,707	12.95% 2.21% 7.13% 6,509 1,596 \$74,836 \$26,110	13.32% 3.00% 7.19% 6,509 1,596	13.33% 3.00% 7.38% 6,509 1,596	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079	36.50% 13.33% 3.00% 7.39% 6,509 1,596 \$75,276 \$27,485	13.33% 3.00% 7.39% 6,509 1,596 \$79,734 \$29,113	13.33% 3.00% 7.39% 6,509 1,596	13.33% 3.00% 7.39% 6,509 1,596 \$77,801 \$28,407	12.90% 3.00% 7.16% 6,509 1,004 \$79,801 \$28,204	12.90% 3.00% 7.16% 6,509 1,004 \$74,851 \$26,454	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	12,95% 2,21% 7,13% 6,509 1,596 \$76,300 \$26,621 \$4,543	12.95% 2.21% 7.13% 6,509 1,596 \$77,417 \$27,011 \$4,610	12,95% 2,21% 7,13% 6,509 1,596 \$76,547 \$26,707 \$4,558	12.95% 2.21% 7.13% 6,509 1,596 \$74,836 \$26,110 \$4,456	13.32% 3.00% 7.19% 6,509 1,596 \$78,781 \$28,741 \$6,475	13.33% 3.00% 7.38% 6,509 1,596 \$81,644 \$29,810 \$6,710	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079 \$6,321	36.50% 13.33% 3.00% 7.39% 6,509 1,596 \$75,276 \$27,485 \$6,187	13.33% 3.00% 7.39% 6,509 1,596 \$79,734 \$29,113 \$6,554	13.33% 3.00% 7.39% 6,509 1,596 \$75,641 \$27,618 \$6,217	13.33% 3.00% 7.39% 6,509 1,596 \$77,801 \$28,407 \$6,395	12,90% 3.00% 7.16% 6,509 1,004 \$79,801 \$28,204 \$6,559	12.90% 3.00% 7.16% 6,509 1,004 \$74,851 \$26,454 \$6,152	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Sexpenses Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp	12,95% 2,21% 7,13% 6,509 1,596 \$76,300 \$26,621 \$4,543	12.95% 2.21% 7.13% 6,509 1,596 \$77,417 \$27,011 \$4,610	12,95% 2,21% 7,13% 6,509 1,596 \$76,547 \$26,707 \$4,558	12.95% 2.21% 7.13% 6,509 1,596 \$74,836 \$26,110 \$4,456	13.32% 3.00% 7.19% 6,509 1,596 \$78,781 \$28,741 \$6,475	13.33% 3.00% 7.38% 6,509 1,596 \$81,644 \$29,810 \$6,710	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079 \$6,321	36.50% 13.33% 3.00% 7.39% 6,509 1,596 \$75,276 \$27,485 \$6,187	13.33% 3.00% 7.39% 6,509 1,596 \$79,734 \$29,113 \$6,554	13.33% 3.00% 7.39% 6,509 1,596 \$75,641 \$27,618 \$6,217	13.33% 3.00% 7.39% 6,509 1,596 \$77,801 \$28,407 \$6,395	12,90% 3.00% 7.16% 6,509 1,004 \$79,801 \$28,204 \$6,559	12.90% 3.00% 7.16% 6,509 1,004 \$74,851 \$26,454 \$6,152	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	12,95% 2,21% 7,13% 6,509 1,596 \$76,300 \$26,621 \$4,543	12.95% 2.21% 7.13% 6,509 1,596 \$77,417 \$27,011 \$4,610	12,95% 2,21% 7,13% 6,509 1,596 \$76,547 \$26,707 \$4,558	12.95% 2.21% 7.13% 6,509 1,596 \$74,836 \$26,110 \$4,456	13.32% 3.00% 7.19% 6,509 1,596 \$78,781 \$28,741 \$6,475	13.33% 3.00% 7.38% 6,509 1,596 \$81,644 \$29,810 \$6,710	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079 \$6,321	36.50% 13.33% 3.00% 7.39% 6,509 1,596 \$75,276 \$27,485 \$6,187	13.33% 3.00% 7.39% 6,509 1,596 \$79,734 \$29,113 \$6,554	13.33% 3.00% 7.39% 6,509 1,596 \$75,641 \$27,618 \$6,217	13.33% 3.00% 7.39% 6,509 1,596 \$77,801 \$28,407 \$6,395	12,90% 3.00% 7.16% 6,509 1,004 \$79,801 \$28,204 \$6,559	12.90% 3.00% 7.16% 6,509 1,004 \$74,851 \$26,454 \$6,152	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	12,95% 2,21% 7,13% 6,509 1,596 \$76,300 \$26,621 \$4,543	12.95% 2.21% 7.13% 6,509 1,596 \$77,417 \$27,011 \$4,610	12,95% 2,21% 7,13% 6,509 1,596 \$76,547 \$26,707 \$4,558	12.95% 2.21% 7.13% 6,509 1,596 \$74,836 \$26,110 \$4,456	13.32% 3.00% 7.19% 6,509 1,596 \$78,781 \$28,741 \$6,475	13.33% 3.00% 7.38% 6,509 1,596 \$81,644 \$29,810 \$6,710	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079 \$6,321	36.50% 13.33% 3.00% 7.39% 6,509 1,596 \$75,276 \$27,485 \$6,187	13.33% 3.00% 7.39% 6,509 1,596 \$79,734 \$29,113 \$6,554	13.33% 3.00% 7.39% 6,509 1,596 \$75,641 \$27,618 \$6,217	13.33% 3.00% 7.39% 6,509 1,596 \$77,801 \$28,407 \$6,395	12,90% 3.00% 7.16% 6,509 1,004 \$79,801 \$28,204 \$6,559	12.90% 3.00% 7.16% 6,509 1,004 \$74,851 \$26,454 \$6,152	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	12,95% 2,21% 7,13% 6,509 1,596 \$76,300 \$26,621 \$4,543	12.95% 2.21% 7.13% 6,509 1,596 \$77,417 \$27,011 \$4,610	12,95% 2,21% 7,13% 6,509 1,596 \$76,547 \$26,707 \$4,558	12.95% 2.21% 7.13% 6,509 1,596 \$74,836 \$26,110 \$4,456	13.32% 3.00% 7.19% 6,509 1,596 \$78,781 \$28,741 \$6,475	13.33% 3.00% 7.38% 6,509 1,596 \$81,644 \$29,810 \$6,710	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079 \$6,321	36.50% 13.33% 3.00% 7.39% 6,509 1,596 \$75,276 \$27,485 \$6,187	13.33% 3.00% 7.39% 6,509 1,596 \$79,734 \$29,113 \$6,554	13.33% 3.00% 7.39% 6,509 1,596 \$75,641 \$27,618 \$6,217	13.33% 3.00% 7.39% 6,509 1,596 \$77,801 \$28,407 \$6,395	12,90% 3.00% 7.16% 6,509 1,004 \$79,801 \$28,204 \$6,559	12.90% 3.00% 7.16% 6,509 1,004 \$74,851 \$26,454 \$6,152	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service	12.95% 2.21% 7.13% 6,509 1,596 \$76,300 \$26,621 \$4,543 \$14,645	12.95% 2.21% 7.13% 6.509 1,596 \$77,417 \$27,011 \$4,610 \$14,859	12.95% 2.21% 7.13% 6,509 1,596 \$76,547 \$26,707 \$4,558 \$14,692	12.95% 2.21% 7.13% 6,509 1,596 \$74,836 \$26,110 \$4,456 \$14,364	13.32% 3.00% 7.19% 6,509 1,596 \$78,781 \$28,741 \$6,475 \$15,519	13.33% 3.00% 7.38% 6,509 1,596 \$81,644 \$29,810 \$6,710 \$16,518	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079 \$6,321 \$15,560	36.50%  13.33% 3.00% 7.39% 6,509  1,596  \$75,276 \$27,485 \$6,187 \$15,232	13.33% 3.00% 7.39% 6,509 1,596 \$79,734 \$29,113 \$6,554 \$16,135	13.33% 3.00% 7.39% 6,509 1,596 \$75,641 \$27,618 \$6,217 \$15,308	13.33% 3.00% 7.39% 6,509 1,596 \$77,801 \$28,407 \$6.395 \$15,746	12.90% 3.00% 7.16% 6.509 1,004 \$79,801 \$28,204 \$6,559 \$15,650	12,90% 3,00% 7,16% 6,509 1,004 1,004 \$74,851 \$26,454 \$6,152 \$14,680	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service Prior Year Sales Average Last 4 Pds COGS	12.95% 2.21% 7.13% 6,509 1,596 \$76,300 \$26,621 \$4,543 \$14,645	12.95% 2.21% 7.13% 6.509 1,596 \$77,417 \$27,011 \$4,610 \$14,859	12.95% 2.21% 7.13% 6,509 1,596 \$76,547 \$26,707 \$4,558 \$14,692	12.95% 2.21% 7.13% 6,509 1,596 \$74,836 \$26,110 \$4,456 \$14,364  201,595	13.32% 3.00% 7.19% 6.509 1,596 \$78,781 \$28,741 \$6,475 \$15,519	13.33% 3.00% 7.38% 6.509 1,596 \$81,644 \$29,810 \$6,710 \$16,518	13.33% 3.00% 7.39% 6.509 1,596 \$76,904 \$28,079 \$6,321 \$15,560	36.50%  13.33% 3.00% 7.39% 6,509  1,596  \$75,276 \$27,485 \$6,187 \$15,232	13.33% 3.00% 7.39% 6,509 1,596 \$79,734 \$29,113 \$6,554 \$16,135	13.33% 3.00% 7.39% 6.509 1,596 \$75,641 \$27,618 \$6,217 \$15,308	13.33% 3.00% 7.39% 6.509 1,596 \$77,801 \$28,407 \$6,395 \$15,746	12,90% 3,00% 7,16% 6,509 1,004 \$79,801 \$28,204 \$6,559 \$15,650  218,633 32,00%	12.90% 3.00% 7.16% 6,509 1,004 1,004 \$74,851 \$26,454 \$6,152 \$14,680 205,072 32.00%	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor	12.95% 2.21% 7.13% 6,509 1,596 \$76,300 \$26,621 \$4,543 \$14,645	12.95% 2.21% 7.13% 6.509 1,596 \$77,417 \$27,011 \$4,610 \$14,859	12.95% 2.21% 7.13% 6,509 1,596 \$76,547 \$26,707 \$4,558 \$14,692	12.95% 2.21% 7.13% 6.509 1,596 \$74,836 \$26,110 \$4,456 \$14,364  201,595 32.00% 37.12%	13.32% 3.00% 7.19% 6,509 1,596 \$78,781 \$28,741 \$6,475 \$15,519 215,839 32.00% 36,97%	13.33% 3.00% 7.38% 6,509 1,596 \$81,644 \$29,810 \$16,518 223,683 32.00% 36.81%	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079 \$6,321 \$15,560	36.50%  13.33% 3.00% 7.39% 6.509  1,596  1,596  \$75,276 \$27,485 \$6,187 \$15,232  206,237	13.33% 3.00% 7.39% 6.509 1,596 \$79,734 \$29,113 \$6,554 \$16,135	13.33% 3.00% 7.39% 6.509 1,596 \$75,641 \$27,618 \$6,217 \$15,308	13.33% 3.00% 7.39% 6,509 1,596 \$77,801 \$28,407 \$6,395 \$15,746	12,90% 3,00% 7,16% 6,509 1,004 \$79,801 \$28,204 \$6,559 \$15,650  218,633 32,00% 36,50%	12.90% 3.00% 7.16% 6,509 1,004 \$74,851 \$26,454 \$6,152 \$14,680 205,072 32.00% 36.50%	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COCS Average Last 4 Pds Cotal Mgr Average Last 4 Pds Cotal Exp	12.95% 2.21% 7.13% 6,509 1,596 \$76,300 \$26,621 \$4,543 \$14,645	12.95% 2.21% 7.13% 6.509 1,596 \$77,417 \$27,011 \$4,610 \$14,859	12.95% 2.21% 7.13% 6,509 1,596 \$76,547 \$26,707 \$4,558 \$14,692	12.95% 2.21% 7.13% 6,509  1,596  \$74,836 \$26,110 \$4,456 \$14,364  201,595  32.00% 37.12% 37.12%	13.32% 3.00% 7.19% 6,509 1,596 1,596 \$78,781 \$28,741 \$6,475 \$15,519 215,839 220,36,97% 13.04%	13.33% 3.00% 7.38% 6,509 1,596 \$81,644 \$29,810 \$6,710 \$16,518 223,683 32.00% 36.81% 13.14%	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079 \$6,321 \$15,560 210,696 32,00% 36,66% 36,66%	36.50%  13.33% 3.00% 7.39% 6,509  1,596  \$75,276 \$27,485 \$6,187 \$15,232  206,237  206,237  32.00% 36.50% 13.32%	13.33% 3.00% 7.39% 6,509 1,596 \$79,734 \$29,713 \$6,554 \$16,135	13.33% 3.00% 7.39% 6.509 1,596 \$75,641 \$27,618 \$6,217 \$15,308 207,235 32.00% 36.50% 13.33%	13.33% 3.00% 7.39% 6.509 1,596 \$77,801 \$28,407 \$6.395 \$15,746 213,154 213,154	12.90% 3.00% 7.16% 6.509 1,004 \$79,801 \$28,204 \$6.559 \$15,650 218,633 32.00% 36.50% 13.22%	12.90% 3.00% 7.16% 6,509 1,004 1,004 \$74,851 \$26,454 \$6,152 \$14,680 205,072 32.00% 36.50% 13.11%	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor	12.95% 2.21% 7.13% 6,509 1,596 \$76,300 \$26,621 \$4,543 \$14,645	12.95% 2.21% 7.13% 6.509 1,596 \$77,417 \$27,011 \$4,610 \$14,859	12.95% 2.21% 7.13% 6,509 1,596 \$76,547 \$26,707 \$4,558 \$14,692	12.95% 2.21% 7.13% 6.509 1,596 \$74,836 \$26,110 \$4,456 \$14,364  201,595 32.00% 37.12%	13.32% 3.00% 7.19% 6,509 1,596 \$78,781 \$28,741 \$6,475 \$15,519 215,839 32.00% 36,97%	13.33% 3.00% 7.38% 6,509 1,596 \$81,644 \$29,810 \$16,518	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079 \$6,321 \$15,560	36.50%  13.33% 3.00% 7.39% 6.509  1,596  1,596  \$75,276 \$27,485 \$6,187 \$15,232  206,237	13.33% 3.00% 7.39% 6.509 1,596 \$79,734 \$29,113 \$6,554 \$16,135	13.33% 3.00% 7.39% 6.509 1,596 \$75,641 \$27,618 \$6,217 \$15,308	13.33% 3.00% 7.39% 6,509 1,596 \$77,801 \$28,407 \$6,395 \$15,746	12,90% 3,00% 7,16% 6,509 1,004 \$79,801 \$28,204 \$6,559 \$15,650  218,633 32,00% 36,50%	12.90% 3.00% 7.16% 6,509 1,004 \$74,851 \$26,454 \$6,152 \$14,680 205,072 32.00% 36.50%	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor Average Last 4 Pds Controllables Exp	12.95% 2.21% 7.13% 6,509 1,596 \$76,300 \$26,621 \$4,543 \$14,645	12.95% 2.21% 7.13% 6.509 1,596 \$77,417 \$27,011 \$4,610 \$14,859	12.95% 2.21% 7.13% 6,509 1,596 \$76,547 \$26,707 \$4,558 \$14,692	12.95% 2.21% 7.13% 6,509 1,596 \$74,836 \$26,110 \$4,456 \$14,364  201,595 32.00% 37.12% 12.95% 2.21%	13.32% 3.00% 7.19% 6.509 1,596 1,596 \$78,781 \$6,475 \$15,519 215,839 32.00% 36,97% 13.04% 2.41%	13.33% 3.00% 7.38% 6.509 1,596 \$81,644 \$29,810 \$6,710 \$16,518  223,683 32.00% 36.81% 13.14% 2.61%	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079 \$6,321 \$15,560 210,696 32.00% 36.66% 31.23%	36.50%  13.33% 3.00% 7.39% 6.509  1,596  \$75,276 \$27,485 \$6,187 \$15,232  206,237  32.00% 36.50% 13.32% 3.00%	13.33% 3.00% 7.39% 6,509 1,596 \$79,734 \$29,113 \$6,554 \$16,135 218,450 32.00% 36.50% 13.33% 3.00%	13.33% 3.00% 7.39% 6.509 1,596 \$75,641 \$27,618 \$6,217 \$15,308 207,235 32.00% 36.50% 13.33% 3.00%	13.33% 3.00% 7.39% 6.509 1,596 \$77,801 \$28,407 \$6,395 \$15,746 213,154 32.00% 36.50% 13.33% 3.00%	12,90% 3,00% 7,16% 6,509 1,004 \$79,801 \$28,204 \$6,559 \$15,650  218,633 32,00% 3,6,50% 13,22% 3,00%	12.90% 3.00% 7.16% 6,509 1,004 1,004 \$74,851 \$26,454 \$6,152 \$14,680 205,072 32.00% 36.50% 13.11%	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor Average Last 4 Pds Controllables Exp	12.95% 2.21% 7.13% 6,509 1,596 \$76,300 \$26,621 \$4,543 \$14,645	12.95% 2.21% 7.13% 6.509 1,596 \$77,417 \$27,011 \$4,610 \$14,859	12.95% 2.21% 7.13% 6,509 1,596 \$76,547 \$26,707 \$4,558 \$14,692	12.95% 2.21% 7.13% 6,509 1,596 \$74,836 \$26,110 \$4,456 \$14,364  201,595 32.00% 37.12% 12.95% 2.21%	13.32% 3.00% 7.19% 6.509 1,596 1,596 \$78,781 \$6,475 \$15,519 215,839 32.00% 36,97% 13.04% 2.41%	13.33% 3.00% 7.38% 6.509 1,596 \$81,644 \$29,810 \$6,710 \$16,518  223,683 32.00% 36.81% 13.14% 2.61%	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079 \$6,321 \$15,560 210,696 32.00% 36.66% 31.23%	36.50%  13.33% 3.00% 7.39% 6.509  1,596  \$75,276 \$27,485 \$6,187 \$15,232  206,237  32.00% 36.50% 13.32% 3.00%	13.33% 3.00% 7.39% 6,509 1,596 \$79,734 \$29,113 \$6,554 \$16,135 218,450 32.00% 36.50% 13.33% 3.00%	13.33% 3.00% 7.39% 6.509 1,596 \$75,641 \$27,618 \$6,217 \$15,308 207,235 32.00% 36.50% 13.33% 3.00%	13.33% 3.00% 7.39% 6.509 1,596 \$77,801 \$28,407 \$6,395 \$15,746 213,154 32.00% 36.50% 13.33% 3.00%	12,90% 3,00% 7,16% 6,509 1,004 \$79,801 \$28,204 \$6,559 \$15,650  218,633 32,00% 3,6,50% 13,22% 3,00%	12.90% 3.00% 7.16% 6,509 1,004 1,004 \$74,851 \$26,454 \$6,152 \$14,680 205,072 32.00% 36.50% 13.11%	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor Average Last 4 Pds Controllables Exp	12.95% 2.21% 7.13% 6,509 1,596 \$76,300 \$26,621 \$4,543 \$14,645	12.95% 2.21% 7.13% 6.509 1,596 \$77,417 \$27,011 \$4,610 \$14,859	12.95% 2.21% 7.13% 6,509 1,596 \$76,547 \$26,707 \$4,558 \$14,692	12.95% 2.21% 7.13% 6,509 1,596 \$74,836 \$26,110 \$4,456 \$14,364  201,595 32.00% 37.12% 12.95% 2.21%	13.32% 3.00% 7.19% 6.509 1,596 1,596 \$78,781 \$6,475 \$15,519 215,839 32.00% 36,97% 13.04% 2.41%	13.33% 3.00% 7.38% 6.509 1,596 \$81,644 \$29,810 \$6,710 \$16,518  223,683 32.00% 36.81% 13.14% 2.61%	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079 \$6,321 \$15,560 210,696 32.00% 36.66% 31.23%	36.50%  13.33% 3.00% 7.39% 6.509  1,596  \$75,276 \$27,485 \$6,187 \$15,232  206,237  32.00% 36.50% 13.32% 3.00%	13.33% 3.00% 7.39% 6,509 1,596 \$79,734 \$29,113 \$6,554 \$16,135 218,450 32.00% 36.50% 13.33% 3.00%	13.33% 3.00% 7.39% 6.509 1,596 \$75,641 \$27,618 \$6,217 \$15,308 207,235 32.00% 36.50% 13.33% 3.00%	13.33% 3.00% 7.39% 6.509 1,596 \$77,801 \$28,407 \$6,395 \$15,746 213,154 32.00% 36.50% 13.33% 3.00%	12,90% 3,00% 7,16% 6,509 1,004 \$79,801 \$28,204 \$6,559 \$15,650  218,633 32,00% 3,6,50% 13,22% 3,00%	12.90% 3.00% 7.16% 6,509 1,004 1,004 \$74,851 \$26,454 \$6,152 \$14,680 205,072 32.00% 36.50% 13.11%	36.32% 13.02% 2.74%
Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor Average Last 4 Pds Controllables Exp	12.95% 2.21% 7.13% 6,509 1,596 \$76,300 \$26,621 \$4,543 \$14,645	12.95% 2.21% 7.13% 6.509 1,596 \$77,417 \$27,011 \$4,610 \$14,859	12.95% 2.21% 7.13% 6,509 1,596 \$76,547 \$26,707 \$4,558 \$14,692	12.95% 2.21% 7.13% 6,509 1,596 \$74,836 \$26,110 \$4,456 \$14,364  201,595 32.00% 37.12% 12.95% 2.21%	13.32% 3.00% 7.19% 6.509 1,596 1,596 \$78,781 \$6,475 \$15,519 215,839 32.00% 36,97% 13.04% 2.41%	13.33% 3.00% 7.38% 6.509 1,596 \$81,644 \$29,810 \$6,710 \$16,518  223,683 32.00% 36.81% 13.14% 2.61%	13.33% 3.00% 7.39% 6,509 1,596 \$76,904 \$28,079 \$6,321 \$15,560 210,696 32.00% 36.66% 31.23%	36.50%  13.33% 3.00% 7.39% 6.509  1,596  \$75,276 \$27,485 \$6,187 \$15,232  206,237  32.00% 36.50% 13.32% 3.00%	13.33% 3.00% 7.39% 6,509 1,596 \$79,734 \$29,113 \$6,554 \$16,135 218,450 32.00% 36.50% 13.33% 3.00%	13.33% 3.00% 7.39% 6.509 1,596 \$75,641 \$27,618 \$6,217 \$15,308 207,235 32.00% 36.50% 13.33% 3.00%	13.33% 3.00% 7.39% 6.509 1,596 \$77,801 \$28,407 \$6,395 \$15,746 213,154 32.00% 36.50% 13.33% 3.00%	12,90% 3,00% 7,16% 6,509 1,004 \$79,801 \$28,204 \$6,559 \$15,650  218,633 32,00% 3,6,50% 13,22% 3,00%	12.90% 3.00% 7.16% 6,509 1,004 1,004 \$74,851 \$26,454 \$6,152 \$14,680 205,072 32.00% 36.50% 13.11%	36.32% 13.02% 2.74%

				(Flair I	ear i Ending a	September 20	' ')							
Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
		2,007.0	210070	2,007.0	210070				20070				210070	
	Pd 10 2010	Pd 11 2010	Pd 12 2010	Pd 13 2010	Pd 1 2011	Pd 2 2011	Pd 3 2011	Pd 4 2011	Pd 5 2011			Pd 8 2011	Pd 9 2011	FYE 9-30-11
	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis
Sales	\$159,715	\$165,515	\$157,018	\$142,515	\$168,169	\$168,360	\$169,142	\$161,513	\$176,852	\$173,389	\$160,331	\$168,924	\$149,879	\$2,121,319
	4101)120	4100,010	4201,020	4112,010	4200,200	4200,000	4103,112	4103,010	42.0,002	41.0,003	4200,002	4100,721	423,011	42,121,011
COGS	\$49,512	\$51,310	\$48,676	\$44,179	\$52,132	\$52,191	\$52,434	\$50,069	\$54,824	\$53,750	\$49,702	\$52,366	\$46,463	\$657,609
Gross Profit	\$110,203	\$114,205	\$108,342	\$98,335	\$116,037	\$116,168	\$116,708	\$111,444	\$122,028	\$119,638	\$110,628	\$116,557	\$103,417	\$1,463,710
0103371011	\$110,200	Q111,200	\$100,D12	\$70,000	ψ110,007	\$110,100	\$110,700	ψ111,111	ψ122,020	ψ117,000	ψ110,020	Ψ110,007	ψ100,117	\$1,100,710
Labor	\$60,980	\$63,195	\$59,950	\$54,413	\$63,271	\$63,343	\$63,637	\$60,767	\$66,538	\$65,235	\$60,322	\$63,555	\$56,390	\$801,599
Total Mgr Controllable Exp	\$21,522	\$22,303	\$21,158	\$19,204	\$21,979	\$22,003	\$22,106	\$21,109	\$23,113	\$22,661	\$20,954	\$22,077	\$19,588	\$279,777
Total Other Oper Expenses	\$3,911	\$4,053	\$3,845	\$3,490	\$4,163	\$4,167	\$4,187	\$3,998	\$4,378	\$4,292	\$3,969	\$4,181	\$3,710	\$52,341
Occupancy Expenses	\$8,064	\$8,357	\$7,928	\$7,196	\$11,524	\$12,162	\$13,462	\$10,893	\$12,086	\$11,826	\$11,570	\$11,858	\$10,521	\$137,446
Total Restaurant Operating Expense	\$94,477	\$97,907	\$92,881	\$84,302	\$100,937	\$101,676	\$103,391	\$96,767	\$106,115	\$104,014	\$96,815	\$101,672	\$90,209	\$1,271,164
Total Oper Income (loss)	\$15,727	\$16,298	\$15,461	\$14,033	\$15,100	\$14,493	\$13,316	\$14,677	\$15,912	\$15,624	\$13,813	\$14,885	\$13,207	\$192,546
Total Oper Income (1035)	\$15,727	\$10,270	\$15,401	\$14,033	\$15,100	\$14,473	\$15,510	\$14,077	\$15,712	\$15,024	\$13,013	\$14,000	\$13,207	\$172,540
11 11 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1														
Administrative Expenses	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Corporate Office & Admin Expense Allocation														
Other G&A Expenses	\$1,301	\$1,301	\$1,301	\$1,301	\$1,301	\$1,301	\$1,301	\$1,301	\$1,301	\$1,301	\$1,301	\$709	\$709	\$15,729
Total G&A	\$7,810	\$7,810	\$7,810	\$7,810	\$7,810	\$7,810	\$7,810	\$7,810	\$7,810	\$7,810	\$7,810	\$7,218	\$7,218	\$100,344
9.7						***	***	***		4.0	4.0	4.0		
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
EBITDA (with rent add back)	\$7,917	\$8,488	\$7,651	\$6,223	\$7,290	\$6,683	\$5,507	\$6,867	\$8,103	\$7,814	\$6,003	\$7,668	\$5,989	\$92,202
	4.96%	5.13%	4.87%	4.37%	4.33%	3.97%	3.26%	4.25%	4.58%	4.51%	3.74%	4.54%	4.00%	
US Trustee Fee	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,000
													,	
Debt Service	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$0	\$77,758
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Desirate corporate	4000	φοσο	4000	φοσο	4000	4000	4000	4000	4000	φοσο	φοσο	φοσο	ψ0	ψ1,201
Net Cash Flow	\$1,086	\$1,658	\$821	(\$1,607)	\$460	(\$148)	(\$1,324)	(\$963)	\$1,272	\$984	(\$827)	\$837	\$5,989	\$8,239
THE CLISH FION	\$1,000	\$2,000	φ021	(\$1,007)	\$100	(\$110)	(\$1,021)	(\$300)	Ų1,L, L	\$501	(\$027)	4007	ψ5,505	40,203
Conital Possess Lore	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	60	£10,000
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
NAC LEL G. B.	(\$414)	6450	(\$679)	(\$3,107)	(04.040)	(04.540)	(\$2.824)	(\$2,463)	(\$228)	(\$516)	(00.000)	(\$663)	<b>#</b> 000	(00 mc4
Net Cash Flow after Reserve	(\$414)	\$158	(\$679)	(\$3,107)	(\$1,040)	(\$1,648)	(\$2,824)	(\$2,463)	(\$228)	(\$516)	(\$2,327)	(\$663)	\$5,989	(\$9,761
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%
Labor	38.56%	38.56%	38.56%	38.56%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	37.799
Labor Savings														
Mgr Controllables	13.61%	13.61%	13.61%	13.61%	13.20%	13.20%	13.20%	13.20%	13.20%	13.20%	13.20%	13.20%	13.20%	13.19%
Total Other Exp	2.47%	2.47%	2.47%	2.47%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.479
Occupancy	5.05%	5.05%	5.05%	5.05%	6.85%	7.22%	7.96%	6.74%	6.83%	6.82%	7.22%	7.02%	7.02%	6.489
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
-														
Other G&A Expenses	1,301	1,301	1,301	1,301	1,301	1,301	1,301	1,301	1,301	1,301	1,301	709	709	
,														
Expenses in Dollars at 0% SSS Growth														
Labor	\$60,980	\$63,195	\$59,950	\$54,413	\$63,271	\$63,343	\$63,637	\$60,767	\$66,538	\$65,235	\$60,322	\$63,555	\$56,390	
Mgr Controllables	\$21,522	\$22,303	\$21,158	\$19,204	\$21,979	\$22,003	\$22,106	\$21,109	\$23,113	\$22,661	\$20,954	\$22,077	\$19,588	
Total Other Exp	\$3,911	\$4,053	\$3,845	\$3,490	\$4,163	\$4,167	\$4,187	\$3,998	\$4,378	\$4,292	\$3,969	\$4,181	\$3,710	
Occupancy	\$7,984	\$8,274	\$7,849	\$7,124	\$11,410	\$12,041	\$13,328	\$10,785	\$11,967	\$11,709	\$11,455	\$11,741	\$10,417	
Scrupancy	ψ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ψ0,2, <b>1</b>	ψ1,01)	Ψ,,124	711,110	712,071	210,020	210,700	711,707	J.1,107	J11,100	J11/1 21	ψ10,111	
Debt Service														
<u>Debt Service</u>														
Prior Year Sales	158,134	163,876	155,463	141,103	166,504	166,693	167,467	159,913	175,101	171,672	158,743	167,251	148,395	
Prior Year Sales	158,134	163,876	155,463	141,103	166,504	166,693	167,467	159,913	1/5,101	1/1,6/2	158,743	167,231	148,395	
1 V , 1 N 1 00 00				21.000	24.0001	24 0001	24 0001	21.0001	24 0021	24 0000	24 0000	24 0000	21.000	
Average Last 4 Pds COGS				31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	
Average Last 4 Pds Labor				38.56%	38.42%	38.28%	38.14%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	
Average Last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp				13.61%	13.51%	13.40%	13.30%	13.20%	13.20%	13.20%	13.20%	13.20%	13.20%	
Avg last 4 pds Total Other Oper Expenses				2.47%	2.48%	2.49%	2.49%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	
Average Last 4 Pds Occupancy Expenses				5.05%	5.50%	6.04%	6.77%	7.19%	7.19%	7.09%	6.90%	6.97%	7.02%	
		_		_										

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
													Pd 9 2011	FYE 9-30-11
	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford
Sales	\$193,780	\$203,177	\$192,920	\$182,125	\$173,478	\$189,541	\$189,367	\$180,725	\$199,226	\$202,614	\$214,412	\$208,702	\$199,424	\$2,529,490
COGS	\$61,041	\$64,001	\$60,770	\$57,369	\$54,646	\$59,705	\$59,651	\$56,928	\$62,756	\$63,823	\$67,540	\$65,741	\$62,819	\$796,789
Gross Profit	\$132,739	\$139,176	\$132,150	\$124,756	\$118,832	\$129,836	\$129,716	\$123,797	\$136,470	\$138,791	\$146,872	\$142,961	\$136,606	\$1,732,701
Labor	\$71,838	\$75,322	\$71,519	\$67,517	\$64,410	\$70,374	\$70,309	\$67,101	\$73,970	\$75,228	\$79,608	\$77,488	\$74,044	\$938,729
Total Mgr Controllable Exp	\$22,291	\$23,372	\$22,192	\$20,950	\$23,188	\$25,335	\$25,311	\$24,156	\$26,629	\$27,082	\$28,659	\$27,896	\$26,656	\$323,716
Total Other Oper Expenses	\$4,580	\$4,802	\$4,560	\$4,305	\$6,012	\$6,568	\$6,562	\$6,263	\$6,904	\$7,021	\$7,430	\$7,232	\$6,911	\$79,149
Occupancy Expenses	\$1,313	\$1,377	\$1,307	\$1,234	\$1,528	\$1,670	\$1,668	\$1,577	\$1,738	\$1,768	\$1,870	\$1,857	\$1,775	\$20,683
Total Restaurant Operating Expense Total Oper Income (loss)	\$100,022 \$32,717	\$104,872 \$34,304	\$99,578 \$32,572	\$94,006 \$30,749	\$95,138 \$23,694	\$103,947 \$25,889	\$103,852 \$25,865	\$99,097 \$24,700	\$109,241 \$27,229	\$111,099 \$27,692	\$117,568 \$29,304	\$114,474 \$28,487	\$109,385 \$27,221	\$1,362,278 \$370,423
Total Oper Income (loss)	\$32,717	\$34,304	\$32,372	\$30,749	\$23,094	\$23,009	\$23,663	324,700	\$21,229	\$27,092	\$29,304	\$20,407	\$27,221	\$370,423
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$2,572	\$2,572	\$2,572	\$2,572	\$2,572	\$2,572	\$2,572	\$2,572	\$2,572	\$2,572	\$2,572	\$1,980	\$1,980	\$32,252
Total G&A	\$9,081	\$9,081	\$9,081	\$9,081	\$9,081	\$9,081	\$9,081	\$9,081	\$9,081	\$9,081	\$9,081	\$8,489	\$8,489	\$116,867
10tal G&A	Ψ2,001	ψ2,031	ψ2,001	ψ2,001	ψ2,001	\$2,001	φ2,001	\$2,001	φ2,001	Ψ2,001	Ψ2,001	ψ0,π03	ψ0,402	\$110,007
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	-	, , ,	, ,											
EBITDA (with rent add back)	\$23,636	\$25,223	\$23,491	\$21,669	\$14,614	\$16,808	\$16,784	\$15,619	\$18,148	\$18,611	\$20,223	\$19,998	\$18,732	\$253,555
EDITE II (WILL TELL AND DELL)	12.20%	12.41%	12.18%	11.90%	8.42%	8.87%	8.86%	8.64%	9.11%	9.19%	9.43%	9,58%	9.39%	4200,000
US Trustee Fee	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	50	\$0	\$0	\$2,000
US Trustee Fee	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,000
Debt Service	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$0	\$179,590
Tax Payment on past due taxes	\$14,700	\$14,500	\$14,500	\$14,700	\$14,580	\$14,700	\$14,700	\$14,700	\$14,700	\$14,760	\$14,700	\$14,700	\$0	\$177,550
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
	-	4000	4000	4000	4000	4000	4000	4000	4444	4000	4000	4000	-	4-7-01
Net Cash Flow	\$8,320	\$9,907	\$8,175	\$5,352	(\$703)	\$1,491	\$1,468	(\$697)	\$2,832	\$3,295	\$4,907	\$4,682	\$18,732	\$67,761
Capital Reserve Loan														
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	\$1,500	\$1,500 \$8,407	\$1,500 \$6,675	\$1,500 \$3,852	\$1,500 (\$2,203)	\$1,500 (\$9)	\$1,500 (\$32)	\$1,500 (\$2,197)	\$1,500 \$1,332	\$1,500 \$1,795	\$1,500 \$3,407	\$1,500 \$3,182	\$0 \$18,732	\$18,000 \$49,761
^														
^	\$6,820	\$8,407 1.00%	\$6,675 1.00%	\$3,852 1.00%	(\$2,203) 1.00%	(\$9) 1.00%	(\$32) 1.00%	(\$2,197) 1.00%	\$1,332 1.00%	\$1,795 1.00%	\$3,407 1.00%	\$3,182 1.00%	\$18,732 1.00%	\$49,761
Net Cash Flow after Reserve SSS Growth COGS	\$6,820 1.00% 31.50%	\$8,407 1.00% 31.50%	\$6,675 1.00% 31.50%	\$3,852 1.00% 31.50%	(\$2,203) 1.00% 31.50%	(\$9) 1.00% 31.50%	(\$32) 1.00% 31.50%	(\$2,197) 1.00% 31.50%	\$1,332 1.00% 31.50%	\$1,795 1.00% 31.50%	\$3,407 1.00% 31.50%	\$3,182 1.00% 31.50%	\$18,732 1.00% 31.50%	\$49,761 31.50%
Net Cash Flow after Reserve  SSS Growth  COGS Labor	\$6,820	\$8,407 1.00%	\$6,675 1.00%	\$3,852 1.00%	(\$2,203) 1.00%	(\$9) 1.00%	(\$32) 1.00%	(\$2,197) 1.00%	\$1,332 1.00%	\$1,795 1.00%	\$3,407 1.00%	\$3,182 1.00%	\$18,732 1.00%	\$49,761
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings	\$6,820 1.00% 31.50% 37.44%	\$8,407 1.00% 31.50% 37.44%	\$6,675 1.00% 31.50% 37.44%	\$3,852 1.00% 31.50% 37.44%	(\$2,203) 1.00% 31.50% 37.50%	1.00% 31.50% 37.50%	1.00% 31.50% 37.50%	(\$2,197) 1.00% 31.50% 37.50%	\$1,332 1.00% 31.50% 37.50%	\$1,795 1.00% 31.50% 37.50%	\$3,407 1.00% 31.50% 37.50%	\$3,182 1.00% 31.50% 37.50%	\$18,732 1.00% 31.50% 37.50%	\$49,761 31.50% 37.11%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables	\$6,820 1.00% 31.50% 37.44%	\$8,407 1.00% 31.50% 37,44% 11.62%	\$6,675 1.00% 31.50% 37.44% 11.62%	\$3,852 1.00% 31.50% 37.44% 11.62%	(\$2,203) 1.00% 31.50% 37.50%	1.00% 31.50% 37.50%	(\$32) 1.00% 31.50% 37.50%	(\$2,197) 1.00% 31.50% 37.50% 13.50%	\$1,332 1.00% 31.50% 37.50%	\$1,795 1.00% 31.50% 37.50% 13.50%	\$3,407 1.00% 31.50% 37.50%	\$3,182 1.00% 31.50% 37.50%	\$18,732 1.00% 31.50% 37.50% 13.50%	\$49,761 31.50% 37.11% 12.80%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39%	\$8,407 1.00% 31.50% 37.44% 11.62% 2.39%	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39%	\$3,852 1.00% 31.50% 37.44% 11.62% 2.39%	(\$2,203) 1.00% 31.50% 37.50% 13.50% 3.50%	1.00% 31.50% 37.50% 13.50% 3.50%	1.00% 31.50% 37.50% 13.50% 3.50%	(\$2,197) 1.00% 31.50% 37.50% 13.50% 3.50%	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50%	\$1,795 1.00% 31.50% 37.50% 13.50% 3.50%	\$3,407 1.00% 31.50% 37.50% 13.50% 3.50%	\$3,182 1.00% 31.50% 37.50% 13.50% 3.50%	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50%	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68%	\$8,407 1.00% 31.50% 37.44% 11.62% 2.39% 0.68%	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 0.68%	\$3,852 1.00% 31.50% 37.44% 11.62% 2.39% 0.68%	1.00% 31.50% 37.50% 13.50% 0.89%	1.00% 31.50% 37.50% 13.50% 3.50% 0.89%	1.00% 31.50% 37.50% 13.50% 3.50% 0.89%	1.00% 31.50% 37.50% 13.50% 3.50% 0.88%	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 0.88%	\$1,795 1.00% 31.50% 37.50% 13.50% 0.88%	\$3,407 1.00% 31.50% 37.50% 13.50% 3.50% 0.88%	\$3,182 1.00% 31.50% 37.50% 13.50% 3.50% 0.90%	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 0.90%	\$49,761 31.50% 37.11% 12.80%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39%	\$8,407 1.00% 31.50% 37.44% 11.62% 2.39%	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39%	\$3,852 1.00% 31.50% 37.44% 11.62% 2.39%	(\$2,203) 1.00% 31.50% 37.50% 13.50% 3.50%	1.00% 31.50% 37.50% 13.50% 3.50%	1.00% 31.50% 37.50% 13.50% 3.50%	(\$2,197) 1.00% 31.50% 37.50% 13.50% 3.50%	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50%	\$1,795 1.00% 31.50% 37.50% 13.50% 3.50%	\$3,407 1.00% 31.50% 37.50% 13.50% 3.50%	\$3,182 1.00% 31.50% 37.50% 13.50% 3.50%	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50%	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68%	\$8,407 1.00% 31.50% 37.44% 11.62% 2.39% 0.68%	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 0.68%	\$3,852 1.00% 31.50% 37.44% 11.62% 2.39% 0.68%	1.00% 31.50% 37.50% 13.50% 0.89%	1.00% 31.50% 37.50% 13.50% 3.50% 0.89%	1.00% 31.50% 37.50% 13.50% 3.50% 0.89%	1.00% 31.50% 37.50% 13.50% 3.50% 0.88%	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 0.88%	\$1,795 1.00% 31.50% 37.50% 13.50% 0.88%	\$3,407 1.00% 31.50% 37.50% 13.50% 3.50% 0.88%	\$3,182 1.00% 31.50% 37.50% 13.50% 3.50% 0.90%	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 0.90%	\$49,761 31.50% 37.11% 12.80% 3.13%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509	\$8,407 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509	\$3,852 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509	(\$2,203) 1.00% 31.50% 37.50% 13.50% 0.89% 6,509	1.00% 31.50% 37.50% 13.50% 3.50% 0.89% 6,509	(\$32) 1.00% 31.50% 37.50% 13.50% 3.50% 0.89% 6,509	1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509	\$1,795 1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509	\$3,407 1.00% 31.50% 37.50% 13.50% 0.88% 6,509	\$3,182 1.00% 31.50% 37.50% 13.50% 3.50% 0.90% 6,509	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 0.90% 6,509	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68%	\$8,407 1.00% 31.50% 37.44% 11.62% 2.39% 0.68%	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 0.68%	\$3,852 1.00% 31.50% 37.44% 11.62% 2.39% 0.68%	1.00% 31.50% 37.50% 13.50% 0.89%	1.00% 31.50% 37.50% 13.50% 3.50% 0.89%	1.00% 31.50% 37.50% 13.50% 3.50% 0.89%	1.00% 31.50% 37.50% 13.50% 3.50% 0.88%	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 0.88%	\$1,795 1.00% 31.50% 37.50% 13.50% 0.88%	\$3,407 1.00% 31.50% 37.50% 13.50% 3.50% 0.88%	\$3,182 1.00% 31.50% 37.50% 13.50% 3.50% 0.90%	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 0.90%	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509	\$8,407 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509	\$3,852 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509	(\$2,203) 1.00% 31.50% 37.50% 13.50% 0.89% 6,509	1.00% 31.50% 37.50% 13.50% 3.50% 0.89% 6,509	(\$32) 1.00% 31.50% 37.50% 13.50% 3.50% 0.89% 6,509	1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509	\$1,795 1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509	\$3,407 1.00% 31.50% 37.50% 13.50% 0.88% 6,509	\$3,182 1.00% 31.50% 37.50% 13.50% 3.50% 0.90% 6,509	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 0.90% 6,509	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509	\$8,407 1.00% 31.50% 37.44% 11.62% 2.39% 6,509 2,572	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572	\$3,852 1.00% 31.50% 37.44% 11.62% 2.39% 6,509 2,572	(\$2,203) 1.00% 31.50% 37.50% 13.50% 0.89% 6,509	1.00% 31.50% 37.50% 13.50% 3.50% 0.89% 6,509	(\$32) 1.00% 31.50% 37.50% 13.50% 3.50% 0.89% 6,509	1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509 2,572	\$1,795 1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509 2,572	\$3,407 1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509 2,572	\$3,182 1.00% 31.50% 37.50% 13.50% 3.50% 0.90% 6,509 1,980	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 0.90% 6,509	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509	\$8,407 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509	\$3,852 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509	(\$2,203) 1.00% 31.50% 37.50% 13.50% 0.89% 6,509	1.00% 31.50% 37.50% 13.50% 3.50% 0.89% 6,509	(\$32) 1.00% 31.50% 37.50% 13.50% 3.50% 0.89% 6,509	1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509	\$1,795 1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509	\$3,407 1.00% 31.50% 37.50% 13.50% 0.88% 6,509	\$3,182 1.00% 31.50% 37.50% 13.50% 3.50% 0.90% 6,509	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 0.90% 6,509	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Soverhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$71,838 \$22,291	\$8,407 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$75,322 \$23,372	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$71,519 \$22,192	\$3,852 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$67,517 \$20,950	(\$2,203) 1.00% 31.50% 37.50% 13.50% 0.89% 6,509 2,572 \$64,410 \$23,188	(\$9)  1.00% 31.50% 37.50% 13.50% 0.89% 6,509  2,572  \$70,374	(532) 1.00% 31.50% 37.50% 13.50% 3.50% 6.509 2.572 \$70,309 \$25,311	(\$2,197)  1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509 2,572	\$1,332 1.00% 31.50% 37.50% 13.50% 0.88% 6,509 2,572 \$73,970 \$26,629	\$1,795 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2,572 \$75,228 \$27,082	\$3,407 1.00% 31.50% 37.50% 13.50% 0.88% 6,509 \$79,608 \$28,659	\$3,182 1.00% 31.50% 37.50% 13.50% 0.90% 6,509 1,980 \$77,488 \$27,896	\$18,732 1.00% 31.50% 37.50% 13.50% 0.90% 6,509 1,980 \$74,044 \$26,656	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$71,838 \$22,291 \$4,580	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 6,509 2,572 \$71,519	\$3,852 1.00% 31.50% 37.44% 11.62% 2.29% 6,509 2,572 \$67,517 \$20,950 \$4,305	(\$2,203) 1.00% 31.50% 37.50% 13.50% 0.89% 6,509	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$70,374 \$25,335 \$6,568	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2,572 \$70,309 \$25,311	(\$2,197)  1.00% 31.50% 37.50%  13.50% 3.50% 6.509  2.572	\$1,332 1.00% 31.50% 37.50% 13.50% 6,509 2,572 \$73,970 \$26,629 \$6,904	\$1,795 1.00% 31,50% 37,50% 13,50% 6,509 2,572 \$75,228 \$77,022 \$70,021	\$3,407 1.00% 31.50% 37.50% 13.50% 3.50% 0.88% 6,509 2,572	\$3,182 1.00% 31.50% 37.50% 13.50% 6,509 1,980 \$77,488 \$77,486 \$72,896	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$74,044 \$26,656 \$6,991	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Soverhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$71,838 \$22,291	\$8,407 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$75,322 \$23,372	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560	\$3,852 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$67,517 \$20,950	(\$2,203) 1.00% 31.50% 37.50% 13.50% 0.89% 6,509 2,572 \$64,410 \$23,188 \$6,012	(\$9)  1.00% 31.50% 37.50% 13.50% 0.89% 6,509  2,572  \$70,374	(532) 1.00% 31.50% 37.50% 13.50% 3.50% 6.509 2.572 \$70,309 \$25,311	(\$2,197) 1,00% 31,50% 37,50% 13,50% 3,50% 6,509 2,572 \$67,101 \$24,156 \$6,263	\$1,332 1.00% 31.50% 37.50% 13.50% 0.88% 6,509 2,572 \$73,970 \$26,629	\$1,795 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2,572 \$75,228 \$27,082	\$3,407 1.00% 31,50% 37,50% 13,50% 3,50% 6,509 2,572 \$79,608 \$28,659 \$7,430	\$3,182 1.00% 31.50% 37.50% 13.50% 0.90% 6,509 1,980 \$77,488 \$27,896	\$18,732 1.00% 31.50% 37.50% 13.50% 0.90% 6,509 1,980 \$74,044 \$26,656	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$71,838 \$22,291 \$4,580	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560	\$3,852 1.00% 31.50% 37.44% 11.62% 2.29% 6,509 2,572 \$67,517 \$20,950 \$4,305	(\$2,203) 1.00% 31.50% 37.50% 13.50% 0.89% 6,509 2,572 \$64,410 \$23,188 \$6,012	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$70,374 \$25,335 \$6,568	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2,572 \$70,309 \$25,311	(\$2,197) 1,00% 31,50% 37,50% 13,50% 3,50% 6,509 2,572 \$67,101 \$24,156 \$6,263	\$1,332 1.00% 31.50% 37.50% 13.50% 6,509 2,572 \$73,970 \$26,629 \$6,904	\$1,795 1.00% 31,50% 37,50% 13,50% 6,509 2,572 \$75,228 \$77,022 \$70,021	\$3,407 1.00% 31,50% 37,50% 13,50% 3,50% 6,509 2,572 \$79,608 \$28,659 \$7,430	\$3,182 1.00% 31.50% 37.50% 13.50% 6,509 1,980 \$77,488 \$77,486 \$72,896	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$74,044 \$26,656 \$6,991	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$71,838 \$22,291 \$4,580	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560	\$3,852 1.00% 31.50% 37.44% 11.62% 2.29% 6,509 2,572 \$67,517 \$20,950 \$4,305	(\$2,203) 1.00% 31.50% 37.50% 13.50% 0.89% 6,509 2,572 \$64,410 \$23,188 \$6,012	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$70,374 \$25,335 \$6,568	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2,572 \$70,309 \$25,311	(\$2,197) 1,00% 31,50% 37,50% 13,50% 3,50% 6,509 2,572 \$67,101 \$24,156 \$6,263	\$1,332 1.00% 31.50% 37.50% 13.50% 6,509 2,572 \$73,970 \$26,629 \$6,904	\$1,795 1.00% 31,50% 37,50% 13,50% 6,509 2,572 \$75,228 \$77,022 \$70,021	\$3,407 1.00% 31,50% 37,50% 13,50% 3,50% 6,509 2,572 \$79,608 \$28,659 \$7,430	\$3,182 1.00% 31.50% 37.50% 13.50% 6,509 1,980 \$77,488 \$77,486 \$72,896	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$74,044 \$26,656 \$6,991	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$71,838 \$22,291 \$4,580	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560	\$3,852 1.00% 31.50% 37.44% 11.62% 2.29% 6,509 2,572 \$67,517 \$20,950 \$4,305	(\$2,203) 1.00% 31.50% 37.50% 13.50% 0.89% 6,509 2,572 \$64,410 \$23,188 \$6,012	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$70,374 \$25,335 \$6,568	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2,572 \$70,309 \$25,311	(\$2,197) 1,00% 31,50% 37,50% 13,50% 3,50% 6,509 2,572 \$67,101 \$24,156 \$6,263	\$1,332 1.00% 31.50% 37.50% 13.50% 6,509 2,572 \$73,970 \$26,629 \$6,904	\$1,795 1.00% 31,50% 37,50% 13,50% 6,509 2,572 \$75,228 \$77,022 \$70,021	\$3,407 1.00% 31,50% 37,50% 13,50% 3,50% 6,509 2,572 \$79,608 \$28,659 \$7,430	\$3,182 1.00% 31.50% 37.50% 13.50% 6,509 1,980 \$77,488 \$77,486 \$72,896	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$74,044 \$26,656 \$6,991	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service	\$6,820  1.00% 31.50% 37.44%  11.62% 2.39% 0.68% 6,509  2.572  \$71,838 \$22,291 \$4,580 \$1,313	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802 \$1,377	\$6,675 1.00% 31.50% 37.44% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560 \$1,307	\$3,852 1.00% 31.50% 37.44% 0.68% 6,509 2,572 \$67,517 \$20,950 \$4,305 \$1,234	(\$2,203)  1.00% 31.50% 37.50% 13.50% 0.89% 6,509  2,572  \$64,410 \$23,188 \$6,012 \$1,528	1.00% 31.50% 37.50% 13.50% 3.50% 6.509 2.572 \$70.374 \$25,335 \$6,568 \$1,670	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$70,309 \$25,311 \$6,562 \$1,668	(\$2,197) 1.00% 31,50% 37,50% 13,50% 3,50% 3,50% 4,509 2,572 \$67,101 \$24,156 \$6,263 \$1,577	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$73,970 \$26,629 \$6,904 \$1,738	\$1,795  1.00% 31.50% 37.50%  13.50% 3.50% 6,509  2,572  \$75,228  \$27,082 \$7,082 \$1,768	\$3,407 1.00% 31.50% 37.50% 13.50% 3.50% 3.50% 6,509 2.572 \$79,608 \$28,659 \$7,430 \$1,870	\$3,182 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$77,488 \$77,488 \$77,488	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$74,044 \$26,656 \$6,911 \$1,775	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	\$6,820 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$71,838 \$22,291 \$4,580	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802	\$6,675 1.00% 31.50% 37.44% 11.62% 2.39% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560	\$3,852 1.00% 31.50% 37.44% 11.62% 2.29% 6,509 2,572 \$67,517 \$20,950 \$4,305	(\$2,203) 1.00% 31.50% 37.50% 13.50% 0.89% 6,509 2,572 \$64,410 \$23,188 \$6,012	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$70,374 \$25,335 \$6,568	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2,572 \$70,309 \$25,311	(\$2,197) 1,00% 31,50% 37,50% 13,50% 3,50% 6,509 2,572 \$67,101 \$24,156 \$6,263	\$1,332 1.00% 31.50% 37.50% 13.50% 6,509 2,572 \$73,970 \$26,629 \$6,904	\$1,795 1.00% 31,50% 37,50% 13,50% 6,509 2,572 \$75,228 \$77,022 \$70,021	\$3,407 1.00% 31,50% 37,50% 13,50% 3,50% 6,509 2,572 \$79,608 \$28,659 \$7,430	\$3,182 1.00% 31.50% 37.50% 13.50% 6,509 1,980 \$77,488 \$77,486 \$72,896	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$74,044 \$26,656 \$6,991	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service	\$6,820  1.00% 31.50% 37.44%  11.62% 2.39% 0.68% 6,509  2.572  \$71,838 \$22,291 \$4,580 \$1,313	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802 \$1,377	\$6,675 1.00% 31.50% 37.44% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560 \$1,307	\$3,852 1.00% 31.50% 37.44% 11.62% 6.509 2.572 \$67,517 \$20,950 \$4,305 \$1,234	(\$2,203)  1.00% 31.50% 37.50%  13.50% 6.509  2,572  \$64,410 \$23,188 \$6,012 \$1,528	1.00% 31.50% 37.50% 13.50% 3.50% 3.50% 6.509 2.572 \$70,374 \$25,335 \$6,568 \$1,665	(532) 1.00% 31.50% 37.50% 13.50% 6.509 2.572 \$70,309 \$25,311 \$6,562 \$1,668	(\$2,197) 1.00% 31.50% 37.50% 13.50% 6.509 2.572 \$67,101 \$24,156 \$6,263 \$1,577	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2,572 \$73,970 \$26,629 \$6,904 \$1,738	\$1,795  1.00% 31.50% 37.50% 13.50% 3.50% 6.509  2.572  \$75,228 \$27,082 \$7,021 \$1,768	\$3,407  1.00% 31,50%, 37,50%  13,50%, 3,50%, 6,509  2,572  \$79,608 \$28,659 \$7,430 \$1,870	\$3,182  1.00% 31.50% 37.50% 13.50% 6,509  1.980 \$77,488 \$27,886 \$7,232 \$1,857	\$18,732 1.00% 31.50% 37.50% 13.50% 6,509 1,980 \$74,044 \$25,656 \$6,911 \$1,775	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS	\$6,820  1.00% 31.50% 37.44%  11.62% 2.39% 0.68% 6,509  2.572  \$71,838 \$22,291 \$4,580 \$1,313	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802 \$1,377	\$6,675 1.00% 31.50% 37.44% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560 \$1,307	\$3,852 1.00% 31.50% 37.44% 0.68% 6,509 2,572 \$67,517 \$20,950 \$4,305 \$1,234 180,322 31.50%	(\$2,203)  1.00% 31.50% 37.50% 13.50% 0.89% 6,509  2,572  \$64,410 \$23,188 \$6,012 \$1,528	1.00% 31.50% 37.50% 37.50% 3.50% 3.50% 6.509 2.572 \$70.374 \$25.335 \$6.568 \$1.670	(532) 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$70,309 \$25,311 \$6,562 \$1,668	(\$2,197) 1.00% 31,50% 37,50% 13,50% 3,50% 3,50% 4,509 2,572 \$67,101 \$24,156 \$6,263 \$1,577	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2,572 \$73,970 \$26,629 \$6,904 \$1,738	\$1,795  1.00% 31.50% 37.50%  13.50% 3.50% 3.50% 4.509  2,572  \$75,228 \$77,021 \$1,768  200,608  31.50%	\$3,407  1.00% 31,50% 37,50%  13,50% 3,50% 3,50% 4,509  2,572  \$79,608 \$28,659 \$7,430 \$1,870  212,289  31,50%	\$3,182 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$77,488 \$77,488 \$77,232 \$1,857 206,636	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$74,044 \$26,656 \$6,911 \$1,775	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Toverhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor	\$6,820  1.00% 31.50% 37.44%  11.62% 2.39% 0.68% 6,509  2.572  \$71,838 \$22,291 \$4,580 \$1,313	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802 \$1,377	\$6,675 1.00% 31.50% 37.44% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560 \$1,307	\$3,852 1.00% 31.50% 37.44% 11.62% 2.39% 6,509 2,572 \$67,517 \$20,950 \$4,305 \$1,234 180,322 31.50% 37.44%	(\$2,203)  1.00% 31.50% 37.50%  13.50% 6,509  2,572  \$64,410 \$23,188 \$6,012 \$1,528	(\$9)  1.00% 31.50% 37.50% 13.50% 3.50% 6.509  2.572  \$70,374 \$25,335 \$5,568 \$1,670	(\$32) 1.00% 31.50% 37.50% 13.50% 3.50% 6.509 2.572 \$70,309 \$25,311 \$5,562 \$1,668	(\$2,197)  1.00% 31,50% 37,50%  13,50% 3,50% 4,509  2,572  \$67,101 \$24,153 \$51,577	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 6.509 2.572 \$73,970 \$26,629 \$1,738 197,253 31.50%	\$1,795  1.00% 31,50% 37,50%  13,50% 3,50% 3,50% 4,579  2,572  \$75,228 \$27,082 \$1,768  200,608  31,50% 37,50% 37,50%	\$3,407  1.00% 31.50% 37.50%  13.50% 3.50% 6,509  2,572  \$79,608 \$28,659 \$7,430 \$1,870  212,289  212,289  31.50% 37.50%	\$3,182  1.00% 31.50% 37.50% 13.50% 6,509  1,980  \$77,488 \$27,896 \$7,232 \$1,887	\$18,732 1.00% 31.50% 37.50% 13.50% 6.509 1,980 \$74,044 \$26,656 \$5,911 \$1,775 197,450 31.50% 37.50%	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor  Average Last 4 Pds Cotal Mgr Average Last 4 Pds Controllable Exp	\$6,820  1.00% 31.50% 37.44%  11.62% 2.39% 0.68% 6,509  2.572  \$71,838 \$22,291 \$4,580 \$1,313	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802 \$1,377	\$6,675 1.00% 31.50% 37.44% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560 \$1,307	\$3,852 1.00% 31.50% 37.44% 11.62% 6,509 2,572 \$67,517 \$20,950 \$4,305 \$1,224 180,322 31.50% 37.44% 11.62%	(\$2,203)  1.00% 31.50% 37.50%  13.50% 3.50% 6,509  2,572  \$64,410 \$23,188 \$6,012 \$1,528  171,760  31.50% 37.46% 12.09%	(\$9)  1.00% 31.50% 37.50% 37.50%  13.50% 6,509  2,572  \$70,374 \$25,335 \$6,568 \$1,670  187,665  31.50% 37.47% 12.56%	(\$32) 1.00% 31.50% 37.50% 13.50% 3.55% 6.509 2.572 \$70,309 \$25,311 \$6,562 \$1,668	(\$2,197)  1.00% 31.50% 37.50%  13.50% 3.50% 6,509  2,572  \$67,101 \$24,156 \$6,263 \$1,577  178,936  31.50% 37.50% 13.50%	\$1,332 1.00% 31.50% 37.50% 13.50% 6,509 2,572 \$73,970 \$26,629 \$6,904 \$1,738 197,253 31.50% 37.50%	\$1,795  1.00% 31.50% 37.50%  13.50% 3.50% 6.509  2.572  \$75,228 \$27,082 \$7,021 \$1,768  200,608  31.50% 31.50% 13.50%	\$3,407  1.00% 31.50%, 37.50%  13.50%, 3.50%, 6.509  2.572  \$79,608 \$28,659 \$7,430 \$1,870  212,289  31.50%, 33.50%, 13.50%	\$3,182  1.00% 31.50% 37.50% 37.50%  13.50% 6,509  1.980  \$77,488 \$27,896 \$7,232 \$1,857	\$18,732 1.00% 31.50% 37.50% 13.50% 6,509 1,980 574,044 \$26,656 \$6,911 \$1,775 197,450 31.50% 37.50% 13.50%	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp	\$6,820  1.00% 31.50% 37.44%  11.62% 2.39% 0.68% 6,509  2.572  \$71,838 \$22,291 \$4,580 \$1,313	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802 \$1,377	\$6,675 1.00% 31.50% 37.44% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560 \$1,307	\$3,852 1.00% 31.50% 37.44% 11.62% 2.29% 0.68% 6,509 2,572 \$67,517 \$20,950 \$4,305 \$1,234 180,322 31.50% 37.44% 11.62%	(\$2,203)  1.00% 31.50% 37.50% 13.50% 3.50% 6,509  2,572  \$64,410 \$23,188 \$6,012 \$1,528  171,760  31.50% 37.40% 6,509	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$70,374 \$25,335 \$6,568 \$1,670 187,665	(532) 1.00% 31.50% 37.50% 13.50% 3.50% 3.50% 6,509 2.572 \$70,309 \$25,311 \$6,562 \$1,668	(\$2,197) 1.00% 31,50% 37,50% 13,50% 3,50% 3,50% 4,509 2,572 \$67,101 \$24,156 \$6,263 \$1,577  178,936 31,50% 37,50% 13,50% 3,50%	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$73,970 \$26,629 \$6,904 \$1,738 197,253 31.50% 37.50% 37.50% 35.50%	\$1,795  1.00% 31.50% 37.50% 37.50% 3.50% 3.50% 4.509  2,572  \$75,228 \$77,021 \$1,768  200,608 31.50% 37.50% 3.50% 3.50% 3.50% 3.50% 3.50%	\$3,407  1.00% 31,50% 37,50%  13,50% 3,50% 3,50% 4,509  2,572  \$79,608 \$28,659 \$7,430 \$1,870  212,289  212,289  31,50% 3,50% 3,50% 3,50%	\$3,182  1.00% 31.50% 37.50% 13.50% 3.50% 6,509  1,980  \$77,488 \$77,488 \$7,232 \$1,857  206,636  31.50% 37.50% 37.50% 3.50%	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$74,044 \$26,656 \$6,911 \$1,775 197,450 31.50% 37.50% 31.50%	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor  Average Last 4 Pds Cotal Mgr Average Last 4 Pds Controllable Exp	\$6,820  1.00% 31.50% 37.44%  11.62% 2.39% 0.68% 6,509  2.572  \$71,838 \$22,291 \$4,580 \$1,313	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802 \$1,377	\$6,675 1.00% 31.50% 37.44% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560 \$1,307	\$3,852 1.00% 31.50% 37.44% 11.62% 6,509 2,572 \$67,517 \$20,950 \$4,305 \$1,224 180,322 31.50% 37.44% 11.62%	(\$2,203)  1.00% 31.50% 37.50%  13.50% 3.50% 6,509  2,572  \$64,410 \$23,188 \$6,012 \$1,528  171,760  31.50% 37.46% 12.09%	(\$9)  1.00% 31.50% 37.50% 37.50%  13.50% 6,509  2,572  \$70,374 \$25,335 \$6,568 \$1,670  187,665  31.50% 37.47% 12.56%	(\$32) 1.00% 31.50% 37.50% 13.50% 3.55% 6.509 2.572 \$70,309 \$25,311 \$6,562 \$1,668	(\$2,197)  1.00% 31.50% 37.50%  13.50% 3.50% 6,509  2,572  \$67,101 \$24,156 \$6,263 \$1,577  178,936  31.50% 37.50% 13.50%	\$1,332 1.00% 31.50% 37.50% 13.50% 6,509 2,572 \$73,970 \$26,629 \$6,904 \$1,738 197,253 31.50% 37.50%	\$1,795  1.00% 31.50% 37.50%  13.50% 3.50% 6.509  2.572  \$75,228 \$27,082 \$7,021 \$1,768  200,608  31.50% 31.50% 13.50%	\$3,407  1.00% 31.50%, 37.50%  13.50%, 3.50%, 6.509  2.572  \$79,608 \$28,659 \$7,430 \$1,870  212,289  31.50%, 33.50%, 13.50%	\$3,182  1.00% 31.50% 37.50% 37.50%  13.50% 6,509  1.980  \$77,488 \$27,896 \$7,232 \$1,857	\$18,732 1.00% 31.50% 37.50% 13.50% 6,509 1,980 574,044 \$26,656 \$6,911 \$1,775 197,450 31.50% 37.50% 13.50%	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp	\$6,820  1.00% 31.50% 37.44%  11.62% 2.39% 0.68% 6,509  2.572  \$71,838 \$22,291 \$4,580 \$1,313	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802 \$1,377	\$6,675 1.00% 31.50% 37.44% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560 \$1,307	\$3,852 1.00% 31.50% 37.44% 11.62% 2.29% 0.68% 6,509 2,572 \$67,517 \$20,950 \$4,305 \$1,234 180,322 31.50% 37.44% 11.62%	(\$2,203)  1.00% 31.50% 37.50% 13.50% 3.50% 6,509  2,572  \$64,410 \$23,188 \$6,012 \$1,528  171,760  31.50% 37.40% 6,509	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$70,374 \$25,335 \$6,568 \$1,670 187,665	(532) 1.00% 31.50% 37.50% 13.50% 3.50% 3.50% 6,509 2.572 \$70,309 \$25,311 \$6,562 \$1,668	(\$2,197) 1.00% 31,50% 37,50% 13,50% 3,50% 3,50% 4,509 2,572 \$67,101 \$24,156 \$6,263 \$1,577  178,936 31,50% 37,50% 13,50% 3,50%	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$73,970 \$26,629 \$6,904 \$1,738 197,253 31.50% 37.50% 37.50% 35.50%	\$1,795  1.00% 31.50% 37.50% 37.50% 3.50% 3.50% 4.509  2,572  \$75,228 \$77,021 \$1,768  200,608 31.50% 37.50% 3.50% 3.50% 3.50% 3.50% 3.50%	\$3,407  1.00% 31,50% 37,50%  13,50% 3,50% 3,50% 4,509  2,572  \$79,608 \$28,659 \$7,430 \$1,870  212,289  212,289  31,50% 3,50% 3,50% 3,50%	\$3,182  1.00% 31.50% 37.50% 13.50% 3.50% 6,509  1,980  \$77,488 \$77,488 \$7,232 \$1,857  206,636  31.50% 37.50% 37.50% 3.50%	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$74,044 \$26,656 \$6,911 \$1,775 197,450 31.50% 37.50% 31.50%	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp	\$6,820  1.00% 31.50% 37.44%  11.62% 2.39% 0.68% 6,509  2.572  \$71,838 \$22,291 \$4,580 \$1,313	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802 \$1,377	\$6,675 1.00% 31.50% 37.44% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560 \$1,307	\$3,852 1.00% 31.50% 37.44% 11.62% 2.29% 0.68% 6,509 2,572 \$67,517 \$20,950 \$4,305 \$1,234 180,322 31.50% 37.44% 11.62%	(\$2,203)  1.00% 31.50% 37.50% 13.50% 3.50% 6,509  2,572  \$64,410 \$23,188 \$6,012 \$1,528  171,760  31.50% 37.40% 12.09% 2,67%	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$70,374 \$25,335 \$6,568 \$1,670 187,665	(532) 1.00% 31.50% 37.50% 13.50% 3.50% 3.50% 6,509 2.572 \$70,309 \$25,311 \$6,562 \$1,668	(\$2,197) 1.00% 31,50% 37,50% 13,50% 3,50% 3,50% 4,509 2,572 \$67,101 \$24,156 \$6,263 \$1,577  178,936 31,50% 37,50% 13,50% 3,50%	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$73,970 \$26,629 \$6,904 \$1,738 197,253 31.50% 37.50% 37.50% 35.50%	\$1,795  1.00% 31.50% 37.50% 37.50% 3.50% 3.50% 4.509  2,572  \$75,228 \$77,021 \$1,768  200,608 31.50% 37.50% 3.50% 3.50% 3.50% 3.50% 3.50%	\$3,407  1.00% 31,50% 37,50%  13,50% 3,50% 3,50% 4,509  2,572  \$79,608 \$28,659 \$7,430 \$1,870  212,289  212,289  31,50% 3,50% 3,50% 3,50%	\$3,182  1.00% 31.50% 37.50% 13.50% 3.50% 6,509  1,980  \$77,488 \$77,488 \$7,232 \$1,857  206,636  31.50% 37.50% 37.50% 3.50%	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$74,044 \$26,656 \$6,911 \$1,775 197,450 31.50% 37.50% 31.50%	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp	\$6,820  1.00% 31.50% 37.44%  11.62% 2.39% 0.68% 6,509  2.572  \$71,838 \$22,291 \$4,580 \$1,313	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802 \$1,377	\$6,675 1.00% 31.50% 37.44% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560 \$1,307	\$3,852 1.00% 31.50% 37.44% 11.62% 2.29% 0.68% 6,509 2,572 \$67,517 \$20,950 \$4,305 \$1,234 180,322 31.50% 37.44% 11.62%	(\$2,203)  1.00% 31.50% 37.50% 13.50% 3.50% 6,509  2,572  \$64,410 \$23,188 \$6,012 \$1,528  171,760  31.50% 37.40% 12.09% 2,67%	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$70,374 \$25,335 \$6,568 \$1,670 187,665	(532) 1.00% 31.50% 37.50% 13.50% 3.50% 3.50% 6,509 2.572 \$70,309 \$25,311 \$6,562 \$1,668	(\$2,197) 1.00% 31,50% 37,50% 13,50% 3,50% 3,50% 4,509 2,572 \$67,101 \$24,156 \$6,263 \$1,577  178,936 31,50% 37,50% 13,50% 3,50%	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$73,970 \$26,629 \$6,904 \$1,738 197,253 31.50% 37.50% 37.50% 35.50%	\$1,795  1.00% 31.50% 37.50% 37.50% 3.50% 3.50% 4.509  2,572  \$75,228 \$77,021 \$1,768  200,608 31.50% 37.50% 3.50% 3.50% 3.50% 3.50% 3.50%	\$3,407  1.00% 31,50% 37,50%  13,50% 3,50% 3,50% 4,509  2,572  \$79,608 \$28,659 \$7,430 \$1,870  212,289  212,289  31,50% 3,50% 3,50% 3,50%	\$3,182  1.00% 31.50% 37.50% 13.50% 3.50% 6,509  1,980  \$77,488 \$77,488 \$7,232 \$1,857  206,636  31.50% 37.50% 37.50% 3.50%	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$74,044 \$26,656 \$6,911 \$1,775 197,450 31.50% 37.50% 31.50%	\$49,761 31.50% 37.11% 12.80% 3.13%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Controllable Exp	\$6,820  1.00% 31.50% 37.44%  11.62% 2.39% 0.68% 6,509  2.572  \$71,838 \$22,291 \$4,580 \$1,313	\$8,407 1.00% 31.50% 37.44% 11.62% 0.68% 6,509 2,572 \$75,322 \$23,372 \$4,802 \$1,377	\$6,675 1.00% 31.50% 37.44% 0.68% 6,509 2,572 \$71,519 \$22,192 \$4,560 \$1,307	\$3,852 1.00% 31.50% 37.44% 11.62% 2.29% 0.68% 6,509 2,572 \$67,517 \$20,950 \$4,305 \$1,234 180,322 31.50% 37.44% 11.62%	(\$2,203)  1.00% 31.50% 37.50% 13.50% 3.50% 6,509  2,572  \$64,410 \$23,188 \$6,012 \$1,528  171,760  31.50% 37.40% 12.09% 2,67%	1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$70,374 \$25,335 \$6,568 \$1,670 187,665	(532) 1.00% 31.50% 37.50% 13.50% 3.50% 3.50% 6,509 2.572 \$70,309 \$25,311 \$6,562 \$1,668	(\$2,197) 1.00% 31,50% 37,50% 13,50% 3,50% 3,50% 4,509 2,572 \$67,101 \$24,156 \$6,263 \$1,577 178,936 31,50% 37,50% 13,50% 3,50%	\$1,332 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 2.572 \$73,970 \$26,629 \$6,904 \$1,738 197,253 31.50% 37.50% 37.50% 35.50%	\$1,795  1.00% 31.50% 37.50% 37.50% 3.50% 3.50% 4.509  2,572  \$75,228 \$77,021 \$1,768  200,608 31.50% 37.50% 3.50% 3.50% 3.50% 3.50% 3.50%	\$3,407  1.00% 31,50% 37,50%  13,50% 3,50% 3,50% 4,509  2,572  \$79,608 \$28,659 \$7,430 \$1,870  212,289  212,289  31,50% 3,50% 3,50% 3,50%	\$3,182  1.00% 31.50% 37.50% 13.50% 3.50% 6,509  1,980  \$77,488 \$77,488 \$7,232 \$1,857  206,636  31.50% 37.50% 37.50% 3.50%	\$18,732 1.00% 31.50% 37.50% 13.50% 3.50% 6,509 1,980 \$74,044 \$26,656 \$6,911 \$1,775 197,450 31.50% 37.50% 31.50%	\$49,761 31.50% 37.11% 12.80% 3.13%

				(Plan Year 1										
Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2010	Pd 11 2010	Pd 12 2010	Pd 13 2010	Pd 1 2011	Pd 2 2011	Pd 3 2011	Pd 4 2011	Pd 5 2011	Pd 6 2011	Pd 7 2011	Pd 8 2011	Pd 9 2011	FYE 9-30-11
	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise
Sales	\$136,397	\$155,381	\$154,678	\$161,552	\$170,354	\$187,247	\$181,029	\$169,638	\$172,442	\$167,342	\$158,510	\$166,012	\$160,138	\$2,140,721
COGS	\$46,375	\$52,830	\$52,591	\$54,928	\$57,920	\$63,664	\$61,550	\$57,677	\$58,630	\$56,896	\$53,893	\$56,444	\$54,447	\$727,845
Gross Profit	\$40,373	\$102,552	\$102,088	\$106,625	\$112,433	\$123,583	\$119,479	\$111,961	\$113,812	\$110,446	\$104,616	\$109,568	\$105,691	\$1,412,876
GIOSTION	\$70,02E	\$102,002	\$10 <b>2</b> ,000	\$100,020	ψ11 <b>2</b> /100	Ψ120,000	ψ117,177	ψ111,701	ψ110,01 <b>2</b>	ψ110,110	\$101,010	ψ107,000	\$100,031	\$1,112,070
Labor	\$43,449	\$49,497	\$49,273	\$51,463	\$53,130	\$58,399	\$56,459	\$52,907	\$53,782	\$52,191	\$49,436	\$51,776	\$49,944	\$671,705
Total Mgr Controllable Exp	\$19,481	\$22,192	\$22,092	\$23,074	\$24,457	\$26,882	\$25,989	\$24,354	\$24,757	\$24,024	\$22,756	\$23,833	\$22,990	\$306,882
Total Other Oper Expenses	\$3,631	\$4,136	\$4,117	\$4,300	\$6,747	\$7,416	\$7,169	\$6,718	\$6,829	\$6,627	\$6,278	\$6,575	\$6,342	\$76,885
Occupancy Expenses	\$15,686	\$17,869	\$17,788	\$18,579	\$18,580	\$20,423	\$18,717	\$17,540	\$17,831	\$17,304	\$16,392	\$17,102	\$16,777	\$230,588
Total Restaurant Operating Expense	\$82,247	\$93,694	\$93,270	\$97,415	\$102,913	\$113,120	\$108,335	\$101,519	\$103,198	\$100,147	\$94,862	\$99,286	\$96,053	\$1,286,060
Total Oper Income (loss)	\$7,775	\$8,857	\$8,817	\$9,209	\$9,520	\$10,463	\$11,144	\$10,442	\$10,614	\$10,299	\$9,754	\$10,282	\$9,638	\$126,815
Administrative Expenses			4 / 500											******
Corporate Office & Admin Expense Allocation	\$6,509 \$1,393	\$6,509 \$1,393	\$6,509 \$1,393	\$6,509 \$1,393	\$6,509 \$1,393	\$6,509 \$1,393	\$6,509 \$1,393	\$6,509 \$1,393	\$6,509 \$1,393	\$6,509 \$1,393	\$6,509 \$1,393	\$6,509 \$801	\$6,509 \$801	\$84,615
Other G&A Expenses Total G&A	\$7,902	\$7,902	\$7,902	\$7,902	\$7,902	\$7,902	\$7,902	\$7,902	\$7,902			\$7,310	\$7,310	\$16,925 \$101,540
10tal G&A	\$7,902	207ء رو	₽1,7UZ	\$1,702	\$1,702	\$1,702	\$1,702	\$1,702	207,702	\$7,902	\$7,902	10د, رو	110,70	\$101,340
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
		**	***	***	4.0	***	-	**	**	***	-	-	,,,	
EBITDA (with rent add back)	(\$127)	\$956	\$915	\$1,307	\$1,618	\$2,561	\$3,242	\$2,540	\$2,712	\$2,397	\$1,853	\$2,972	\$2,328	\$25,275
	-0.09%	0.61%	0.59%	0.81%	0.95%	1.37%	1.79%	1.50%	1.57%	1.43%	1.17%	1.79%	1.45%	<del>,-</del> /-/
US Trustee Fee	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,000
				. ,				. , ,						. , ,
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	(\$477)	\$605	\$565	(\$43)	\$1,268	\$2,211	\$2,892	\$1,190	\$2,361	\$2,047	\$1,502	\$2,621	\$2,328	\$19,071
0														***
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Capital Reserve Loan  Net Cash Flow after Reserve	\$1,500 (\$1,977)	\$1,500 (\$895)	\$1,500 (\$935)	\$1,500 (\$1,543)	\$1,500 (\$232)	\$1,500 \$711	\$1,500 \$1,392	\$1,500 (\$310)	\$1,500 \$861	\$1,500 \$547	\$1,500 \$2	\$1,500 \$1,121	\$0 \$2,328	\$18,000 \$1,071
Net Cash Flow after Reserve	(\$1,977)	(\$895)	(\$935)	(\$1,543)	(\$232)	\$711	\$1,392	(\$310)	\$861	\$547	\$2	\$1,121	\$2,328	
Net Cash Flow after Reserve SSS Growth	(\$1,977) 1.00%	(\$895) 1.00%	(\$935) 1.00%	(\$1,543) 1.00%	(\$232) 1.00%	<b>\$711</b>	\$1,392 1.00%	(\$310) 1.00%	\$861 1.00%	\$547 1.00%	<b>\$2</b>	<b>\$1,121</b>	\$2,328 1.00%	\$1,071
Net Cash Flow after Reserve  SSS Growth COGS	(\$1,977) 1.00% 34.00%	(\$895) 1.00% 34.00%	(\$935) 1.00% 34.00%	(\$1,543) 1.00% 34.00%	(\$232) 1.00% 34.00%	\$711 1.00% 34.00%	\$1,392 1.00% 34.00%	(\$310) 1.00% 34.00%	\$861 1.00% 34.00%	\$547 1.00% 34.00%	\$2 1.00% 34.00%	\$1,121 1.00% 34.00%	\$2,328 1.00% 34.00%	\$1,071 34.00%
Net Cash Flow after Reserve  SSS Growth  COGS Labor	(\$1,977) 1.00% 34.00%	(\$895) 1.00% 34.00%	(\$935) 1.00% 34.00%	(\$1,543) 1.00% 34.00%	(\$232) 1.00% 34.00%	\$711 1.00% 34.00%	\$1,392 1.00% 34.00%	(\$310) 1.00% 34.00%	\$861 1.00% 34.00%	\$547 1.00% 34.00%	\$2 1.00% 34.00%	\$1,121 1.00% 34.00%	\$2,328 1.00% 34.00%	\$1,071 34.00%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings	1.00% 34.00% 32.17% 14.43% 2.69%	1.00% 34.00% 32.17% 14.43% 2.69%	1.00% 34.00% 32.17% 14.43% 2.69%	1.00% 34.00% 32.17% 14.43% 2.69%	1.00% 34.00% 31.50% 14.50% 4.00%	\$711 1.00% 34.00% 31.50%	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00%	(\$310) 1.00% 34.00% 31.50% 14.50% 4.00%	\$861 1.00% 34.00% 31.50% 14.50% 4.00%	\$547 1.00% 34.00% 31.50% 14.50% 4.00%	\$2 1.00% 34.00% 31.50% 14.50% 4.00%	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00%	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00%	\$1,071 34.00% 31.38%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy	(\$1,977) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50%	1.00% 34.00% 32.17% 14.43% 2.69% 11.50%	1.00% 34.00% 32.17% 14.43% 2.69% 11.50%	(\$1,543) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50%	1.00% 34.00% 31.50% 14.50% 4.00% 10.91%	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 10.91%	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	\$861 1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30%	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 10.48%	\$1,071 34.00% 31.38% 14.34%
Net Cash Flow after Reserve  SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	1.00% 34.00% 32.17% 14.43% 2.69%	1.00% 34.00% 32.17% 14.43% 2.69%	1.00% 34.00% 32.17% 14.43% 2.69%	1.00% 34.00% 32.17% 14.43% 2.69%	1.00% 34.00% 31.50% 14.50% 4.00%	\$711 1.00% 34.00% 31.50% 14.50% 4.00%	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00%	(\$310) 1.00% 34.00% 31.50% 14.50% 4.00%	\$861 1.00% 34.00% 31.50% 14.50% 4.00%	\$547 1.00% 34.00% 31.50% 14.50% 4.00%	\$2 1.00% 34.00% 31.50% 14.50% 4.00%	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00%	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00%	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy	(\$1,977) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50%	1.00% 34.00% 32.17% 14.43% 2.69% 11.50%	1.00% 34.00% 32.17% 14.43% 2.69% 11.50%	(\$1,543) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50%	1.00% 34.00% 31.50% 14.50% 4.00% 10.91%	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 10.91%	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	\$861 1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30%	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 10.48%	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead	(\$1,977) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	(\$935) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.91%	1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30% 6,509	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 10.48% 6,509	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	(\$1,977) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50%	1.00% 34.00% 32.17% 14.43% 2.69% 11.50%	1.00% 34.00% 32.17% 14.43% 2.69% 11.50%	(\$1,543) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50%	1.00% 34.00% 31.50% 14.50% 4.00% 10.91%	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 10.91%	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	\$861 1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 10.34%	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30%	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 10.48%	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses	(\$1,977) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	(\$935) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.91%	1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30% 6,509	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 10.48% 6,509	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth	(\$1,977) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	(\$935) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509	(\$1,543) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509	1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393	1.00% 34.00% 31.50% 14.50% 4.00% 6,509	\$861 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 6,509	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30% 6,509	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 10.48% 6,509	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor	(\$1,977) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	(\$935) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.91%	1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30% 6,509	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 10.48% 6,509	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth	(\$1,977) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509 1,393 \$43,449 \$19,481 \$3,631	1.00% 34.00% 32.17% 14.43% 2.69% 6,509 1,393	(\$935) 1.00% 34.00% 32.17% 14.43% 2.69% 6,509 1,393	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509 1,393 \$51,463 \$23,074	(\$232) 1.00% 34.00% 31.50% 14.50% 10.91% 6,509 1,393 \$53,130 \$24,457 \$6,747	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5.509 1,393 \$58,399 \$26,882 \$7,416	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5,509 1,393 \$56,459 \$25,989 \$7,169	(\$310) 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,907 \$24,354 \$6,718	\$861 1.00% 34.00% 31.50% 14.50% 10.34% 6,509 1,393 \$53,782 \$24,757 \$6,829	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,191 \$24,024 \$6,627	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$49,436 \$22,756	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 801	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 10.48% 6,509 801	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Soverhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables	(\$1,977)  1.00% 34.00% 32.17%  14.43% 2.69% 11.50% 6,509  1,393	(\$895) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393	(\$935)  1.00% 34.00% 32.17%  14.43% 2.69% 11.50% 6.509  1,393	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$56,459 \$25,989	(\$310) 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,907 \$24,354	\$861 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$52,191 \$24,024	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30% 6,509 801 801	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 10.48% 6,509 801 801	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	(\$1,977) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509 1,393 \$43,449 \$19,481 \$3,631	1.00% 34.00% 32.17% 14.43% 11.50% 6,509 1,393 \$49,497 \$22,192 \$41,36	(\$935) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,273 \$22,092 \$4,117	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509 1,393 \$51,463 \$23,074	(\$232) 1.00% 34.00% 31.50% 14.50% 10.91% 6,509 1,393 \$53,130 \$24,457 \$6,747	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5.509 1,393 \$58,399 \$26,882 \$7,416	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5,509 1,393 \$56,459 \$25,989 \$7,169	(\$310) 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,907 \$24,354 \$6,718	\$861 1.00% 34.00% 31.50% 14.50% 10.34% 6,509 1,393 \$53,782 \$24,757 \$6,829	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,191 \$24,024 \$6,627	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$49,436 \$22,756	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30% 6,509 801 801 \$51,776 \$23,833 \$6,575	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6.509 801 849,944 \$22,990 \$6,342	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp	(\$1,977) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509 1,393 \$43,449 \$19,481 \$3,631	1.00% 34.00% 32.17% 14.43% 11.50% 6,509 1,393 \$49,497 \$22,192 \$41,36	(\$935) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,273 \$22,092 \$4,117	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509 1,393 \$51,463 \$23,074	(\$232) 1.00% 34.00% 31.50% 14.50% 10.91% 6,509 1,393 \$53,130 \$24,457 \$6,747	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5.509 1,393 \$58,399 \$26,882 \$7,416	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5,509 1,393 \$56,459 \$25,989 \$7,169	(\$310) 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,907 \$24,354 \$6,718	\$861 1.00% 34.00% 31.50% 14.50% 10.34% 6,509 1,393 \$53,782 \$24,757 \$6,829	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,191 \$24,024 \$6,627	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$49,436 \$22,756	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30% 6,509 801 801 \$51,776 \$23,833 \$6,575	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6.509 801 849,944 \$22,990 \$6,342	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	(\$1,977) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509 1,393 \$43,449 \$19,481 \$3,631	1.00% 34.00% 32.17% 14.43% 11.50% 6,509 1,393 \$49,497 \$22,192 \$41,36	(\$935) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,273 \$22,092 \$4,117	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509 1,393 \$51,463 \$23,074	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393 \$53,130 \$24,457 \$6,747	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5.509 1,393 \$58,399 \$26,882 \$7,416	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5,509 1,393 \$56,459 \$25,989 \$7,169	(\$310) 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,907 \$24,354 \$6,718	\$861 1.00% 34.00% 31.50% 14.50% 10.34% 6,509 1,393 \$53,782 \$24,757 \$6,829	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,191 \$24,024 \$6,627	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$49,436 \$22,756	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30% 6,509 801 801 \$51,776 \$23,833 \$6,575	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6.509 801 849,944 \$22,990 \$6,342	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	(\$1,977) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509 1,393 \$43,449 \$19,481 \$3,631	1.00% 34.00% 32.17% 14.43% 11.50% 6,509 1,393 \$49,497 \$22,192 \$41,36	(\$935) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,273 \$22,092 \$4,117	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509 1,393 \$51,463 \$23,074	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393 \$53,130 \$24,457 \$6,747	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5.509 1,393 \$58,399 \$26,882 \$7,416	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5,509 1,393 \$56,459 \$25,989 \$7,169	(\$310) 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,907 \$24,354 \$6,718	\$861 1.00% 34.00% 31.50% 14.50% 10.34% 6,509 1,393 \$53,782 \$24,757 \$6,829	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,191 \$24,024 \$6,627	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$49,436 \$22,756	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30% 6,509 801 801 \$51,776 \$23,833 \$6,575	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6.509 801 849,944 \$22,990 \$6,342	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service	(\$1,977)  1.00% 34.00% 32.17%  114.43% 2.69% 11.50% 6,509  1,393  \$43,449 \$19,481 \$3,631 \$15,531	(\$895) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,497 \$22,192 \$4,136 \$17,692	1.00% 34.00% 32.17% 14.43% 2.69% 6.509 1,393 \$49,273 \$22,092 \$4,117 \$17,612	1.00% 34.00% 32.17% 11.50% 6.509 1,393 \$51,463 \$23,074 \$4,300 \$18,395	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393 \$53,130 \$24,457 \$6,747 \$18,396	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5.509 1,393 \$58,399 \$26,882 \$7,416 \$20,221	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5,509 1,393 \$56,459 \$7,169 \$18,531	(\$310) 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,907 \$24,354 \$6,718 \$17,366	\$861 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$53,782 \$24,757 \$6,829 \$17,654	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,191 \$24,024 \$6,627 \$17,133	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$49,436 \$22,756 \$6,278 \$16,229	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30% 6,509 801 801 \$51,776 \$23,833 \$6,575 \$16,933	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6.509 801 801 \$49,944 \$22,990 \$6,342 \$16,611	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	(\$1,977) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509 1,393 \$43,449 \$19,481 \$3,631	1.00% 34.00% 32.17% 14.43% 11.50% 6,509 1,393 \$49,497 \$22,192 \$41,36	(\$935) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,273 \$22,092 \$4,117	1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6.509 1,393 \$51,463 \$23,074	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393 \$53,130 \$24,457 \$6,747	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5.509 1,393 \$58,399 \$26,882 \$7,416	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5,509 1,393 \$56,459 \$25,989 \$7,169	(\$310) 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,907 \$24,354 \$6,718	\$861 1.00% 34.00% 31.50% 14.50% 10.34% 6,509 1,393 \$53,782 \$24,757 \$6,829	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,191 \$24,024 \$6,627	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$49,436 \$22,756	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30% 6,509 801 801 \$51,776 \$23,833 \$6,575	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6.509 801 849,944 \$22,990 \$6,342	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service	(\$1,977)  1.00% 34.00% 32.17%  114.43% 2.69% 11.50% 6,509  1,393  \$43,449 \$19,481 \$3,631 \$15,531	(\$895) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,497 \$22,192 \$4,136 \$17,692	1.00% 34.00% 32.17% 14.43% 2.69% 6.509 1,393 \$49,273 \$22,092 \$4,117 \$17,612	1.00% 34.00% 32.17% 14.43% 2.69% 6.509 1.393 \$51,463 \$23,074 \$4,300 \$18,395	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393 \$53,130 \$24,457 \$6,747 \$18,396	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393 \$58,399 \$26,882 \$7,416 \$20,221	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$56,459 \$7,169 \$18,531	(\$310) 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,907 \$24,334 \$6,718 \$17,366	\$861 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$53,782 \$24,757 \$6,829 \$17,654	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,191 \$24,024 \$6,627 \$17,133	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$49,436 \$22,756 \$6,278 \$16,229	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30% 6,509 801 801 \$51,776 \$23,833 \$6,575 \$16,933	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 10.48% 6,509 801 \$49,944 \$22,990 \$6,342 \$16,611	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COCS	(\$1,977)  1.00% 34.00% 32.17%  114.43% 2.69% 11.50% 6,509  1,393  \$43,449 \$19,481 \$3,631 \$15,531	(\$895) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,497 \$22,192 \$4,136 \$17,692	1.00% 34.00% 32.17% 14.43% 2.69% 6.509 1,393 \$49,273 \$22,092 \$4,117 \$17,612	(\$1,543)  1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509  1,393  \$51,463 \$23,074 \$4,300 \$18,395	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$53,130 \$24,457 \$6,747 \$18,396	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$58,399 \$26,882 \$7,416 \$20,221	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$56,459 \$7,169 \$18,531 179,236	(\$310)  1.00% 34.00% 31.50%  14.50% 10.34% 6,509  1,393  \$52,907 \$24,354 \$6,718 \$17,366	\$861 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$53,782 \$24,757 \$6,829 \$17,654	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$52,191 \$24,024 \$6,627 \$17,133	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$49,436 \$22,756 \$6,278 \$16,229	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 10.30% 6,509 801 801 \$51,776 \$23,833 \$6,575 \$16,933	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6.509 801 801 \$49,944 \$22,990 \$6,342 \$16,611	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds LoOGS Average Last 4 Pds Labor	(\$1,977)  1.00% 34.00% 32.17%  114.43% 2.69% 11.50% 6,509  1,393  \$43,449 \$19,481 \$3,631 \$15,531	(\$895) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,497 \$22,192 \$4,136 \$17,692	1.00% 34.00% 32.17% 14.43% 2.69% 6.509 1,393 \$49,273 \$22,092 \$4,117 \$17,612	1.00% 34.00% 32.17% 14.43% 2.69% 6.509 1.393 \$51,463 \$23,074 \$4,300 \$18,395	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393 \$53,130 \$24,457 \$6,747 \$18,396	\$711 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393 \$58,399 \$26,882 \$7,416 \$20,221	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$56,459 \$7,169 \$18,531	(\$310) 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,907 \$24,334 \$6,718 \$17,366	\$861 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$53,782 \$24,757 \$6,829 \$17,654	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 10.34% 6,509 1,393 \$52,191 \$24,024 \$6,627 \$17,133	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$49,436 \$6,278 \$6,278 \$6,278 \$16,229	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 801 801 \$51,776 \$23,833 \$6,575 \$16,933 164,369 34.00%	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6.509 801 801 \$49,944 \$22,990 \$6,342 \$16,611	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COCS	(\$1,977)  1.00% 34.00% 32.17%  114.43% 2.69% 11.50% 6,509  1,393  \$43,449 \$19,481 \$3,631 \$15,531	(\$895) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,497 \$22,192 \$4,136 \$17,692	1.00% 34.00% 32.17% 14.43% 2.69% 6.509 1,393 \$49,273 \$22,092 \$4,117 \$17,612	(\$1,543)  1.00% 34.00% 32.17%  14.43% 2.69% 6,509  1.393  \$51,463 \$23,074 \$4,300 \$18,395  159,953  34.00% 32.17%	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$53,130 \$53,130 \$53,437 \$18,396	\$711  1.00% 34.00% 31.50% 14.50% 4.00% 6,509  1,393 \$58,399 \$26,882 \$7,416 \$20,221	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$56,459 \$25,989 \$7,169 \$18,531 179,236	(\$310)  1.00% 34.00% 31.50%  14.50% 4.00% 6,509  1,393  \$52,907 \$24,354 \$5,718 \$17,366	\$861  1.00% 34.00% 31.50%  14.50% 4.00% 6,509  1,393  \$53,782 \$24,75 \$6,829 \$17,654	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$52,191 \$24,024 \$6,627 \$17,133	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$49,436 \$22,756 \$6,278 \$16,229	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 801 \$51,776 \$23,833 \$6,575 \$16,933 164,369 34.00% 31.50%	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 801 \$49,944 \$22,990 \$6,342 \$16,611 158,553 34.00% 31.50%	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Occupancy Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor Average Last 4 Pds Controllable Exp	(\$1,977)  1.00% 34.00% 32.17%  114.43% 2.69% 11.50% 6,509  1,393  \$43,449 \$19,481 \$3,631 \$15,531	(\$895) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,497 \$22,192 \$4,136 \$17,692	1.00% 34.00% 32.17% 14.43% 2.69% 6.509 1,393 \$49,273 \$22,092 \$4,117 \$17,612	(\$1,543)  1.00% 34.00% 32.17%  14.43% 2.69% 6.509  1,393  \$51,463 \$23,074 \$4,300 \$18,395  159,953  34.00% 32.17%	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$53,130 \$24,457 \$6,747 \$18,396	\$711  1.00% 34.00% 31.50%  14.50% 4.00% 6,509  1,393  \$58,399 \$26,882 \$7,416 \$20,221  185,393  34.00% 31.84% 14.46%	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$56,459 \$25,989 \$7,169 \$18,531 179,236 34.00% 31.67%	(\$310)  1.00% 34.00% 31.50%  14.50% 4.00% 6,509  1,393  \$52,907 \$24,354 \$6,718 \$17,366  167,959  34.00% 31.50% 31.50%	\$861  1.00% 34.00% 31.50%  14.50% 4.00% 6,509  1,393  \$53,782 \$24,757 \$6,829 \$17,654  170,735  34.00% 31.50%	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$52,191 \$24,024 \$6,627 \$17,133 165,685 34.00% 31.50% 14.50%	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$49,436 \$22,756 \$6,278 \$16,229 156,940 31.50% 31.50%	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 801 \$51,776 \$23,833 \$6,575 \$16,933 164,369 31.50% 31.50%	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 801 801 \$49,944 \$22,990 \$6,342 \$16,611 158,583 34.00% 31.50% 14.50%	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Crowth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COCS Average Last 4 Pds Lotor Average Last 4 Pds Total Mgr Average Last 4 Pds Lotor Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Coper Expenses	(\$1,977)  1.00% 34.00% 32.17%  114.43% 2.69% 11.50% 6,509  1,393  \$43,449 \$19,481 \$3,631 \$15,531	(\$895) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,497 \$22,192 \$4,136 \$17,692	1.00% 34.00% 32.17% 14.43% 2.69% 6.509 1,393 \$49,273 \$22,092 \$4,117 \$17,612	(\$1,543)  1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509  1,393  \$51,463 \$23,074 \$4,300 \$18,395  159,953  34.00% 32.17% 14.43% 2.69%	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393 \$53,130 \$24,457 \$18,396 168,667 34.00% 32.01% 14.40% 3.3.02%	\$711  1.00% 34.00% 31.50%  14.50% 4.00% 4.00% 4.00% 5.509  1,393  \$58,399  \$26,882 \$7,416 \$20,221  185,393  34.00% 31.84% 13.44% 3.34%	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 556,459 \$7,169 \$18,531 179,236 34.00% 31.67% 14.87%	(\$310)  1.00% 34.00% 31.50%  14.50% 10.34% 6,509  1,393  \$52,907 \$24,354 \$6,718 \$17,366  167,959  34.00% 31.50% 4.00% 4.00%	\$861  1.00% 34.00% 31.50%  14.50% 4.00% 10.34% 6,509  1,393  \$53,782 \$24,757 \$6,829 \$17,654  170,735  34.00% 31.50% 4.00% 4.00% 4.00%	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5.52,191 \$24,024 \$6,627 \$17,133 165,685 34.00% 31.50% 14.50%	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$49,436 \$6,278 \$16,229 156,940 34.00% 31.50% 14.00% 4.00%	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 801 801 \$51,776 \$23,833 \$6,575 \$16,933 164,369 34.00% 31.50% 4.00% 4.00%	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6.509 801 801 \$49,944 \$22,990 \$6,342 \$16,611 158,533 34.00% 31.50% 4.00%	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COCS Average Last 4 Pds Labor Average Last 4 Pds Total Mgr Average Last 4 Pds Labor  Average Last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp	(\$1,977)  1.00% 34.00% 32.17%  114.43% 2.69% 11.50% 6,509  1,393  \$43,449 \$19,481 \$3,631 \$15,531	(\$895) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,497 \$22,192 \$4,136 \$17,692	1.00% 34.00% 32.17% 14.43% 2.69% 6.509 1,393 \$49,273 \$22,092 \$4,117 \$17,612	(\$1,543)  1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509  1,393  \$51,463 \$23,074 \$4,300 \$18,395  159,953  34.00% 32.17% 14.43% 2.69%	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393 \$53,130 \$24,457 \$18,396 168,667 34.00% 32.01% 14.40% 3.3.02%	\$711  1.00% 34.00% 31.50%  14.50% 4.00% 4.00% 4.00% 5.509  1,393  \$58,399  \$26,882 \$7,416 \$20,221  185,393  34.00% 31.84% 13.44% 3.34%	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 556,459 \$7,169 \$18,531 179,236 34.00% 31.67% 14.87%	(\$310)  1.00% 34.00% 31.50%  14.50% 10.34% 6,509  1,393  \$52,907 \$24,354 \$6,718 \$17,366  167,959  34.00% 31.50% 4.00% 4.00%	\$861  1.00% 34.00% 31.50%  14.50% 4.00% 10.34% 6,509  1,393  \$53,782 \$24,757 \$6,829 \$17,654  170,735  34.00% 31.50% 4.00% 4.00% 4.00%	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5.52,191 \$24,024 \$6,627 \$17,133 165,685 34.00% 31.50% 14.50%	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$49,436 \$6,278 \$16,229 156,940 34.00% 31.50% 14.00% 4.00%	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 801 801 \$51,776 \$23,833 \$6,575 \$16,933 164,369 34.00% 31.50% 4.00% 4.00%	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6.509 801 801 \$49,944 \$22,990 \$6,342 \$16,611 158,533 34.00% 31.50% 4.00%	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Crowth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COCS Average Last 4 Pds Lotor Average Last 4 Pds Total Mgr Average Last 4 Pds Lotor Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Coper Expenses	(\$1,977)  1.00% 34.00% 32.17%  114.43% 2.69% 11.50% 6,509  1,393  \$43,449 \$19,481 \$3,631 \$15,531	(\$895) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,497 \$22,192 \$4,136 \$17,692	1.00% 34.00% 32.17% 14.43% 2.69% 6.509 1,393 \$49,273 \$22,092 \$4,117 \$17,612	(\$1,543)  1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509  1,393  \$51,463 \$23,074 \$4,300 \$18,395  159,953  34.00% 32.17% 14.43% 2.69%	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393 \$53,130 \$24,457 \$18,396 168,667 34.00% 32.01% 14.40% 3.3.02%	\$711  1.00% 34.00% 31.50%  14.50% 4.00% 4.00% 4.00% 5.509  1,393  \$58,399  \$26,882 \$7,416 \$20,221  185,393  34.00% 31.84% 13.44% 3.34%	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 556,459 \$7,169 \$18,531 179,236 34.00% 31.67% 14.87%	(\$310)  1.00% 34.00% 31.50%  14.50% 10.34% 6,509  1,393  \$52,907 \$24,354 \$6,718 \$17,366  167,959  34.00% 31.50% 4.00% 4.00%	\$861  1.00% 34.00% 31.50%  14.50% 4.00% 10.34% 6,509  1,393  \$53,782 \$24,757 \$6,829 \$17,654  170,735  34.00% 31.50% 4.00% 4.00% 4.00%	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5.52,191 \$24,024 \$6,627 \$17,133 165,685 34.00% 31.50% 14.50%	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$49,436 \$6,278 \$16,229 156,940 34.00% 31.50% 14.00% 4.00%	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 801 801 \$51,776 \$23,833 \$6,575 \$16,933 164,369 34.00% 31.50% 4.00% 4.00%	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6.509 801 801 \$49,944 \$22,990 \$6,342 \$16,611 158,533 34.00% 31.50% 4.00%	\$1,071 34.00% 31.38% 14.34% 3.59%
Net Cash Flow after Reserve  SSS Crowth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COCS Average Last 4 Pds Lotor Average Last 4 Pds Total Mgr Average Last 4 Pds Lotor Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Coper Expenses	(\$1,977)  1.00% 34.00% 32.17%  114.43% 2.69% 11.50% 6,509  1,393  \$43,449 \$19,481 \$3,631 \$15,531	(\$895) 1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509 1,393 \$49,497 \$22,192 \$4,136 \$17,692	1.00% 34.00% 32.17% 14.43% 2.69% 6.509 1,393 \$49,273 \$22,092 \$4,117 \$17,612	(\$1,543)  1.00% 34.00% 32.17% 14.43% 2.69% 11.50% 6,509  1,393  \$51,463 \$23,074 \$4,300 \$18,395  159,953  34.00% 32.17% 14.43% 2.69%	(\$232) 1.00% 34.00% 31.50% 14.50% 4.00% 10.91% 6,509 1,393 \$53,130 \$24,457 \$18,396 168,667 34.00% 32.01% 14.40% 3.3.02%	\$711  1.00% 34.00% 31.50%  14.50% 4.00% 4.00% 4.00% 5.509  1,393  \$58,399  \$26,882 \$7,416 \$20,221  185,393  34.00% 31.84% 13.44% 3.34%	\$1,392 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 556,459 \$7,169 \$18,531 179,236 34.00% 31.67% 14.87%	(\$310)  1.00% 34.00% 31.50%  14.50% 10.34% 6,509  1,393  \$52,907 \$24,354 \$6,718 \$17,366  167,959  34.00% 31.50% 4.00% 4.00%	\$861  1.00% 34.00% 31.50%  14.50% 4.00% 10.34% 6,509  1,393  \$53,782 \$24,757 \$6,829 \$17,654  170,735  34.00% 31.50% 4.00% 4.00% 4.00%	\$547 1.00% 34.00% 31.50% 14.50% 4.00% 4.00% 5.52,191 \$24,024 \$6,627 \$17,133 165,685 34.00% 31.50% 14.50%	\$2 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 1,393 \$49,436 \$6,278 \$16,229 156,940 34.00% 31.50% 14.00% 4.00%	\$1,121 1.00% 34.00% 31.50% 14.50% 4.00% 6,509 801 801 \$51,776 \$23,833 \$6,575 \$16,933 164,369 34.00% 31.50% 4.00% 4.00%	\$2,328 1.00% 34.00% 31.50% 14.50% 4.00% 6.509 801 801 \$49,944 \$22,990 \$6,342 \$16,611 158,533 34.00% 31.50% 4.00%	\$1,071 34.00% 31.38% 14.34% 3.59%

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2010	Pd 11 2010	Pd 12 2010	Pd 13 2010	Pd 1 2011	Pd 2 2011	Pd 3 2011	Pd 4 2011	Pd 5 2011	Pd 6 2011	Pd 7 2011	Pd 8 2011	Pd 9 2011	FYE 9-30-11
	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver
Sales	\$219,695	\$227,053	\$220,821	\$219,801	\$238,322	\$244,952	\$231,600	\$221,122	\$234,724	\$213,434	\$234,656	\$232,592	\$228,070	\$2,966,843
COGS	\$68,106	\$70,386	\$68,455	\$68,138	\$73,880	\$75,935	\$71,796	\$68,548	\$72,764	\$66,165	\$72,743	\$72,104	\$70,702	\$919,721
Gross Profit	\$151,590	\$156,666	\$152,367	\$151,663	\$164,442	\$169,017	\$159,804	\$152,574	\$161,960	\$147,270	\$161,912	\$160,489	\$157,369	\$2,047,121
Labor	\$77,682	\$80,283	\$78,080	\$77,719	\$83,767	\$86,097	\$81,404	\$77,721	\$82,502	\$75,019	\$82,478	\$81,753	\$80,163	\$1,044,667
Total Mgr Controllable Exp	\$26,851	\$27,751	\$26,989	\$26,864	\$30,203	\$31,043	\$29,351	\$28,023	\$29,747	\$27,049	\$29,739	\$29,477	\$28,904	\$371,992
Total Other Oper Expenses	\$5,559	\$5,746	\$5,588	\$5,562	\$9,439	\$9,701	\$9,172	\$8,757	\$9,296	\$8,453	\$9,293	\$9,212	\$9,032	\$104,811
Occupancy Expenses	\$2,916	\$3,013	\$2,931	\$2,917	\$3,155	\$3,336	\$3,169	\$2,792	\$3,099	\$2,845	\$3,269	\$3,190	\$3,128	\$39,760
Total Restaurant Operating Expense	\$113,008	\$116,793	\$113,587	\$113,063	\$126,564	\$130,177	\$123,097	\$117,294	\$124,644	\$113,366	\$124,779	\$123,631	\$121,228	\$1,561,230
Total Oper Income (loss)	\$38,582	\$39,874	\$38,779	\$38,600	\$37,879	\$38,840	\$36,707	\$35,281	\$37,315	\$33,904	\$37,134	\$36,857	\$36,141	\$485,891
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,537	\$1,537	\$1,537	\$1,537	\$1,537	\$1,537	\$1,537	\$1,537	\$1,537	\$1,537	\$1,537	\$945	\$945	\$18,797
Total G&A	\$8,046	\$8,046	\$8,046	\$8,046	\$8,046	\$8,046	\$8,046	\$8,046	\$8,046	\$8,046	\$8,046	\$7,454	\$7,454	\$103,412
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
EBITDA (with rent add back)	\$30,536	\$31,828	\$30,733	\$30,554	\$29,833	\$30,794	\$28,661	\$27,235	\$29,270	\$25,858	\$29,088	\$29,403	\$28,687	\$382,479
	13.90%	14.02%	13.92%	13.90%	12.52%	12.57%	12.38%	12.32%	12.47%	12,12%	12.40%	12.64%	12.58%	
US Trustee Fee	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,000
Debt Service	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$0	\$254,112
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
	-													
Net Cash Flow	\$9,009	\$10,301	\$9,207	\$8,028	\$8,306	\$9,268	\$7,135	\$4,708	\$7,743	\$4,331	\$7,562	\$7,877	\$28,687	\$122,163
THE CASE TION	\$7,007	\$10,001	\$7,207	\$0,020	φορούο	\$7, <b>2</b> 00	47,100	\$1,700	<i>ψ1,111</i>	<b>\$1,001</b>	ψ, j50 <u>2</u>	41,011	\$20,007	\$122,100
Canital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1.500	\$1 500	\$1 500	\$1 500	\$1 500	\$1 500	\$1.500	\$1 500	\$1 500	\$0	\$18,000
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Capital Reserve Loan  Net Cash Flow after Reserve	\$1,500 \$7,509		\$1,500 \$7,707	\$1,500 \$6,528	\$1,500 \$6,806	\$1,500 \$7,768	\$1,500 \$5,635	\$1,500 \$3,208	\$1,500 \$6,243	\$1,500 \$2,831	\$1,500 \$6,062	\$1,500 \$6,377	\$0 \$28,687	\$18,000 \$104,163
•														
Net Cash Flow after Reserve	\$7,509	\$8,801	\$7,707											
•				\$6,528	\$6,806	\$7,768	\$5,635	\$3,208	\$6,243	\$2,831	\$6,062	\$6,377	\$28,687	
Net Cash Flow after Reserve SSS Growth	\$7,509	\$8,801	\$7,707 1.00%	\$6,528 1.00%	\$6,806 1.00%	\$7,768 1.00%	\$5,635 1.00%	\$3,208 1.00%	\$6,243 1.00%	\$2,831 1.00%	\$6,062 1.00%	\$6,377 1.00%	\$28,687 1.00%	\$104,163
Net Cash Flow after Reserve  SSS Growth COCS Labor Labor Savings	\$7,509 1.00% 31.00% 35.71%	\$8,801 1.00% 31.00% 35.71%	\$7,707 1.00% 31.00% 35.71%	\$6,528 1.00% 31.00% 35.71%	\$6,806 1.00% 31.00% 35.50%	\$7,768 1.00% 31.00% 35.50%	\$5,635 1.00% 31.00% 35.50%	\$3,208 1.00% 31.00% 35.50%	\$6,243 1.00% 31.00% 35.50%	\$2,831 1.00% 31.00% 35.50%	\$6,062 1.00% 31.00% 35.50%	\$6,377 1.00% 31.00% 35.50%	\$28,687 1.00% 31.00% 35.50%	\$104,163 31.00% 35.21%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables	\$7,509 1.00% 31.00% 35.71% 12.34%	\$8,801 1.00% 31.00% 35.71% 12.34%	\$7,707 1.00% 31.00% 35.71% 12.34%	\$6,528 1.00% 31.00% 35.71%	\$6,806 1.00% 31.00% 35.50%	\$7,768 1.00% 31.00% 35.50% 12.80%	\$5,635 1.00% 31.00% 35.50%	\$3,208 1.00% 31.00% 35.50%	\$6,243 1.00% 31.00% 35.50%	\$2,831 1.00% 31.00% 35.50% 12.80%	\$6,062 1.00% 31.00% 35.50% 12.80%	\$6,377 1.00% 31.00% 35.50%	\$28,687 1.00% 31.00% 35.50%	\$104,163 31.00% 35.21% 12.54%
Net Cash Flow after Reserve  SSS Growth  COGS  Labor  Labor Savings  Mgr Controllables  Total Other Exp	\$7,509 1.00% 31.00% 35.71% 12.34% 2.56%	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56%	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56%	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56%	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00%	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00%	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00%	\$3,208 1.00% 31.00% 35.50% 12.80% 4.00%	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00%	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00%	\$6,062 1.00% 31.00% 35.50% 12.80% 4.00%	\$6,377 1.00% 31.00% 35.50% 12.80% 4.00%	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00%	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy	\$7,509 1.00% 31.00% 35.71% 12.34% 2.56% 1.34%	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34%	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 1.34%	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34%	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00% 1.34%	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00% 1.38%	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00% 1.38%	\$3,208 1.00% 31.00% 35.50% 12.80% 4.00% 1.28%	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 1.33%	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00% 1.35%	\$6,062 1.00% 31.00% 35.50% 12.80% 4.00% 1.41%	\$6,377 1.00% 31.00% 35.50% 12.80% 4.00% 1.39%	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00% 1.39%	\$104,163 31.00% 35.21% 12.54%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	\$7,509 1.00% 31.00% 35.71% 12.34% 2.56%	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56%	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56%	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56%	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00%	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00%	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00%	\$3,208 1.00% 31.00% 35.50% 12.80% 4.00%	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00%	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00%	\$6,062 1.00% 31.00% 35.50% 12.80% 4.00%	\$6,377 1.00% 31.00% 35.50% 12.80% 4.00%	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00%	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy	\$7,509 1.00% 31.00% 35.71% 12.34% 2.56% 1.34%	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34%	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 1.34%	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34%	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00% 1.34%	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00% 1.38%	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00% 1.38%	\$3,208 1.00% 31.00% 35.50% 12.80% 4.00% 1.28%	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 1.33%	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00% 1.35%	\$6,062 1.00% 31.00% 35.50% 12.80% 4.00% 1.41%	\$6,377 1.00% 31.00% 35.50% 12.80% 4.00% 1.39%	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00% 1.39%	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead	\$7,509 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00% 1.34% 6,509	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00% 1.38% 6,509	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00% 1.38% 6,509	\$3,208 1.00% 31.00% 35.50% 12.80% 4.00% 1.28% 6,509	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 1.33% 6,509	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00% 1.35% 6,509	\$6,062 1,00% 31,00% 35,50% 12,80% 4,00% 1,41% 6,509	\$6,377  1.00% 31.00% 35.50%  12.80% 4.00% 1.39% 6,509	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00% 1.39% 6,509	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	\$7,509 1.00% 31.00% 35.71% 12.34% 2.56% 1.34%	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34%	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 1.34%	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34%	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00% 1.34%	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00% 1.38%	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00% 1.38%	\$3,208 1.00% 31.00% 35.50% 12.80% 4.00% 1.28%	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 1.33%	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00% 1.35%	\$6,062 1.00% 31.00% 35.50% 12.80% 4.00% 1.41%	\$6,377 1.00% 31.00% 35.50% 12.80% 4.00% 1.39%	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00% 1.39%	\$104,163 31.00% 35.21% 12.54% 3.53%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead	\$7,509 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00% 1.34% 6,509	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00% 1.38% 6,509	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00% 1.38% 6,509	\$3,208 1.00% 31.00% 35.50% 12.80% 4.00% 1.28% 6,509	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 1.33% 6,509	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00% 1.35% 6,509	\$6,062 1,00% 31,00% 35,50% 12,80% 4,00% 1,41% 6,509	\$6,377  1.00% 31.00% 35.50%  12.80% 4.00% 1.39% 6,509	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00% 1.39% 6,509	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead	\$7,509 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00% 1.34% 6,509	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00% 1.38% 6,509	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00% 1.38% 6,509	\$3,208 1.00% 31.00% 35.50% 12.80% 4.00% 1.28% 6,509	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 1.33% 6,509	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00% 1.35% 6,509	\$6,062 1,00% 31,00% 35,50% 12,80% 4,00% 1,41% 6,509	\$6,377  1.00% 31.00% 35.50%  12.80% 4.00% 1.39% 6,509	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00% 1.39% 6,509	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses	\$7,509  1.00% 31.00% 35.71%  12.34% 2.56% 1.34% 6,509	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 6,509 1,537	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00% 1.38% 6,509	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537	\$3,208 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00% 1.35% 6,509	\$6,062 1.00% 31.00% 35.50% 12.80% 4.00% 1.41% 6,509	\$6,377  1.00% 31.00% 35.50% 12.80% 4.00% 6,509	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00% 1.39% 6,509	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor	\$7,509 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$77,682 \$26,851	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 6,509 1,537 \$78,080	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 6,509 1,537 \$77,719	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$83,767	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$86,097	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$81,404	\$3,208 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 1.33% 6,509 1,537	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$75,019	\$6,062 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,478	\$6,377  1.00% 31.00% 35.50%  12.80% 4.00% 6,509  945	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 945	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26.851 \$5,559	\$8,801 1.00% 31.00% 35.71% 12.34% 2.55% 1.34% 6,509 1,537 \$80,283 \$27,751	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$78,080 \$26,989	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$77,719 \$26,864	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00% 1.34% 6,509 1,537 \$83,767 \$30,203	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00% 1.38% 6,509 1,537 \$86,097 \$31,043	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00% 1.38% 6,509 1,537 \$81,404 \$29,351	\$3,208 1.00% 31.00% 35.50% 12.80% 4.00% 1.28% 6,509 1,537 \$77,721 \$28,023	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 1.33% 6,509 1,537 \$82,502 \$29,747	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00% 1.35% 6,509 1,537 \$75,019 \$27,049	\$6,062 1.00% 31.00% 35.50% 12.80% 4.00% 1.41% 6,509 1,537 \$82,478 \$29,739	\$6,377  1.00% 31.00% 35.50%  12.80% 4.00% 6,509  945  \$81,753 \$29,477	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00% 1.39% 6,509 945 \$80,163 \$28,904	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26.851 \$5,559	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$78.080 \$26,989 \$5,588	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$77,719 \$26,864 \$5,562	\$6,806 1.00% 31.00% 35.50% 4.00% 4.00% 1.34% 6,509 1,537 \$83,767 \$30,203 \$9,439	\$7,768 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.38% 6,509 1,537 \$86.097 \$86.097	\$5,635 1.00% 31.00% 35.50% 4.00% 4.00% 1.38% 6,509 1,537 \$81,404 \$29,351 \$9,172	\$3,208 1.00% 31.00% 35.50% 4.00% 4.00% 1.28% 6,509 1,537 \$77,721 \$28,023 \$8,757	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,502 \$29,747 \$9,296	\$2,831 1.00% 31.00% 35.50% 4.00% 4.00% 1.35% 6,509 1,537 \$75.019 \$27,049 \$8,453	\$6,062 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.41% 6,509 1.537 \$82,478 \$29,739 \$9,923	\$6,377  1.00% 31.00% 35.50% 4.00% 4.00% 6,509  945  \$81,753 \$29,477 \$9,212	\$28,687 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.39% 6,509 945 \$80,163 \$28,904 \$9,032	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26.851 \$5,559	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$78.080 \$26,989 \$5,588	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$77,719 \$26,864 \$5,562	\$6,806 1.00% 31.00% 35.50% 4.00% 4.00% 1.34% 6,509 1,537 \$83,767 \$30,203 \$9,439	\$7,768 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.38% 6,509 1,537 \$86.097 \$86.097	\$5,635 1.00% 31.00% 35.50% 4.00% 4.00% 1.38% 6,509 1,537 \$81,404 \$29,351 \$9,172	\$3,208 1.00% 31.00% 35.50% 4.00% 4.00% 1.28% 6,509 1,537 \$77,721 \$28,023 \$8,757	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,502 \$29,747 \$9,296	\$2,831 1.00% 31.00% 35.50% 4.00% 4.00% 1.35% 6,509 1,537 \$75.019 \$27,049 \$8,453	\$6,062 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.41% 6,509 1.537 \$82,478 \$29,739 \$9,923	\$6,377  1.00% 31.00% 35.50% 4.00% 4.00% 6,509  945  \$81,753 \$29,477 \$9,212	\$28,687 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.39% 6,509 945 \$80,163 \$28,904 \$9,032	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26.851 \$5,559	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$78.080 \$26,989 \$5,588	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$77,719 \$26,864 \$5,562	\$6,806 1.00% 31.00% 35.50% 4.00% 4.00% 1.34% 6,509 1,537 \$83,767 \$30,203 \$9,439	\$7,768 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.38% 6,509 1,537 \$86.097 \$86.097	\$5,635 1.00% 31.00% 35.50% 4.00% 4.00% 1.38% 6,509 1,537 \$81,404 \$29,351 \$9,172	\$3,208 1.00% 31.00% 35.50% 4.00% 4.00% 1.28% 6,509 1,537 \$77,721 \$28,023 \$8,757	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,502 \$29,747 \$9,296	\$2,831 1.00% 31.00% 35.50% 4.00% 4.00% 1.35% 6,509 1,537 \$75.019 \$27,049 \$8,453	\$6,062 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.41% 6,509 1.537 \$82,478 \$29,739 \$9,923	\$6,377  1.00% 31.00% 35.50% 4.00% 4.00% 6,509  945  \$81,753 \$29,477 \$9,212	\$28,687 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.39% 6,509 945 \$80,163 \$28,904 \$9,032	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26.851 \$5,559	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$78.080 \$26,989 \$5,588	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$77,719 \$26,864 \$5,562	\$6,806 1.00% 31.00% 35.50% 4.00% 4.00% 1.34% 6,509 1,537 \$83,767 \$30,203 \$9,439	\$7,768 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.38% 6,509 1,537 \$86.097 \$86.097	\$5,635 1.00% 31.00% 35.50% 4.00% 4.00% 1.38% 6,509 1,537 \$81,404 \$29,351 \$9,172	\$3,208 1.00% 31.00% 35.50% 4.00% 4.00% 1.28% 6,509 1,537 \$77,721 \$28,023 \$8,757	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,502 \$29,747 \$9,296	\$2,831 1.00% 31.00% 35.50% 4.00% 4.00% 1.35% 6,509 1,537 \$75.019 \$27,049 \$8,453	\$6,062 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.41% 6,509 1.537 \$82,478 \$29,739 \$9,923	\$6,377  1.00% 31.00% 35.50% 4.00% 4.00% 6,509  945  \$81,753 \$29,477 \$9,212	\$28,687 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.39% 6,509 945 \$80,163 \$28,904 \$9,032	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26,851 \$5,559 \$2,916	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746 \$3,013	\$7,707 1.00% 31.00% 35.71% 12.34% 2.55% 1.34% 6,509 1,537 \$78,080 \$26,989 \$5,588 \$2,931	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 6,509 1,537 \$77,719 \$26,864 \$5,562 \$2,917	\$6,806 1.00% 31.00% 35.50% 4.00% 4.00% 1.34% 6,509 1,537 \$83,767 \$30,203 \$9,439 \$3,155	\$7,768 1.00% 31.00% 35.50% 4.00% 4.00% 1.38% 6,509 1,537 \$86.097 \$31,043 \$9,701 \$3,336	\$5,635 1.00% 31.00% 35.50% 4.00% 4.00% 1.38% 6,509 1,537 \$81,404 \$29,351 \$9,172 \$3,169	\$3,208 1.00% 31.00% 35.50% 4.00% 1.28% 6,509 1,537 \$77,721 \$28,023 \$8,757 \$2,792	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 1.33% 6,509 1,537 \$82,502 \$29,747 \$9,296 \$3,099	\$2,831 1.00% 31.00% 35.50% 4.00% 4.00% 1.35% 6,509 1,537 \$75.019 \$27,049 \$8,453 \$2,845	\$6,062 1.00% 31.00% 35.50% 4.00% 4.00% 1.41% 6,509 1.537 \$82,478 \$29,739 \$9,933 \$3,269	\$6,377  1.00% 31.00% 31.00% 12.80% 4.00% 6,509  945  \$81,753 \$29,477 \$9,212 \$3,190	\$28,687 1.00% 31.00% 35.50% 4.00% 4.00% 6,509 945 \$80,163 \$28,904 \$9,032 \$3,128	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26.851 \$5,559	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746	\$7,707 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$78.080 \$26,989 \$5,588	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$77,719 \$26,864 \$5,562	\$6,806 1.00% 31.00% 35.50% 4.00% 4.00% 1.34% 6,509 1,537 \$83,767 \$30,203 \$9,439	\$7,768 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.38% 6,509 1,537 \$86.097 \$86.097	\$5,635 1.00% 31.00% 35.50% 4.00% 4.00% 1.38% 6,509 1,537 \$81,404 \$29,351 \$9,172	\$3,208 1.00% 31.00% 35.50% 4.00% 4.00% 1.28% 6,509 1,537 \$77,721 \$28,023 \$8,757	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,502 \$29,747 \$9,296	\$2,831 1.00% 31.00% 35.50% 4.00% 4.00% 1.35% 6,509 1,537 \$75.019 \$27,049 \$8,453	\$6,062 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.41% 6,509 1.537 \$82,478 \$29,739 \$9,923	\$6,377  1.00% 31.00% 35.50% 4.00% 4.00% 6,509  945  \$81,753 \$29,477 \$9,212	\$28,687 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.39% 6,509 945 \$80,163 \$28,904 \$9,032	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26,851 \$5,559 \$2,916	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746 \$3,013	\$7,707 1.00% 31.00% 35.71% 12.34% 2.55% 1.34% 6,509 1,537 \$78,080 \$26,989 \$5,588 \$2,931	\$6,528 1.00% 31.00% 35.71% 12.34% 6.509 1,537 \$77,719 \$26,864 \$5,562 \$2,917	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$83,767 \$30,203 \$9,439 \$3,155	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$86,097 \$31,043 \$9,701 \$3,336	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$81,404 \$29,351 \$9,172 \$3,169	\$3,208  1.00% 31.00% 35.50%  12.80% 4.00% 6,509  1,537  \$77,721 \$28,023 \$8,757 \$2,792	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 1.33% 6,509 1,537 \$82,502 \$29,747 \$9,296 \$3,099	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$75,019 \$27,049 \$8,453 \$2,845	\$6,062 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,478 \$29,739 \$9,293 \$3,269	\$6,377  1.00% 31.00% 35.50%  12.80% 4.00% 6,509  945  \$81,753 \$29,477 \$9,212 \$3,190	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 945 \$80,163 \$28,904 \$9,032 \$3,128	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26,851 \$5,559 \$2,916	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746 \$3,013	\$7,707 1.00% 31.00% 35.71% 12.34% 2.55% 1.34% 6,509 1,537 \$78,080 \$26,989 \$5,588 \$2,931	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$77,719 \$26,864 \$5,562 \$2,917	\$6,806 1.00% 31.00% 35.50% 4.00% 4.00% 1.34% 6,509 1,537 \$83,767 \$30,203 \$9,439 \$3,155 235,963 31.00%	\$7,768 1.00% 31.00% 35.50% 4.00% 1.38% 6,509 1,537 \$86.097 \$31,043 \$9,701 \$3,336	\$5,635 1.00% 31.00% 35.50% 4.00% 4.00% 1.38% 6,509 1,537 \$81,404 \$29,351 \$9,172 \$3,169	\$3,208 1.00% 31.00% 35.50% 4.00% 4.00% 1.28% 6,509 1,537 \$77,721 \$28,023 \$8,757 \$2,792 218,933 31.00%	\$6,243 1.00% 31.00% 35.50% 4.00% 4.00% 1.33% 6,509 1,537 \$82,502 \$29,747 \$9,296 \$3,099	\$2,831 1.00% 31.00% 35.50% 4.00% 4.00% 1.35% 6,509 1,537 \$75,019 \$27,049 \$8,453 \$2,845 211,321	\$6,062 1.00% 31.00% 35.50% 4.00% 4.00% 1.41% 6,509 1.537 \$82,478 \$29,739 \$9,293 \$3,269	\$6,377  1.00% 31.00% 31.00% 12.80% 4.00% 4.00% 5.509  945  \$81,753 \$29,477 \$9,212 \$3,190  230,289	\$28,687 1.00% 31.00% 35.50% 4.00% 1.39% 6,509 945 \$80,163 \$28,904 \$9,032 \$3,128	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds Labor  Average Last 4 Pds Labor	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26,851 \$5,559 \$2,916	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746 \$3,013	\$7,707 1.00% 31.00% 35.71% 12.34% 2.55% 1.34% 6,509 1,537 \$78,080 \$26,989 \$5,588 \$2,931	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 6,509 1,537 \$77,719 \$26,884 \$5,562 \$2,917 217,625 31.00% 35,71%	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$83,767 \$30,203 \$9,439 \$3,155 235,963 31.00% 35.66%	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$86,097 \$31,043 \$9,701 \$3,336 242,526 31.00% 35.61%	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$81,404 \$29,351 \$9,172 \$3,169	\$3,208 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$77,721 \$28,023 \$8,757 \$2,792 218,933 31.00% 35.50%	\$6,243 1.00% 31.00% 35.50% 12.80% 1.33% 6,509 1,537 \$82,502 \$29,747 \$9,296 \$3,099 232,400 31.00% 35.50%	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$75,019 \$27,049 \$27,049 \$27,049 \$27,049 \$27,049 \$27,049 \$27,049 \$32,845 \$32,845 \$33,50%	\$6,062 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,478 \$29,739 \$9,293 \$3,269 232,332 232,332	\$6,377  1.00% 31.00% 35.50%  12.80% 4.00% 6,509  945  \$81,753 \$29,477 \$9,212 \$3,190  230,289	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 945 \$80,163 \$28,904 \$9,032 \$3,128 225,812	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor Average Last 4 Pds Labor	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26,851 \$5,559 \$2,916	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746 \$3,013	\$7,707 1.00% 31.00% 35.71% 12.34% 2.55% 1.34% 6,509 1,537 \$78,080 \$26,989 \$5,588 \$2,931	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 6,509 1,537 \$77,719 \$26,864 \$5,562 \$2,917 217,625 31.00% 35.71% 12.34%	\$6,806  1.00% 31.00% 35.50%  12.80% 4.00% 6,509  1,537  \$83,767 \$30,203 \$9,439 \$3,155  235,963  31.00% 35.66% 12.46%	\$7,768 1.00% 31.00% 35.50% 4.00% 1.38% 6,509 1,537 \$86.097 \$31,043 \$9,701 \$3,336	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$81,404 \$29,351 \$9,172 \$3,169 229,307 31.00% 35.55% 12.69%	\$3,208 1.00% 31.00% 35.50% 4.00% 4.00% 1.28% 6,509 1,537 \$77,721 \$28,023 \$8,757 \$2,792 218,933 31.00%	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,502 \$29,747 \$9,296 \$3,099 232,400 31.00% 35.50% 12.80%	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$75,019 \$27,049 \$8,453 \$2,845 211,321 31.00% 35.50%	\$6,062 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,478 \$29,739 \$9,293 \$3,269 232,332 232,332 31.00%	\$6,377  1.00% 31.00% 31.00% 12.80% 4.00% 4.00% 5.509  945  \$81,753 \$29,477 \$9,212 \$3,190  230,289	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 945 \$80,163 \$28,904 \$9,032 \$3,128 225,812 31.00% 35.50%	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Total Mgr Average Last 4 Pds Labor Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26,851 \$5,559 \$2,916	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746 \$3,013	\$7,707 1.00% 31.00% 35.71% 12.34% 2.55% 1.34% 6,509 1,537 \$78,080 \$26,989 \$5,588 \$2,931	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 6,509 1,537 \$77,719 \$26,884 \$5,562 \$2,917 217,625 31.00% 35,71%	\$6,806 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$83,767 \$30,203 \$9,439 \$3,155 235,963 31.00% 35.66%	\$7,768 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$86,097 \$31,043 \$9,701 \$3,336 242,526 31.00% 35.61% 12.57%	\$5,635 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$81,404 \$29,351 \$3,169 229,307	\$3,208  1.00% 31.00% 35.50%  12.80% 4.00% 6,509  1,537  \$77,721 \$28,023 \$8,757 \$2,792  218,933  31.00% 35.50% 12.80%	\$6,243 1.00% 31.00% 35.50% 12.80% 1.33% 6,509 1,537 \$82,502 \$29,747 \$9,296 \$3,099 232,400 31.00% 35.50%	\$2,831 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$75,019 \$27,049 \$27,049 \$27,049 \$27,049 \$27,049 \$27,049 \$27,049 \$32,845 \$32,845 \$33,50%	\$6,062 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,478 \$29,739 \$9,293 \$3,269 232,332 232,332	\$6,377  1.00% 31.00% 35.50%  12.80% 4.00% 6,509  945  \$81,753 \$29,477 \$9,212 \$3,190  230,289  31.00% 35.50% 12.80%	\$28,687 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 945 \$80,163 \$28,904 \$9,032 \$3,128 225,812	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor Average Last 4 Pds Labor	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26,851 \$5,559 \$2,916	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746 \$3,013	\$7,707 1.00% 31.00% 35.71% 12.34% 2.55% 1.34% 6,509 1,537 \$78,080 \$26,989 \$5,588 \$2,931	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 6,509 1,537 \$77,719 \$26,864 \$5,562 \$2,917 217,625 31.00% 35.71% 2.55% 2.	\$6,806 1.00% 31.00% 35.50% 4.00% 4.00% 1.34% 6,509 1,537 \$83,767 \$30,203 \$9,439 \$3,155 235,963 31.00% 31.66% 12.46% 2.92%	\$7,768 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.38% 6,509 1,537 \$86,097 \$31,043 \$9,701 \$3,336 242,526 31.00% 35.51% 12.57% 3.28%	\$5,635 1.00% 31.00% 35.50% 4.00% 4.00% 4.00% 4.00% 5.509 1,537 \$81,404 \$29,351 \$9,172 \$3,169 229,307 31.00% 32.55% 12.65% 3.46% 3.46%	\$3,208 1.00% 31.00% 35.50% 4.00% 4.00% 1.28% 6,509 1,537 \$77,721 \$28,023 \$8,757 \$2,792 218,933 31.00% 35.50% 4.00%	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,502 \$29,747 \$9,296 \$3,099 232,400 31.00% 35.50% 4.00%	\$2,831 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.35% 6,509 1,537 \$75,019 \$27,049 \$8,453 \$2,845 211,321 31.00% 35.50% 1.2.80% 4.00%	\$6,062 1.00% 31.00% 35.50% 4.00% 4.00% 1.41% 6,509 1.537 \$82,478 \$29,739 \$9,293 \$3,269 232,332 31.00% 35.50% 4.00%	\$6,377  1.00% 31.00% 31.00% 35.50% 4.00% 4.00% 4.00% 5,509  945  \$81,753 \$29,477 \$9,212 \$3,190  230,289  31.00% 35.50% 4.00%	\$28,687 1.00% 31.00% 35.50% 1.2.80% 4.00% 4.00% 580,163 \$28,904 \$9,032 \$3,128 225,812 31.00% 35.50% 4.00%	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Total Mgr Average Last 4 Pds Labor Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26,851 \$5,559 \$2,916	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746 \$3,013	\$7,707 1.00% 31.00% 35.71% 12.34% 2.55% 1.34% 6,509 1,537 \$78,080 \$26,989 \$5,588 \$2,931	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 6,509 1,537 \$77,719 \$26,864 \$5,562 \$2,917 217,625 31.00% 35.71% 2.55% 2.	\$6,806 1.00% 31.00% 35.50% 4.00% 4.00% 1.34% 6,509 1,537 \$83,767 \$30,203 \$9,439 \$3,155 235,963 31.00% 31.66% 12.46% 2.92%	\$7,768 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.38% 6,509 1,537 \$86,097 \$31,043 \$9,701 \$3,336 242,526 31.00% 35.51% 12.57% 3.28%	\$5,635 1.00% 31.00% 35.50% 4.00% 4.00% 4.00% 4.00% 5.509 1,537 \$81,404 \$29,351 \$9,172 \$3,169 229,307 31.00% 32.55% 12.65% 3.46% 3.46%	\$3,208 1.00% 31.00% 35.50% 4.00% 4.00% 1.28% 6,509 1,537 \$77,721 \$28,023 \$8,757 \$2,792 218,933 31.00% 35.50% 4.00%	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,502 \$29,747 \$9,296 \$3,099 232,400 31.00% 35.50% 4.00%	\$2,831 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.35% 6,509 1,537 \$75,019 \$27,049 \$8,453 \$2,845 211,321 31.00% 35.50% 1.2.80% 4.00%	\$6,062 1.00% 31.00% 35.50% 4.00% 4.00% 1.41% 6,509 1.537 \$82,478 \$29,739 \$9,293 \$3,269 232,332 31.00% 35.50% 4.00%	\$6,377  1.00% 31.00% 31.00% 35.50% 4.00% 4.00% 4.00% 5,509  945  \$81,753 \$29,477 \$9,212 \$3,190  230,289  31.00% 35.50% 4.00%	\$28,687 1.00% 31.00% 35.50% 1.2.80% 4.00% 4.00% 580,163 \$28,904 \$9,032 \$3,128 225,812 31.00% 35.50% 4.00%	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Lotol Average Last 4 Pds Iotal Mgr Average Last 4 Pds Labor  Average Last 4 Pds Total Mgr Average Last 4 Pds Iabor Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26,851 \$5,559 \$2,916	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746 \$3,013	\$7,707 1.00% 31.00% 35.71% 12.34% 2.55% 1.34% 6,509 1,537 \$78,080 \$26,989 \$5,588 \$2,931	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 6,509 1,537 \$77,719 \$26,864 \$5,562 \$2,917 217,625 31.00% 35.71% 2.55% 2.	\$6,806 1.00% 31.00% 35.50% 4.00% 4.00% 1.34% 6,509 1,537 \$83,767 \$30,203 \$9,439 \$3,155 235,963 31.00% 31.66% 12.46% 2.92%	\$7,768 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.38% 6,509 1,537 \$86,097 \$31,043 \$9,701 \$3,336 242,526 31.00% 35.51% 12.57% 3.28%	\$5,635 1.00% 31.00% 35.50% 4.00% 4.00% 4.00% 4.00% 5.509 1,537 \$81,404 \$29,351 \$9,172 \$3,169 229,307 31.00% 32.55% 12.65% 3.46% 3.46%	\$3,208 1.00% 31.00% 35.50% 4.00% 4.00% 1.28% 6,509 1,537 \$77,721 \$28,023 \$8,757 \$2,792 218,933 31.00% 35.50% 4.00%	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,502 \$29,747 \$9,296 \$3,099 232,400 31.00% 35.50% 4.00%	\$2,831 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.35% 6,509 1,537 \$75,019 \$27,049 \$8,453 \$2,845 211,321 31.00% 35.50% 1.2.80% 4.00%	\$6,062 1.00% 31.00% 35.50% 4.00% 4.00% 1.41% 6,509 1.537 \$82,478 \$29,739 \$9,293 \$3,269 232,332 31.00% 35.50% 4.00%	\$6,377  1.00% 31.00% 31.00% 35.50% 4.00% 4.00% 4.00% 5,509  945  \$81,753 \$29,477 \$9,212 \$3,190  230,289  31.00% 35.50% 4.00%	\$28,687 1.00% 31.00% 35.50% 1.2.80% 4.00% 4.00% 580,163 \$28,904 \$9,032 \$3,128 225,812 31.00% 35.50% 4.00%	\$104,163 31.00% 35.21% 12.54% 3.53%
Net Cash Flow after Reserve  SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Lotol Average Last 4 Pds Iotal Mgr Average Last 4 Pds Labor  Average Last 4 Pds Total Mgr Average Last 4 Pds Iabor Average Last 4 Pds Total Mgr Average Last 4 Pds Total Other Oper Expenses	\$7,509 1.00% 31.00% 35.71% 12.34% 6,509 1,537 \$77,682 \$26,851 \$5,559 \$2,916	\$8,801 1.00% 31.00% 35.71% 12.34% 2.56% 1.34% 6,509 1,537 \$80,283 \$27,751 \$5,746 \$3,013	\$7,707 1.00% 31.00% 35.71% 12.34% 2.55% 1.34% 6,509 1,537 \$78,080 \$26,989 \$5,588 \$2,931	\$6,528 1.00% 31.00% 35.71% 12.34% 2.56% 6,509 1,537 \$77,719 \$26,864 \$5,562 \$2,917 217,625 31.00% 35.71% 2.55% 2.	\$6,806 1.00% 31.00% 35.50% 4.00% 4.00% 1.34% 6,509 1,537 \$83,767 \$30,203 \$9,439 \$3,155 235,963 31.00% 31.66% 12.46% 2.92%	\$7,768 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.38% 6,509 1,537 \$86,097 \$31,043 \$9,701 \$3,336 242,526 31.00% 35.51% 12.57% 3.28%	\$5,635 1.00% 31.00% 35.50% 4.00% 4.00% 4.00% 4.00% 5.509 1,537 \$81,404 \$29,351 \$9,172 \$3,169 229,307 31.00% 32.55% 12.65% 3.46% 3.46%	\$3,208 1.00% 31.00% 35.50% 4.00% 4.00% 1.28% 6,509 1,537 \$77,721 \$28,023 \$8,757 \$2,792 218,933 31.00% 35.50% 4.00%	\$6,243 1.00% 31.00% 35.50% 12.80% 4.00% 6,509 1,537 \$82,502 \$29,747 \$9,296 \$3,099 232,400 31.00% 35.50% 4.00%	\$2,831 1.00% 31.00% 35.50% 1.2.80% 4.00% 1.35% 6,509 1,537 \$75,019 \$27,049 \$8,453 \$2,845 211,321 31.00% 35.50% 1.2.80% 4.00%	\$6,062 1.00% 31.00% 35.50% 4.00% 4.00% 1.41% 6,509 1.537 \$82,478 \$29,739 \$9,293 \$3,269 232,332 31.00% 35.50% 4.00%	\$6,377  1.00% 31.00% 31.00% 35.50% 4.00% 4.00% 4.00% 5,509  945  \$81,753 \$29,477 \$9,212 \$3,190  230,289  31.00% 35.50% 4.00%	\$28,687 1.00% 31.00% 35.50% 1.2.80% 4.00% 4.00% 580,163 \$28,904 \$9,032 \$3,128 225,812 31.00% 35.50% 4.00%	\$104,163 31.00% 35.21% 12.54% 3.53%

			,	(Plan Year I E	nuing Septer	iibei 2011)								
Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2010	Pd 11 2010	Pd 12 2010	Pd 13 2010	Pd 1 2011	Pd 2 2011	Pd 3 2011	Pd 4 2011	Pd 5 2011	Pd 6 2011	Pd 7 2011	Pd 8 2011	Pd 9 2011	FYE 9-30-11
	11 Sandy	11 Sandy	11 Sandy	11 Sandy	11 Sandy	11 Sandy	11 Sandy	11 Sandy	11 Sandy	11 Sandy	11 Sandy	11 Sandy	11 Sandy	11 Sandy
Sales	\$119,662	\$132,516	\$129,796	\$129,846	\$150,976	\$165,245	\$163,620	\$144,305	\$145,849	\$143,185	\$145,597	\$137,503	\$131,996	\$1,840,093
2000	\$39,489			\$42,849		\$54,531					\$48,047			
COGS Gross Profit	\$39,489	\$43,730 \$88,786	\$42,833 \$86,964	\$42,849 \$86,997	\$49,822 \$101,154	\$54,531 \$110,714	\$53,995 \$109,625	\$47,621 \$96,684	\$48,130 \$97,719	\$47,251 \$95,934	\$48,047 \$97,550	\$45,376 \$92,127	\$43,559 \$88,438	\$607,23 \$1,232,86
Gross Front	\$60,174	\$00,700	\$80,964	\$60,997	\$101,154	\$110,/14	\$109,625	\$90,004	\$97,719	\$95,934	\$97,550	\$92,127	\$00,430	\$1,232,000
Labor	\$35,575	\$39,892	\$38,978	\$38,995	\$41,724	\$46,103	\$45,605	\$39,676	\$40,150	\$39,333	\$40,073	\$37,589	\$35,898	\$519,591
Total Mgr Controllable Exp	\$18,879	\$20,907	\$20,478	\$20,485	\$19,881	\$21,760	\$21,546	\$19,003	\$19,206	\$18,855	\$19,173	\$18,107	\$17,382	\$255,660
Total Other Oper Expenses	\$3,382	\$3,746	\$3,669	\$3,670	\$5,232	\$5,726	\$5,670	\$5,001	\$5,054	\$4,962	\$5,045	\$4,765	\$4,574	\$60,49
Occupancy Expenses	\$12,286	\$13,605	\$13,326	\$13,331	\$13,252	\$14,505	\$14,364	\$12,927	\$12,789	\$12,322	\$13,004	\$10,832	\$10,399	\$166,942
Total Restaurant Operating Expense	\$70,121	\$78,149	\$76,451	\$76,482	\$80,088	\$88,095	\$87,184	\$76,607	\$77,199	\$75,472	\$77,295	\$71,292	\$68,253	\$1,002,689
Total Oper Income (loss)	\$10,052	\$10,636	\$10,513	\$10,515	\$21,065	\$22,619	\$22,441	\$20,078	\$20,520	\$20,462	\$20,255	\$20,835	\$20,185	\$230,176
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,409	\$1,409	\$1,409	\$1,409	\$1,409	\$1,409	\$1,409	\$1,409	\$1,409	\$1,409	\$1,409	\$817	\$817	\$17,133
Total G&A	\$7,918	\$7,918	\$7,918	\$7,918	\$7,918	\$7,918	\$7,918	\$7,918	\$7,918	\$7,918	\$7,918	\$7,326	\$7,326	\$101,748
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
EBITDA (with rent add back)	\$2,134	\$2,718	\$2,595	\$2,597	\$13,148	\$14,701	\$14,523	\$12,160	\$12,602	\$12,544	\$12,337	\$13,509	\$12,859	\$128,428
	1.78%	2.05%	2.00%	2.00%	8.71%	8.90%	8.88%	8.43%	8.64%	8.76%	8.47%	9.82%	9.74%	
US Trustee Fee	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,000
Debt Service	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$0	\$99,375
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,20
Net Cash Flow	(\$6,497)	(\$5.913)	(\$6.037)	(\$7,034)	\$4,516	\$6,070	\$5,892	\$2,528	\$3,970	\$3,913	\$3,705	\$4,877	\$12,859	\$22,848
Net Cash How	(\$0,457)	(\$3,513)	(\$0,037)	(\$7,034)	94,510	\$0,070	\$5,052	92,320	\$3,570	ψ5,715	\$5,705	\$1,077	\$12,000	922,040
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
cupiui reserve zour	\$1,500	\$1,500	\$1,500	\$1,500	\$1,000	\$1,000	\$1,000	\$1,000	<b>\$1,000</b>	Ψ1,000	41,000	\$1,000	ψ0	\$10,000
Net Cash Flow after Reserve	(\$7,997)	(\$7,413)	(\$7,537)	(\$8,534)	\$3,016	\$4,570	\$4,392	\$1,028	\$2,470	\$2,413	\$2,205	\$3,377	\$12,859	\$4,848
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00
Labor	33.92%	33.92%	33.92%	33.92%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	28.249
Labor Savings	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	
Mgr Controllables	15.93%	15.93%	15.93%	15.93%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.89
Total Other Exp	2.85%	2.85%	2.85%	2.85%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.29
Occupancy	10.27%	10.27%	10.27%	10.27%	8.78%	8.78%	8.78%	8.96%	8.77%	8.61%	8.93%	7.88%	7.88%	9.07
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
Other G&A Expenses	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	1,409	817	817	
Expenses in Dollars at 0% SSS Growth														
Expenses in Donars at 0% 555 Growth  Labor	\$35,575	\$39,892	\$38,978	\$38,995	\$41,724	\$46,103	\$45,605	\$39,676	\$40,150	\$39,333	\$40,073	\$37,589	\$35,898	
Mgr Controllables	\$18,879	\$20,907	\$20,478	\$20,485	\$19,881	\$21,760	\$21,546	\$19,003	\$19,206	\$18,855	\$19,173	\$18,107	\$17,382	
Total Other Exp	\$3,382	\$3,746	\$3,669	\$3,670	\$5,232	\$5,726	\$5,670	\$5,001	\$5,054	\$4,962	\$5,045	\$4,765	\$4,574	
Occupancy	\$12,164	\$13,470	\$13,194	\$13,199	\$13,121	\$14,362	\$14,221	\$12,799	\$12,662	\$12,200	\$12,876	\$10,725	\$10,296	
1 /														
Debt Service														
Prior Year Sales	118,478	131,204	128,511	128,560	149,481	163,609	162,000	142,876	144,405	141,768	144,156	136,142	130,690	
										-				
Average Last 4 Pds COGS				33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	
Average Last 4 Pds Labor				33.92%	33.19%	32.46%	31.73%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	
Average Last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp				15.93%	15.28%	14.62%	13.96%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	
Avg last 4 pds Total Other Oper Expenses				2.85% 10.27%	3.02% 9.89%	3.18% 9.52%	3.34% 9.15%	3.50% 8.82%	3.50% 8.82%	3.50% 8.78%	3.50% 8.82%	3.50%	3.50%	
Average Last 4 Pds Occupancy Expenses				10.2/%	9.89%	9.52%	9.15%	8.82%	8.82%	8.78%	8.82%	8.55%	8.32%	
		1									1			

				(Plan Year I E	3 - 1	,								
Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2010	Pd 11 2010	Pd 12 2010	Pd 13 2010	Pd 1 2011	Pd 2 2011	Pd 3 2011	Pd 4 2011	Pd 5 2011	Pd 6 2011	Pd 7 2011	Pd 8 2011	Pd 9 2011	FYE 9-30-11
	13 Layton													
Sales	\$98,571	\$111,688	\$106,771	\$102,858	\$124,164	\$128,037	\$123,167	\$108,946	\$122,050	\$123,102	\$121,083	\$111,939	\$109,243	\$1,491,618
COGS	\$31,296	\$35,461	\$33,900	\$32,657	\$39,422	\$40,652	\$39,105	\$34,590	\$38,751	\$39,085	\$38,444	\$35,541	\$34,685	\$473,589
Gross Profit	\$67,275	\$76,227	\$72,871	\$70,201	\$84,742	\$87,385	\$84,061	\$74,355	\$83,299	\$84,017	\$82,639	\$76,399	\$74,558	\$1,018,029
Labor	\$33,788	\$38,284	\$36,599	\$35,257	\$41,798	\$43,102	\$41,462	\$36,675	\$41,086	\$41,440	\$40,761	\$37,683	\$36,775	\$504,709
Total Mgr Controllable Exp	\$14,183	\$16,071	\$15,363	\$14,800	\$15,613	\$16,100	\$15,487	\$13,699	\$15,347	\$15,479	\$15,225	\$14,076	\$13,736	\$195,180
Total Other Oper Expenses	\$2,875	\$3,257	\$3,114	\$3,000	\$3,872	\$3,993	\$3,841	\$3,398	\$3,807	\$3,839	\$3,776	\$3,491	\$3,407	\$45,670
Occupancy Expenses	\$8,348 \$59,193	\$9,458 \$67,071	\$9,042 \$64,118	\$8,711 \$61,768	\$9,386 \$70,669	\$9,678 \$72,873	\$9,095 \$69,886	\$7,938 \$61,710	\$8,941 \$69,181	\$8,995 \$69,754	\$9,095 \$68,858	\$7,602 \$62,852	\$7,571 \$61,489	\$113,861 \$859,420
Total Restaurant Operating Expense  Total Oper Income (loss)	\$8,081	\$9,157	\$8,753	\$8,433	\$14,073	\$14,512	\$14,175	\$12,646	\$14,118	\$14,263	\$13,782	\$13,547	\$13,069	\$158,610
Total Oper Income (loss)	\$6,061	\$9,137	\$6,733	\$0,433	\$14,073	314,312	\$14,175	\$12,040	\$14,110	\$14,203	\$13,762	\$13,347	\$13,009	\$156,610
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$1,250	\$16,250
Total G&A	\$7,759	\$7,759	\$7,759	\$7,759	\$7,759	\$7,759	\$7,759	\$7,759	\$7,759	\$7,759	\$7,759	\$7,759	\$7,759	\$100,865
Total GCA	ψ1,135	Ψ1,139	41,137	ψ1,139	ψ,,, υ <u>σ</u>	ψ, 1, 33	91,137	Ψ1,135	55 1, 14	41,135	ψ, 1, 33	91,109	91,109	\$100,000
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	40	7.0	40	<i>\$0</i>						70			40	
EBITDA (with rent add back)	\$322	\$1,398	\$995	\$674	\$6,315	\$6,754	\$6,416	\$4,887	\$6,359	\$6,505	\$6,023	\$5,788	\$5,310	\$57,744
EDITOA (With Tent add Back)	0.33%	1.25%	0.93%	0.66%	5,09%	5.27%	5.21%	4.49%	5.21%	5.28%	4.97%	5.17%	4.86%	\$37,744
TIOT . T														62.000
US Trustee Fee	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,000
Debt Service	\$0	\$0	\$0	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$0	\$69,538
Tax Payment on past due taxes	\$0	\$0 \$0	\$0 \$0	\$7,726	\$7,726	\$1,620	\$1,620	\$1,620	\$1,620	\$1,620	\$1,620	\$1,620	\$0	\$12,131
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Debt service Corporate	\$550	\$550	\$330	\$330	\$330	\$330	\$550	\$330	\$330	\$330	\$330	\$330	30	34,204
Net Cash Flow	(\$28)	\$1,047	\$644	(\$8,403)	(\$2,553)	(\$2,943)	(\$3,280)	(\$5.810)	(\$3,338)	(\$3,192)	(\$3,674)	(\$3,909)	\$5,310	(\$30.129)
		. , ,		,	. , ,		,	(1.7. 1)	,	,	,.	,	1.,.	,
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
		4-70-00	42,000	42,000	4-,	42,000	4-,	4-70-00	42,000	4-7	4.7,000	42,000	**	410,000
Net Cash Flow after Reserve	(\$1,528)	(\$453)	(\$856)	(\$9,903)	(\$4,053)	(\$4,443)	(\$4,780)	(\$7,310)	(\$4,838)	(\$4,692)	(\$5,174)	(\$5,409)	\$5,310	(\$48,129)
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%
Labor	34.62%	34.62%	34.62%	34.62%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	33.84%
Labor Savings														
Mgr Controllables	14.53%	14.53%	14.53%	14.53%	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	13.09%
Total Other Exp	2.95%	2.95%	2.95%	2.95%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.06%
Occupancy	8.55%	8.55%	8.55%	8.55%	7.63%	7.63%	7.46%	7.36%	7.40%	7.38%	7.59%	6.86%	7.00%	7.63%
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
			-	,										-
Other G&A Expenses	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	
Expenses in Dollars at 0% SSS Growth			,			2						Av		
Labor	\$33,788	\$38,284	\$36,599	\$35,257	\$41,798	\$43,102	\$41,462	\$36,675	\$41,086	\$41,440	\$40,761	\$37,683	\$36,775	
Mgr Controllables	\$14,183	\$16,071	\$15,363	\$14,800	\$15,613	\$16,100	\$15,487	\$13,699	\$15,347	\$15,479	\$15,225	\$14,076	\$13,736	
Total Other Exp	\$2,875 \$8,348	\$3,257 \$9,458	\$3,114 \$9,042	\$3,000 \$8,711	\$3,872 \$9,386	\$3,993 \$9,678	\$3,841 \$9,095	\$3,398 \$7,938	\$3,807 \$8,941	\$3,839 \$8,995	\$3,776 \$9,095	\$3,491 \$7,602	\$3,407 \$7,571	
Occupancy	\$8,348	\$9,458	\$9,042	\$8,/11	\$9,386	\$9,678	\$9,095	\$7,938	\$8,941	\$8,995	\$9,095	\$7,602	\$7,571	
Debt Service	\$4,594	\$3,297	\$3,074	\$2,449	\$829	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
Debt Service	\$1,298	\$3,297	\$625	\$1,620	\$1,620	\$1,620	\$1,620	\$1,620	\$1,620	\$1,620	\$1,620	\$1,620		
	\$3,297	\$3,074	\$2,449	\$1,620	(\$791)	(\$1,620)	(\$1,620)	(\$1,620)	(\$1,620)	(\$1,620)	(\$1,620)	(\$1,620)		
	\$5,277	\$5,074	Ψ2,117	Ψ027	(47.71)	(\$1,020)	(\$1,020)	(\$1,020)	(\$1,020)	(\$1,020)	(\$1,020)	(\$1,020)		
Prior Year Sales	97,595	110,583	105,713	101,840	122,935	126,769	121,947	107,867	120,841	121,883	119,884	110,831	108,161	
Tho rea ones	27,020	110,000	100), 10	101,010	122,700	120,703	121,517	107,007	120,011	121,000	113,001	110,001	100,101	
Average Last 4 Pds COGS				31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	
Average Last 4 Pds Labor				34.62%	34.47%	34.31%	34.16%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	
Average Last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp				14.53%	14.07%	13.62%	13.16%	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	
Avg last 4 pds Total Other Oper Expenses				2.95%	3.00%	3.05%	3.10%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	
Average Last 4 Pds Occupancy Expenses				8.55%	8.32%	8.09%	7.82%	7.52%	7.46%	7.40%	7.43%	7.31%	7.21%	
· · · ·														
	33787.96639	38284.37619	36598.6596	35257.4806	41797.917	43101.5042	41462.014	36674.7426	41086.059	41440.339		37682.5944	36774.7128	
	14183.29929	16070.77381	15363.15434	14800.16269	15612.75135	16099.67951	15487.2817	13699.09503	15346.85145	15479.18545	15225.29721	14075.55732	13736.43684	
	2874.628081	3257.175693	3113.757525	2999.652084	3872.454075	3993.227595	3841.33365	3397.807035	3806.502525	3839.325525	3776.353245	3491.18154	3407.06898	
	8347.541153	9458.409011	9041.941549	8710.594384	9385.59829	9678.314929	9095.263097	7938.111635	8941.437608	8994.996798	9095.345198	7602.404594	7570.707748	

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2010	Pd 11 2010	Pd 12 2010	Pd 13 2010	Pd 1 2011	Pd 2 2011	Pd 3 2011	Pd 4 2011	Pd 5 2011	Pd 6 2011	Pd 7 2011	Pd 8 2011	Pd 9 2011	FYE 9-30-11
	15 Beaverton													
Sales	\$183,528	\$186,165	\$195,016	\$201,367	\$207,258	\$217,092	\$197,131	\$196,235	\$200,790	\$182,058	\$183,608	\$207,578	\$194,642	\$2,552,468
COGS	\$56,894	\$57,711	\$60,455	\$62,424	\$64,250	\$67,299	\$61,111	\$60,833	\$62,245	\$56,438	\$56,918	\$64,349	\$60,339	\$791,265
Gross Profit	\$126,635	\$128,454	\$134,561	\$138,943	\$143,008	\$149,794	\$136,020	\$135,402	\$138,545	\$125,620	\$126,689	\$143,229	\$134,303	\$1,761,203
Labor	\$67,544	\$68,514	\$71,771	\$74,109	\$74,900	\$78,454	\$71,240	\$70,917	\$72,563	\$65,793	\$66,353	\$75,016	\$70,341	\$927,515
Total Mgr Controllable Exp	\$20,555	\$20,850	\$21,842	\$22,553	\$23,599	\$24,718	\$22,446	\$22,344	\$22,862	\$20,729	\$20,906	\$23,635	\$22,162	\$289,202
Total Other Oper Expenses	\$4,325	\$4,388	\$4,596	\$4,746	\$6,156	\$6,448	\$5,855	\$5,829	\$5,964	\$5,408	\$5,454	\$6,166	\$5,781	\$71,116
Occupancy Expenses	\$9,235	\$9,368	\$9,813	\$10,133	\$12,249	\$12,248	\$10,771	\$10,417	\$10,179	\$10,115	\$11,069	\$11,658	\$10,932	\$138,187
Total Restaurant Operating Expense Total Oper Income (loss)	\$101,659 \$24,975	\$103,120 \$25,334	\$108,023 \$26,538	\$111,541 \$27,403	\$116,904 \$26,104	\$121,868 \$27,925	\$110,312 \$25,708	\$109,506 \$25,896	\$111,568 \$26,977	\$102,045 \$23,575	\$103,782 \$22,907	\$116,475 \$26,754	\$109,216 \$25,086	\$1,426,019 \$335,184
Total Oper filcome (loss)	\$24,973	\$23,334	\$20,038	\$27,403	\$20,104	\$27,923	\$23,708	\$23,890	\$20,977	\$23,373	\$22,907	\$20,734	\$23,066	\$333,164
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,643	\$1,643	\$1,643	\$1,643	\$1,643	\$1,643	\$1,643	\$1,643	\$1,643	\$1,643	\$1,643	\$1,051	\$1,051	\$20,175
Total G&A	\$8,152	\$8,152	\$8,152	\$8,152	\$8,152	\$8,152	\$8,152	\$8,152	\$8,152	\$8,152	\$8,152	\$7,560	\$7,560	\$104,790
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	50	50	\$0	
EBITDA (with rent add back)	\$16,823	\$17,182	\$18,386	\$19,251	\$17,953	\$19,773	\$17,557	\$17,744	\$18,825	\$15,423	\$14,755	\$19,194	\$17,527	\$230,393
	9.17%	9.23%	9.43%	9.56%	8.66%	9.11%	8.91%	9.04%	9.38%	8.47%	8.04%	9.25%	9.00%	7207,000
US Trustee Fee	\$0		\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,000
Debt Service	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$0	\$199,450
Tax Payment on past due taxes	\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	(\$148)	\$211	\$1,415	\$1,279	\$981	\$2,802	\$585	(\$227)	\$1,854	(\$1,548)	(\$2,216)	\$2,223	\$17,527	\$24,739
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	(\$1,648)	(\$1,289)	(605)	(\$221)	(0740)	\$1,302	(0045)	(64 =0=)	\$354	(\$3,048)	(\$3,716)	\$723	\$17,527	# C #20
Net Cash Flow after Reserve	(\$1,648)	(\$1,289)	(\$85)	(\$221)	(\$519)	\$1,302	(\$915)	(\$1,727)	\$354	(\$3,048)	(\$3,716)	\$723	\$17,527	\$6,739
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%
Labor	37.17%	37.17%	37.17%	37.17%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.34%
Labor Savings														
Mgr Controllables	11.31% 2.38%	11.31%	11.31% 2.38%	11.31% 2.38%	11.50% 3.00%	11.33% 2.79%								
Total Other Exp Occupancy	2.38% 5.08%	5.08%	2.38% 5.08%	2.38% 5.08%	5.97%	5.70%	5.52%	5.36%	5.12%	5.61%	6.09%	5.67%	5.67%	5.41%
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
Other G&A Expenses	1,643	1,643	1,643	1,643	1,643	1,643	1,643	1,643	1,643	1,643	1,643	1,051	1,051	
Expenses in Dollars at 0% SSS Growth														
Expenses in Donars at 0% 555 Growth  Labor	\$67,544	\$68,514	\$71,771	\$74,109	\$74,900	\$78,454	\$71,240	\$70,917	\$72,563	\$65,793	\$66,353	\$75,016	\$70,341	
Mgr Controllables	\$20,555	\$20,850	\$21,842	\$22,553	\$23,599	\$24,718	\$22,446	\$22,344	\$22,862	\$20,729	\$20,906	\$23,635	\$22,162	
Total Other Exp	\$4,325	\$4,388	\$4,596	\$4,746	\$6,156	\$6,448	\$5,855	\$5,829	\$5,964	\$5,408	\$5,454	\$6,166	\$5,781	
Occupancy	\$9,235	\$9,368	\$9,813	\$10,133	\$12,249	\$12,248	\$10,771	\$10,417	\$10,179	\$10,115	\$11,069	\$11,658	\$10,932	
Debt Service														
<u>Deot service</u>														
Prior Year Sales	181,711	184,321	193,085	199,373	205,206	214,943	195,179	194,292	198,802	180,256	181,790	205,523	192,715	
A				31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	
Average Last 4 Pds COGS Average Last 4 Pds Labor				31.00% 37.17%	37.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	
Average Last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp				11.31%	11.36%	11.41%	11.45%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	
Avg last 4 pds Total Other Oper Expenses				2.38%	2.54%	2.69%	2.85%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	
Average Last 4 Pds Occupancy Expenses				5.08%	5.30%	5.46%	5.57%	5.64%	5.42%	5.40%	5.55%	5.62%	5.76%	

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Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2010	Pd 11 2010	Pd 12 2010	Pd 13 2010	Pd 1 2011	Pd 2 2011	Pd 3 2011	Pd 4 2011	Pd 5 2011	Pd 6 2011	Pd 7 2011	Pd 8 2011	Pd 9 2011	FYE 9-30-11
	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way
Sales	\$166,407	\$166,948	\$169,712	\$168,295	\$177,686	\$189,503	\$181,385	\$167,193	\$172,126	\$164,853	\$171,626	\$199,670	\$183,469	\$2,278,873
COGS	\$53,250	\$53,423	\$54,308	\$53,854	\$56,859	\$60,641	\$58,043	\$53,502	\$55,080	\$52,753	\$54,920	\$63,894	\$58,710	\$729,239
Gross Profit	\$113,157	\$113,525	\$115,404	\$114,441	\$120,826	\$128,862	\$123,342	\$113,691	\$117,046	\$112,100	\$116,706	\$135,775	\$124,759	\$1,549,633
														***
Labor	\$61,353 \$26,192	\$61,553 \$26,277	\$62,572 \$26,712	\$62,049 \$26,489	\$64,213 \$21,463	\$68,484 \$22,891	\$65,550 \$21,910	\$60,421 \$20,196	\$62,204 \$20,791	\$59,576 \$19,913	\$62,023 \$20,731	\$70,743 \$24,118	\$66,303 \$22,162	\$827,044
Total Mgr Controllable Exp Total Other Oper Expenses	\$4,193	\$4,206	\$4,276	\$4,240	\$5,278	\$5,629	\$5,388	\$4,966	\$5,113	\$4,897	\$5,098	\$5,931	\$5,450	\$299,845 \$64,663
Occupancy Expenses	\$14,361	\$14,408	\$14,646	\$14,524	\$15,453	\$16,212	\$15,649	\$13,662	\$13,188	\$13,341	\$13,703	\$15,453	\$14,199	\$188,798
Total Restaurant Operating Expense	\$106,099	\$106,444	\$108,206	\$107,303	\$106,407	\$113,216	\$108,496	\$99,245	\$101,296	\$97,726	\$101,555	\$116,245	\$108,113	\$1,380,350
Total Oper Income (loss)	\$7,058	\$7,081	\$7,198	\$7,138	\$14,419	\$15,647	\$14,846	\$14,446	\$15,750	\$14,374	\$15,150	\$19,531	\$16,646	\$169,284
						,.	. ,		,		,	,		, .
Administrative Expenses													<b>+</b>	
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,722	\$1,722	\$1,722	\$1,722	\$1,722	\$1,722	\$1,722	\$1,722	\$1,722	\$1,722	\$1,722	\$1,130	\$1,130	\$21,201
Total G&A	\$8,231	\$8,231	\$8,231	\$8,231	\$8,231	\$8,231	\$8,231	\$8,231	\$8,231	\$8,231	\$8,231	\$7,638	\$7,638	\$105,817
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
EBITDA (with rent add back)	(\$1,173)	(\$1,150)	(\$1,033)	(\$1,093)	\$6,188	\$7,416	\$6,615	\$6,216	\$7,519	\$6,143	\$6,920	\$11,892	\$9,007	\$63,467
	-0.70%	-0.69%	-0.61%	-0.65%	3.48%	3.91%	3.65%	3.72%	4.37%	3.73%	4.03%	5.96%	4.91%	
US Trustee Fee	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0	\$0	\$0	\$2,000
							·		-			·		
Debt Service	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$0	\$100,146
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	(\$9,869)	(\$9,846)	(\$9,729)	(\$10,789)	(\$2,508)	(\$1,280)	(\$2,081)	(\$3,480)	(\$1,177)	(\$2,553)	(\$1,776)	\$3,196	\$9,007	(\$42,883)
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	(\$11,369)	(\$11,346)	(\$11,229)	(\$12,289)	(\$4,008)	(\$2,780)	(\$3,581)	(\$4,980)	(\$2,677)	(\$4,053)	(\$3,276)	\$1,696	\$9,007	(\$60,883)
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%
Labor	37.24%	37.24%	37.24%	37.24%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	35.78%	36.50%	36.29%
Labor Savings	15.90%	15.90%	15.90%	15.90%	12.20%	12.20%	12.20%	12.20%	12.20%	12.20%	12.20%	12.20%	12.20%	13.16%
Mgr Controllables Total Other Exp	2.54%	2.54%	2.54%	2.54%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	2.84%
Occupancy	8.72%	8.72%	8.72%	8.72%	8.78%	8.64%	8.71%	8.25%	7.74%	8.17%	8.06%	7.82%	7.82%	8.28%
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	0.2070
Annual Total Corporate Overhead	5,567	5,507	0,307	0,007	0,307	0,007	0,307	0,007	0,307	0,307	3,307	0,307	0,007	
	-													
Other G&A Expenses	1,722	1,722	1,722	1,722	1,722	1,722	1,722	1,722	1,722	1,722	1,722	1,130	1,130	
1		· ·						-						
Expenses in Dollars at 0% SSS Growth														
Labor	\$61,353	\$61,553	\$62,572	\$62,049	\$64,213	\$68,484	\$65,550	\$60,421	\$62,204	\$59,576	\$62,023	\$70,743	\$66,303	
Mgr Controllables	\$26,192	\$26,277	\$26,712	\$26,489	\$21,463	\$22,891	\$21,910	\$20,196	\$20,791	\$19,913	\$20,731	\$24,118	\$22,162	
Total Other Exp	\$4,193	\$4,206	\$4,276	\$4,240	\$5,278	\$5,629	\$5,388	\$4,966	\$5,113	\$4,897	\$5,098	\$5,931	\$5,450	
Occupancy	\$14,361	\$14,408	\$14,646	\$14,524	\$15,453	\$16,212	\$15,649	\$13,662	\$13,188	\$13,341	\$13,703	\$15,453	\$14,199	
<u>Debt Service</u>		ļ	ļ											
		-	-											
		<del>                                     </del>	<del>                                     </del>											
Prior Year Sales	164,760	165,295	168,032	166,629	175,926	187,627	179,589	165,537	170,422	163,221	169,927	197,693	181,652	
Prior fear Sales	104,700	163,293	100,032	100,029	173,926	107,027	179,369	160,057	170,422	165,221	109,927	197,093	101,032	
Average Last 4 Pds COGS		<del> </del>	<del>                                     </del>	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	
Average Last 4 I ds COGS  Average Last 4 Pds Labor		<del>                                     </del>	<del>                                     </del>	37.24%	37.05%	36.87%	36.68%	36.50%	36.50%	36.50%	36.50%	36.32%	36.32%	
Average Last 4 Pds Total Mgr Average Last 4 Pds Controllable Exp		<del>                                     </del>	<b>†</b>	15.90%	14.97%	14.05%	13.12%	12.20%	12.20%	12.20%	12.20%	12.20%	12.20%	
Avg last 4 pds Total Other Oper Expenses	l-			2.54%	2.66%	2.77%	2.89%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	
Average Last 4 Pds Occupancy Expenses				8.72%	8.73%	8.71%	8.71%	8.60%	8.34%	8.22%	8.06%	7.95%	7.97%	
Or and a straightful paperson				270	570	170	170			5.2270		570		
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Yr Over Yr	
	EVE 0 20 11
	FYE 9-30-11 Consolidated
Sales	\$30,046,350
Siles	400,010,000
COGS	\$9,458,871
Gross Profit	\$20,587,479
Labor	\$10,806,719
Total Mgr Controllable Exp	\$3,764,272
Total Other Oper Expenses	\$888,889
Occupancy Expenses	\$1,789,817
Total Restaurant Operating Expense	\$17,249,698
Total Oper Income (loss)	\$3,337,782
Administrative Expenses	
Corporate Office & Admin Expense Allocation	\$1,100,000
Other G&A Expenses	\$256,919
Total G&A	\$1,356,919
Other	
Ouler	
EBITDA (with rent add back)	\$1,980,863
US Trustee Fee	\$26,000
Datecamia	\$1,155,417
Debt Service Tax Payment on past due taxes	\$1,155,417 \$12,131
Debt Service Corporate	\$54,658
•	
N.C. I.E.	éman com
Net Cash Flow	\$732,657
Capital Reserve Loan	\$234,000
	4_0 3,000
Net Cash Flow after Reserve	\$498,657
	\$498,657
SSS Growth	
SSS Growth COGS	31.50%
SSS Growth	
SSS Growth COGS Labor Labor Savings Mgr Controllables	31.50% 36.50% 12.20%
SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp	31.50% 36.50% 12.20% 3.50%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy	31.50% 36.50% 12.20%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	31.50% 36.50% 12.20% 3.50%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy	31.50% 36.50% 12.20% 3.50%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead	31.50% 36.50% 12.20% 3.50%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses Expenses in Dollars at 0% SSS Growth	31.50% 36.50% 12.20% 3.50%
SSS Growth COGS Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor	31.50% 36.50% 12.20% 3.50%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Labor Savings Mg Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Cother G&A Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	31.50% 36.50% 12.20% 3.50%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Labor Savings Mg Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Cother G&A Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Labor Savings Mg Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Cother G&A Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Savings Mg Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Cother G&A Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COCS	31.50% 36.50% 12.20% 3.50%
SSS Growth COGS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Cother G&A Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy Debt Service  Prior Year Sales  Average Last 4 Pds COGS Average Last 4 Pds Labor	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds CoGS Average Last 4 Pds Labor Average Last 4 Pds Labor Overage Last 4 Pds Labor Average Last 4 Pds Controllable Exp	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Labor Savings Mg Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds COCS Average Last 4 Pds COCS  Average Last 4 Pds COCI Average Last 4 Pds Cotal Mgr Average Last 4 Pds Controllable Exp	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds CoGS Average Last 4 Pds Labor Average Last 4 Pds Labor Overage Last 4 Pds Labor Average Last 4 Pds Controllable Exp	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds CoGS Average Last 4 Pds Labor Average Last 4 Pds Labor Overage Last 4 Pds Labor Average Last 4 Pds Controllable Exp	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses  Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds CoGS Average Last 4 Pds Labor Average Last 4 Pds Labor Overage Last 4 Pds Labor Average Last 4 Pds Controllable Exp	31.50% 36.50% 12.20% 3.50%
SSS Growth COCS Labor Labor Savings Mgr Controllables Total Other Exp Occupancy Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead Annual Total Corporate Overhead  Other G&A Expenses Expenses in Dollars at 0% SSS Growth Labor Mgr Controllables Total Other Exp Occupancy  Debt Service  Prior Year Sales  Average Last 4 Pds CoGS Average Last 4 Pds Labor Average Last 4 Pds Labor Overage Last 4 Pds Labor Average Last 4 Pds Lotal Mgr Average Last 4 Pds Labor	31.50% 36.50% 12.20% 3.50%

Va Ovor Va	1 009/	1.009/	1 009/	1 009/	1.009/	1.009/	1 009/	1 009/	1.009/	1.009/	1.009/	1.009/	1 009/	
Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2011	Pd 11 2011	Pd 12 2011	Pd 13 2011	Pd 1 2012	Pd 2 2012	Pd 3 2012	Pd 4 2012	Pd 5 2012	Pd 6 2012	Pd 7 2012	Pd 8 2012	Pd 9 2012	FYE 9-30-12
	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem
Sales	\$133,435	\$135,766	\$134,867	\$151,528	\$134,621	\$148,422	\$139,716	\$132,771	\$145,013	\$142,339	\$147,334	\$156,506	\$141,871	\$1,844,188
COGS	\$40,030	\$40,730	\$40,460	\$45,458	\$40,386	\$44,527	\$41,915	\$39,831	\$43,504	\$42,702	\$44,200	\$46,952	\$42,561	\$553,257
Gross Profit	\$93,404	\$95,036	\$94,407	\$106,069	\$94,235	\$103,895	\$97,801	\$92,940	\$101,509	\$99,637	\$103,134	\$109,554	\$99,310	\$1,290,932
Labor	\$57,555	\$58,560	\$58,172	\$65,358	\$58,066	\$64,019	\$60,264	\$57,268	\$62,548	\$61,395	\$63,550	\$67,506	\$61,193	\$795,454
Total Mgr Controllable Exp	\$15,108	\$15,372	\$15,270	\$17,157	\$15,242	\$16,805	\$15,819	\$15,033	\$16,419	\$16,116	\$16.682	\$17,720	\$15,646	\$208,390
Total Other Oper Expenses	\$4,055	\$4,126	\$4,098	\$4,605	\$4,091	\$4,510	\$4,246	\$4,035	\$4,407	\$4,326	\$4,477	\$4,756	\$4,311	\$56,043
Occupancy Expenses	\$6,672	\$6,788	\$6,743	\$7,576	\$6,731	\$7,421	\$6,986	\$6,639	\$7,251	\$7,117	\$7,367	\$7,825	\$7,094	\$92,209
Total Restaurant Operating Expense	\$83,389	\$84,846	\$84,284	\$94,696	\$84,131	\$92,755	\$87,315	\$82,974	\$90,625	\$88,954	\$92,076	\$97,808	\$88,244	\$1,152,097
Total Oper Income (loss)	\$10,015	\$10,190	\$10,123	\$11,373	\$10,104	\$11,140	\$10,487	\$9,965	\$10,884	\$10,683	\$11,058	\$11,747	\$11,066	\$138,835
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$660	\$660	\$660	\$660	\$660	\$660	\$660	\$660	\$660	\$660	\$660	\$660	\$660	\$8,580
Total G&A	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$93,195
Other														
Other														
EBITDA (with rent add back)	\$2,846	\$3,021	\$2,954	\$4,204	\$2,935	\$3,971	\$3,318	\$2,796	\$3,715	\$3,515	\$3,889	\$4,578	\$3,897	\$45,640
	4-,	4-/	4-7	4-,	7-7	44/	40,020	4-,	40): 22	40,020	40,000	4-,	44,444	4-0,0-0
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
			, ,	, ,			, ,		, ,	**		, ,		
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
V (C 1 T	62.406	00 CM4	\$2,603	da 0#4	68 505	00.004		00.446	00.00	00.464	#2 #20	04.000	\$3,897	244 425
Net Cash Flow	\$2,496	\$2,671	\$2,603	\$3,854	\$2,585	\$3,621	\$2,967	\$2,446	\$3,365	\$3,164	\$3,539	\$4,228	\$3,897	\$41,435
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
cupiui reserve zour	\$1,000	<b>\$1,000</b>	Ψ1,000	41,000	\$1,000	ψ1,000	Ψ1,000	Ψ1,000	\$1,000	41,000	Ψ1,000	\$1,000	φυ	\$10,000
Net Cash Flow after Reserve	\$996	\$1,171	\$1,103	\$2,354	\$1,085	\$2,121	\$1,467	\$946	\$1,865	\$1,664	\$2,039	\$2,728	\$3,897	\$23,435
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
Labor	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	43.13%
Labor Savings	44 557	44 ====	44.55**	44.55**	44 550	44 ===1	44.55**	44 550	44.550	44.550	44.551	44.550	44.05**	44.000
Mgr Controllables Total Other Exp	11.55% 3.10%	11.55% 3.10%	11.55% 3.10%	11.55% 3.10%	11.55% 3.10%	11.55% 3.10%	11.55% 3.10%	11.55% 3.10%	11.55% 3.10%	11.55% 3.10%	11.55% 3.10%	11.55% 3.10%	11.25% 3.10%	11.30%
Occupancy	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	0.0070
Annual Total Corporate Overhead	Annual G&A	Per Store Per Period	# Units	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,	-3	.,	-,	.,	-,,	.,	.,	-,	
-	\$1,100,000	\$6,509	13											
Other G&A Expenses	660	660	660	660	660	660	660	660	660	660	660	660	660	
Expenses in Dollars at 0% SSS Growth														
Labor	\$57,555	\$58,560	\$58,172	\$65,358	\$58,066	\$64,019	\$60,264	\$57,268	\$62,548	\$61,395	\$63,550	\$67,506	\$61,193	
Mgr Controllables	\$15,108 \$4,055	\$15,372	\$15,270 \$4,098	\$17,157 \$4,605	\$15,242 \$4,091	\$16,805	\$15,819 \$4,246	\$15,033 \$4,035	\$16,419 \$4,407	\$16,116	\$16,682 \$4,477	\$17,720	\$15,646 \$4,311	
Total Other Exp Occupancy	\$4,055 \$6,540	\$4,126 \$6,655	\$4,098 \$6,610	\$4,605 \$7,427	\$4,091 \$6,598	\$4,510 \$7,275	\$4,246 \$6,848	\$4,035 \$6,508	\$4,407 \$7,108	\$4,326 \$6,977	\$4,477 \$7,222	\$4,756 \$7,671	\$4,311 \$6,954	
Оссирансу	φυ,5 <del>4</del> 0	φυ <sub>1</sub> 033	\$0,010	φ/,±4/	90,270	\$1,413	φυ <sub>1</sub> 0±0	٥٥٠,٥٥٥	φ/,100	φυ, 277	φ1,222	\$7,071	φυ,234	

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
11 Over 11	1.00%	1.00%	1.00%	1.00%	1.00 %	1.00%	1.00%	1.00%	1.00 /6	1.00%	1.00%	1.00%	1.00%	
					1	·	1	1	1					
	Pd 10 2011	Pd 11 2011	Pd 12 2011	Pd 13 2011	Pd 1 2012	Pd 2 2012	Pd 3 2012	Pd 4 2012	Pd 5 2012	Pd 6 2012	Pd 7 2012	Pd 8 2012	Pd 9 2012	FYE 9-30-12
	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster	2 Lancaster
Sales	\$227,146	\$241,019	\$228,308	\$240,681	\$242,596	\$262,535	\$243,173	\$224,616	\$235,737	\$228,592	\$232,488	\$244,676	\$244,041	\$3,095,609
COGS	\$70,415	\$74,716	\$70,776	\$74,611	\$75,205	\$81,386	\$75,384	\$69,631	\$73,079	\$70,863	\$72,071	\$75,849	\$75,653	\$959,639
Gross Profit	\$156,731	\$166,303	\$157,533	\$166,070	\$167,391	\$181,149	\$167,790	\$154,985	\$162,659	\$157,728	\$160,417	\$168,826	\$168,388	\$2,135,970
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Labor	\$77,935	\$82,695	\$78,333	\$82,579	\$83,235	\$90,077	\$83,434	\$77,067	\$80,882	\$78,431	\$79,768	\$83,949	\$83,731	\$1,062,115
Total Mgr Controllable Exp	\$24,494	\$25,990	\$24,619	\$25,953	\$26,160	\$28,310	\$26,222	\$24,221	\$25,420	\$24,650	\$25,070	\$26,384	\$26,316	\$333,807
Total Other Oper Expenses	\$6,680	\$7,088	\$6,714	\$7,078	\$7,134	\$7,721	\$7,151	\$6,606	\$6,933	\$6,723	\$6,837	\$7,196	\$7,177	\$91,038
Occupancy Expenses Total Restaurant Operating Expense	\$11,529 \$120,638	\$12,879 \$128,652	\$11,619 \$121,286	\$11,666 \$127,276	\$11,758 \$128,288	\$12,725 \$138,832	\$11,443 \$128,250	\$10,570 \$118,463	\$11,093 \$124,328	\$10,444 \$120,247	\$10,622 \$122,296	\$11,800 \$129,329	\$12,387 \$129,611	\$150,535 \$1,637,496
Total Oper Income (loss)	\$36,093	\$37,651	\$36,247	\$38,794	\$39,103	\$42,317	\$39,539	\$36,522	\$38,330	\$37,482	\$38,121	\$39,497	\$38,777	\$498,474
1 , ,														
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$11,674
Total G&A	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$96,289
Other	_													l
- Juliu														
EBITDA (with rent add back)	\$28,686	\$30,245	\$28,840	\$31,388	\$31,696	\$34,910	\$32,133	\$29,115	\$30,923	\$30,075	\$30,714	\$32,091	\$31,371	\$402,185
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
71.0		****				****					****			
Debt Service Tax Payment on past due taxes	\$14,621 \$0	\$14,621 \$0	\$14,621 \$0	\$14,621 \$0	\$14,621 \$0	\$14,621 \$0	\$14,621 \$0	\$14,621 \$0	\$14,621 \$0	\$14,621 \$0	\$14,621 \$0	\$14,621 \$0	\$0 \$0	\$175,449 \$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
		-	4000	4000	4000	4000	7000	4000	4000	4000	4444	4000		4 3,20 2
Net Cash Flow	\$13,715	\$15,273	\$13,869	\$16,416	\$16,725	\$19,939	\$17,161	\$14,144	\$15,952	\$15,104	\$15,743	\$17,120	\$31,371	\$222,532
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	30	\$10,000
Net Cash Flow after Reserve	\$12,215	\$13,773	\$12,369	\$14,916	\$15,225	\$18,439	\$15,661	\$12,644	\$14,452	\$13,604	\$14,243	\$15,620	\$31,371	\$204,532
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%		
COGS	31.00% 35.00%	31.00% 35.00%	31.00% 35.00%	31.00% 35.00%	31.00% 35.00%	31.00%	31.00%	31.00% 35.00%	31.00% 35.00%	31.00% 35.00%	31.00% 35.00%	31.00%	31.00% 35.00%	31.00%
Labor Labor Savings	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	33.00%	35.00%	35.00%	35.00%	35.00%	34.31%
Mgr Controllables	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%	10.78%
Total Other Exp	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	2.94%
Occupancy	5.18%	5.45%	5.19%	4.94%	4.94%	4.94%	4.80%	4.80%	4.80%	4.66%	4.66%	4.92%	5.18%	4.86%
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	<b> </b>
Annual Total Corporate Overhead														
Other G&A Expenses	# 898	898	898	898	898	898	898	898	898	898	898	898	898	
2 mil		2,0	230	2,50	2,00	230	230	2,0	230		2,0	2,0	2,00	
Expenses in Dollars at 0% SSS Growth														
Labor	\$77,935	\$82,695	\$78,333	\$82,579	\$83,235	\$90,077	\$83,434	\$77,067	\$80,882	\$78,431	\$79,768	\$83,949	\$83,731	
Mgr Controllables	\$24,494	\$25,990	\$24,619	\$25,953	\$26,160	\$28,310	\$26,222	\$24,221	\$25,420	\$24,650	\$25,070	\$26,384	\$26,316	<del>                                     </del>
Total Other Exp Occupancy	\$6,680 \$11,529	\$7,088 \$12,879	\$6,714 \$11,619	\$7,078 \$11,666	\$7,134 \$11,758	\$7,721 \$12,725	\$7,151 \$11,443	\$6,606 \$10,570	\$6,933 \$11,093	\$6,723 \$10,444	\$6,837 \$10,622	\$7,196 \$11,800	\$7,177 \$12,387	
Occupancy	\$11,329	\$12,0/9	\$11,019	\$11,000	\$11,/38	\$12,723	\$11,443	\$10,370	\$11,093	\$10,444	\$10,022	\$11,000	\$12,367	
														<del>-</del>
					I	<u> </u>	<u> </u>	<u> </u>	<u> </u>				I	

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
11 Over 11	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00 %	1.00 %	
	Pd 10 2011	Pd 11 2011	Pd 12 2011	Pd 13 2011	Pd 1 2012	Pd 2 2012	Pd 3 2012	Pd 4 2012	Pd 5 2012	Pd 6 2012	Pd 7 2012	Pd 8 2012	Pd 9 2012	FYE 9-30-12
	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend	3 Bend						
Sales	\$153,934	\$161,850	\$147,205	\$152,435	\$135,666	\$133,636	\$123,277	\$132,774	\$137,943	\$160,794	\$171,025	\$185,425	\$175,673	\$1,971,638
COGS	\$47,720	\$50,174	\$45,634	\$47,255	\$42,056	\$41,427	\$38,216	\$41,160	\$42,762	\$49,846	\$53,018	\$57,482	\$54,459	\$611,208
Gross Profit	\$106,215	\$111,677	\$101,572	\$105,180	\$93,610	\$92,209	\$85,061	\$91,614	\$95,181	\$110,948	\$118,007	\$127,943	\$121,214	\$1,360,430
Labor	\$57,342	\$60,291	\$54,836	\$56,784	\$50,537	\$49,781	\$45,922	\$49,460	\$51,386	\$59,898	\$63,709	\$69,073	\$65,440	\$734,460
Total Mgr Controllable Exp	\$20,824	\$21,895	\$19,914	\$20,621	\$18,353	\$18,078	\$16,677	\$17,962	\$18,661	\$21,752	\$23,136	\$25,084	\$23,765	\$266,725
Total Other Oper Expenses	\$4,527	\$4,760	\$4,329	\$4,483	\$3,990	\$3,930	\$3,625	\$3,905	\$4,057	\$4,729	\$5,030	\$5,453	\$5,166	\$57,984
Occupancy Expenses	\$8,042	\$7,829	\$7,375	\$8,715	\$7,377	\$7,990	\$7,117	\$8,613	\$8,758	\$10,310	\$9,684	\$10,884	\$9,638	\$112,332
Total Restaurant Operating Expense	\$90,736	\$94,776	\$86,454	\$90,603	\$80,257	\$79,779	\$73,342	\$79,940	\$82,862	\$96,689	\$101,559	\$110,494	\$104,010	\$1,171,500
Total Oper Income (loss)	\$15,479	\$16,901	\$15,118	\$14,577	\$13,352	\$12,430	\$11,719	\$11,674	\$12,319	\$14,259	\$16,448	\$17,449	\$17,205	\$188,930
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,732	\$1,732	\$1,732	\$1,732	\$1,732	\$1,732	\$1,732	\$1,732	\$1,732	\$1,732	\$1,732	\$1,732	\$1,732	\$22,516
Total G&A	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$107,131
Other														
Other														
EBITDA (with rent add back)	\$7,238	\$8,660	\$6,877	\$6,336	\$5,112	\$4,189	\$3,478	\$3,433	\$4,079	\$6,018	\$8,207	\$9,208	\$8,964	\$81,799
EDITOA (WILLTER aud Dack)	\$7,230	\$0,000	\$0,077	ψ0,000	φ5,112	ψ4,107	ψ0,470	ψ3/133	φ1,073	\$0,010	\$0,207	\$7,200	ψ0,704	\$01,755
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
		4.0	-	-		-	4.0		-	4.0	-	4.0		
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	\$6,887	\$8,310	\$6,527	\$5,985	\$4,761	\$3,838	\$3,128	\$3,083	\$3,728	\$5,668	\$7,857	\$8,858	\$8,964	\$77,594
Camital Bassaria Laur	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	\$5,387	\$6,810	\$5,027	\$4,485	\$3,261	\$2,338	\$1,628	\$1,583	\$2,228	\$4,168	\$6,357	\$7,358	\$8,964	\$59,594
		,	1.7.	,,,		1,7		. ,	- 1	.,	, , , ,	, ,		
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%
Labor	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	37.25%
Labor Savings														
Mgr Controllables	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.53%
Total Other Exp	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	2.94%
Occupancy Corporate Overhead	5.22% 6,509	4.84% 6,509	5.01% 6,509	5.72% 6,509	5.44% 6,509	5.98% 6,509	5.77% 6,509	6,49%	6.35% 6,509	6.41% 6,509	5.66% 6,509	5.87% 6,509	5.49% 6,509	5.70%
Corporate Overhead  Annual Total Corporate Overhead	6,509	6,509	6,009	6,509	6,509	6,509	6,509	6,509	6,009	0,009	6,509	6,509	6,509	
7 Hindar Total Corporate Overhead														
Other G&A Expenses	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	
p		, ,		, ,			, ,			, ,	,	, .	,	
Expenses in Dollars at 0% SSS Growth														
Labor	\$57,342	\$60,291	\$54,836	\$56,784	\$50,537	\$49,781	\$45,922	\$49,460	\$51,386	\$59,898	\$63,709	\$69,073	\$65,440	
Mgr Controllables	\$20,824	\$21,895	\$19,914	\$20,621	\$18,353	\$18,078	\$16,677	\$17,962	\$18,661	\$21,752	\$23,136	\$25,084	\$23,765	•
Total Other Exp	\$4,527	\$4,760	\$4,329	\$4,483	\$3,990	\$3,930	\$3,625	\$3,905	\$4,057	\$4,729	\$5,030	\$5,453	\$5,166	
Occupancy	\$7,884	\$7,675	\$7,229	\$8,543	\$7,232	\$7,832	\$6,977	\$8,444	\$8,585	\$10,107	\$9,493	\$10,669	\$9,448	
	<b>—</b>													

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
n over n	1.00%	1.0070	1.0070	1.00%	1.00%	1.0070	1.0070	1.00%	1.00%	1.0070	1.0070	1.0070	1.0070	
	Pd 10 2011	Pd 11 2011	Pd 12 2011	Pd 13 2011	Pd 1 2012	Pd 2 2012	Pd 3 2012	Pd 4 2012	Pd 5 2012	Pd 6 2012	Pd 7 2012	Pd 8 2012	Pd 9 2012	FYE 9-30-12
	4 Milwuakie													
Sales	\$184,389	\$190,505	\$188,797	\$187,269	\$193,888	\$208,115	\$198,514	\$196,513	\$205,896	\$190,518	\$200,962	\$206,431	\$186,964	\$2,538,759
COGS	\$56,239	\$58,104	\$57,583	\$57,117	\$59,136	\$63,475	\$60,547	\$59,937	\$62,798	\$58,108	\$61,293	\$62,961	\$57,024	\$774,322
Gross Profit	\$128,150	\$132,401	\$131,214	\$130,152	\$134,752	\$144,640	\$137,967	\$136,577	\$143,098	\$132,410	\$139,668	\$143,470	\$129,940	\$1,764,438
Labor	\$69,591	\$71,899	\$71,255	\$70,678	\$73,176	\$78,545	\$74,922	\$74,167	\$77,708	\$71,904	\$75,846	\$77,910	\$70,563	\$958,163
Total Mgr Controllable Exp	\$19,973	\$20,636	\$20,451	\$20,285 \$5,507	\$21,002	\$22,544	\$21,504	\$21,287	\$22,303	\$20,637	\$21,769	\$22,361	\$20,252	\$275,005
Total Other Oper Expenses Occupancy Expenses	\$5,423 \$14,467	\$5,603 \$14,946	\$5,552 \$14,586	\$5,507 \$14,670	\$5,702 \$14,701	\$6,120 \$15,922	\$5,838 \$15,312	\$5,779 \$14,640	\$6,055 \$15,278	\$5,603 \$14,125	\$5,910 \$15,224	\$6,071 \$16,196	\$5,498 \$14,669	\$74,662 \$194,736
Total Restaurant Operating Expense	\$109,454	\$113,084	\$111,844	\$111,141	\$114,581	\$123,132	\$117,575	\$115,873	\$121,344	\$112,269	\$118,749	\$122,538	\$110,982	\$1,502,567
Total Oper Income (loss)	\$18,697	\$19,317	\$19,370	\$19,011	\$20,171	\$21,508	\$20,392	\$20,704	\$21,753	\$20,140	\$20,920	\$20,932	\$18,958	\$261,871
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$775	\$775	\$775	\$775	\$775	\$775	\$775	\$775	\$775	\$775	\$775	\$775	\$775	\$10,075
Total G&A	\$7,284	\$7,284	\$7,284	\$7,284	\$7,284	\$7,284	\$7,284	\$7,284	\$7,284	\$7,284	\$7,284	\$7,284	\$7,284	\$94,690
Other									-					
- Juliu				1	1		1		i					
EBITDA (with rent add back)	\$11,413	\$12,033	\$12,086	\$11,727	\$12,887	\$14,224	\$13,108	\$13,420	\$14,470	\$12,857	\$13,636	\$13,648	\$11,674	\$167,181
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes  Debt Service Corporate	\$0 \$350	\$0 \$0	\$0 \$4,204											
Debt service Corporate	\$330	\$330	\$550	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$0	54,204
Net Cash Flow	\$11,062	\$11,683	\$11,736	\$11,377	\$12,536	\$13,874	\$12,758	\$13,070	\$14,119	\$12,506	\$13,285	\$13,297	\$11,674	\$162,976
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	\$9,562	\$10,183	\$10,236	\$9,877	\$11,036	\$12,374	\$11,258	\$11,570	\$12,619	\$11,006	\$11,785	\$11,797	\$11,674	\$144,976
THE CLUST FLOW LINES RESERVE	\$3,502	\$10,100	\$10,250	\$3,011	\$11,000	ψ12 <i>j</i> 071	\$11 <u>,</u> 250	\$11,070	\$12,015	\$11,000	<b>\$11</b> ,700	<b>411</b> ,77	\$11,071	ψ111,570
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%
Labor	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	37.74%
Labor Savings Mgr Controllables	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	10.83%
Mgr Controllables Total Other Exp	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	10.83% 2.94%
Occupancy	7.85%	7.85%	7.73%	7.83%	7.58%	7.65%	7.71%	7.45%	7.42%	7.41%	7.58%	7.85%	7.85%	7.67%
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
Other G&A Expenses	775	775	775	775	775	775	775	775	775	775	775	775	775	
Expenses in Dollars at 0% SSS Growth														
Labor	\$69,591	\$71,899	\$71,255	\$70,678	\$73,176	\$78,545	\$74,922	\$74,167	\$77,708	\$71,904	\$75,846	\$77,910	\$70,563	
Mgr Controllables	\$19,973	\$20,636	\$20,451	\$20,285	\$21,002	\$22,544	\$21,504	\$21,287	\$22,303	\$20,637	\$21,769	\$22,361	\$20,252	
Total Other Exp	\$5,423	\$5,603	\$5,552	\$5,507	\$5,702	\$6,120	\$5,838	\$5,779	\$6,055	\$5,603	\$5,910	\$6,071	\$5,498	
Occupancy	\$14,181	\$14,652	\$14,299	\$14,381	\$14,411	\$15,609	\$15,010	\$14,351	\$14,977	\$13,847	\$14,924	\$15,877	\$14,380	
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Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
Tr Over 11	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00 /6	1.00%	1.00%	1.00 %	1.00%	1.00%	1.00%	
	Pd 10 2011	Pd 11 2011	Pd 12 2011	Pd 13 2011	Pd 1 2012	Pd 2 2012	Pd 3 2012	Pd 4 2012	Pd 5 2012	Pd 6 2012	Pd 7 2012	Pd 8 2012	Pd 9 2012	FYE 9-30-12
	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene									
Sales	\$209,671	\$212,739	\$210,349	\$205,647	\$220,177	\$228,179	\$214,931	\$210,382	\$222,841	\$211,401	\$217,439	\$223,028	\$209,194	\$2,795,976
COGS	\$67,095	\$68,076	\$67,312	\$65,807	\$70,457	\$73,017	\$68,778	\$67,322	\$71,309	\$67,648	\$69,580	\$71,369	\$66,942	\$894,712
Gross Profit	\$142,576	\$144,663	\$143,037	\$139,840	\$149,720	\$155,161	\$146,153	\$143,060	\$151,532	\$143,753	\$147,858	\$151,659	\$142,252	\$1,901,264
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Labor	\$75,022	\$76,120	\$75,265	\$73,582	\$78,781	\$81,644	\$76,904	\$75,276	\$79,734	\$75,641	\$77,801	\$79,801	\$74,851	\$1,000,423
Total Mgr Controllable Exp	\$26,515	\$26,903	\$26,600	\$26,006	\$27,843	\$28,855	\$27,180	\$26,605	\$28,180	\$26,733	\$27,497	\$28,204	\$26,454	\$353,574
Total Other Oper Expenses	\$6,166 \$15,010	\$6,256 \$15,231	\$6,186 \$14,826	\$6,048 \$14,496	\$6,475 \$15,521	\$6,710 \$16,520	\$6,321 \$15,562	\$6,187 \$15,234	\$6,554 \$16,137	\$6,217 \$15,310	\$6,395 \$15,748	\$6,559 \$15,964	\$6,152 \$14,975	\$82,227 \$200,532
Occupancy Expenses Total Restaurant Operating Expense	\$13,010	\$13,231	\$122,877	\$120,131	\$128,620	\$133,729	\$125,966	\$13,234	\$130,605	\$123,901	\$127,441	\$130,528	\$122,433	\$1,636,756
Total Oper Income (loss)	\$19,863	\$20,153	\$20,160	\$19,709	\$21,100	\$21,432	\$20,187	\$19,758	\$20,927	\$19,852	\$20,418	\$21,131	\$19,819	\$264,508
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Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$13,052
Total G&A	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$97,667
Other														
EBITDA (with rent add back)	\$12,350	\$12,640	\$12,647	\$12,196	\$13,587	\$13,919	\$12,674	\$12,245	\$13,414	\$12,339	\$12,905	\$13,618	\$12,306	\$166,841
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes  Debt Service Corporate	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$0	\$0 \$4,204									
Debt Service Corporate	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$0	\$4,204
Net Cash Flow	\$12,000	\$12,290	\$12,297	\$11,845	\$13,237	\$13,569	\$12,323	\$11,895	\$13,064	\$11,988	\$12,554	\$13,268	\$12,306	\$162,636
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	\$10,500	\$10,790	\$10,797	\$10,345	\$11,737	\$12,069	\$10,823	\$10,395	\$11,564	\$10,488	\$11,054	\$11,768	\$12,306	\$144,636
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%
Labor	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	35.78%
Labor Savings Mgr Controllables	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.65%
Total Other Exp	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	2.94%
Occupancy	7.16%	7.16%	7.05%	7.05%	7.05%	7.24%	7.24%	7.24%	7.24%	7.24%	7.24%	7.16%	7.16%	7.17%
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
Other G&A Expenses	1,004	1.004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1.004	1.004	1,004	
Other G&A Expenses	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	
Expenses in Dollars at 0% SSS Growth														
Labor	\$75,022	\$76,120	\$75,265	\$73,582	\$78,781	\$81,644	\$76,904	\$75,276	\$79,734	\$75,641	\$77,801	\$79,801	\$74,851	
Mgr Controllables	\$26,515	\$26,903	\$26,600	\$26,006	\$27,843	\$28,855	\$27,180	\$26,605	\$28,180	\$26,733	\$27,497	\$28,204	\$26,454	
Total Other Exp	\$6,166	\$6,256	\$6,186	\$6,048	\$6,475	\$6,710	\$6,321	\$6,187	\$6,554	\$6,217	\$6,395	\$6,559	\$6,152	
Occupancy	\$14,714	\$14,931	\$14,534	\$14,210	\$15,215	\$16,194	\$15,255	\$14,933	\$15,819	\$15,008	\$15,438	\$15,650	\$14,680	

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1
ir Over ir	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2011	Pd 11 2011	Pd 12 2011	Pd 13 2011	Pd 1 2012	Pd 2 2012	Pd 3 2012	Pd 4 2012	Pd 5 2012	Pd 6 2012	Pd 7 2012	Pd 8 2012	Pd 9 2012	FYE 9-30-12
	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis	6 Corvallis
Sales	\$161,312	\$167,170	\$158,588	\$143,940	\$169,851	\$170,043	\$170,833	\$163,128	\$178,621	\$175,122	\$161,934	\$170,613	\$151,378	\$2,142,532
			*****	*****									***	*****
COGS Gross Profit	\$50,007 \$111,305	\$51,823 \$115,347	\$49,162 \$109,426	\$44,621 \$99,318	\$52,654 \$117,197	\$52,713 \$117,330	\$52,958 \$117,875	\$50,570 \$112,558	\$55,372 \$123,248	\$54,288 \$120,835	\$50,199 \$111,734	\$52,890 \$117,723	\$46,927 \$104,451	\$664,185 \$1,478,347
Gross Front	\$111,303	\$113,347	\$109,426	\$99,310	\$117,197	\$117,550	\$117,673	\$112,336	\$123,240	\$120,033	\$111,/34	\$117,723	\$104,431	\$1,470,347
Labor	\$60,091	\$62,273	\$59,076	\$53,619	\$63,271	\$63,343	\$63,637	\$60,767	\$66,538	\$65,235	\$60,322	\$63,555	\$56,390	\$798,120
Total Mgr Controllable Exp	\$20,874	\$21,632	\$20,521	\$18,626	\$21,979	\$22,003	\$22,106	\$21,109	\$23,113	\$22,661	\$20,954	\$22,077	\$19,588	\$277,242
Total Other Oper Expenses	\$3,953	\$4,097	\$3,887	\$3,528	\$4,163	\$4,167	\$4,187	\$3,998	\$4,378	\$4,292	\$3,969	\$4,181	\$3,710	\$52,508
Occupancy Expenses	\$11,324	\$11,735	\$11,766	\$10,022	\$11,411	\$12,042	\$13,330	\$10,787	\$11,968	\$11,710	\$11,456	\$11,977	\$10,626	\$150,153
Total Restaurant Operating Expense	\$96,241 \$15,064	\$99,736 \$15,611	\$95,250 \$14,176	\$85,794 \$13,524	\$100,824 \$16,373	\$101,556 \$15,773	\$103,259 \$14,616	\$96,660 \$15,898	\$105,997 \$17,251	\$103,898 \$16,936	\$96,701 \$15,033	\$101,790 \$15,932	\$90,315 \$14,136	\$1,278,023 \$200,324
Total Oper Income (loss)	\$15,064	\$15,611	\$14,176	\$13,324	\$16,373	\$15,773	\$14,616	\$15,898	\$17,251	\$16,936	\$15,033	\$15,932	\$14,136	\$200,324
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$9,217
Total G&A	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$93,832
Other														
EBITDA (with rent add back)	\$7,846	\$8,393	\$6,958	\$6,306	\$9,155	\$8,556	\$7,398	\$8,680	\$10,033	\$9,719	\$7,815	\$8,715	\$6,918	\$106,492
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$0	\$77,758
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
V. 6 1 7	04.046	04.869	6480	(0=0.4)		64 =0=	0.55	64.050	62.202	# <b>a</b> 000	600=	64.004	0.040	
Net Cash Flow	\$1,016	\$1,563	\$128	(\$524)	\$2,325	\$1,725	\$567	\$1,850	\$3,203	\$2,888	\$985	\$1,884	\$6,918	\$24,530
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
cupiui reserve zoni	\$1,500	Ψ1,000	Ψ1,000	Ψ1/000	\$1,000	Ψ1,000	<b>\$1,000</b>	ψ1,000	<b>\$1,000</b>	ψ1,000	ψ1,000	<b>\$1,000</b>	40	\$10,000
Net Cash Flow after Reserve	(\$484)	\$63	(\$1,372)	(\$2,024)	\$825	\$225	(\$933)	\$350	\$1,703	\$1,388	(\$515)	\$384	\$6,918	\$6,530
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%		1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%
Labor Labor Savings	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	37.25%
Labor Savings Mgr Controllables	13.20%	13.20%	13.20%	13.20%	13.20%	13.20%	13.20%	13.20%	13.20%	13.20%	13.20%	13.20%	13.20%	12.94%
Total Other Exp	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.45%
Occupancy	7.02%	7.02%	7.42%	6.96%	6.72%	7.08%	7.80%	6.61%	6.70%	6.69%	7.07%	7.02%	7.02%	7.01%
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
Other Co. L.T.	Foo	FOO	709	709	709	709	Foo	Foo	Foo	Foo	Foo	Foo	709	
Other G&A Expenses	709	709	709	709	/09	/09	709	709	709	709	709	709	/09	
Expenses in Dollars at 0% SSS Growth														
Labor	\$60,091	\$62,273	\$59,076	\$53,619	\$63,271	\$63,343	\$63,637	\$60,767	\$66,538	\$65,235	\$60,322	\$63,555	\$56,390	
Mgr Controllables	\$20,874	\$21,632	\$20,521	\$18,626	\$21,979	\$22,003	\$22,106	\$21,109	\$23,113	\$22,661	\$20,954	\$22,077	\$19,588	
Total Other Exp	\$3,953	\$4,097	\$3,887	\$3,528	\$4,163	\$4,167	\$4,187	\$3,998	\$4,378	\$4,292	\$3,969	\$4,181	\$3,710	
Occupancy	\$11,101	\$11,504	\$11,534	\$9,824	\$11,186	\$11,805	\$13,067	\$10,574	\$11,732	\$11,480	\$11,231	\$11,741	\$10,417	
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Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
11 Over 11	1.00%	1.00 %	1.00%	1.00%	1.00%	1.00 %	1.00%	1.00 %	1.00%	1.00%	1.00%	1.00 %	1.00%	
	Pd 10 2011	Pd 11 2011	Pd 12 2011										Pd 9 2012	FYE 9-30-12
	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford
Sales	\$195,718	\$205,209	\$194,849	\$183,946	\$175,213	\$191,437	\$191,260	\$182,532	\$201,218	\$204,640	\$216,556	\$210,789	\$201,419	\$2,554,785
COGS	\$61,651	\$64,641	\$61,377	\$57,943	\$55,192	\$60,303	\$60,247	\$57,498	\$63,384	\$64,462	\$68,215	\$66,399	\$63,447	\$804,757
Gross Profit	\$134,067	\$140,568	\$133,472	\$126,003	\$120,021	\$131,134	\$131,013	\$125,035	\$137,834	\$140,178	\$148,341	\$144,391	\$137,972	\$1,750,028
Labor	\$71,948	\$75,437	\$71,629	\$67,621	\$64,410	\$70,374	\$70,309	\$67,101	\$73,970	\$75,228	\$79,608	\$77,488	\$74,044	\$939,167
Total Mgr Controllable Exp	\$25,901	\$27,157	\$25,786	\$24,343	\$23,188	\$25,335	\$25,311	\$24,156	\$26,629	\$27,082	\$28,659	\$27,896	\$26,656	\$338,100
Total Other Oper Expenses	\$6,715	\$7,041	\$6,685	\$6,311	\$6,012	\$6,568	\$6,562	\$6,263	\$6,904	\$7,021	\$7,430	\$7,232	\$6,911	\$87,656
Occupancy Expenses	\$1,725	\$1,808	\$1,700	\$1,589	\$1,499	\$1,637	\$1,636	\$1,546	\$1,704	\$1,733	\$1,834	\$1,857	\$1,775	\$22,042
Total Restaurant Operating Expense	\$106,289	\$111,443	\$105,800	\$99,864	\$95,108	\$103,914	\$103,819	\$99,066	\$109,207	\$111,064	\$117,531	\$114,474	\$109,385	\$1,386,965
Total Oper Income (loss)	\$27,778	\$29,125	\$27,671	\$26,139	\$24,913	\$27,220	\$27,195	\$25,969	\$28,627	\$29,114	\$30,810	\$29,917	\$28,587	\$363,063
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses Total G&A	\$1,980 \$8,489	\$1,980 \$8,489	\$1,980 \$8,489	\$1,980 \$8,489	\$1,980 \$8,489	\$1,980 \$8,489	\$1,980 \$8,489	\$1,980 \$8,489	\$1,980 \$8,489	\$1,980 \$8,489	\$1,980 \$8,489	\$1,980 \$8,489	\$1,980 \$8,489	\$25,740 \$110,355
I otal G&A	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$110,355
Other														
EBITDA (with rent add back)	\$19,289	\$20,636	\$19,182	\$17,650	\$16,424	\$18,731	\$18,706	\$17,480	\$20,139	\$20,625	\$22,321	\$21,428	\$20,098	\$252,708
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$0	\$179,590
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	\$3,973	\$5,320	\$3,866	\$2,334	\$1,108	\$3,415	\$3,390	\$2,164	\$4,822	\$5,309	\$7,004	\$6,112	\$20,098	\$68,914
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Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	\$2,473	\$3,820	\$2,366	\$834	(\$392)	\$1,915	\$1,890	\$664	\$3,322	\$3,809	\$5,504	\$4,612	\$20,098	\$50,914
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS Labor	31.50% 37.50%	31.50% 37.50%	31.50% 37.50%	31.50% 37.50%	31.50% 37.50%	31.50% 37.50%	31.50% 37.50%	31.50% 37.50%	31.50% 37.50%	31.50% 37.50%	31.50% 37.50%	31.50% 37.50%	31.50% 37.50%	31.50% 36.76%
Labor Savings	37.30%	37.30%	37.30%	37.30%	37.30%	37.30%	37.30%	37.30%	37.30%	37.30%	37.30%	37.30%	37.30%	36.76%
Mgr Controllables	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.23%
Total Other Exp	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.43%
Occupancy	0.90%	0.90%	0.89%	0.88%	0.87%	0.87%	0.87%	0.86%	0.86%	0.86%	0.86%	0.90%	0.90%	0.86%
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
Other G&A Expenses	1,980	1,980	1,980	1,980	1,980	1,980	1,980	1,980	1,980	1,980	1,980	1,980	1,980	
Expenses in Dollars at 0% SSS Growth														
Labor	\$71,948	\$75,437	\$71,629	\$67,621	\$64,410	\$70,374	\$70,309	\$67,101	\$73,970	\$75,228	\$79,608	\$77,488	\$74,044	
Mgr Controllables	\$25,901	\$27,157	\$25,786	\$24,343	\$23,188	\$25,335	\$25,311	\$24,156	\$26,629	\$27,082	\$28,659	\$27,896	\$26,656	
Total Other Exp	\$6,715	\$7,041	\$6,685	\$6,311	\$6,012	\$6,568	\$6,562	\$6,263	\$6,904	\$7,021	\$7,430	\$7,232	\$6,911	
Occupancy	\$1,725	\$1,808	\$1,700	\$1,589	\$1,499	\$1,637	\$1,636	\$1,546	\$1,704	\$1,733	\$1,834	\$1,857	\$1,775	
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Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2011	Pd 11 2011	Pd 12 2011	Pd 13 2011	Pd 1 2012	Pd 2 2012	Pd 3 2012	Pd 4 2012	Pd 5 2012	Pd 6 2012	Pd 7 2012	Pd 8 2012	Pd 9 2012	FYE 9-30-12
	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise	8 Boise
Sales	\$137,761	\$156,935	\$156,225	\$163,168	\$172,057	\$189,120	\$182,839	\$171,335	\$174,167	\$169,015	\$160,095	\$167,672	\$161,739	\$2,162,128
COGS	\$46,839	\$53,358	\$53,117	\$55,477	\$58,499	\$64,301	\$62,165	\$58,254	\$59,217	\$57,465	\$54,432	\$57,009	\$54,991	\$735,124
Gross Profit	\$90,922	\$103,577	\$103,109	\$107,691	\$113,558	\$124,819	\$120,674	\$113,081	\$114,950	\$111,550	\$105,663	\$110,664	\$106,748	\$1,427,005
Labor	\$42,540	\$48,461	\$48,241	\$50,385	\$53,130	\$58,399	\$56,459	\$52,907	\$53,782	\$52,191	\$49,436	\$51,776	\$49,944	\$667,651
Total Mgr Controllable Exp	\$19,582	\$22,307	\$22,206	\$23,193	\$24,457	\$26,882	\$25,989	\$24,354	\$24,757	\$24,024	\$22,756	\$23,833	\$22,990	\$307,331
Total Other Oper Expenses	\$5,402	\$6,154	\$6,126	\$6,398	\$6,747	\$7,416	\$7,169	\$6,718	\$6,829	\$6,627	\$6,278	\$6,575	\$6,342	\$84,781
Occupancy Expenses	\$14,433	\$16,441	\$16,532	\$17,442	\$18,392	\$20,216	\$18,525	\$17,360	\$17,647	\$17,125	\$16,221	\$17,273	\$16,945	\$224,551
Total Restaurant Operating Expense	\$81,956	\$93,363	\$93,106	\$97,418	\$102,725	\$112,912	\$108,143	\$101,339	\$103,014	\$99,967	\$94,691	\$99,457	\$96,221	\$1,284,314
Total Oper Income (loss)	\$8,966	\$10,214	\$10,003	\$10,273	\$10,833	\$11,907	\$12,530	\$11,742	\$11,936	\$11,583	\$10,972	\$11,206	\$10,527	\$142,691
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$801	\$801	\$801	\$801	\$801	\$801	\$801	\$801	\$801	\$801	\$801	\$801	\$801	\$10,413
Total G&A	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$95,028
Other														
EBITDA (with rent add back)	\$1,656	\$2,904	\$2,693	\$2,963	\$3,523	\$4,597	\$5,220	\$4,432	\$4,626	\$4,273	\$3,662	\$3,896	\$3,217	\$47,663
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US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
				*****										
Net Cash Flow	\$1,306	\$2,554	\$2,342	\$2,613	\$3,172	\$4,246	\$4,870	\$4,082	\$4,276	\$3,923	\$3,311	\$3,546	\$3,217	\$43,458
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Capital Reserve Loan	\$1,500	φ1,500	ψ1,500	\$1,500	ψ1,500	ψ1,500	φ1,500	ψ1,500	\$1,500	ψ1,500	\$1,500	ψ1,500	φυ	\$10,000
Net Cash Flow after Reserve	(\$194)	\$1,054	\$842	\$1,113	\$1,672	\$2,746	\$3,370	\$2,582	\$2,776	\$2,423	\$1,811	\$2,046	\$3,217	\$25,458
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%
Labor	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	30.88%
Labor Savings Mgr Controllables	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.21%
Total Other Exp	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	3.92%
Occupancy	10.48%	10.48%	10.58%	10.69%	10.69%	10.69%	10.13%	10.13%	10.13%	10.13%	10.13%	10.30%	10.48%	10.39%
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
Other G&A Expenses	801	801	801	801	801	801	801	801	801	801	801	801	801	
Expenses in Dollars at 0% SSS Growth														
Labor	\$42,540	\$48,461	\$48,241	\$50,385	\$53,130	\$58,399	\$56,459	\$52,907	\$53,782	\$52,191	\$49,436	\$51,776	\$49,944	
Mgr Controllables	\$19,582	\$22,307	\$22,206	\$23,193	\$24,457	\$26,882	\$25,989	\$24,354	\$24,757	\$24,024	\$22,756	\$23,833	\$22,990	
Total Other Exp	\$5,402	\$6,154	\$6,126	\$6,398	\$6,747	\$7,416	\$7,169	\$6,718	\$6,829	\$6,627	\$6,278	\$6,575	\$6,342	
Occupancy	\$14,148	\$16,118	\$16,207	\$17,098	\$18,029	\$19,817	\$18,160	\$17,018	\$17,299	\$16,787	\$15,901	\$16,933	\$16,611	

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	210070	210010	210010	210070	210010		210070	210070	210070	210070	210070	210070	210010	
	Pd 10 2011	Pd 11 2011	Pd 12 2011	Pd 13 2011	Pd 1 2012	Pd 2 2012	Pd 3 2012	Pd 4 2012	Pd 5 2012	Pd 6 2012	Pd 7 2012	Pd 8 2012	Pd 9 2012	FYE 9-30-12
	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver	9 Vancouver						
Sales	\$221,892	\$229,323	\$223,030	\$221,999	\$240,705	\$247,401	\$233,916	\$223,333	\$237,071	\$215,569	\$237,002	\$234,918	\$230,351	\$2,996,511
COGS	\$68,787	\$71,090	\$69,139	\$68,820	\$74,619	\$76,694	\$72,514	\$69,233	\$73,492	\$66,826	\$73,471	\$72,825	\$71,409	\$928,918
Gross Profit	\$153,106	\$158,233	\$153,890	\$153,180	\$166,087	\$170,707	\$161,402	\$154,100	\$163,579	\$148,742	\$163,531	\$162,093	\$158,942	\$2,067,593
Labor	\$77,220	\$79,806	\$77,615	\$77,257	\$83,767	\$86,097	\$81,404	\$77,721	\$82,502	\$75,019	\$82,478	\$81,753	\$80,163	\$1,042,801
Total Mgr Controllable Exp	\$27,843	\$28,775	\$27,985	\$27,856	\$30,203	\$31,043	\$29,351	\$28,023	\$29,747	\$27,049	\$29,739	\$29,477	\$28,904	\$375,996
Total Other Oper Expenses Occupancy Expenses	\$8,701 \$3,013	\$8,992 \$3,114	\$8,745 \$3,001	\$8,705 \$2,943	\$9,439 \$3,087	\$9,701 \$3,263	\$9,172 \$3,099	\$8,757 \$2,729	\$9,296 \$3,028	\$8,453 \$2,779	\$9,293 \$3,192	\$9,212 \$3,190	\$9,032 \$3,128	\$117,499 \$39,566
Total Restaurant Operating Expense	\$116,776	\$120,687	\$117,347	\$116,761	\$126,496	\$130,104	\$123,026	\$117,231	\$124,573	\$113,300	\$124,702	\$123,631	\$121,228	\$1,575,862
Total Oper Income (loss)	\$36,329	\$37,546	\$36,544	\$36,419	\$39,591	\$40,603	\$38,375	\$36,869	\$39,006	\$35,442	\$38,830	\$38,462	\$37,714	\$491,731
-														
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$945	\$945 \$7,454	\$945 \$7,454	\$945 \$7,454	\$945	\$945	\$945	\$945	\$945	\$945	\$945 \$7,454	\$945	\$945	\$12,285
Total G&A	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$96,900
Other														
EBITDA (with rent add back)	\$28,876	\$30,092	\$29,090	\$28,965	\$32,137	\$33,149	\$30,922	\$29,415	\$31,552	\$27,988	\$31,376	\$31,008	\$30,260	\$394,831
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$0	\$254,112
Tax Payment on past due taxes  Debt Service Corporate	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$0	\$0 \$4,204						
Debt Service Corporate	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$550	\$330	\$330	\$330	\$330	\$0	54,204
Net Cash Flow	\$7,349	\$8,566	\$7,563	\$7,439	\$10,611	\$11,623	\$9,395	\$7,889	\$10,026	\$6,462	\$9,850	\$9,482	\$30,260	\$136,514
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	\$5,849	\$7,066	\$6,063	\$5,939	\$9,111	\$10,123	\$7,895	\$6,389	\$8,526	\$4,962	\$8,350	\$7,982	\$30,260	\$118,514
Net Cash Flow after Reserve	\$3,649	\$7,000	\$0,003	\$3,535	\$5,111	\$10,123	\$7,693	\$0,389	\$6,320	\$4,702	\$6,330	\$7,562	\$30,200	\$110,514
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%
Labor	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	34.80%
Labor Savings														
Mgr Controllables	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.55%
Total Other Exp Occupancy	4.00% 1.39%	4.00% 1.39%	4.00% 1.37%	4.00% 1.35%	4.00% 1.31%	4.00% 1.35%	4.00% 1.35%	4.00% 1.25%	4.00% 1.30%	4.00% 1.32%	4.00% 1.37%	4.00% 1.39%	4.00% 1.39%	3.92% 1.32%
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	1.52/0
Annual Total Corporate Overhead	.,	.,		.,	-7- 7-	-7	-7	.,	-,-,-	.,	-,	-,		
Other G&A Expenses	945	945	945	945	945	945	945	945	945	945	945	945	945	
Francis Dellara (100/ 000 C														
Expenses in Dollars at 0% SSS Growth  Labor	\$77,220	\$79,806	\$77,615	\$77,257	\$83,767	\$86,097	\$81,404	\$77,721	\$82,502	\$75,019	\$82,478	\$81,753	\$80,163	
Labor Mgr Controllables	\$27,843	\$28,775	\$27,985	\$27,856	\$30,203	\$31,043	\$81,404 \$29,351	\$28,023	\$82,502 \$29,747	\$75,019	\$2,478	\$81,753	\$28,904	
Total Other Exp	\$8,701	\$8,992	\$8,745	\$8,705	\$9,439	\$9,701	\$9,172	\$8,757	\$9,296	\$8,453	\$9,293	\$9,212	\$9,032	
Occupancy	\$3,013	\$3,114	\$3,001	\$2,943	\$3,087	\$3,263	\$3,099	\$2,729	\$3,028	\$2,779	\$3,192	\$3,190	\$3,128	

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
II OVCI II	1.0070	1.00 /0	1.0070	1.0070	1.0070	1.0070	1.00 /0	1.00 /0	1.00 /0	1.00 /0	1.00 /0	1.0070	1.0070	
	Pd 10 2011	Pd 11 2011	Pd 12 2011	Pd 13 2011	Pd 1 2012	Pd 2 2012	Pd 3 2012	Pd 4 2012	Pd 5 2012	Pd 6 2012	Pd 7 2012	Pd 8 2012	Pd 9 2012	FYE 9-30-12
	11 Sandy													
Sales	\$120,859	\$133,841	\$131,094	\$131,144	\$152,485	\$166,898	\$165,256	\$145,748	\$147,308	\$144,617	\$147,053	\$138,878	\$133,316	\$1,858,498
9999	#20,000	04446	\$43,261	\$43,278	\$50,320	\$55,076	\$54,534	\$48,097	\$48,611	\$47,724	\$48,528	\$45,830	\$43,994	0.42.204
COGS Gross Profit	\$39,883 \$80,975	\$44,167 \$89,673	\$43,261	\$43,278	\$102,165	\$111,821	\$110,721	\$48,097	\$98,696	\$96,894	\$98,526	\$93,048	\$89,322	\$613,304 \$1,245,194
5103511011	\$00,570	φον,ονο	407,000	ψο, ,οο,	ψ102/100	ψ111/021	ψ110 <i>/</i> /21	ψ27,001	\$70,070	ψ,0,0,1	ψ>0,020	ψ,0,010	\$05,02 <u>L</u>	Q1/210/171
Labor	\$32,113	\$36,058	\$35,223	\$35,238	\$41,724	\$46,103	\$45,605	\$39,676	\$40,150	\$39,333	\$40,073	\$38,950	\$37,205	\$507,451
Total Mgr Controllable Exp	\$15,758	\$17,450	\$17,092	\$17,099	\$19,881	\$21,760	\$21,546	\$19,003	\$19,206	\$18,855	\$19,173	\$18,107	\$17,382	\$242,310
Total Other Oper Expenses	\$4,147	\$4,592	\$4,498	\$4,500	\$5,232	\$5,726	\$5,670	\$5,001	\$5,054	\$4,962	\$5,045	\$4,765	\$4,574	\$63,766
Occupancy Expenses	\$9,522	\$10,546	\$10,941	\$10,946	\$13,122	\$14,363	\$14,223	\$12,801	\$12,664	\$12,202	\$12,877	\$10,940	\$10,503	\$155,648
Total Restaurant Operating Expense Total Oper Income (loss)	\$61,539 \$19,437	\$68,646 \$21,028	\$67,754 \$20,079	\$67,783 \$20,084	\$79,958 \$22,207	\$87,953 \$23,869	\$87,043 \$23,678	\$76,480 \$21,171	\$77,074 \$21,622	\$75,351 \$21,542	\$77,168 \$21,358	\$72,762 \$20,286	\$69,664 \$19,658	\$969,174 \$276,019
Total Oper fricome (loss)	\$19,437	\$21,020	\$20,079	\$20,004	\$22,207	\$23,009	\$23,070	\$21,171	\$21,022	\$21,342	\$21,336	\$20,200	\$19,036	\$276,019
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$817	\$817	\$817	\$817	\$817	\$817	\$817	\$817	\$817	\$817	\$817	\$817	\$817	\$10,621
Total G&A	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$95,236
Other														
EBITDA (with rent add back)	\$12,111	\$13,702	\$12,753	\$12,758	\$14,881	\$16,543	\$16,352	\$13,845	\$14,296	\$14,217	\$14,032	\$12,960	\$12,332	\$180,783
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$0	\$99,375
Tax Payment on past due taxes	\$0,281	\$0,281	\$0,281	\$0,281	\$0,281	\$0,281	\$0,281	\$0,281	\$0,281	\$0,281	\$0,281	\$0,281	\$0	\$99,373
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
		,,,,,							,,,,,	,,,,,	,,,,,			
Net Cash Flow	\$3,479	\$5,070	\$4,122	\$4,127	\$6,249	\$7,911	\$7,721	\$5,214	\$5,665	\$5,585	\$5,400	\$4,329	\$12,332	\$77,204
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	\$1,979	\$3,570	\$2,622	\$2,627	\$4,749	\$6,411	\$6,221	\$3,714	\$4,165	\$4,085	\$3,900	\$2,829	\$12,332	\$59,204
Net Cash Flow after Reserve	\$1,575	\$3,370	\$2,022	\$2,027	φ <del>4</del> ,/43	50,411	\$0,221	\$3,714	\$4,103	\$4,003	\$3,900	\$2,029	\$12,332	\$39,204
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%
Labor	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	32.00%	32.00%	27.30%
Labor Savings	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	
Mgr Controllables	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.04%
Total Other Exp	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.43%
Occupancy	7.88% 6,509	7.88% 6,509	8.35% 6,509	8.35% 6,509	8.61% 6,509	8.61% 6,509	8.61% 6,509	8.78% 6,509	8.60% 6,509	8.44% 6,509	8.76% 6,509	7.88% 6,509	7.88% 6.509	8.37%
Corporate Overhead Annual Total Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overneau														
Other G&A Expenses	817	817	817	817	817	817	817	817	817	817	817	817	817	
r														
Expenses in Dollars at 0% SSS Growth														
Labor	\$32,113	\$36,058	\$35,223	\$35,238	\$41,724	\$46,103	\$45,605	\$39,676	\$40,150	\$39,333	\$40,073	\$38,950	\$37,205	
Mgr Controllables	\$15,758	\$17,450	\$17,092	\$17,099	\$19,881	\$21,760	\$21,546	\$19,003	\$19,206	\$18,855	\$19,173	\$18,107	\$17,382	
Total Other Exp	\$4,147	\$4,592	\$4,498	\$4,500	\$5,232	\$5,726	\$5,670	\$5,001	\$5,054	\$4,962	\$5,045	\$4,765	\$4,574	
Occupancy	\$9,334	\$10,338	\$10,726	\$10,730	\$12,863	\$14,080	\$13,942	\$12,548	\$12,414	\$11,961	\$12,623	\$10,725	\$10,296	

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
II OVEL II	1.00 /6	1.00 /6	1.00 /6	1.00 /6	1.00 /6	1.00 /6	1.00 /6	1.00 /6	1.00 /6	1.0076	1.00 /6	1.00 /6	1.00 /6	
	Pd 10 2011	Pd 11 2011	Pd 12 2011	Pd 13 2011	Pd 1 2012	Pd 2 2012	Pd 3 2012	Pd 4 2012	Pd 5 2012	Pd 6 2012	Pd 7 2012	Pd 8 2012	Pd 9 2012	FYE 9-30-12
	13 Layton	13 Layton	13 Layton	13 Layton	13 Layton	13 Layton	13 Layton	13 Layton	13 Layton	13 Layton	13 Layton	13 Layton	13 Layton	13 Layton
Sales	\$99,557	\$112,805	\$107,838	\$103,886	\$125,406	\$129,317	\$124,398	\$110,035	\$123,270	\$124,333	\$122,294	\$113,059	\$110,335	\$1,506,534
COGS Gross Profit	\$31,609 \$67,947	\$35,816 \$76,990	\$34,239 \$73,600	\$32,984 \$70,903	\$39,816 \$85,590	\$41,058 \$88,259	\$39,496 \$84,902	\$34,936 \$75,099	\$39,138 \$84,132	\$39,476 \$84,857	\$38,828 \$83,466	\$35,896 \$77,163	\$35,031 \$75,304	\$478,325 \$1,028,210
Gross Front	\$67,947	\$70,990	\$73,000	\$70,903	\$60,090	\$00,239	\$04,902	\$73,099	\$04,132	\$04,037	\$65,400	\$77,163	\$73,304	\$1,026,210
Labor	\$33,182	\$37,598	\$35,943	\$34,625	\$41,798	\$43,102	\$41,462	\$36,675	\$41,086	\$41,440	\$40,761	\$37,683	\$36,775	\$502,129
Total Mgr Controllable Exp	\$12,395	\$14,044	\$13,426	\$12,934	\$15,613	\$16,100	\$15,487	\$13,699	\$15,347	\$15,479	\$15,225	\$14,076	\$13,736	\$187,560
Total Other Oper Expenses	\$3,074	\$3,483	\$3,330	\$3,208	\$3,872	\$3,993	\$3,841	\$3,398	\$3,807	\$3,839	\$3,776	\$3,491	\$3,407	\$46,521
Occupancy Expenses	\$6,831	\$7,898	\$7,865	\$7,577	\$9,202	\$9,489	\$8,917	\$7,782	\$8,766	\$8,819	\$8,917	\$7,602	\$7,571	\$107,235
Total Restaurant Operating Expense	\$55,482 \$12,465	\$63,024 \$13,966	\$60,563 \$13,036	\$58,344 \$12,559	\$70,485 \$15,105	\$72,683 \$15,576	\$69,708 \$15,194	\$61,554 \$13,545	\$69,006 \$15,126	\$69,577 \$15,280	\$68,679 \$14,786	\$62,852 \$14,311	\$61,489 \$13,815	\$843,445 \$184,765
Total Oper Income (loss)	\$12,465	\$13,966	\$13,036	\$12,559	\$15,105	\$15,576	\$15,194	\$13,343	\$15,126	\$15,280	\$14,786	\$14,311	\$13,813	\$184,765
Administrative Expenses	<b>-</b>													
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$8,554
Total G&A	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$93,169
Other														
														-
EBITDA (with rent add back)	\$5,298	\$6,799	\$5,870	\$5,392	\$7,938	\$8,409	\$8,027	\$6,378	\$7,960	\$8,113	\$7,619	\$7,144	\$6,648	\$91,595
US Trustee Fee	\$0	\$0	\$0	\$0	<b>\$</b> 0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$0	\$92,717
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
V.C.17	(0.0 ==0)	(04.000)	(CO 00T)	(00 com)	(0420)	2222	(0.40)	(04 500)	(0.4.48)	da.c	(0.4==)	(6000)	00.040	(0= 000)
Net Cash Flow	(\$2,778)	(\$1,278)	(\$2,207)	(\$2,685)	(\$139)	\$332	(\$49)	(\$1,699)	(\$117)	\$36	(\$457)	(\$933)	\$6,648	(\$5,326)
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
cupital reserve zouli	Ψ1,000	Ψ1,000	41,000	Ψ1,000	φ1,000	Ψ1,000	\$1,000	\$2,000	Ψ1,000	\$1,000	\$1,000	\$1,000	ţ0	\$10,000
Net Cash Flow after Reserve	(\$4,278)	(\$2,778)	(\$3,707)	(\$4,185)	(\$1,639)	(\$1,168)	(\$1,549)	(\$3,199)	(\$1,617)	(\$1,464)	(\$1,957)	(\$2,433)	\$6,648	(\$23,326)
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%
Labor	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	33.33%
Labor Savings Mgr Controllables	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	12.45%
Total Other Exp	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	3.09%
Occupancy	7.00%	7.14%	7.44%	7.44%	7.48%	7.48%	7.31%	7.21%	7.25%	7.24%	7.44%	6.86%	7.00%	7.12%
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
04 04 5		250	.=.	250	250	250	250	7.5		250				
Other G&A Expenses	658	658	658	658	658	658	658	658	658	658	658	658	658	
Expenses in Dollars at 0% SSS Growth	-													
Labor	\$33,182	\$37,598	\$35,943	\$34,625	\$41,798	\$43,102	\$41,462	\$36,675	\$41,086	\$41,440	\$40,761	\$37,683	\$36,775	
Mgr Controllables	\$12,395	\$14,044	\$13,426	\$12,934	\$15,613	\$16,100	\$15,487	\$13,699	\$15,347	\$15,479	\$15,225	\$14,076	\$13,736	
Total Other Exp	\$3,074	\$3,483	\$3,330	\$3,208	\$3,872	\$3,993	\$3,841	\$3,398	\$3,807	\$3,839	\$3,776	\$3,491	\$3,407	
Occupancy	\$6,831	\$7,898	\$7,865	\$7,577	\$9,202	\$9,489	\$8,917	\$7,782	\$8,766	\$8,819	\$8,917	\$7,602	\$7,571	-
	201	000000	250/5 5 5	04477		1045	44	0445.5	44.000	44.4.000	100000	2000	0.000	
	33182.2626 12394.55103	37598.067 14043.98385	35942.5696 13425.60688	34625.4334 12933.61777	41797.917 15612.75135	43101.5042 16099.67951	41462.014 15487.2817	36674.7426 13699.09503	41086.059 15346.85145	41440.339 15479.18545	40760.6382 15225.29721	3768259.44% 1407555.73%	36774.7128 13736.43684	
	3074.239035	3483.350325	3329.97336	3207.944565	3872.454075	3993.227595	3841.33365	3397.807035	3806.502525	3839.325525	3776.353245	349118.15%	13/36.43684 3407.06898	
	6831.140026	7898.149945	7864.982242	7576.76543		9488.544048		7782.462387	8766.115302		8917.005096	7602.404594	7570.707748	
	,	0.0.0.00			2021000701									

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2011	Pd 11 2011	Pd 12 2011	Pd 13 2011	Pd 1 2012	Pd 2 2012	Pd 3 2012	Pd 4 2012	Pd 5 2012	Pd 6 2012	Pd 7 2012	Pd 8 2012	Pd 9 2012	FYE 9-30-12
	15 Beaverton													
Sales	\$185,364	\$188,026	\$196,966	\$203,381	\$209,331	\$219,263	\$199,102	\$198,197	\$202,798	\$183,879	\$185,444	\$209,654	\$196,588	\$2,577,993
Suice	Ψ100,001	\$100,020	\$170,700	\$200,001	\$203,001	\$217)200	\$155,102	\$150,157	ψ202), 30	\$100,075	\$100,111	\$200,001	\$130,000	ψ2,077,750
COGS	\$57,463	\$58,288	\$61,059	\$63,048	\$64,893	\$67,972	\$61,722	\$61,441	\$62,867	\$57,003	\$57,488	\$64,993	\$60,942	\$799,178
Gross Profit	\$127,901	\$129,738	\$135,906	\$140,333	\$144,438	\$151,292	\$137,380	\$136,756	\$139,931	\$126,877	\$127,956	\$144,661	\$135,646	\$1,778,815
Labor Total Mgr Controllable Exp	\$66,325 \$20,897	\$67,277 \$21,197	\$70,476 \$22,205	\$72,771 \$22,928	\$74,900 \$23,599	\$78,454 \$24,718	\$71,240 \$22,446	\$70,917 \$22,344	\$72,563 \$22,862	\$65,793 \$20,729	\$66,353 \$20,906	\$75,016 \$23,635	\$70,341 \$22,162	\$922,427 \$290,628
Total Other Oper Expenses	\$20,897 \$5,451	\$21,197 \$5,530	\$5,793	\$22,928	\$6,156	\$6,448	\$5,855	\$5,829	\$22,862 \$5,964	\$5,408	\$5,454	\$6,166	\$5,781	\$75,816
Occupancy Expenses	\$10,308	\$10,456	\$10,807	\$11,835	\$12,008	\$12,007	\$10,559	\$10,213	\$9,979	\$9,917	\$10,852	\$11,658	\$10,932	\$141,532
Total Restaurant Operating Expense	\$102,980	\$104,460	\$109,280	\$113,515	\$116,664	\$121,628	\$110,101	\$109,302	\$111,369	\$101,847	\$103,565	\$116,475	\$109,216	\$1,430,402
Total Oper Income (loss)	\$24,920	\$25,278	\$26,626	\$26,818	\$27,775	\$29,663	\$27,280	\$27,455	\$28,562	\$25,030	\$24,391	\$28,186	\$26,429	\$348,413
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,051	\$1,051	\$1,051	\$1,051	\$1,051	\$1,051	\$1,051	\$1,051	\$1,051 \$7,560	\$1,051	\$1,051	\$1,051	\$1,051	\$13,663
Total G&A	\$7,560	\$7,560	\$7,560	\$7,560	\$7,560	\$7,560	\$7,560	\$7,560	\$7,560	\$7,560	\$7,560	\$7,560	\$7,560	\$98,278
Other														
EBITDA (with rent add back)	\$17,361	\$17,719	\$19,066	\$19,258	\$20,215	\$22,104	\$19,720	\$19,895	\$21,002	\$17,470	\$16,831	\$20,626	\$18,870	\$250,135
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$16,621		\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$0	\$199,450
Tax Payment on past due taxes	\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	\$389	\$747	\$2,095	\$2,286	\$3,244	\$5,132	\$2,749	\$2,924	\$4,031	\$498	(\$140)	\$3,655	\$18,870	\$46,480
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	(\$1,111)	(\$753)	\$595	\$786	\$1,744	\$3,632	\$1,249	\$1,424	\$2,531	(\$1,002)	(\$1,640)	\$2,155	\$18,870	\$28,480
000.0	4.000/	4.000/	4.000/	4.000/	4.000/	4.000/	4.000/	4.000/	4.000/	4.000/	4.000/	4.000/	4.000/	
SSS Growth COGS	1.00%	1.00%	1.00%	1.00% 31.00%	1.00%	1.00% 31.00%	1.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	1.00% 31.00%	31.00%
Labor	36.50%		36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	35.78%
Labor Savings	23.2070	23.2070		23.2370		23.2370	22.2370	22.2370	22.2070	22.2370	23.2370	22.2370		22 370
Mgr Controllables	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.27%
Total Other Exp	3.00%		3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	2.94%
Occupancy	5.67%	5.67%	5.60%	5.94%	5.85%	5.59%	5.41%	5.26%	5.02%	5.50%	5.97%	5.67%	5.67%	5.49%
Corporate Overhead Annual Total Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annuar Total Corporate Overnead														
Other G&A Expenses	1,051	1,051	1,051	1,051	1,051	1,051	1,051	1,051	1,051	1,051	1,051	1,051	1,051	
The state of the s	,,,,													
Expenses in Dollars at 0% SSS Growth														
Labor	\$66,325	\$67,277	\$70,476	\$72,771	\$74,900	\$78,454	\$71,240	\$70,917	\$72,563	\$65,793	\$66,353	\$75,016	\$70,341	-
Mgr Controllables	\$20,897	\$21,197	\$22,205	\$22,928	\$23,599	\$24,718	\$22,446	\$22,344	\$22,862	\$20,729	\$20,906	\$23,635	\$22,162	
Total Other Exp Occupancy	\$5,451 \$10,308	\$5,530 \$10,456	\$5,793 \$10,807	\$5,981 \$11,835	\$6,156 \$12,008	\$6,448 \$12,007	\$5,855 \$10,559	\$5,829 \$10,213	\$5,964 \$9,979	\$5,408 \$9,917	\$5,454 \$10,852	\$6,166 \$11,658	\$5,781 \$10,932	
Occupancy	\$10,308	\$10,456	\$10,807	\$11,833	\$12,008	\$12,007	\$10,559	\$10,213	\$7,979	p7,917	\$10,852	\$11,638	\$10,932	
					·									

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2011	Pd 11 2011	Pd 12 2011	Pd 13 2011	Pd 1 2012	Pd 2 2012	Pd 3 2012	Pd 4 2012	Pd 5 2012	Pd 6 2012	Pd 7 2012	Pd 8 2012	Pd 9 2012	FYE 9-30-12
	21 Fed Way													
Sales	\$168,071	\$168,618	\$171,409	\$169,978	\$179,462	\$191,398	\$183,199	\$168,865	\$173,847	\$166,502	\$173,342	\$201,666	\$185,303	\$2,301,661
COGS	\$53,783	\$53,958	\$54,851	\$54,393	\$57,428	\$61,247	\$58,624	\$54,037	\$55,631	\$53,281	\$55,469	\$64,533	\$59,297	\$736,532
Gross Profit	\$114,288	\$114,660	\$116,558	\$115,585	\$122,034	\$130,151	\$124,575	\$114,828	\$118,216	\$113,221	\$117,873	\$137,133	\$126,006	\$1,565,130
Labor	\$60,137	\$60,333	\$61,332	\$60,820	\$64,213	\$68,484	\$65,550	\$60,421	\$62,204	\$59,576	\$62,023	\$70,743	\$66,303	\$822,138
Total Mgr Controllable Exp	\$20,101	\$20,166	\$20,500	\$20,329	\$21,463	\$22,891	\$21,910	\$20,196	\$20,791	\$19,913	\$20,731	\$24,118	\$22,162	\$275,270
Total Other Oper Expenses	\$4,943	\$4,959	\$5,041	\$4,999	\$5,278	\$5,629	\$5,388	\$4,966	\$5,113	\$4,897	\$5,098	\$5,931	\$5,450	\$67,689
Occupancy Expenses	\$13,141	\$12,925	\$13,167	\$14,396	\$15,150	\$15,894	\$15,341	\$13,394	\$12,929	\$13,079	\$13,434	\$15,453	\$14,199	\$182,501
Total Restaurant Operating Expense	\$98,322	\$98,383	\$100,039	\$100,543	\$106,104	\$112,897	\$108,189	\$98,976	\$101,037	\$97,464	\$101,286	\$116,245	\$108,113	\$1,347,598
Total Oper Income (loss)	\$15,967	\$16,277	\$16,519	\$15,042	\$15,931	\$17,254	\$16,386	\$15,851	\$17,179	\$15,757	\$16,587	\$20,888	\$17,893	\$217,531
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses <b>Total G&amp;A</b>	\$1,130 \$7,638	\$14,685 \$99,300												
Total G&A	\$7,036	\$7,030	\$7,030	\$7,030	\$7,036	\$7,636	\$7,036	\$7,036	\$7,036	\$7,030	\$7,036	\$7,030	\$7,030	\$99,300
Other														
EBITDA (with rent add back)	\$8,328	\$8,639	\$8,880	\$7,404	\$8,292	\$9,615	\$8,748	\$8,213	\$9,541	\$8,119	\$8,948	\$13,250	\$10,255	\$118,231
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US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
													·	
Debt Service	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$0	\$100,146
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	(\$368)	(\$57)	\$185	(\$1,292)	(\$404)	\$919	\$52	(\$483)	\$845	(\$577)	\$252	\$4,554	\$10,255	\$13,881
Net Cash Flow	(\$300)	(\$37)	\$163	(\$1,232)	(\$404)	\$919	<b>\$32</b>	(\$403)	3043	(\$377)	\$232	\$4,534	\$10,233	\$13,001
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
347	47,000	42,000	44,000	44,000	42,000	42,000	44,000	42,000	43,000	42,000	42,000	42,000	**	4-0,000
Net Cash Flow after Reserve	(\$1,868)	(\$1,557)	(\$1,315)	(\$2,792)	(\$1,904)	(\$581)	(\$1,448)	(\$1,983)	(\$655)	(\$2,077)	(\$1,248)	\$3,054	\$10,255	(\$4,119)
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%
Labor	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	35.78%	36.50%	35.72%
Labor Savings Mgr Controllables	12.20%	12.20%	12.20%	12.20%	12.20%	12.20%	12.20%	12.20%	12.20%	12.20%	12.20%	12.20%	12.20%	11.96%
Mgr Controllables  Total Other Exp	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	12.20% 3.00%	2.94%
Occupancy	7.98%	7.82%	7.84%	8.64%	8.61%	8.47%	8.54%	8.09%	7.59%	8.01%	7.91%	7.82%	7.82%	7.93%
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	7.5570
Annual Total Corporate Overhead	,,,,,,	-,			-3	-3	-3		-,	.,	-7	3. 22	-7	
-														
Other G&A Expenses	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	
					,	,		,	-		-	,		
Expenses in Dollars at 0% SSS Growth														
Labor	\$60,137	\$60,333	\$61,332	\$60,820	\$64,213	\$68,484	\$65,550	\$60,421	\$62,204	\$59,576	\$62,023	\$70,743	\$66,303	
Mgr Controllables	\$20,101	\$20,166	\$20,500	\$20,329	\$21,463	\$22,891	\$21,910	\$20,196	\$20,791	\$19,913	\$20,731	\$24,118	\$22,162	
Total Other Exp Occupancy	\$4,943 \$13,141	\$4,959 \$12,925	\$5,041 \$13,167	\$4,999 \$14,396	\$5,278 \$15,150	\$5,629 \$15,894	\$5,388 \$15,341	\$4,966 \$13,394	\$5,113 \$12,929	\$4,897 \$13,079	\$5,098 \$13,434	\$5,931 \$15,453	\$5,450 \$14,199	
Occupancy	\$13,141	\$12,723	\$15,167	\$14,396	\$10,100	\$10,094	\$10,541	\$13,394	\$12,729	\$13,079	\$13,434	\$10,403	\$14,199	

Yr Over Yr	
	FYE 9-30-12
	Consolidated
Sales	\$30,346,814
ditto	\$30,510,611
COGS	\$9,553,460
Gross Profit	\$20,793,354
Labor	\$10,752,498
Total Mgr Controllable Exp	\$3,731,937
Total Other Oper Expenses	\$958,189
Occupancy Expenses	\$1,773,573
Total Restaurant Operating Expense	\$17,216,197
Total Oper Income (loss)	\$3,577,158
	,,,,,,,,
Administrative Expenses	
Corporate Office & Admin Expense Allocation	\$1,100,000
Other G&A Expenses	\$171,075
Total G&A	\$1,271,075
	, , , , , , , , , , , , , , , , , , , ,
Other	
EBITDA (with rent add back)	\$2,306,083
US Trustee Fee	\$0
Debt Service	\$1,178,596
Tax Payment on past due taxes	\$0
Debt Service Corporate	\$54,658
Net Cash Flow	\$1,072,829
Tet cush 110 V	\$1,072,023
Capital Reserve Loan	\$234,000
Net Cash Flow after Reserve	\$838,829
SSS Growth	
COGS	31.50%
Labor	36.50%
Labor Savings	
Mgr Controllables	12.20%
Total Other Exp	3.50%
Occupancy	5.84%
Corporate Overhead	
Annual Total Corporate Overhead	
Other G&A Expenses	
European in Dellare at 09/ SSS Countly	
Expenses in Dollars at 0% SSS Growth  Labor	
Mgr Controllables	
Total Other Exp	
Occupancy	
Scupancy	

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2012	Pd 11 2012	Pd 12 2012	Pd 13 2012	Pd 1 2013	Pd 2 2013	Pd 3 2013	Pd 4 2013	Pd 5 2013	Pd 6 2013	Pd 7 2013	Pd 8 2013	Pd 9 2013	FYE 9-30-13
	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem	1 Salem
Sales	\$134,769	\$137,123	\$136,215	\$153,043	\$135,968	\$149,906	\$141,113	\$134,099	\$146,463	\$143,762	\$148,808	\$158,071	\$143,290	\$1,862,630
COGS	\$40,431	\$41,137	\$40,865	\$45,913	\$40,790	\$44,972	\$42,334	\$40,230	\$43,939	\$43,129	\$44,642	\$47,421	\$42,987	\$558,789
Gross Profit	\$94,339	\$95,986	\$95,351	\$107,130	\$95,177	\$104,934	\$98,779	\$93,869	\$102,524	\$100,633	\$104,165	\$110,650	\$100,303	\$1,303,841
Labor	\$57,555	\$58,560	\$58,172	\$65,358	\$58,066	\$64,019	\$60,264	\$57,268	\$62,548	\$61,395	\$63,550	\$67,506	\$61,193	\$795,454
Total Mgr Controllable Exp	\$14,716	\$14,973	\$14,874	\$16,711	\$14,846	\$16,368	\$15,408	\$14,642	\$15,992	\$15,698	\$16,249	\$17,260	\$15,646	\$203,383
Total Other Oper Expenses	\$4,055	\$4,126	\$4,098	\$4,605	\$4,091	\$4,510	\$4,246	\$4,035	\$4,407	\$4,326	\$4,477	\$4,756	\$4,311	\$56,043
Occupancy Expenses	\$6,738	\$6,856	\$6,811	\$7,652	\$6,798	\$7,495	\$7,056	\$6,705	\$7,323	\$7,188	\$7,440	\$7,904	\$7,165	\$93,132
Total Restaurant Operating Expense	\$83,064	\$84,514	\$83,955	\$94,326	\$83,802	\$92,393	\$86,974	\$82,650	\$90,271	\$88,606	\$91,716	\$97,426	\$88,315	\$1,148,012
Total Oper Income (loss)	\$11,275	\$11,472	\$11,396	\$12,804	\$11,375	\$12,541	\$11,806	\$11,219	\$12,253	\$12,027	\$12,449	\$13,224	\$11,988	\$155,829
Administrative Expenses										*	*			*****
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$660 \$7,169	\$660 \$7,169	\$660 \$7,169	\$660 \$7,169	\$660 \$7,169	\$660 \$7,169	\$660 \$7,169	\$660 \$7,169	\$660 \$7,169	\$660 \$7,169	\$660 \$7,169	\$660 \$7,169	\$660 \$7,169	\$8,580 \$93,195
Total G&A	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$7,169	\$93,195
Other														
Other														
EBITDA (with rent add back)	64.100	64.202	64 227	65.625	64.207	65.252	64.625	64.050	65.004	64.050	65.200	66.055	64.040	662.622
EBITDA (with rent add back)	\$4,106	\$4,303	\$4,227	\$5,635	\$4,206	\$5,372	\$4,637	\$4,050	\$5,084	\$4,858	\$5,280	\$6,055	\$4,819	\$62,633
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
D 116	¢o.	60	¢0	¢0	60	60	40	60	60	¢o.	60	60	60	60
Debt Service	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
Tax Payment on past due taxes	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0 \$0	\$4,204
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	\$3,756	\$3,953	\$3,877	\$5,284	\$3,856	\$5,022	\$4,286	\$3,700	\$4,734	\$4,508	\$4,930	\$5,705	\$4,819	\$58,429
Net Cash How	\$5,750	\$3,733	\$5,677	\$3,204	\$3,636	\$5,022	\$4,200	\$3,700	\$1,751	\$4,500	\$4,550	\$5,765	\$1,017	\$30,427
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Capital Reserve Boart	\$1,000	\$1,500	\$1,500	ψ1,500	ψ1,500	ψ1,500	\$1,500	\$1,500	ψ1,500	\$1,500	ψ1,500	\$1,500	Ψ0	\$10,000
Net Cash Flow after Reserve	\$2,256	\$2,453	\$2,377	\$3,784	\$2,356	\$3,522	\$2,786	\$2,200	\$3,234	\$3,008	\$3,430	\$4,205	\$4,819	\$40,429
	4-,	4-7	4-,	40,	4-,000	40,022	44,	43,200	40,201	40,000	40,200	4-7-00	4-,0	4-1,-1
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	
Labor	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	44.00%	
Labor Savings	11.00%	11.00%	11.0070	11.00%	11.0070	11.0070	11.00%	11.0070	11.0070	11.00%	11.0070	11.0070	11.00%	
Mgr Controllables	11.25%	11.25%	11.25%	11.25%	11.25%	11.25%	11.25%	11.25%	11.25%	11.25%	11.25%	11.25%	11.25%	
Total Other Exp	3.10%	3.10%	3.10%	3.10%	3.10%	3.10%	3.10%	3.10%	3.10%	3.10%	3.10%	3.10%	3.10%	
Occupancy	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead	Annual G&A	Per Store Per Period	# Units											
	\$1,100,000	\$6,509	13											
Other G&A Expenses	660	660	660	660	660	660	660	660	660	660	660	660	660	
Expenses in Dollars at 0% SSS Growth														
Labor	\$57,555	\$58,560	\$58,172	\$65,358	\$58,066	\$64,019	\$60,264	\$57,268	\$62,548	\$61,395	\$63,550	\$67,506	\$61,193	
Mgr Controllables	\$14,716	\$14,973	\$14,874	\$16,711	\$14,846	\$16,368	\$15,408	\$14,642	\$15,992	\$15,698	\$16,249	\$17,260	\$15,646	
Total Other Exp	\$4,055	\$4,126	\$4,098	\$4,605	\$4,091	\$4,510	\$4,246	\$4,035	\$4,407	\$4,326	\$4,477	\$4,756	\$4,311	
Occupancy	\$6,540	\$6,655	\$6,610	\$7,427	\$6,598	\$7,275	\$6,848	\$6,508	\$7,108	\$6,977	\$7,222	\$7,671	\$6,954	
											·			

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2012	Pd 11 2012	Pd 12 2012	Pd 13 2012	Pd 1 2013	Pd 2 2013	Pd 3 2013	Pd 4 2013	Pd 5 2013	Pd 6 2013	Pd 7 2013	Pd 8 2013	Pd 9 2013	FYE 9-30-13
	2 Lancaster													
Sales	\$229,418	\$243,429	\$230,591	\$243,088	\$245,021	\$265,160	\$245,605	\$226,862	\$238,095	\$230,878	\$234,813	\$247,122	\$246,482	\$3,126,565
Suico	Ψ227/110	QZ10/127	\$200,031	\$210,000	Ψ210,021	\$200,100	\$210,000	\$220,002	Ψ200,030	\$200,070	\$201,010	ψ217/12L	\$2.10,102	\$0,120,000
COGS	\$71,119	\$75,463	\$71,483	\$75,357	\$75,957	\$82,200	\$76,138	\$70,327	\$73,809	\$71,572	\$72,792	\$76,608	\$76,409	\$969,235
Gross Profit	\$158,298	\$167,966	\$159,108	\$167,731	\$169,065	\$182,960	\$169,468	\$156,535	\$164,285	\$159,306	\$162,021	\$170,514	\$170,072	\$2,157,330
	APP OR	\$82,695	\$78,333	\$82,579	\$83,235	400 000	000.404	APP 0 / P	400.00	AMO 494	ATO T(0	\$83,949	\$83,731	\$1,062,115
Labor Total Mgr Controllable Exp	\$77,935 \$24,494	\$82,695 \$25,990	\$78,333 \$24,619	\$82,579 \$25,953	\$83,235 \$26,160	\$90,077 \$28,310	\$83,434 \$26,222	\$77,067 \$24,221	\$80,882 \$25,420	\$78,431 \$24,650	\$79,768 \$25,070	\$83,949 \$26,384	\$26,316	\$1,062,115 \$333,807
Total Other Oper Expenses	\$6,680	\$7,088	\$6,714	\$7,078	\$7,134	\$7,721	\$7,151	\$6,606	\$6,933	\$6,723	\$6,837	\$7,196	\$7,177	\$91,038
Occupancy Expenses	\$11,529	\$12,879	\$11,619	\$11,666	\$11,758	\$12,725	\$11,443	\$10,570	\$11,093	\$10,444	\$10,622	\$11,178	\$11,149	\$148,676
Total Restaurant Operating Expense	\$120,638	\$128,652	\$121,286	\$127,276	\$128,288	\$138,832	\$128,250	\$118,463	\$124,328	\$120,247	\$122,296	\$128,707	\$128,373	\$1,635,637
Total Oper Income (loss)	\$37,660	\$39,315	\$37,822	\$40,455	\$40,777	\$44,128	\$41,217	\$38,072	\$39,957	\$39,059	\$39,725	\$41,807	\$41,699	\$521,693
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$898	\$11,674
Total G&A	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$7,407	\$96,289
Other														
EDITIDA ( 2d	620.252	621 000	620.415	622.040	622.250	626 521	622.010	620.665	622.550	621.652	622.210	624 400	624.202	6425.404
EBITDA (with rent add back)	\$30,253	\$31,908	\$30,415	\$33,048	\$33,370	\$36,721	\$33,810	\$30,665	\$32,550	\$31,652	\$32,318	\$34,400	\$34,292	\$425,404
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
os musici rec	φ0	40	40	40	40		40	40	40	<b>40</b>	40	ψ0	40	40
Debt Service	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$14,621	\$0	\$175,449
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	\$15,282	\$16,937	\$15,444	\$18,077	\$18,399	\$21,750	\$18,839	\$15,694	\$17,579	\$16,681	\$17,347	\$19,429	\$34,292	\$245,751
Tet cush flow	\$10,202	\$10,557	\$10,111	\$10,077	<b>\$10,033</b>	\$21,750	\$10,000	ψ10,031	<b>\$17,575</b>	\$10,001	ψ17,017	413/123	ψ0 1/2.72	4210//01
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	\$13,782	\$15,437	\$13,944	\$16,577	\$16,899	\$20,250	\$17,339	\$14,194	\$16,079	\$15,181	\$15,847	\$17,929	\$34,292	\$227,751
999.9	4.000/	1.00%	4 000/	1.00%	4 000/	1.00%	1.00%	1.00%	1.00%	4.000/	1.00%	4.000/	1.00%	
SSS Growth COGS	1.00% 31.00%	31.00%	1.00% 31.00%	31.00%	1.00% 31.00%	31.00%	31.00%	31.00%	31.00%	1.00% 31.00%	31.00%	1.00% 31.00%	31.00%	
Labor	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%	35.00%		35.00%	35.00%	35.00%	35.00%	35.00%	
Labor Savings														
Mgr Controllables	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%	11.00%		11.00%	11.00%	11.00%	11.00%	11.00%	
Total Other Exp	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	
Occupancy Corporate Overhead	5.18% 6,509	5.45% 6,509	5.19% 6,509	4.94% 6,509	4.94% 6,509	4.94% 6,509	4.80% 6,509	4.80% 6,509	4.80% 6,509	4.66% 6,509	4.66% 6,509	4.66% 6,509	4.66% 6,509	
Annual Total Corporate Overhead	0,309	0,309	0,309	0,309	0,309	0,309	0,309	0,309	0,309	0,309	0,309	0,309	0,309	
*														
Other G&A Expenses	898	898	898	898	898	898	898	898	898	898	898	898	898	
Expenses in Dollars at 0% SSS Growth	APP OOF	\$82,695	фПО 222	\$82,579	<b>\$02.00</b>	\$00.077	\$83,434	\$77,067	\$80,882	\$78,431	¢70.700	602.040	602 =24	
Labor Mgr Controllables	\$77,935 \$24,494	\$82,695 \$25,990	\$78,333 \$24,619	\$82,579 \$25,953	\$83,235 \$26,160	\$90,077 \$28,310	\$83,434 \$26,222	\$77,067 \$24,221	\$80,882 \$25,420	\$78,431 \$24,650	\$79,768 \$25,070	\$83,949 \$26,384	\$83,731 \$26,316	
Total Other Exp	\$6,680	\$7,088	\$6,714	\$7,078	\$7,134	\$7,721	\$7,151	\$6,606	\$6,933	\$6,723	\$6,837	\$7,196	\$7,177	
Occupancy	\$11,529	\$12,879	\$11,619	\$11,666	\$11,758	\$12,725	\$11,443	\$10,570	\$11,093	\$10,444	\$10,622	\$11,178	\$11,149	
		l	l			l .	l .	1						

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	D140 0040	P144 8048	D140040	D140 0040	D14 2040	D.1.0.000	D10000	D14 2042	P.1 - 2042	P1 / 2012	D1=0040	D10000	D10 2042	TV. C. 20. 12
	Pd 10 2012	Pd 11 2012	Pd 12 2012	Pd 13 2012	Pd 1 2013	Pd 2 2013	Pd 3 2013	Pd 4 2013	Pd 5 2013	Pd 6 2013	Pd 7 2013	Pd 8 2013	Pd 9 2013	FYE 9-30-13
Sales	3 Bend \$155,473	3 Bend \$163,469	3 Bend \$148,677	3 Bend \$153,959	3 Bend \$137,023	3 Bend \$134,973	3 Bend \$124,510	3 Bend \$134,102	3 Bend \$139,323	3 Bend \$162,402	3 Bend \$172,736	3 Bend \$187,279	3 Bend \$177,430	3 Bend \$1,991,354
Sales	\$155,473	\$163,469	\$148,677	\$153,959	\$137,023	\$134,973	\$124,510	\$134,102	\$139,323	\$162,402	\$1/2,/36	\$187,279	\$177,430	\$1,991,354
COGS	\$48,197	\$50,675	\$46,090	\$47,727	\$42,477	\$41,842	\$38,598	\$41,572	\$43,190	\$50,345	\$53,548	\$58,056	\$55,003	\$617,320
Gross Profit	\$107,277	\$112,793	\$102,587	\$106,232	\$94,546	\$93,131	\$85,912	\$92,530	\$96,133	\$112,058	\$119,188	\$129,222	\$122,427	\$1,374,035
Labor	\$57,342	\$60,291	\$54,836	\$56,784	\$50,537	\$49,781	\$45,922	\$49,460	\$51,386	\$59,898	\$63,709	\$69,073	\$65,440	\$734,460
Total Mgr Controllable Exp Total Other Oper Expenses	\$20,824 \$4,527	\$21,895 \$4,760	\$19,914 \$4,329	\$20,621 \$4,483	\$18,353 \$3,990	\$18,078 \$3,930	\$16,677 \$3,625	\$17,962 \$3,905	\$18,661 \$4,057	\$21,752 \$4,729	\$23,136 \$5,030	\$25,084 \$5,453	\$23,765 \$5,166	\$266,725 \$57,984
Occupancy Expenses	\$8,123	\$7,908	\$7,448	\$8,802	\$7,451	\$8,070	\$7,189	\$8,699	\$8,846	\$10,413	\$9,781	\$10,604	\$10,047	\$113,379
Total Restaurant Operating Expense	\$90,816	\$94,854	\$86,527	\$90,690	\$80,331	\$79,859	\$73,413	\$80,026	\$82,949	\$96,792	\$101,656	\$110,215	\$104,418	\$1,172,548
Total Oper Income (loss)	\$16,460	\$17,939	\$16,060	\$15,541	\$14,215	\$13,272	\$12,498	\$12,504	\$13,184	\$15,266	\$17,532	\$19,008	\$18,008	\$201,487
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses Total G&A	\$1,732	\$1,732	\$1,732 \$8,241	\$1,732	\$1,732 \$8,241	\$22,516								
1 otal G&A	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$8,241	\$107,131
Other														
EBITDA (with rent add back)	\$8,220	\$9,699	\$7,819	\$7,300	\$5,974	\$5,031	\$4,258	\$4,263	\$4,943	\$7,025	\$9,291	\$10,767	\$9,767	\$94,355
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	-													
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes  Debt Service Corporate	\$0 \$350	\$0 \$0	\$0 \$4,204											
Debt Service Corporate	\$330	\$550	\$330	\$550	\$330	\$330	\$000	\$330	\$330	\$330	\$550	\$330		\$4,204
Net Cash Flow	\$7,869	\$9,348	\$7,469	\$6,950	\$5,623	\$4,681	\$3,907	\$3,913	\$4,592	\$6,674	\$8,940	\$10,416	\$9,767	\$90,151
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	\$6,369	\$7,848	\$5,969	\$5,450	\$4,123	\$3,181	\$2,407	\$2,413	\$3,092	\$5,174	\$7,440	\$8,916	\$9,767	\$72,151
iver cash flow after Reserve	\$0,309	\$7,040	\$3,707	\$37230	94,123	\$5,101	92/107	ψ <b>2</b> /113	\$5,072	\$5,174	\$7,110	ψ0,710	\$5,707	\$72,131
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	
Labor	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	
Labor Savings														-
Mgr Controllables	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	13.80%	
Total Other Exp	3.00% 5.22%	3.00% 4.84%	3.00% 5.01%	3.00% 5.72%	3.00% 5.44%	3.00% 5.98%	3.00% 5.77%	3.00% 6.49%	3.00% 6.35%	3.00%	3.00% 5.66%	3.00% 5.66%	3.00% 5.66%	
Occupancy Corporate Overhead	6,509	4.84% 6,509	6,509	6,509	6,509	6,509	6,509	6,49%	6,509	6,41%	6,509	6,509	6,509	
Annual Total Corporate Overhead	0,309	0,309	0,309	0,309	0,309	0,309	0,009	0,309	0,309	0,309	0,009	0,309	0,309	
Other G&A Expenses	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	1,732	
Expenses in Dollars at 0% SSS Growth					A=0 =0=	0.10 701	A 15 000	***	0=1.000	<b>A</b> =0.000	400 700	****	005 440	
Labor Mgr Controllables	\$57,342 \$20,824	\$60,291 \$21,895	\$54,836 \$19,914	\$56,784 \$20,621	\$50,537 \$18,353	\$49,781 \$18,078	\$45,922 \$16,677	\$49,460 \$17,962	\$51,386 \$18,661	\$59,898 \$21,752	\$63,709 \$23,136	\$69,073 \$25,084	\$65,440 \$23,765	
Total Other Exp	\$20,824	\$4,760	\$19,914	\$4,483	\$18,353	\$18,078	\$3,625	\$17,962	\$18,661	\$4,729	\$23,136	\$25,084 \$5,453	\$23,765	
Occupancy	\$7,884	\$7,675	\$7,229	\$8,543	\$7,232	\$7,832	\$6,977	\$8,444	\$8,585	\$10,107	\$9,493	\$10,292	\$9,751	
оссиринсу	4.,501	4.,570	4.7227	40,010	4.7202	4.7502	4-7-11	40,111	4.,500	4-0/107	4.,250	4/-/-	4.,.01	

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
		20000				210070	2100.10							
	Pd 10 2012	Pd 11 2012	Pd 12 2012	Pd 13 2012	Pd 1 2013	Pd 2 2013	Pd 3 2013	Pd 4 2013	Pd 5 2013	Pd 6 2013	Pd 7 2013	Pd 8 2013	Pd 9 2013	FYE 9-30-13
	4 Milwuakie													
Sales	\$186,233	\$192,410	\$190,685	\$189,142	\$195,827	\$210,196	\$200,499	\$198,478	\$207,955	\$192,423	\$202,971	\$208,495	\$188,833	\$2,564,147
COGS	\$56,801	\$58,685	\$58,159	\$57,688	\$59,727	\$64,110	\$61,152	\$60,536	\$63,426	\$58,689	\$61,906	\$63,591	\$57,594	\$782,065
Gross Profit	\$129,432	\$133,725	\$132,526	\$131,453	\$136,100	\$146,086	\$139,347	\$137,942	\$144,529	\$133,734	\$141,065	\$144,904	\$131,239	\$1,782,082
Labor	\$69,591	\$71,899	\$71,255	\$70,678	\$73,176	\$78,545	\$74,922	\$74,167	\$77,708	\$71,904	\$75,846	\$77,910	\$70,563	\$958,163
Total Mgr Controllable Exp	\$19,973	\$20,636	\$20,451	\$20,285	\$21,002	\$22,544	\$21,504	\$21,287	\$22,303	\$20,637	\$21,769	\$22,361	\$20,252	\$275,005
Total Other Oper Expenses Occupancy Expenses	\$5,423 \$14,611	\$5,603 \$15,096	\$5,552 \$14,732	\$5,507 \$14,817	\$5,702 \$14,848	\$6,120 \$16,082	\$5,838 \$15,465	\$5,779 \$14,786	\$6,055 \$15,431	\$5,603 \$14,266	\$5,910 \$15,376	\$6,071 \$15,795	\$5,498 \$14,305	\$74,662 \$195,610
Total Restaurant Operating Expense	\$109,598	\$113,234	\$111,990	\$111,288	\$114,728	\$123,291	\$117,729	\$116,019	\$121,497	\$112,411	\$118,901	\$122,137	\$110,619	\$1,503,441
Total Oper Income (loss)	\$19,833	\$20,491	\$20,536	\$20,166	\$21,371	\$22,795	\$21,618	\$21,923	\$23,032	\$21,323	\$22,164	\$22,767	\$20,620	\$278,641
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses Total G&A	\$775 \$7,284	\$10,075 \$94,690												
rotai GeA	\$7,204	\$1,204	φ1,404	91,204	φ1,204	\$1,204	91,204	φ1,∠04	φ/,204	φ/,204	φ1,404	91,204	\$7,204	<i>₽7</i> ±,070
Other														
EBITDA (with rent add back)	\$12,550	\$13,207	\$13,252	\$12,882	\$14,087	\$15,511	\$14,335	\$14,639	\$15,748	\$14,039	\$14,880	\$15,483	\$13,336	\$183,951
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
		·	-		-	·			-			·		
Net Cash Flow	\$12,199	\$12,857	\$12,902	\$12,532	\$13,737	\$15,161	\$13,984	\$14,289	\$15,397	\$13,689	\$14,530	\$15,133	\$13,336	\$179,746
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Capital Reserve Loan	\$1,500	\$1,500	\$1,300	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,300	\$1,300	\$1,500	30	\$10,000
Net Cash Flow after Reserve	\$10,699	\$11,357	\$11,402	\$11,032	\$12,237	\$13,661	\$12,484	\$12,789	\$13,897	\$12,189	\$13,030	\$13,633	\$13,336	\$161,746
SSS Growth	1.00%	1.00%	1.00%		1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	30.50%	
Labor Labor Savings	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	38.50%	
Mgr Controllables	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	11.05%	
Total Other Exp	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	
Occupancy	7.85%	7.85%	7.73%	7.83%	7.58%	7.65%	7.71%	7.45%	7.42%	7.41%	7.58%	7.58%	7.58%	
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
Other G&A Expenses	# 775	775	775	775	775	775	775	775	775	775	775	775	775	
2 and Expenses	7.0	7.0	775	,,,,	,,,,	,,,,	,,,,	,,,	770	,,,,	7.0	77.0	,,,,	
Expenses in Dollars at 0% SSS Growth			<u> </u>											
Labor	\$69,591	\$71,899	\$71,255	\$70,678	\$73,176	\$78,545	\$74,922	\$74,167	\$77,708	\$71,904	\$75,846	\$77,910	\$70,563	
Mgr Controllables	\$19,973	\$20,636	\$20,451	\$20,285	\$21,002	\$22,544	\$21,504	\$21,287	\$22,303	\$20,637	\$21,769	\$22,361	\$20,252	
Total Other Exp Occupancy	\$5,423 \$14,181	\$5,603 \$14,652	\$5,552 \$14,299	\$5,507 \$14,381	\$5,702 \$14,411	\$6,120 \$15,609	\$5,838 \$15,010	\$5,779 \$14,351	\$6,055 \$14,977	\$5,603 \$13,847	\$5,910 \$14,924	\$6,071 \$15,330	\$5,498 \$13,885	
Оссирансу	\$14,101	\$14,03Z	\$14,299	p14,301	p14,411	\$13,009	\$15,010	,014,001	\$14,9//	\$13,047	p14,924	\$13,330	\$13,000	
								· ·						

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Discour	Distance	D140 0040				D10000	D140040	212222	D1 / 20/2	D1=0010	D10000	D10000	TN/F 0 00 10
	Pd 10 2012	Pd 11 2012	Pd 12 2012	Pd 13 2012	Pd 1 2013	Pd 2 2013	Pd 3 2013	Pd 4 2013	Pd 5 2013	Pd 6 2013	Pd 7 2013	Pd 8 2013	Pd 9 2013	FYE 9-30-13
6.1	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene	5 Eugene
Sales	\$211,768	\$214,866	\$212,452	\$207,703	\$222,379	\$230,460	\$217,080	\$212,486	\$225,070	\$213,515	\$219,613	\$225,258	\$211,286	\$2,823,936
COGS	\$67,766	\$68,757	\$67,985	\$66,465	\$71,161	\$73,747	\$69,466	\$67,995	\$72,022	\$68,325	\$70,276	\$72,083	\$67,611	\$903,660
Gross Profit	\$144,002	\$146,109	\$144,468	\$141,238	\$151,218	\$156,713	\$147,614	\$144,490	\$153,047	\$145,190	\$149,337	\$153,176	\$143,674	\$1,920,276
Gloss Holit	\$144,002	\$140,109	\$144,400	\$141,236	\$131,218	\$130,713	\$147,014	\$144,450	\$133,047	\$143,190	\$149,337	\$133,176	\$145,074	\$1,920,270
Labor	\$75,022	\$76,120	\$75,265	\$73,582	\$78,781	\$81,644	\$76,904	\$75,276	\$79,734	\$75,641	\$77,801	\$79,801	\$74,851	\$1,000,423
Total Mgr Controllable Exp	\$26,515	\$26,903	\$26,600	\$26,006	\$27,843	\$28,855	\$27,180	\$26,605	\$28,180	\$26,733	\$27,497	\$28,204	\$26,454	\$353,574
Total Other Oper Expenses	\$6,166	\$6,256	\$6,186	\$6,048	\$6,475	\$6,710	\$6,321	\$6,187	\$6,554	\$6,217	\$6,395	\$6,559	\$6,152	\$82,227
Occupancy Expenses	\$15,160	\$15,383	\$14,974	\$14,641	\$15,676	\$16,685	\$15,717	\$15,386	\$16,298	\$15,463	\$15,905	\$16,314	\$15,302	\$202,905
Total Restaurant Operating Expense	\$122,863	\$124,662	\$123,025	\$120,276	\$128,776	\$133,895	\$126,122	\$123,454	\$130,766	\$124,054	\$127,598	\$130,878	\$122,760	\$1,639,129
Total Oper Income (loss)	\$21,139	\$21,447	\$21,442	\$20,962	\$22,442	\$22,818	\$21,492	\$21,036	\$22,281	\$21,136	\$21,739	\$22,297	\$20,914	\$281,148
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$1,004	\$13,052
Total G&A	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$7,513	\$97,667
Other														
EBITDA (with rent add back)	\$13,626	\$13,934	\$13,930	\$13,449	\$14,929	\$15,305	\$13,980	\$13,524	\$14,768	\$13,623	\$14,226	\$14,785	\$13,401	\$183,480
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	\$13,276	\$13,584	\$13,579	\$13,099	\$14,579	\$14,955	\$13,629	\$13,173	\$14,418	\$13,273	\$13,875	\$14,434	\$13,401	\$179,276
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$10,000
Net Cash Flow after Reserve	\$11,776	\$12,084	\$12,079	\$11,599	\$13,079	\$13,455	\$12,129	\$11,673	\$12,918	\$11,773	\$12,375	\$12,934	\$13,401	\$161,276
Net Cash How after Reserve	\$11,770	\$12,004	\$12,077	Ģ11,377	\$15,677	\$15,455	ψ12,12 <i>)</i>	\$11,075	\$12,710	\$11,773	\$12,575	\$12,754	\$15,401	\$101,270
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	
Labor	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	
Labor Savings														
Mgr Controllables	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	12.90%	
Total Other Exp	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	
Occupancy	7.16%	7.16%	7.05%	7.05%	7.05%	7.24%	7.24%	7.24%	7.24%	7.24%	7.24%	7.24%	7.24%	
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
Other G&A Expenses	# 1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	1,004	
Expenses in Dollars at 0% SSS Growth														
Labor	\$75,022	\$76,120	\$75,265	\$73,582	\$78,781	\$81,644	\$76,904	\$75,276	\$79,734	\$75,641	\$77,801	\$79,801	\$74,851	
Mgr Controllables	\$26,515	\$26,903	\$26,600	\$26,006	\$27,843	\$28,855	\$27,180	\$26,605	\$28,180	\$26,733	\$27,497	\$28,204	\$26,454	
Total Other Exp	\$6,166	\$6,256	\$6,186	\$6,048	\$6,475	\$6,710	\$6,321	\$6,187	\$6,554	\$6,217	\$6,395	\$6,559	\$6,152	
Occupancy	\$14,714	\$14,931	\$14,534	\$14,210	\$15,215	\$16,194	\$15,255	\$14,933	\$15,819	\$15,008	\$15,438	\$15,834	\$14,852	
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Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	D 1 40 2012	D 144 2042	D 1 12 2012	D 1 42 2012	D 1 1 2012	D 1 2 2012	D 1 2 2012	Pd 4 2013	D 1 5 2012	D.1.C.2012	D 1 = 2012	D 1 0 2012	D 1 0 2012	FVE 0 20 12
	Pd 10 2012 6 Corvallis	Pd 11 2012 6 Corvallis	Pd 12 2012 6 Corvallis	Pd 13 2012 6 Corvallis	Pd 1 2013 6 Corvallis	Pd 2 2013 6 Corvallis	Pd 3 2013 6 Corvallis	6 Corvallis	Pd 5 2013 6 Corvallis	Pd 6 2013 6 Corvallis	Pd 7 2013 6 Corvallis	Pd 8 2013 6 Corvallis	Pd 9 2013 6 Corvallis	FYE 9-30-13 6 Corvallis
Sales	\$162,925	\$168,841	\$160,174	\$145,379	\$171,549	\$171,744	\$172,541	\$164,759	\$180,407	\$176,874	\$163,553	\$172,319	\$152,892	\$2,163,957
Jaies	\$102,923	\$100,041	\$100,174	\$140,379	\$171,549	\$171,744	\$172,341	\$104,739	\$100,407	\$170,074	\$100,000	\$172,319	\$132,692	\$2,103,937
COGS	\$50,507	\$52,341	\$49,654	\$45,068	\$53,180	\$53,241	\$53,488	\$51,075	\$55,926	\$54,831	\$50,701	\$53,419	\$47,397	\$670,827
Gross Profit	\$112,418	\$116,501	\$110,520	\$100,312	\$118,369	\$118,503	\$119,054	\$113,684	\$124,481	\$122,043	\$112,852	\$118,900	\$105,495	\$1,493,130
Labor	\$60,091	\$62,273	\$59,076	\$53,619	\$63,271	\$63,343	\$63,637	\$60,767	\$66,538	\$65,235	\$60,322	\$63,555	\$56,390	\$798,120
Total Mgr Controllable Exp	\$20,874 \$3,953	\$21,632 \$4,097	\$20,521	\$18,626	\$21,979	\$22,003	\$22,106	\$21,109	\$23,113	\$22,661 \$4,292	\$20,954 \$3,969	\$22,077 \$4,181	\$19,588	\$277,242
Total Other Oper Expenses Occupancy Expenses	\$3,953	\$4,097 \$11,852	\$3,887 \$11,884	\$3,528 \$10,122	\$4,163 \$11,525	\$4,167 \$12,163	\$4,187 \$13,463	\$3,998 \$10,894	\$4,378 \$12,087	\$4,292 \$11,827	\$3,969	\$4,181 \$12,191	\$3,710 \$10,817	\$52,508 \$151,833
Total Restaurant Operating Expense	\$96,355	\$99,854	\$95,367	\$85,894	\$100,938	\$101,677	\$103,393	\$96,768	\$106,117	\$104,015	\$96,816	\$102,005	\$90,505	\$1,279,703
Total Oper Income (loss)	\$16,064	\$16,647	\$15,153	\$14,417	\$17,431	\$16,826	\$15,661	\$16,916	\$18,364	\$18,028	\$16,036	\$16,895	\$14,990	\$213,428
•														
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$709	\$9,217
Total G&A	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$7,218	\$93,832
Other														
Other														
EBITDA (with rent add back)	\$8,846	\$9,429	\$7,935	\$7,199	\$10,213	\$9,608	\$8,443	\$9,698	\$11,146	\$10,810	\$8,818	\$9,677	\$7,773	\$119,595
EBITDA (With Tell aud Dack)	\$0,040	Ψλ,42	ψ1,755	\$1,133	\$10,213	\$7,000	\$0,445	\$5,050	\$11,140	\$10,010	\$0,010	\$3,011	\$1,113	\$117,575
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	,,,		, ,											
Debt Service	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$6,480	\$0	\$77,758
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
V. C. 17		\$2,599	64.404	\$369	\$3,383			22.000	\$4,316	\$3,980	\$1,988	\$2,847		\$37,633
Net Cash Flow	\$2,016	\$2,599	\$1,104	\$369	\$3,383	\$2,778	\$1,613	\$2,868	\$4,316	\$3,980	\$1,988	\$2,847	\$7,773	\$37,633
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Capital Reserve Loan	\$1,500	\$1,500	ψ1,500	\$1,500	\$1,500	\$1,500	\$1,500	φ1,300	\$1,500	\$1,500	\$1,500	ψ1,500	ΨΟ	\$10,000
Net Cash Flow after Reserve	\$516	\$1,099	(\$396)	(\$1,131)	\$1,883	\$1,278	\$113	\$1,368	\$2,816	\$2,480	\$488	\$1,347	\$7,773	\$19,633
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	
Labor	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	38.00%	
Labor Savings	40	40.777	40.555	40	40	40	40	40	40	40	40	40.5	40	
Mgr Controllables Total Other Exp	13.20% 2.50%	13.20% 2.50%	13.20% 2.50%	13.20% 2.50%	13.20% 2.50%	13.20% 2.50%	13.20% 2.50%	13.20% 2.50%	13.20%	13.20% 2.50%	13.20% 2.50%	13.20% 2.50%	13.20% 2.50%	
Occupancy	7.02%	7.02%	7.42%	6.96%	6.72%	7.08%	7.80%	6.61%	6.70%	6.69%	7.07%	7.07%	7.07%	
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead	,,,,,			*****	,,,,,,				7					
Other G&A Expenses	709	709	709	709	709	709	709	709	709	709	709	709	709	
				,										
Expenses in Dollars at 0% SSS Growth	6/0	0.00	AEO	000	600.071	#00 C 10	000.007	600 707	\$00 F22	#0F 00F	<b>#</b> 00.000	#00 FFF	<b>AFO</b> 600	
Labor Mgr Controllables	\$60,091 \$20,874	\$62,273 \$21,632	\$59,076 \$20,521	\$53,619 \$18,626	\$63,271 \$21,979	\$63,343 \$22,003	\$63,637 \$22,106	\$60,767 \$21,109	\$66,538 \$23,113	\$65,235 \$22,661	\$60,322 \$20,954	\$63,555 \$22,077	\$56,390 \$19,588	
Total Other Exp	\$3,953	\$4,097	\$3,887	\$3,528	\$4,163	\$4,167	\$4,187	\$3,998	\$4,378	\$4,292	\$3,969	\$4,181	\$3,710	
Occupancy	\$11,101	\$11,504	\$11,534	\$9,824	\$11,186	\$11,805	\$13,067	\$10,574	\$11,732	\$11,480	\$11,231	\$11,833	\$10,499	
2 ccapuity		4,-31	4,	4-,-21	4-2,200	423,000	4-0,000	4/ 1	,. 02	4-2,-30		4,-50	4,-22	
	I													

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2012	Pd 11 2012	Pd 12 2012	Pd 13 2012	Pd 1 2013	Pd 2 2013	Pd 3 2013	Pd 4 2013	Pd 5 2013	Pd 6 2013	Pd 7 2013	Pd 8 2013	Pd 9 2013	FYE 9-30-13
	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford	7 Medford						
Sales	\$197,675	\$207,261	\$196,798	\$185,786	\$176,965	\$193,351	\$193,173	\$184,358	\$203,230	\$206,687	\$218,721	\$212,897	\$203,433	\$2,580,333
COGS	\$62,268	\$65,287	\$61,991	\$58,522	\$55,744	\$60,906	\$60,849	\$58,073	\$64,017	\$65,106	\$68,897	\$67,063	\$64,081	\$812,805
Gross Profit	\$135,407	\$141,974	\$134,806	\$127,263	\$121,221	\$132,445	\$132,323	\$126,285	\$139,213	\$141,580	\$149.824	\$145,835	\$139,351	\$1,767,528
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Labor	\$71,948	\$75,437	\$71,629	\$67,621	\$64,410	\$70,374	\$70,309	\$67,101	\$73,970	\$75,228	\$79,608	\$77,488	\$74,044	\$939,167
Total Mgr Controllable Exp	\$25,901	\$27,157	\$25,786	\$24,343	\$23,188	\$25,335	\$25,311	\$24,156	\$26,629	\$27,082	\$28,659	\$27,896	\$26,656	\$338,100
Total Other Oper Expenses	\$6,715	\$7,041	\$6,685	\$6,311	\$6,012	\$6,568	\$6,562	\$6,263	\$6,904	\$7,021	\$7,430	\$7,232	\$6,911	\$87,656
Occupancy Expenses Total Restaurant Operating Expense	\$1,725 \$106,289	\$1,808 \$111,443	\$1,700 \$105,800	\$1,589 \$99,864	\$1,499 \$95,108	\$1,637 \$103,914	\$1,636 \$103,819	\$1,546 \$99,066	\$1,704 \$109,207	\$1,733 \$111,064	\$1,834 \$117,531	\$1,785 \$114,401	\$1,706 \$109,316	\$21,900 \$1,386,823
Total Oper Income (loss)	\$106,289	\$30,530	\$105,800	\$99,864 \$27,399	\$95,108 \$26,113	\$28,531	\$103,819	\$27,219	\$30,006	\$30,516	\$117,531	\$114,401	\$30,036	\$1,386,823
Total oper meonic (1888)	\$23,110	φοοροσο	\$25,000	427,033	\$20,110	Ψ20,001	Ψ20,000	<i>\$27,217</i>	450,000	\$50,510	\$02,230	ψ01/100	400,000	4000,700
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,980	\$1,980	\$1,980	\$1,980	\$1,980	\$1,980	\$1,980	\$1,980	\$1,980	\$1,980	\$1,980	\$1,980	\$1,980	\$25,740
Total G&A	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$8,489	\$110,355
Other														
EBITDA (with rent add back)	\$20,629	\$22,041	\$20,517	\$18,910	\$17,624	\$20,042	\$20,016	\$18,730	\$21,517	\$22,027	\$23,804	\$22,944	\$21,547	\$270,350
710 T					***								***	40
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$14,966	\$0	\$179,590
Tax Payment on past due taxes	\$14,500	\$0	\$14,700	\$0	\$14,700	\$14,500	\$14,500	\$14,500	\$14,700	\$14,700	\$14,500	\$14,500	\$0	\$177,550
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
1				-	-						-	·	·	
Net Cash Flow	\$5,313	\$6,725	\$5,201	\$3,594	\$2,308	\$4,726	\$4,700	\$3,414	\$6,201	\$6,711	\$8,488	\$7,628	\$21,547	\$86,556
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	\$3,813	\$5,225	\$3,701	\$2,094	\$808	\$3,226	\$3,200	\$1,914	\$4,701	\$5,211	\$6,988	\$6,128	\$21,547	\$68,556
Net Cash How after Reserve	\$5,615	93,223	\$3,701	\$2,074	\$000	\$3,220	\$5,200	\$1,714	\$4,701	\$5,211	\$0,700	\$0,120	\$21,547	\$00,550
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	
Labor	37.50%	37.50%	37.50%	37.50%	37.50%	37.50%	37.50%	37.50%	37.50%	37.50%	37.50%	37.50%	37.50%	
Labor Savings														
Mgr Controllables	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	13.50%	
Total Other Exp	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	
Occupancy	0.90% 6,509	0.90% 6,509	0.89% 6,509	0.88% 6,509	0.87% 6,509	0.87% 6,509	0.87% 6,509	0.86% 6,509	0.86% 6,509	0.86% 6,509	0.86% 6,509	0.86% 6,509	0.86% 6,509	
Corporate Overhead Annual Total Corporate Overhead	6,509	6,309	0,509	0,309	0,509	0,309	0,509	0,509	0,509	0,509	6,509	0,009	0,309	
Thinday Total Corporate Overhead														
Other G&A Expenses	1,980	1,980	1,980	1,980	1,980	1,980	1,980	1,980	1,980	1,980	1,980	1,980	1,980	
<u> </u>														
Expenses in Dollars at 0% SSS Growth														
Labor	\$71,948	\$75,437	\$71,629	\$67,621	\$64,410	\$70,374	\$70,309	\$67,101	\$73,970	\$75,228	\$79,608	\$77,488	\$74,044	
Mgr Controllables	\$25,901	\$27,157	\$25,786	\$24,343	\$23,188	\$25,335	\$25,311	\$24,156	\$26,629	\$27,082	\$28,659	\$27,896	\$26,656	
Total Other Exp	\$6,715	\$7,041	\$6,685	\$6,311	\$6,012	\$6,568	\$6,562	\$6,263	\$6,904	\$7,021	\$7,430	\$7,232	\$6,911	
Occupancy	\$1,725	\$1,808	\$1,700	\$1,589	\$1,499	\$1,637	\$1,636	\$1,546	\$1,704	\$1,733	\$1,834	\$1,785	\$1,706	
		1												

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2012	Pd 11 2012	Pd 12 2012	Pd 13 2012	Pd 1 2013	Pd 2 2013	Pd 3 2013	Pd 4 2013	Pd 5 2013	Pd 6 2013	Pd 7 2013	Pd 8 2013	Pd 9 2013	FYE 9-30-13
	8 Boise													
Sales	\$139,139	\$158,505	\$157,787	\$164,800	\$173,778	\$191,011	\$184,667	\$173,048	\$175,908	\$170,705	\$161,696	\$169,349	\$163,357	\$2,183,749
COGS	\$47,307	\$53,892	\$53,648	\$56,032	\$59,084	\$64,944	\$62,787	\$58,836	\$59,809	\$58,040	\$54,977	\$57,579	\$55,541	\$742,475
Gross Profit	\$91,832	\$104,613	\$104,140	\$108,768	\$114,693	\$126,067	\$121,880	\$114,212	\$116,100	\$112,666	\$106,719	\$111,770	\$107,816	\$1,441,275
Labor	\$42,540	\$48,461	\$48,241	\$50,385	\$53,130	\$58,399	\$56,459	\$52,907	\$53,782	\$52,191	\$49,436	\$51,776	\$49,944	\$667,651
Total Mgr Controllable Exp	\$19,582	\$22,307	\$22,206	\$23,193	\$24,457	\$26,882	\$25,989	\$24,354	\$24,757	\$24,024	\$22,756	\$23,833	\$22,990	\$307,331
Total Other Oper Expenses	\$5,402	\$6,154	\$6,126	\$6,398	\$6,747	\$7,416	\$7,169	\$6,718	\$6,829	\$6,627	\$6,278	\$6,575	\$6,342	\$84,781
Occupancy Expenses	\$14,577	\$16,606	\$16,698	\$17,616	\$18,576	\$20,418	\$18,711	\$17,533	\$17,823	\$17,296	\$16,383	\$17,159	\$16,551	\$225,946
Total Restaurant Operating Expense	\$82,100	\$93,527	\$93,271	\$97,592	\$102,909	\$113,114	\$108,329	\$101,513	\$103,191	\$100,139	\$94,853	\$99,343	\$95,828	\$1,285,709
Total Oper Income (loss)	\$9,731	\$11,086	\$10,868	\$11,175	\$11,784	\$12,953	\$13,552	\$12,699	\$12,909	\$12,527	\$11,866	\$12,428	\$11,988	\$155,566
Administrative Expenses														
Corporate Office & Admin Expense Allocation Other G&A Expenses	\$6,509 \$801	\$84,615 \$10,413												
Other G&A Expenses Total G&A	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$7,310	\$10,413
Total GeA	010, رپ	010,70	Ψ1,510	Ψ7,510	Ψ1,510	ψ1,010	Ψ,510	ψ1,510	ψ10,010	Ψ1,510	Ψ,510	Ψ/,010	Ψ,510	ψ25,026
Other														
													1	
EBITDA (with rent add back)	\$2,421	\$3,776	\$3,559	\$3,865	\$4,474	\$5,643	\$6,242	\$5,389	\$5,599	\$5,217	\$4,556	\$5,118	\$4,678	\$60,537
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	\$2,071	\$3,425	\$3,208	\$3,515	\$4,124	\$5,293	\$5,891	\$5,039	\$5,249	\$4,867	\$4,206	\$4,767	\$4,678	\$56,333
	42,0.1	44,444	40,-00	40,020	7-7	40,000	44,472	40,000	40,000	4-7001	+-,	4-7	4-70	410,000
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
•														
Net Cash Flow after Reserve	\$571	\$1,925	\$1,708	\$2,015	\$2,624	\$3,793	\$4,391	\$3,539	\$3,749	\$3,367	\$2,706	\$3,267	\$4,678	\$38,333
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	
Labor	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	31.50%	
Labor Savings Mgr Controllables	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	14.50%	
Total Other Exp	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	
Occupancy	10.48%	10.48%	10.58%	10.69%	10.69%	10.69%	10.13%	10.13%	10.13%	10.13%	10.13%	10.13%	10.13%	
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
Other G&A Expenses	801	801	801	801	801	801	801	801	801	801	801	801	801	
F . D II . 100/ CCC C . 1														
Expenses in Dollars at 0% SSS Growth  Labor	\$42,540	\$48,461	\$48,241	\$50,385	\$53,130	\$58,399	\$56,459	\$52,907	\$53,782	\$52,191	\$49,436	\$51,776	\$49,944	
Labor Mgr Controllables	\$42,540	\$48,461	\$48,241	\$23,193	\$24,457	\$26,882	\$25,989	\$24,354	\$24,757	\$24,024	\$22,756	\$23,833	\$22,990	
Total Other Exp	\$5,402	\$6,154	\$6,126	\$6,398	\$6,747	\$7,416	\$7,169	\$6,718	\$6,829	\$6,627	\$6,278	\$6,575	\$6,342	
Occupancy	\$14,148	\$16,118	\$16,207	\$17,098	\$18,029	\$19,817	\$18,160	\$17,018	\$17,299	\$16,787	\$15,901	\$16,654	\$16,065	
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Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
II OVEL II	1.0070	1.00 /0	1.00 /0	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00 /0	1.00 /0	1.00%	
	Pd 10 2012	Pd 11 2012	Pd 12 2012	Pd 13 2012	Pd 1 2013	Pd 2 2013	Pd 3 2013	Pd 4 2013	Pd 5 2013	Pd 6 2013	Pd 7 2013	Pd 8 2013	Pd 9 2013	FYE 9-30-13
	9 Vancouver													
Sales	\$224,111	\$231,616	\$225,260	\$224,219	\$243,112	\$249,875	\$236,255	\$225,566	\$239,442	\$217,724	\$239,372	\$237,267	\$232,655	\$3,026,476
COGS	\$69,475	\$71,801	\$69,831	\$69,508	\$75,365	\$77,461	\$73,239	\$69,926	\$74,227	\$67,495	\$74,205	\$73,553	\$72,123	\$938,208
Gross Profit	\$154,637	\$71,801 \$159,815	\$155,429	\$69,508 \$154,711	\$75,365 \$167,748	\$77,461 \$172,414	\$73,239 \$163,016	\$69,926 \$155,641	\$74,227 \$165,215	\$67,495 \$150,230	\$74,205 \$165,167	\$73,553 \$163,714	\$72,123 \$160,532	\$938,208
Gloss Holk	\$134,037	\$137,013	\$155,427	\$154,711	\$107,740	ψ1/2,414	\$100,010	\$150,041	\$100,210	\$130,230	\$100,107	\$100,714	\$100,332	\$2,000,200
Labor	\$77,220	\$79,806	\$77,615	\$77,257	\$83,767	\$86,097	\$81,404	\$77,721	\$82,502	\$75,019	\$82,478	\$81,753	\$80,163	\$1,042,801
Total Mgr Controllable Exp	\$27,843	\$28,775	\$27,985	\$27,856	\$30,203	\$31,043	\$29,351	\$28,023	\$29,747	\$27,049	\$29,739	\$29,477	\$28,904	\$375,996
Total Other Oper Expenses	\$8,701	\$8,992	\$8,745	\$8,705	\$9,439	\$9,701	\$9,172	\$8,757	\$9,296	\$8,453	\$9,293	\$9,212	\$9,032	\$117,499
Occupancy Expenses	\$3,013	\$3,114	\$3,001	\$2,943	\$3,087	\$3,263	\$3,099	\$2,729	\$3,028	\$2,779	\$3,192	\$3,164	\$3,102	\$39,514
Total Restaurant Operating Expense Total Oper Income (loss)	\$116,776 \$37,860	\$120,687 \$39,128	\$117,347 \$38,083	\$116,761 \$37,951	\$126,496 \$41,252	\$130,104 \$42,310	\$123,026 \$39,989	\$117,231 \$38,410	\$124,573 \$40,642	\$113,300 \$36,930	\$124,702 \$40,465	\$123,605 \$40,109	\$121,202 \$39,330	\$1,575,809 \$512,459
Total Oper nicome (loss)	\$37,860	\$39,128	\$30,003	\$37,931	\$41,232	\$42,310	\$39,969	\$30,410	\$40,042	\$30,930	\$40,403	\$40,109	\$39,330	\$312,439
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$945	\$945	\$945	\$945	\$945	\$945	\$945	\$945	\$945	\$945	\$945	\$945	\$945	\$12,285
Total G&A	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$7,454	\$96,900
Other														
EBITDA (with rent add back)	\$30,407	\$31,674	\$30,629	\$30,497	\$33,798	\$34,856	\$32,536	\$30,956	\$33,188	\$29,476	\$33,011	\$32,655	\$31,876	\$415,559
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	60
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$21,176	\$0	\$254,112
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	\$8,880	\$10,148	\$9,102	\$8,971	\$12,272	\$13,330	\$11,009	\$9,430	\$11,661	\$7,950	\$11,485	\$11,129	\$31,876	\$157,242
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	ψ1,500	\$1,300	ψ1,500	\$1,500	\$1,500	φυ	\$10,000
Net Cash Flow after Reserve	\$7,380	\$8,648	\$7,602	\$7,471	\$10,772	\$11,830	\$9,509	\$7,930	\$10,161	\$6,450	\$9,985	\$9,629	\$31,876	\$139,242
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	
Labor	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	35.50%	
Labor Savings Mgr Controllables	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	12.80%	
Mgr Controllables Total Other Exp	12.80%	12.80% 4.00%	12.80%	12.80% 4.00%	12.80% 4.00%	12.80% 4.00%	12.80% 4.00%	12.80% 4.00%	12.80%	12.80% 4.00%	12.80% 4.00%	12.80% 4.00%	12.80% 4.00%	
Occupancy	1.39%	1.39%	1.37%	1.35%	1.31%	1.35%	1.35%	1.25%	1.30%	1.32%	1.37%	1.37%	1.37%	
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
Other G&A Expenses	# 945	945	945	945	945	945	945	945	945	945	945	945	945	
European in Dallana at 09/ SSS Consults	ļ													
Expenses in Dollars at 0% SSS Growth  Labor	\$77,220	\$79,806	\$77,615	\$77,257	\$83,767	\$86,097	\$81,404	\$77,721	\$82,502	\$75,019	\$82,478	\$81,753	\$80,163	
Mgr Controllables	\$27,843	\$28,775	\$27,985	\$27,856	\$30,203	\$31,043	\$29,351	\$28,023	\$29,747	\$27,049	\$29,739	\$29,477	\$28,904	
Total Other Exp	\$8,701	\$8,992	\$8,745	\$8,705	\$9,439	\$9,701	\$9,172	\$8,757	\$9,296	\$8,453	\$9,293	\$9,212	\$9,032	
Occupancy	\$3,013	\$3,114	\$3,001	\$2,943	\$3,087	\$3,263	\$3,099	\$2,729	\$3,028	\$2,779	\$3,192	\$3,164	\$3,102	
		-		-								-		

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2012	Pd 11 2012	Pd 12 2012	Pd 13 2012	Pd 1 2013	Pd 2 2013	Pd 3 2013	Pd 4 2013	Pd 5 2013	Pd 6 2013	Pd 7 2013	Pd 8 2013	Pd 9 2013	FYE 9-30-13
Sales	11 Sandy \$122,068	11 Sandy \$135,179	11 Sandy \$132,405	11 Sandy \$132,456	11 Sandy \$154,010	11 Sandy \$168,567	11 Sandy \$166,908	11 Sandy \$147,206	11 Sandy \$148,781	11 Sandy \$146,063	11 Sandy \$148,524	11 Sandy \$140,267	11 Sandy \$134,650	11 Sandy \$1,877,083
Sales	\$122,066	\$133,179	\$132,403	\$132,436	\$134,010	\$100,307	\$100,900	\$147,200	\$140,701	\$140,003	\$140,324	\$140,267	\$134,630	\$1,677,063
COGS	\$40,282	\$44,609	\$43,694	\$43,710	\$50,823	\$55,627	\$55,080	\$48,578	\$49,098	\$48,201	\$49,013	\$46,288	\$44,434	\$619,437
Gross Profit	\$81,785	\$90,570	\$88,712	\$88,745	\$103,187	\$112,940	\$111,829	\$98,628	\$99,683	\$97,862	\$99,511	\$93,979	\$90,215	\$1,257,646
Labor	\$33,297	\$37,370	\$36,508	\$36,524	\$43,218	\$47,740	\$47,225	\$41,105	\$41,594	\$40,750	\$41,514	\$38,950	\$37,205	\$523,001
Total Mgr Controllable Exp Total Other Oper Expenses	\$15,758 \$4,147	\$17,450 \$4,592	\$17,092 \$4,498	\$17,099 \$4,500	\$19,881 \$5,232	\$21,760 \$5,726	\$21,546 \$5,670	\$19,003 \$5,001	\$19,206 \$5,054	\$18,855 \$4,962	\$19,173 \$5,045	\$18,107 \$4,765	\$17,382 \$4,574	\$242,310 \$63.766
Occupancy Expenses	\$9,617	\$10,651	\$11,051	\$11,056	\$13,253	\$14,507	\$14,365	\$12,929	\$12,790	\$12,324	\$13,006	\$12,283	\$11,791	\$159,620
Total Restaurant Operating Expense	\$62,819	\$70,063	\$69,149	\$69,178	\$81,584	\$89,733	\$88,805	\$78,037	\$78,644	\$76,891	\$78,738	\$74,104	\$70,952	\$988,697
Total Oper Income (loss)	\$18,966	\$20,507	\$19,563	\$19,568	\$21,603	\$23,207	\$23,023	\$20,591	\$21,039	\$20,972	\$20,773	\$19,875	\$19,263	\$268,949
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses Total G&A	\$817 \$7,326	\$10,621 \$95,236												
Total G&A	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$7,326	\$95,236
Other														
EBITDA (with rent add back)	\$11,640	\$13,181	\$12,237	\$12,242	\$14,277	\$15,881	\$15,697	\$13,265	\$13,713	\$13,646	\$13,447	\$12,549	\$11,938	\$173,712
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$8,281	\$0	\$99,375
Tax Payment on past due taxes  Debt Service Corporate	\$0 \$350	\$0 \$0	\$0 \$4,204											
Debt Service Corporate	\$350	\$350	\$330	\$330	\$350	\$350	\$330	\$350	\$350	\$350	\$330	\$330	\$0	\$4,204
Net Cash Flow	\$3,009	\$4,550	\$3,605	\$3,610	\$5,645	\$7,250	\$7,066	\$4,633	\$5,081	\$5,014	\$4,815	\$3,917	\$11,938	\$70,133
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
N.G. I.W. G. D.				00.440				00.400	00 004	00 744			044.000	0== 100
Net Cash Flow after Reserve	\$1,509	\$3,050	\$2,105	\$2,110	\$4,145	\$5,750	\$5,566	\$3,133	\$3,581	\$3,514	\$3,315	\$2,417	\$11,938	\$52,133
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	33.00%	
Labor	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	
Labor Savings	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	4,615	
Mgr Controllables	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	13.30%	
Total Other Exp	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	
Occupancy	7.88%	7.88%	8.35%	8.35%	8.61%	8.61%	8.61%	8.78%	8.60%	8.44%	8.76%	8.76%	8.76%	
Corporate Overhead  Annual Total Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annuar Total Corporate Overneau	_													
Other G&A Expenses	817	817	817	817	817	817	817	817	817	817	817	817	817	
									, , , ,	,				
Expenses in Dollars at 0% SSS Growth														
Labor	\$33,297	\$37,370	\$36,508	\$36,524	\$43,218	\$47,740	\$47,225	\$41,105	\$41,594	\$40,750	\$41,514	\$38,950	\$37,205	
Mgr Controllables	\$15,758	\$17,450	\$17,092	\$17,099	\$19,881	\$21,760	\$21,546	\$19,003	\$19,206	\$18,855	\$19,173	\$18,107	\$17,382	
Total Other Exp	\$4,147	\$4,592	\$4,498	\$4,500	\$5,232	\$5,726	\$5,670	\$5,001	\$5,054	\$4,962	\$5,045	\$4,765	\$4,574	
Occupancy	\$9,334	\$10,338	\$10,726	\$10,730	\$12,863	\$14,080	\$13,942	\$12,548	\$12,414	\$11,961	\$12,623	\$11,921	\$11,444	

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	D 1 10 2012	D 1 44 2042	D 1 12 2012	D 1 12 2012	D112012	D 1 2 2012	D 1 2 2012	D142012	D 1 5 2012	D1 < 2012	D1 = 2012	D 1 0 2012	D 1 0 2012	EVE 0 20 12
	Pd 10 2012 13 Layton	Pd 11 2012 13 Layton	Pd 12 2012 13 Layton	Pd 13 2012 13 Layton	Pd 1 2013 13 Layton	Pd 2 2013 13 Layton	Pd 3 2013 13 Layton	Pd 4 2013 13 Layton	Pd 5 2013 13 Layton	Pd 6 2013 13 Layton	Pd 7 2013 13 Layton	Pd 8 2013 13 Layton	Pd 9 2013 13 Layton	FYE 9-30-13 13 Layton
Sales	\$100,552	\$113,933	\$108,917	\$104,925	\$126,660	\$130,610	\$125,642	\$111,135	\$124,503	\$125,577	\$123,517	\$114,189	\$111,438	\$1,521,600
	4200,000	4110,100	4.000,5.0	410.4/. =0	4-20,000	4-2-0,0-2-0	4-10/1	4117,100	7-2-7	4-20,011	4-20,0-1	4213,207	4111,100	42,022,000
COGS	\$31,925	\$36,174	\$34,581	\$33,314	\$40,215	\$41,469	\$39,891	\$35,285	\$39,530	\$39,871	\$39,217	\$36,255	\$35,382	\$483,108
Gross Profit	\$68,627	\$77,759	\$74,336	\$71,612	\$86,446	\$89,142	\$85,751	\$75,850	\$84,973	\$85,706	\$84,300	\$77,934	\$76,057	\$1,038,492
Labor	\$33,182	\$37,598	\$35,943	\$34,625	\$41,798	\$43,102	\$41,462	\$36,675	\$41,086	\$41,440	\$40,761	\$37,683	\$36,775	\$502,129
Total Mgr Controllable Exp	\$12,395	\$14,044	\$13,426	\$12,934	\$15,613	\$16,100	\$15,487	\$13,699	\$15,347	\$15,479	\$15,225	\$14,076	\$13,736	\$187,560
Total Other Oper Expenses	\$3,074	\$3,483	\$3,330	\$3,208	\$3,872	\$3,993	\$3,841	\$3,398	\$3,807	\$3,839	\$3,776	\$3,491	\$3,407	\$46,521
Occupancy Expenses	\$6,831	\$7,898	\$7,865	\$7,577	\$9,202	\$9,489	\$8,917	\$7,782	\$8,766	\$8,819	\$8,917	\$8,244	\$8,045	\$108,351
Total Restaurant Operating Expense	\$55,482	\$63,024	\$60,563	\$58,344	\$70,485	\$72,683	\$69,708	\$61,554	\$69,006	\$69,577	\$68,679	\$63,493	\$61,963	\$844,560
Total Oper Income (loss)	\$13,145	\$14,736	\$13,772	\$13,268	\$15,961	\$16,459	\$16,043	\$14,296	\$15,968	\$16,129	\$15,621	\$14,441	\$14,093	\$193,931
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$658	\$8,554
Total G&A	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$7,167	\$93,169
21														
Other														
EBITDA (with rent add back)	\$5,978	\$7,569	\$6,606	\$6,101	\$8,794	\$9,292	\$8,876	\$7,129	\$8,801	\$8,962	\$8,454	\$7,274	\$6,927	\$100,762
EDITOA (WILLTER and Dack)	\$3,576	\$7,505	\$0,000	\$0,101	90,774	\$7,272	\$0,070	\$7,127	\$6,001	\$0,702	ψ0,434	ψ1,214	ψ0,727	\$100,702
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$7,726	\$0	\$92,717
Tax Payment on past due taxes  Debt Service Corporate	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$350	\$0 \$0	\$0 \$4,204
Debt Service Corporate	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$330	\$0	\$4,204
Net Cash Flow	(\$2,099)	(\$508)	(\$1,471)	(\$1,976)	\$717	\$1,215	\$800	(\$948)	\$724	\$885	\$377	(\$802)	\$6,927	\$3,841
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	(\$3,599)	(\$2,008)	(\$2,971)	(\$3,476)	(\$783)	(\$285)	(\$700)	(\$2,448)	(\$776)	(\$615)	(\$1,123)	(\$2,302)	\$6,927	(\$14,159)
THE CUSH TION MILE RESERVE	(40,033)	(\$2,000)	(42)371)	(40)110)	(\$7.00)	(\$200)	(\$7.00)	(\$2,110)	(4770)	(\$015)	(01/120)	(42,502)	ψ0,72,	(\$11,100)
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	31.75%	
Labor	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	34.00%	
Labor Savings	12.70%	12.70%	12.70%	12.70%	12.70%	12.70%	12 700/	10 700/	12.70%	12.70%	10 500/	19 700/	12 700/	
Mgr Controllables Total Other Exp	3.15%	3.15%	3.15%	3.15%	3.15%	3.15%	12.70% 3.15%	12.70% 3.15%	3.15%	3.15%	12.70% 3.15%	12.70% 3.15%	12.70% 3.15%	
Occupancy	7.00%	7.14%	7.44%	7.44%	7.48%	7.48%	7.31%	7.21%	7.25%	7.24%	7.44%	7.44%	7.44%	
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
OIL CLAF	# 658	658	658	658	658	658	658	658	658	<b>CEO</b>	(F0	658	CE0.	
Other G&A Expenses	# 658	658	638	658	658	658	658	658	658	658	658	658	658	
Expenses in Dollars at 0% SSS Growth														
Labor	\$33,182	\$37,598	\$35,943	\$34,625	\$41,798	\$43,102	\$41,462	\$36,675	\$41,086	\$41,440	\$40,761	\$37,683	\$36,775	
Mgr Controllables	\$12,395	\$14,044	\$13,426	\$12,934	\$15,613	\$16,100	\$15,487	\$13,699	\$15,347	\$15,479	\$15,225	\$14,076	\$13,736	
Total Other Exp	\$3,074	\$3,483	\$3,330	\$3,208	\$3,872	\$3,993	\$3,841	\$3,398	\$3,807	\$3,839	\$3,776	\$3,491	\$3,407	
Occupancy	\$6,831	\$7,898	\$7,865	\$7,577	\$9,202	\$9,489	\$8,917	\$7,782	\$8,766	\$8,819	\$8,917	\$8,244	\$8,045	
	33182.2626	37598.067	35942.5696	34625.4334	41797.917	43101.5042	41462.014	36674.7426	41086.059	41440.339	40760.6382	37682.5944	36774.7128	
				12933.61777		16099.67951		13699.09503	15346.85145	15479.18545	15225.29721	14075.55732	13736.43684	
	12394.55103	14043.98385	13425.60688	12933.61///	15612.75135	16099.67951	15487.2817	13699.09503	15546.65145	134/9.16343	13223.29721	140/5.55/52	13/36.43684	
	12394.55103 3074.239035 6831.140026	3483.350325	13425.60688 3329.97336 7864.982242	3207.944565 7576.76543	3872.454075 9201.566951	3993.227595 9488.544048	3841.33365 8916.924605	3397.807035 7782.462387	3806.502525 8766.115302	3839.325525 8818.624312	3776.353245 8917.005096	3491.18154 8243.636536	3407.06898 8045.023727	

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2012	Pd 11 2012	Pd 12 2012	Pd 13 2012	Pd 1 2013	Pd 2 2013	Pd 3 2013	Pd 4 2013	Pd 5 2013	Pd 6 2013	Pd 7 2013	Pd 8 2013	Pd 9 2013	FYE 9-30-13
	15 Beaverton	15 Beaverton	15 Beaverton	15 Beaverton	15 Beaverton									
Sales	\$187,217	\$189,907	\$198,935	\$205,414	\$211,424	\$221,456	\$201,093	\$200,179	\$204,826	\$185,718	\$187,298	\$211,750	\$198,554	\$2,603,773
COGS	\$58,037	\$58,871	\$61,670	\$63,678	\$65,541	\$68,651	\$62,339	\$62,056	\$63,496	\$57,573	\$58,062	\$65,643	\$61,552	\$807,170
Gross Profit	\$129,180	\$131,035	\$137,265	\$141,736	\$145,883	\$152,805	\$138,754	\$138,124	\$141,330	\$128,145	\$129,236	\$146,108	\$137,002	\$1,796,603
Labor	\$66,325	\$67,277	\$70,476	\$72,771	\$74,900	\$78,454	\$71,240	\$70,917	\$72,563	\$65,793	\$66,353	\$75,016	\$70,341	\$922,427
Total Mgr Controllable Exp	\$20,897	\$21,197	\$22,205	\$22,928	\$23,599	\$24,718	\$22,446	\$22,344	\$22,862	\$20,729	\$20,906	\$23,635	\$22,162	\$290,628
Total Other Oper Expenses	\$5,451	\$5,530	\$5,793	\$5,981	\$6,156	\$6,448	\$5,855	\$5,829	\$5,964	\$5,408	\$5,454	\$6,166	\$5,781	\$75,816
Occupancy Expenses	\$10,308	\$10,456	\$10,807	\$11,835	\$12,008	\$12,007	\$10,559	\$10,213	\$9,979	\$9,917	\$10,852	\$12,269	\$11,505	\$142,715
Total Restaurant Operating Expense	\$102,980	\$104,460	\$109,280	\$113,515	\$116,664	\$121,628	\$110,101	\$109,302	\$111,369	\$101,847	\$103,565	\$117,086	\$109,789	\$1,431,585
Total Oper Income (loss)	\$26,199	\$26,576	\$27,985	\$28,221	\$29,219	\$31,176	\$28,654	\$28,822	\$29,962	\$26,298	\$25,671	\$29,022	\$27,213	\$365,018
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509 \$1,051	\$6,509 \$1,051	\$6,509 \$1,051	\$6,509	\$6,509 \$1,051	\$6,509 \$1,051	\$6,509	\$6,509 \$1,051	\$6,509	\$6,509 \$1,051	\$6,509 \$1,051	\$6,509 \$1,051	\$6,509	\$84,615 \$13,663
Other G&A Expenses Total G&A	\$1,051 \$7,560	\$1,051 \$7,560	\$1,051 \$7,560	\$1,051 \$7,560	\$1,051	\$1,051 \$7,560	\$1,051 \$7,560	\$1,051 \$7,560	\$1,051 \$7,560	\$7,560	\$7,560	\$1,051 \$7,560	\$1,051 \$7,560	\$13,663 \$98,278
Total G&A	\$7,360	000ر رو.	\$7,300	.000,74	000ر رو	000ر/ب	000ر رو	000ر/به	000ر/ب	000ر رو	000ر رو	000ر رو	000, رو	\$70,276
Other														
EBITDA (with rent add back)	\$18,640	\$19,016	\$20,425	\$20,661	\$21,659	\$23,616	\$21,094	\$21,262	\$22,402	\$18,738	\$18,111	\$21,462	\$19,653	\$266,740
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$16,621	\$0	\$199,450
Tax Payment on past due taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$350	\$0	\$4,204
Net Cash Flow	\$1,668	\$2,045	\$3,454	\$3,690	\$4,688	\$6,645	\$4,122	\$4,291	\$5,431	\$1,767	\$1,139	\$4,491	\$19,653	\$63,085
Net Cash Flow	\$1,000	\$2,043	93,232	\$5,050	\$4,000	ψ0,043	94,122	ψ1,2,1	\$5,451	\$1,707	\$1,139	91/1/1	\$17,055	\$65,065
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
*														
Net Cash Flow after Reserve	\$168	\$545	\$1,954	\$2,190	\$3,188	\$5,145	\$2,622	\$2,791	\$3,931	\$267	(\$361)	\$2,991	\$19,653	\$45,085
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	31.00%	
Labor	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	
Labor Savings Mgr Controllables	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	11.50%	
Mgr Controllables Total Other Exp	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	
Occupancy	5.67%	5.67%	5.60%	5.94%	5.85%	5.59%	5.41%	5.26%	5.02%	5.50%	5.97%	5.97%	5.97%	
Corporate Overhead	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	6,509	
Annual Total Corporate Overhead														
Other G&A Expenses	1,051	1,051	1,051	1,051	1,051	1,051	1,051	1,051	1,051	1,051	1,051	1,051	1,051	·
Expenses in Dollars at 0% SSS Growth	0// 005	#Z# A==	650.451	650 FF-	\$74,900	\$78,454	\$71,240	670 O47	670 ECO	PCE 700	\$66,353	<b>₱</b> 7E 040	\$70,341	
Labor Mgr Controllables	\$66,325 \$20,897	\$67,277 \$21,197	\$70,476 \$22,205	\$72,771 \$22,928	\$74,900 \$23,599	\$78,454 \$24,718	\$71,240 \$22,446	\$70,917 \$22,344	\$72,563 \$22,862	\$65,793 \$20,729	\$66,353	\$75,016 \$23,635	\$70,341 \$22,162	
Total Other Exp	\$5,451	\$5,530	\$5,793	\$22,928 \$5,981	\$6,156	\$6,448	\$5,855	\$5,829	\$5,964	\$5,408	\$5,454	\$6,166	\$5,781	
Occupancy	\$10,308	\$10,456	\$10,807	\$11,835	\$12,008	\$12,007	\$10,559	\$10,213	\$9,979	\$9,917	\$10,852	\$12,269	\$11,505	
Occupancy	220,000	7-3/100	4-3,007	4-2,000	Ţ- <b>_</b> /000	\$- <b>2</b> /007	4-3,009	4-3/210	42,512	4-724	4-3,002	4-2/202	<i>\$22,000</i>	

Yr Over Yr	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
	Pd 10 2012	Pd 11 2012	Pd 12 2012	Pd 13 2012	Pd 1 2013	Pd 2 2013	Pd 3 2013	Pd 4 2013	Pd 5 2013	Pd 6 2013	Pd 7 2013	Pd 8 2013	Pd 9 2013	FYE 9-30-13
	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way	21 Fed Way
Sales	\$169,752	\$170,304	\$173,124	\$171,678	\$181,257	\$193,312	\$185,031	\$170,553	\$175,586	\$168,167	\$175,075	\$203,683	\$187,156	\$2,324,678
COGS	\$54,321	\$54,497	\$55,400	\$54,937	\$58,002	\$61,860	\$59,210	\$54,577	\$56,187	\$53,813	\$56,024	\$65,179	\$59,890	\$743,897
Gross Profit	\$115,431	\$115,807	\$117,724	\$116,741	\$123,255	\$131,452	\$125,821	\$115,976	\$119,398	\$114,353	\$119,051	\$138,504	\$127,266	\$1,580,781
Labor	\$60,137	\$60,333	\$61,332	\$60,820	\$64,213	\$68,484	\$65,550	\$60,421	\$62,204	\$59,576	\$62,023	\$72,158	\$66,303	\$823,553
Total Mgr Controllable Exp	\$20,101	\$20,166	\$20,500	\$20,329	\$21,463	\$22,891	\$21,910	\$20,196	\$20,791	\$19,913	\$20,731	\$24,118	\$22,162	\$275,270
Total Other Oper Expenses	\$4,943	\$4,959	\$5,041	\$4,999	\$5,278	\$5,629	\$5,388	\$4,966	\$5,113	\$4,897	\$5,098	\$5,931	\$5,450	\$67,689
Occupancy Expenses Total Restaurant Operating Expense	\$13,141 \$98,322	\$12,925 \$98,383	\$13,167 \$100,039	\$14,396 \$100,543	\$15,150 \$106,104	\$15,894 \$112,897	\$15,341 \$108,189	\$13,394 \$98,976	\$12,929 \$101,037	\$13,079 \$97,464	\$13,434 \$101,286	\$15,629 \$117,836	\$14,361 \$108,275	\$182,840 \$1,349,352
Total Oper Income (loss)	\$17,109	\$17,424	\$17,684	\$16,198	\$17,151	\$18,555	\$17,632	\$17,000	\$18,361	\$16,889	\$17,765	\$20,668	\$18,991	\$231,429
Total Oper Income (1888)	\$17,103	\$17,121	\$17,001	\$10,130	\$17,101	\$10,000	\$17,002	\$17,000	\$10,001	Ψ10,003	\$17,700	\$20,000	ψ10,551	Q201/12/
Administrative Expenses														
Corporate Office & Admin Expense Allocation	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$6,509	\$84,615
Other G&A Expenses	\$1,130	\$1,130	\$1,130	\$1,130	\$1,130	\$1,130	\$1,130	\$1,130	\$1,130	\$1,130	\$1,130	\$1,130	\$1,130	\$14,685
Total G&A	\$7,638	\$7,638	\$7,638	\$7,638	\$7,638	\$7,638	\$7,638	\$7,638	\$7,638	\$7,638	\$7,638	\$7,638	\$7,638	\$99,300
Other														
EDVEDA ( Id. a. 111 1)			212.216	00.70	00.710	****	***	00.044	010.700		01010	040.000	044.000	
EBITDA (with rent add back)	\$9,471	\$9,785	\$10,046	\$8,560	\$9,513	\$10,917	\$9,994	\$9,361	\$10,723	\$9,251	\$10,127	\$13,030	\$11,353	\$132,129
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
US Trustee Fee	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$8,346	\$0	\$100,146
Tax Payment on past due taxes	\$0		\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
Debt Service Corporate	\$350		\$350	\$350	\$350	\$350	\$350	\$350		\$350	\$350	\$350	\$0	\$4,204
_														
Net Cash Flow	\$775	\$1,089	\$1,350	(\$136)	\$817	\$2,221	\$1,298	\$665	\$2,027	\$555	\$1,431	\$4,334	\$11,353	\$27,778
Capital Reserve Loan	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500	\$0	\$18,000
Net Cash Flow after Reserve	(\$725)	(\$411)	(\$150)	(\$1,636)	(\$683)	\$721	(\$202)	(\$835)	\$527	(\$945)	(\$69)	\$2,834	\$11,353	\$9,778
Net Cash Flow after Reserve	(\$723)	(\$411)	(\$150)	(\$1,030)	(3003)	3/21	(\$202)	(3633)	\$327	(\$943)	(\$05)	32,034	\$11,333	\$9,778
SSS Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	
COGS	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%	32.00%		32.00%	32.00%	32.00%	32.00%	
Labor	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	36.50%	
Labor Savings														
Mgr Controllables	12.20%		12.20%	12.20%	12.20%	12.20%	12.20%	12.20%		12.20%	12.20%	12.20%	12.20%	
Total Other Exp	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%		3.00%	3.00%	3.00%	3.00%	
Occupancy  Corporate Overhead	7.98% 6,509	7.82% 6,509	7.84% 6,509	8.64% 6,509	8.61% 6,509	8.47% 6,509	8.54% 6,509	8.09% 6,509		8.01% 6,509	7.91% 6,509	7.91% 6,509	7.91% 6,509	
Annual Total Corporate Overhead	0,509	0,509	0,509	0,509	0,509	0,509	0,309	0,509	0,509	0,509	0,509	0,509	0,509	
Tanada Toda Corporate Overiteda														
Other G&A Expenses	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	
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Expenses in Dollars at 0% SSS Growth														
Labor	\$60,137		\$61,332	\$60,820	\$64,213	\$68,484	\$65,550	\$60,421	\$62,204	\$59,576	\$62,023	\$72,158	\$66,303	
Mgr Controllables	\$20,101	\$20,166	\$20,500	\$20,329	\$21,463	\$22,891	\$21,910	\$20,196	\$20,791	\$19,913	\$20,731	\$24,118	\$22,162	
Total Other Exp	\$4,943		\$5,041	\$4,999	\$5,278	\$5,629	\$5,388	\$4,966	\$5,113	\$4,897	\$5,098	\$5,931	\$5,450	
Occupancy	\$13,141	\$12,925	\$13,167	\$14,396	\$15,150	\$15,894	\$15,341	\$13,394	\$12,929	\$13,079	\$13,434	\$15,629	\$14,361	
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Yr Over Yr	
	FYE 9-30-13
	Consolidated
Sales	\$30,650,282
COGS	\$9,648,994
Gross Profit	\$21,001,288
Gloss Front	\$21,001,200
Labor	\$10,769,463
Total Mgr Controllable Exp	\$3,726,931
Total Other Oper Expenses	\$958,189
Occupancy Expenses	\$1,786,423
Total Restaurant Operating Expense	\$17,241,006
Total Oper Income (loss)	\$3,760,282
Administrative Expenses	61 100 000
Corporate Office & Admin Expense Allocation Other G&A Expenses	\$1,100,000 \$171,075
Total G&A	\$1,271,075
Total GeA	\$1,271,073
Other	
EBITDA (with rent add back)	\$2,489,207
US Trustee Fee	\$0
Debt Service	\$1,178,596
Tax Payment on past due taxes	\$0
Debt Service Corporate	\$54,658
Net Cash Flow	\$1,255,953
THE CUSH FLOW	<b>\$1,200,500</b>
Capital Reserve Loan	\$234,000
•	
Net Cash Flow after Reserve	\$1,021,953
SSS Growth	
COGS	31.50%
Labor	36.50%
Labor Savings	
Mgr Controllables Total Other Exp	12.20% 3.50%
Occupancy	5.83%
Corporate Overhead	3.00 A
Annual Total Corporate Overhead	
*	
Other G&A Expenses #	
Expenses in Dollars at 0% SSS Growth	
Labor	
Mgr Controllables	
Total Other Exp	
Occupancy	

McGrath's Publick Fish House, Inc. Case No. 10-60500-fra11 Exhibit 6 - Debtor's Projections (Consolidated Plan Year 1 - 3)

	FYE 9-11	FYE 9-12	FYE 9-13
	Consolidated	Consolidated	Consolidated
Sales	\$30,046,350	\$30,346,814	\$30,650,282
COGS	\$9,458,871	\$9,553,460	\$9,648,994
Gross Profit	\$20,587,479	\$20,793,354	\$21,001,288
	#10.00¢ F10	#10 FFO 400	#10 FCO 1CO
Labor Total Mgr Controllable Exp	\$10,806,719 \$3,764,272	\$10,752,498 \$3,731,937	\$10,769,463
Total Mgr Controllable Exp  Total Other Oper Expenses	\$3,764,272	\$958,189	\$3,726,931 \$958,189
Occupancy Expenses	\$1,789,817	\$1,773,573	\$1,786,423
Total Restaurant Operating Expense	\$17,249,698	\$17,216,197	\$17,241,006
Total Oper Income (loss)	\$3,337,782	\$3,577,158	\$3,760,282
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Administrative Expenses			
Corporate Office & Admin Expense Allocation	\$1,100,000	\$1,100,000	\$1,100,000
Other G&A Expenses	\$256,919	\$171,075	\$171,075
Total G&A	\$1,356,919	\$1,271,075	\$1,271,075
	. , ,	, ,	
Other	\$0	\$0	\$0
EBITDA (with rent add back)	\$1,980,863	\$2,306,083	\$2,489,207
US Trustee Fee	\$26,000	\$0	\$0
Debt Service	\$1,155,417	\$1,178,596	\$1,178,596
Tax Payment on past due taxes	\$12,131	\$0	\$0
Debt Service Corporate	\$54,658	\$54,658	\$54,658
Net Cash Flow	\$732,657	\$1,072,829	\$1,255,953
	, , , , , , , , , , , , , , , , , , , ,	, , , , ,	.,,,
Payment to Unsecured Creditors	\$439,594	\$643,698	\$753,572
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Net Cash Flow after Unsecured Pmts	\$293,063	\$429,132	\$502,381
Capex Reserve Loan	\$234,000	\$234,000	\$234,000
Net Cash Flow after Unsecured Pmts	\$59,063	\$195,132	\$268,381
COGS	31.48%	31.48%	31.48%
Labor	35.97%	35.43%	35.14%
Mgr Controllables	12.53%	12.30%	12.16%
Total Other Exp	2.96%	3.16%	3.13%
Occupancy	5.96%	5.84%	5.83%

# EXHIBIT 8

Store Number	Nature of Interest in Property	Liquidation Value	Amount of Secured Claim	Net to Estate
#1	Lease real estate Own equipment	0 <sup>1</sup> \$77,102 <sup>2</sup>	0	\$77,102
#2	Own the building subject to ground lease, Own equipment	$$1,100,000 - $1,150,000^{3}$	\$1,124,800	0 - \$25,200
#3	Lease real estate Own equipment	0 <sup>1</sup> \$73,006 <sup>2</sup>	0	\$73,006
#4	Lease real estate Own equipment	0 <sup>1</sup> \$86,353 <sup>2</sup>	0	\$86,353
#5	Lease real estate Own equipment	0 <sup>1</sup> \$86,187 <sup>2</sup>	0	\$86,187
#6	Lease real estate Own equipment	0 <sup>1</sup> \$64,647 <sup>2</sup>	\$575,933	0
#7	Own the real estate Own equipment	\$1,300,000 <sup>4</sup> \$97,479 <sup>2</sup>	Approximately \$2.1 million which includes KeyBank's debt of approximately \$1,383,590 and approximately \$700,000 of Sterling's total debt of approximately \$5.1 million. The \$700,000 amount assumes Sterling would realize \$2.7 million from the liquidation of the Vancouver store and \$1.7 million from the sale of the Lakewood store.	0

#8	Lease real estate Own equipment	0 <sup>1</sup> \$102,591 <sup>2</sup>	0	\$102,591
#9	Own the real estate Own the equipment	\$1,800,000 <sup>5</sup> \$95,000 <sup>6</sup>	\$3,400,000, see discussion regarding store #7 above \$1,573,878	0
#10	Debtor owns the building subject to ground lease, Owns the equipment	\$450,000 <sup>3</sup>	\$847,808	0
#11	Debtor owns the building subject to ground lease, Owns the equipment	\$600,000 <sup>3</sup>	\$1,038,563	0
#12	Leases the real property Owns the equipment	0 <sup>1</sup> \$40,000 <sup>7</sup>	\$130,132	0
#13	Debtor owns the building subject to ground lease, Owns the equipment	\$450,000 <sup>3</sup>	\$1,095,682	0
#14	Leases the real property Owns the equipment	0 <sup>1</sup> \$138,555 <sup>2</sup>	\$2,135,000	0
#15	Debtor owns the building subject to ground lease Owns the equipment	\$1,025,000 <sup>3</sup>	\$1,339,671	0
#17	Lease building Owns equipment	0 <sup>1</sup> \$166,348 <sup>2</sup>	\$1,841,000	0
#18	Debtor owns the building subject to ground lease, Owns the equipment	\$500,000 <sup>5</sup> \$140,000 <sup>2</sup>	\$1,395,000 \$857,411	0
#19	Owns the real estate Owns the equipment	\$1,300,000 <sup>5</sup> \$140,000 <sup>2</sup>	\$2,397,526 \$1,093,486	0

TOTAL				\$719,239 - \$744,439
	Inventory <sup>12</sup>	0	Various	0
	Cash	\$325,000 <sup>10</sup>	\$673,000 - \$985,000 <sup>11</sup>	0
#99	Owns the real estate Owns the equipment	\$350,000 <sup>5</sup>	\$56,811	\$294,000
#21	Debtor owns the building subject to ground lease, Owns the equipment	0 <sup>9</sup> \$168,812 <sup>2</sup>	\$2,750,000 \$1,182,086	0
#20	Owns the real estate Owns the equipment	\$1,700,000 <sup>8</sup>	Approximately \$2.3 million. Assumes Sterling would realize \$2.7 million from liquidation of Vancouver store and approximately \$97,000 from liquidation of the equipment at the Medford store because Sterling's interest in the real estate at Medford is subordinate to KeyBank's interest.	0

<sup>&</sup>lt;sup>1</sup> Debtor assumes that a Chapter 7 trustee will not pay rent for a closed restaurant and since lease rent is not below market rent, lease will be rejected.

<sup>&</sup>lt;sup>2</sup> Jim Balis of RMG states that the liquidation value of restaurant equipment and furnishings averages between 10% and 15% of original cost. This is confirmed by the appraisal of the equipment at the Vancouver store performed for the SBA which produced a liquidation value of 12% of cost. That 12% number is used to calculate the liquidation value of the equipment for all stores other than 9, 10, 11, 12, 13, 15 and 20.

<sup>&</sup>lt;sup>3</sup> Broker's opinion of liquidation value of fully equipped restaurant building.

<sup>4</sup> Value of real estate from appraisal performed for KeyBank.

<sup>&</sup>lt;sup>5</sup> Based on broker's opinion <sup>6</sup> Value of equipment is from appraisal performed for SBA.

<sup>&</sup>lt;sup>7</sup> Gross liquidation value of equipment, before costs of sales, provided by KeyBank's liquidator.

<sup>&</sup>lt;sup>8</sup> Agreed liquidation value with Sterling Savings Bank.

<sup>&</sup>lt;sup>9</sup> Based on broker's opinion that building has no value because the rent which would be paid to lease the building is approximately equal to amount of ground rent.

<sup>&</sup>lt;sup>10</sup> Estimated cash after payment of all administrative expenses including closing payroll and payroll related benefits, vendor invoices to be paid in the ordinary course and estimated professional fees.

<sup>&</sup>lt;sup>11</sup> US Bank's setoff claim.

<sup>&</sup>lt;sup>12</sup> Debtor's assumption is that inventory has no value in a liquidation because it is perishable and/or non-transferable.

1	CERTIFICATE OF SERVICE					
2	I hereby certify that I served the foregoing <b>DEBTOR'S FIRST AMENDED DISCLOSURE STATEMENT (June 8, 2010)</b> on the parties indicated as "ECF" on the attached List of Interested Parties by electronic means through the Court's Case					
4	Management/Electronic Case File system on the date set forth below.					
5	In addition, I served the foregoing on the parties indicated as "Non-ECF" on the attached List of Interested Parties:					
6 7	by mailing a copy thereof in a sealed, first-class postage prepaid envelope, addressed to each attorney's last-known address and depositing in the U.S. mail at Portland, Oregon on the date set forth below;					
8	by causing a copy thereof to be hand-delivered to said attorneys at each attorney's last-known office address on the date set forth below;					
9	by sending a copy thereof via overnight courier in a sealed, prepaid envelope,					
10	addressed to each attorney's last-known address on the date set forth below; or					
11	by faxing a copy thereof to each attorney at his last-known facsimile number					
12	on the date set forth below.					
13	DATED: June 8, 2010.					
14	TONKON TORP LLP					
15	By <u>/s/ Leon Simson</u>					
16	Leon Simson, OSB No. 753429					
17	Timothy J. Conway, OSB No. 851752 Haley B. Bjerk, OSB No. 062760					
18	Attorneys for Debtor					
19						
20						
21						
22						
23						
24						
25						
26						

#### LIST OF INTERESTED PARTIES

In re: McGrath's Publick Fish House, Inc., U.S. Bankruptcy Court Case No. 10-60500-fra11

#### **ECF PARTICIPANTS**

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#### **NON-ECF PARTICIPANTS**

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